

# City of Taylor



## 2017 Strategic Facility Plan

December 29, 2017

Prepared by:



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# City of Taylor – 2017 Strategic Facility Plan

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**Appendix A – Real Property Schedule (2016-2017)**

**Appendix B – Combined 5-Year CIP (CIP Included for Illustrative Purposes Only)**

|                       |            |         |          |
|-----------------------|------------|---------|----------|
| Streets               | Sidewalks  | Airport | Drainage |
| Water                 | Wastewater | WWTP    | Parks    |
| Departments/Buildings |            |         |          |

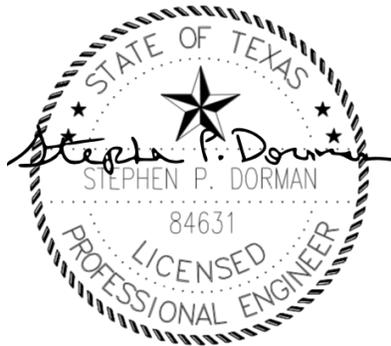
**Exhibits – ¼ sheets(NW, NE, SW, SE) for select Figures to illustrate at larger scale**



**PROFESSIONAL SIGNATURES**

**CITY OF TAYLOR - 2017 STRATEGIC FACILITY PLAN**

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12/29/2017



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**ABBREVIATIONS**

|                   |  |
|-------------------|--|
| AAG               | Average Annual Growth                    |
| Ac                | Acre                                     |
| ac-ft/yr          | acre feet per year (or acft/yr)          |
| ADA               | Americans with Disability Act            |
| ADF               | Average Daily Flow                       |
| ALD               | Airport Layout Drawing                   |
| ALP               | Airport Layout Plan                      |
| AMI               | Advanced Mater Infrastructure            |
| AMR               | Automatic Meter Reading                  |
| Ave               | Avenue                                   |
| Avg               | Average                                  |
| AWOS              | Automated Weather Observing System       |
| BLVD              | Boulevard (or Blvd)                      |
| BOD               | Biochemical Oxygen Demand                |
| BRA               | Brazos River Authority                   |
| CAD               | Computer-Aided Design                    |
| CBOD <sub>5</sub> | Carbonaceous Biochemical Oxygen Demand   |
| CCN               | Certificate of Convenience and Necessity |
| CDBG              | Community Development Block Grant        |
| CET               | Composite Elevated Tank                  |
| CF                | cubic feet (or cf)                       |
| cfs               | cubic feet per second                    |
| CFU               | Colony Forming Unit                      |
| CI                | Cast Iron                                |
| CIP               | Capital Improvement Plan                 |
| CIR               | Circle (or Cir)                          |
| CIU               | Categorical Industrial User              |
| COT               | City of Taylor                           |
| CR                | County Road                              |
| CV                | Cove (or Cv)                             |
| CWSRF             | Clean Water State Revolving Fund         |
| DCP               | Drought Contingency Plan                 |
| DO                | Dissolved Oxygen                         |
| DI                | Ductile Iron                             |
| DMP               | Downtown Master Plan                     |
| DR                | Drive (or Dr)                            |
| DWSRF             | Drinking Water State Revolving Fund      |
| DWG               | Digital CAD file                         |
| E                 | East                                     |
| EA                | Each (or ea)                             |
| EOC               | Emergency Operation Center               |
| EPA               | Environmental Protection Agency          |
| EST               | Elevated Storage Tank                    |
| ETJ               | Extra Territorial Jurisdiction           |

## City of Taylor – 2017 Strategic Facility Plan

|        |  |
|--------|--|
| FAA    | Federal Aviation Administration                  |
| FBO    | Fixed Based Operator                             |
| FEMA   | Federal Emergency Management Agency              |
| FM     | Farm-to-Market                                   |
| FOD    | Foreign Object Damage                            |
| FOG    | Fats, oils and grease                            |
| FOP    | Flushing Optimization Plan                       |
| fps    | feet per second                                  |
| Ft     | Feet (or ft or ‘)                                |
| FY     | Fiscal Year                                      |
| Gal    | Gallons (or GAL)                                 |
| GIS    | Graphic Information System                       |
| gpcpd  | gallons per capita per day                       |
| gpd    | gallons per day                                  |
| gpd/sf | gallons per day per square feet                  |
| gpm    | gallons per minute                               |
| GPS    | Global Positioning System                        |
| GST    | Ground Storage Tank                              |
| HMAC   | Hot Mix Asphaltic Concrete                       |
| Hp     | Horsepower                                       |
| Hr     | Hour   |
| HSPS   | High Service Pump Station                        |
| HVAC   | Heating, Ventilation, and Air Conditioning       |
| I/I    | Infiltration / Inflow                            |
| In     | Inch (or “)                                      |
| kmz    | Keyhole Markup Language (Google Earth Data file) |
| kva    | kilo-volt-ampere                                 |
| KW     | Kilowatt   |
| ISD    | Independent School District                      |
| ISP    | Internet Service Provider                        |
| Lb     | pound (or lb)                                    |
| LED    | Light Emitting Diode                             |
| LF     | Linear Feet (or lf or Lf)                        |
| LLC    | Limited Liability Corporation                    |
| LN     | Lane   |
| LOMR   | Letter of Map Revision                           |
| LS     | Lump Sum   |
| LS     | Lift Station                                     |
| MDUS   | Municipal Drainage Utility System                |
| MG     | Million Gallons                                  |
| MGD    | Million Gallons per Day                          |
| mg/L   | milligrams per liter                             |
| MIRLs  | Medium Intensity Runway Lights                   |
| MPN    | Most Probably Number                             |
| MSL    | Mean Sea Level                                   |
| N      | North  |

## City of Taylor – 2017 Strategic Facility Plan

|                   |   |
|-------------------|---|
| NH <sub>3</sub> N | Ammonia Nitrogen  |
| No.               | Number (or #)   |
| O <sub>2</sub>    | Oxygen  |
| PAPI              | Precision Approach Path Indicator                         |
| PCI               | Pavement Condition Index                                  |
| PDF               | Portable Document File                                    |
| P.E.              | Professional Engineer                                     |
| PE                | Polyethylene  |
| PMR               | Pavement Management Report                                |
| ppd               | pounds per day  |
| PRE/DIR           | Prefix and or Direction (used in street PCI table)        |
| PS                | Pump Station  |
| PVC               | polyvinyl chloride  |
| PW                | Public Works  |
| PWS               | Public Water System                                       |
| R <sup>2</sup>    | Coefficient of determination                              |
| RAS               | Return Activated Sludge                                   |
| RD                | Road (or Rd)  |
| S                 | South   |
| SCADA             | Supervisory Control and Data Acquisition                  |
| SCS               | Soil Conservation Service                                 |
| SD                | Standard Deviation  |
| SE                | Sledge Engineering, LLC (or Sledge Engineering or Sledge) |
| SF                | Square Feet (or sf)                                       |
| SFP               | Strategic Facility Plan                                   |
| SGMP              | Streets and Grounds Maintenance Plan                      |
| SH                | State Highway   |
| SIU               | Significant Industrial User                               |
| Sledge            | Sledge Engineering, LLC                                   |
| SSES              | Sanitary Sewer Evaluation System                          |
| SSO               | Sanitary Sewer Overflow                                   |
| ST                | Street  |
| SUD               | Special Utility District                                  |
| SWTP              | Surface Water Treatment Plant                             |
| SY                | Square Yard (or sy)                                       |
| TAC               | Texas Administrative Code                                 |
| TBPE              | Texas Board of Professional Engineers                     |
| TCEQ              | Texas Commission on Environmental Quality                 |
| TDLR              | Texas Department of Licensing and Regulation              |
| TIA               | Traffic Impact Analysis                                   |
| TIF               | Thoroughfare Impact Fee                                   |
| TP                | Total Phosphorus  |
| TPDES             | Texas Pollutant Discharge Elimination System              |
| TRL               | Trail (or Trl)  |
| TRPSC             | Taylor Regional Park Sports Complex                       |
| TSL               | Texas State Library                                       |



## City of Taylor – 2017 Strategic Facility Plan

|       |   |
|-------|---|
| TSS   | Total Suspended Solids                  |
| TUF   | Transportation User Fee                 |
| TWDB  | Texas Water Development Board           |
| TX    | Texas                                   |
| TxDOT | Texas Department of Transportation      |
| US    | United States                           |
| USDA  | United States Department of Agriculture |
| USGS  | United States Geological Survey         |
| UV    | Ultraviolet                             |
| VFD   | Variable Frequency Drive                |
| W     | West                                    |
| WAS   | Waste Activated Sludge                  |
| WCP   | Water Conservation Plan                 |
| WQ    | Water Quality                           |
| WSC   | Water Supply Corporation                |
| WWTP  | Wastewater Treatment Plant              |
| w/    | With                                    |
| Yr    | Year (or yr)                            |

## **DISCLAIMER**

Sledge Engineering, LLC (Sledge) prepared this report for the City of Taylor. The collective site visits, documentation review, and detailed work are summarized in this 2017 Strategic Facility Plan (SFP).

The costs presented herein are estimates based on the professional opinions of the contributing authors. The construction cost estimates are in 2017 dollars as based on current market rates of labor and material furnished for similar projects. Other considerations for the costs contained herein include:

- A reasonable allowance for contractor overhead and profit is included in all cost estimates.
- Total cost includes environmental reports, permitting, engineering/design, management, survey, geotechnical, office/lab suppliers/equipment, inspection, and similar non-construction costs.
- A reasonable allowance for contingencies is included for current market conditions (contingency typically equals 15% of hard costs).
- The costs presented herein do not include budget impacts to staffing, operational, and new equipment/vehicles that may be required in operating budgets to fully operate and maintain some of the capital improvements identified.

Prior to implementing any project or developing detail budgets for financing, all costs should be reviewed and adjusted based on the project elements to be included, size of the resulting project, and proper inflation factors.

While priority has been assigned where appropriate, the City of Taylor should use this guide as a means to develop a long-range Capital Improvement Plan (CIP) specific to the City's infrastructure needs. The CIP information presented in this SFP are included for illustrative purposes only. The various CIP's provided are intended to represent a 5-year approach to the addressing the Priority 1 projects listed in this plan. The City's 5-year CIP should be adjusted to incorporate as many Priority 1 projects as possible as funding will allow. The 5-year CIP should be updated annually as part of the budget process.

This report and associated documentation are provided for the exclusive use of the City of Taylor, Texas for use in association with the long-term planning for infrastructure needs. Staffing evaluation of various departments were not included in the scope of study for the SFP.

## 1. INTRODUCTION

The City of Taylor requested a complete assessment of all City facilities by Sledge Engineering, LLC. The infrastructure assessment is summarized in this 2017 Strategic Facility Plan. The purpose of this 2017 Strategic Facility Plan is to evaluate the City of Taylor's infrastructure and provide recommendations for improvements including short term (such as projects that can be included in a 5-year CIP or Capital Improvement Plan) and long-term (20-year) objectives. Infrastructure included in the assessment include:

- a. Streets
- b. Sidewalks
- c. Airport
- d. Drainage
- e. Water
- f. Wastewater
- g. Wastewater Treatment Plant
- h. Parks
- i. Buildings (all departments such as City Hall, Fire, Police, Etc.)

Standards used in the evaluation process generally include various state and federal agencies, associations, and industry standards. Previous studies of various departments were referenced where appropriate. In addition, Sledge Engineering local knowledge of the City of Taylor infrastructure was also used and incorporated in the SFP.

The scope of work for this study includes the following *general* items:

1. Prepare project schedule with estimated timeline to complete scope of work
2. Review data provided by Owner. Anticipated data required by Owner:
  - a. List of contacts (Department Heads, Key Staff, and others)
  - b. Procedures for Sledge staff to visit sites
  - c. Previous studies and reports that may be applicable (such as inventories, Demographic Studies, Older Reports, etc.)
  - d. Inventory list of facilities that may be available from GIS or other similar sources.
  - e. Construction Plans and Floor plans for major projects or buildings (if available)
  - f. Inventory list of various infrastructure as may be maintained by staff (such as physical components with age and model numbers where applicable)
  - g. Surveys completed by key staff (survey forms to be provided by Sledge)
3. Summarize applicable population projections for City of Taylor and

## City of Taylor – 2017 Strategic Facility Plan

ETJ based on previously completed reports (such as TWDB Regional Water Plan). A Demographic Study is ***not*** included in this scope of work.

4. Conduct site visits to assess the system components identified in the “Facilities Included” section.
5. Summarize all pertinent data for each area in tables to be included in final report.
6. Prepare an aerial infrastructure/site plans for use in illustrating the existing sites and planning future improvements as applicable (aerial images from Google Earth or other sources shall be used).
7. List deficiencies and general observations for each infrastructure/facility/site in summary tables.
8. Identify capital improvement cost (including construction and non-construction costs) to correct identified deficiencies and to address future growth and educational program as applicable. 5-year CIP and 20-year Plan shall be provided. *(Note: CIP work included for the SFP are for illustrative purposes and generally include Priority 1 projects; CIP should be adjusted each year as part of the budget process.)*
9. Prioritize overall costs into three priority categories and summarize for budget planning for improvements.
10. Summarize financial information obtained from staff concerning budget, bonds, current rates, current fees, impact fees, tax rate, etc. Recommend applicable rate studies that the City needs to conduct in the future. A detailed Financial Audit/Analysis is NOT included in the current scope of work. Rate Studies or Fee Reviews are NOT included in the current scope of work.
11. Coordinate with Owner during course of work including:
  - a. Report status to owner on monthly basis for project
  - b. Work with owner’s appointed staff
  - c. Support owner’s communication and dialogue with local community
  - d. Coordinate with other entities that may impact future improvements at the City of Taylor such as BRA, Taylor ISD, City of Hutto, Noack WSC, Southwest Milam WSC, Manville WSC, EDC, TxDOT, Williamson County, etc.

The following infrastructure and associated scope of work for each listed infrastructure is included in the facility planning:

1. **Streets**
  - a. Summarize previous studies or Master Plans completed in regards to streets (such as Downtown Master Plan, 2012 Pavement Management Report, etc.).
  - b. Visit select streets and update 2012 street condition inventory based on observed conditions and scoring. Re-

inspection of 105 miles of city street is not included but streets from each City Council District will be observed with a focus on streets that were near failure at the time of the 2012 Study. Physical dimension such as street width, right-of-way width, presence of curb and gutter or ditches, impacts of utilities on streets, etc. will not be reexamined as these are assumed unchanged from the previous assessment. Focus shall be on current conditions.

- c. Photograph example street conditions.
- d. Update PCI (Pavement Condition Index) list and illustrate on City Maps as needed to best illustrate the existing conditions.
- e. Upgrade City Street Inventory Map(s) to current known conditions. Mapping is anticipated to include:
  - i. Maintenance Plan
  - ii. Rehabilitation Plan (with Categories such as Category 1, 2, 3)
  - iii. Rip/Chip Plan
  - iv. Maps to show Plans per year for 5-year CIP.
  - v. Maps to show City Council Districts.
- f. Recommend street maintenance and rehabilitation as part of 5-year CIP plan and long-term plan. Recommendations for the funding of the maintenance program can be developed based on the City's expectations of street conditions. The 5-year CIP will focus in part and include the following:
  - i. CR101 funding actual match
  - ii. CR366 design match and construction match
  - iii. 2017 TUF - Edmond St
  - iv. TUF - PW Dept. - Maintenance
  - v. 2018 TUF verification to be assigned to 3rd St Street

The 5-year CIP will include a Focused Plan for Street Maintenance and Street Rehabilitation and will consider funding options such as:

- i. Pay as you go option
  - ii. Bond Option(s)
  - iii. TUF
  - iv. Grants (CDBG)
- g. Incorporate funding mechanism options specific to streets such bonds and potential tax rate increase (in consultation with City's Financial Advisor).

## 2. Sidewalks

- a. Visit each Council District and sample select sidewalks for evaluation. Trails considered part of park system to be evaluated as part of Parks scope.
- b. Evaluate sidewalks for TDLR/ADA standards, structural

- integrity,
- c. Identify need for additional sidewalks for access to key areas such as schools, businesses, government buildings, etc.
- d. Review City standards for developer sidewalk construction and recommend upgrades. Changes to the City's Engineer's Manual is not this scope of work.
- e. Meet with staff and Council to vision and develop comprehensive goals.
- f. Prepare map(s) of the City illustrating existing and proposed improvements.
- g. Estimate cost for improvements.
- h. Prepare 5-year CIP and long term plan for improvements.

### 3. **Airport**

- a. Review and Summarize TxDOT – Aviation Master Plan for airport
- b. Recommend applicable changes based on local input.
- c. Summarize CIP impacts of proposed improvements with focus of city portion of funding provided by TxDOT – Aviation (example of 90% state/10% local).

### 4. **Drainage**

- a. Review and summarize previous Drainage Studies completed for City of Taylor.
- b. City provide new problem areas from the 2015 flooding (from previous Halff Associates study).
- c. Review Federal Emergency Management Agency (FEMA) flood plain maps for the City of Taylor and recommend changes to City Base Map based on any applicable changes.
- d. Review City drainage criteria
- e. Summarize key drainage problems in each City Council District.
- f. Evaluate areas of concerns and recommend option(s) for improvements with particular focus on regional impacts.
- g. Prepare 5-year CIP and long-range plan for drainage improvements.
- h. Identify drainage specific funding mechanisms such as MDUS projects, 2017 TUF, local funding, etc.
- i. Illustrate scheduled improvements on City Base map(s).
- j. Recommend need for area specific hydrology and hydraulic studies.

### 5. **Water**

- a. Review and summarize previous Water System Studies completed for City of Taylor.
- b. Review City Base Map for Water System and illustrate known changes since last update based on Sledge Engineering specific

- knowledge. Summarize size and pipe material type.
- c. Review current and future wholesale needs and any potential issues; identify and discuss with applicable officials.
- d. Review and evaluate SCADA system and recommend upgrades as applicable.
- e. Contact and discuss with BRA enhanced involvement in water distribution points from water sources such as BRA owning and operating new ground storage deliver tanks.
- f. Summarize CCN updates needed based on known growth patterns and current issues/conflicts with TCEQ's CCN.
- g. Assess condition based on all available data such as recently completed projects, leak reports from City, previous studies, and local knowledge of system.
- h. Identify future needs based on demand projections.
- i. Identify cost for improvements based on priority needs in water system.
- j. Develop 5-year plan specific for water system and develop long-term plan.
- k. Illustrate improvements for CIP on Water System Maps.
- l. Recommend need for upgrade to Water Distribution Modeling and schedule for implementation.

### 6. **Wastewater**

- a. Review and summarize previous Sanitary System Studies completed for City of Taylor.
- b. Review City Base Map for Wastewater System and illustrate known changes since last update based on Sledge Engineering specific knowledge. Summarize size and pipe material type.
- c. Review and evaluate SCADA system and recommend upgrades as applicable.
- d. Assess condition based on all available data such as recently completed projects, leak reports from City, previous studies, and local knowledge of system.
- e. Identify potential regional wastewater opportunities.
- f. Summarize CCN updates needed based on known growth patterns and current issues/conflicts with TCEQ's CCN.
- g. Identify future needs based on demand projections.
- h. Identify cost for improvements based on priority needs in wastewater system.
- i. Develop 5-year plan specific for wastewater system and develop long-term plan
- j. Illustrate improvements for CIP on Wastewater System Maps.
- k. Recommend need and timing for complete Sanitary Sewer System Evaluation (SSES) including smoke testing, leak detection, drainage basin metering, etc.
- l. Recommend need for Sanitary Sewer Hydraulic Modeling and

schedule for implementation.

## 7. **Wastewater Treatment Plant**

- a. Summarize previous study completed titled “Wastewater Treatment Plant – 2016 Strategic Facility Plan” dated October 28, 2016
- b. Summarize improvements being completed under the “2017 Emergency Improvements” project.
- c. Re-prioritize the remaining project identified in the Plan
- d. Discuss cost and option for future treatment plant capacity expansion.

## 8. **Parks**

- a. Review and summarize previous park planning efforts for City of Taylor (such as 2016 Parks and Recreation Master Plan). Vision and long range plan established.
- b. Evaluate select existing park facilities to verify previous findings including Robinson, Doak, Murphy, Hike & Bike Trail, TRPSC, Cemetery Grounds, Heritage, Gano, West End, Jason. Approximate 240 acres of park land.
- c. Develop focused 5-year plan specific for park system and develop long-term plan based on items not included in 5-year CIP.

## 9. **Buildings**

- a. Conduct site visits to assess the existing building sites (City Hall, Library, Police Department, Fire Stations/Admin, City Hall Annex, Utilities Department, Moody Museum, Animal Shelter, WWTP Buildings, TRPSC Buildings, Givens Community Center, Bull Branch, Robinson Park Restroom/pavilion, Murphy Park Restroom/pavilion – approximate 100,000 SF of buildings)
  - i. Accessibility
  - ii. Grounds
  - iii. Outside areas
  - iv. Drainage
  - v. Parking
  - vi. Traffic (as applicable but full Traffic Impact Analysis is not this scope of work)
  - vii. Structural
  - viii. Mechanical / Electrical
  - ix. Finishes
  - x. Safety / Security
  - xi. Office Spaces
  - xii. Specialized Spaces
  - xiii. Support Spaces
  - xiv. Energy Efficiency

- xv. Technology
  - a) Network diagrams
  - b) Network inventory
  - c) Network configurations
  - d) Wireless inventory
  - e) Building plans (PDF or .dwg) - With Telecommunication Room and Security System head-end locations
  - f) Current ISP contract
- b. Provide summary information on energy (HVAC, lighting, and controls).
- c. Estimate capacity of building based on permanent general and designated spaces.
- d. Describe existing technology and plan for future improvements.
- e. Summarize existing building information in graphs and tables as applicable (building age, square footage of buildings on site, weighted age, roof age, HVAC age, etc.).

The deliverables to be provided to the City of Taylor include:

1. 2017 Strategic Facility Plan (this report) including site layout plans, cost estimates, summary, and recommendations (digital copy of report to be provided in PDF format; hardcopies are not included)
2. Provide 5-year CIP (Capital Improvement Plan). (*Note: CIP work included for the SFP are for illustrative purposes and generally include Priority 1 projects; CIP should be adjusted each year as part of the budget process.*)

Data and information presented in this Plan was gathered through onsite observations, key staff interviews, and review of available data. The data and input provided by City staff is hereby gratefully acknowledged.

The information provided herein has been reviewed with City Staff and City Council to 1) gain input, 2) review interim and final findings, and 3) provide understanding of final 2017 Strategic Facility Plan.

## 2. POPULATION AND WATER PROJECTIONS

Taylor is located in Williamson County. The population in the Year 2010 census was 15,191. (For comparison, Year 2000 population was 13,575). The current population is served by city services such as fire, police, etc. and also provides utilities (water and wastewater) by the City of Taylor. A map showing the current city limits and Extra Territorial Jurisdiction (ETJ) for the City is provided in **Figure 2-1**.

A key aspect of any Facility Plan (or Master Plan) is the prediction of future population as it will directly impact the city services provided and the resulting need for improved and/or expanded facilities to support those services. A twenty-year planning horizon is sufficient for planning for any future water treatment or wastewater treatment plant expansions that may be required based on population or industrial growth. Planning for new buildings or expansion to water sources should be based on a longer time horizon (typically, 40 to 50 years). This section provides population projections and estimated water and wastewater flows that will be referenced throughout this 2017 SFP.

### 2.1 Population Projections

**Table 2-1** and **Figure 2-2** provides the historical population for Taylor according to the census.

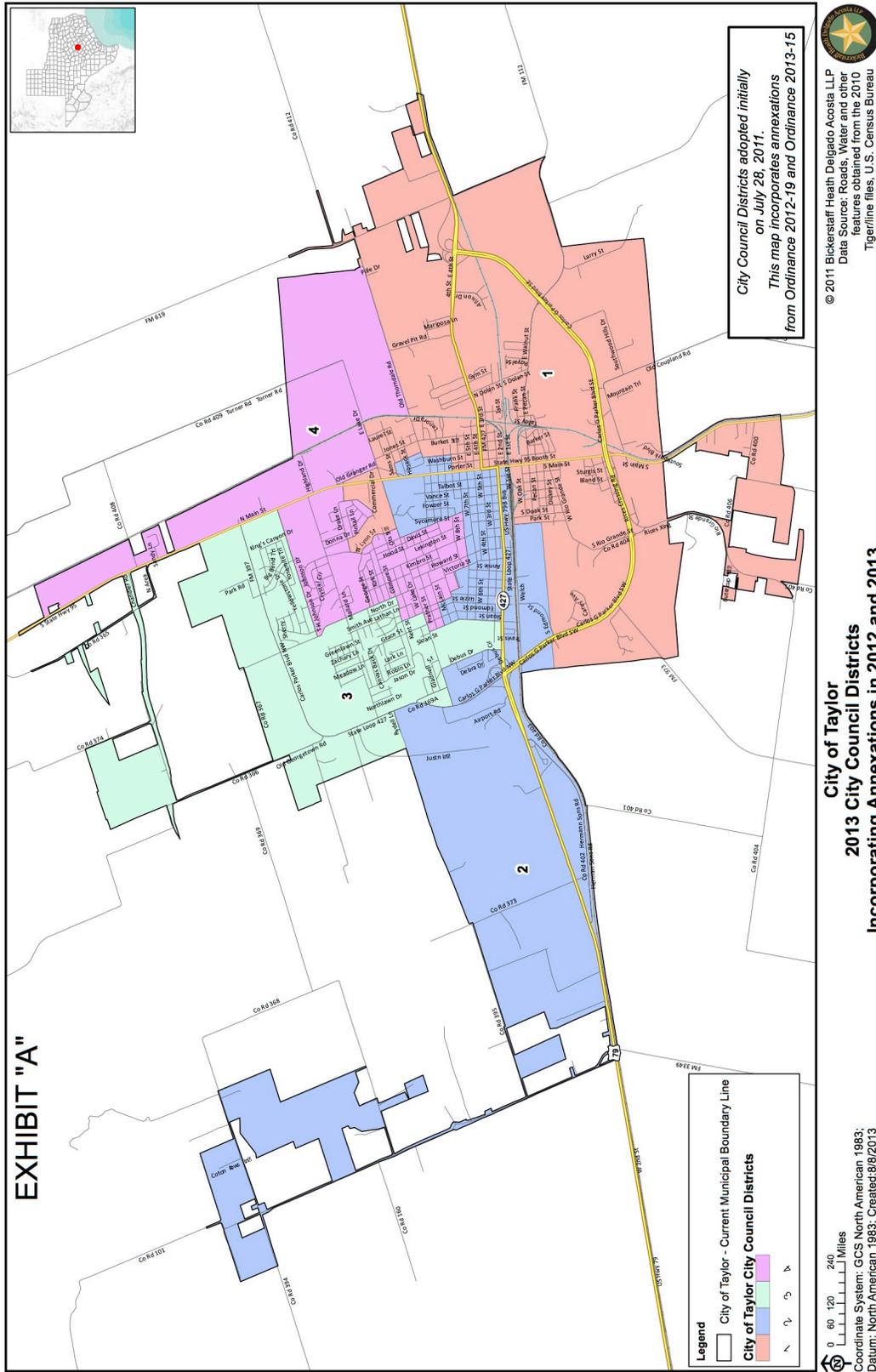
**Table 2-1. Taylor Census Data**

| Year | Population | Decade Change | Population Annual Change | Average Annual Growth |
|------|------------|---------------|--------------------------|-----------------------|
| 1980 | 10,619     |               |                          |                       |
| 1990 | 11,472     | +853          | 85                       | 0.78%                 |
| 2000 | 13,575     | +2,103        | 210                      | 1.70%                 |
| 2010 | 15,191     | +1,616        | 162                      | 1.13%                 |

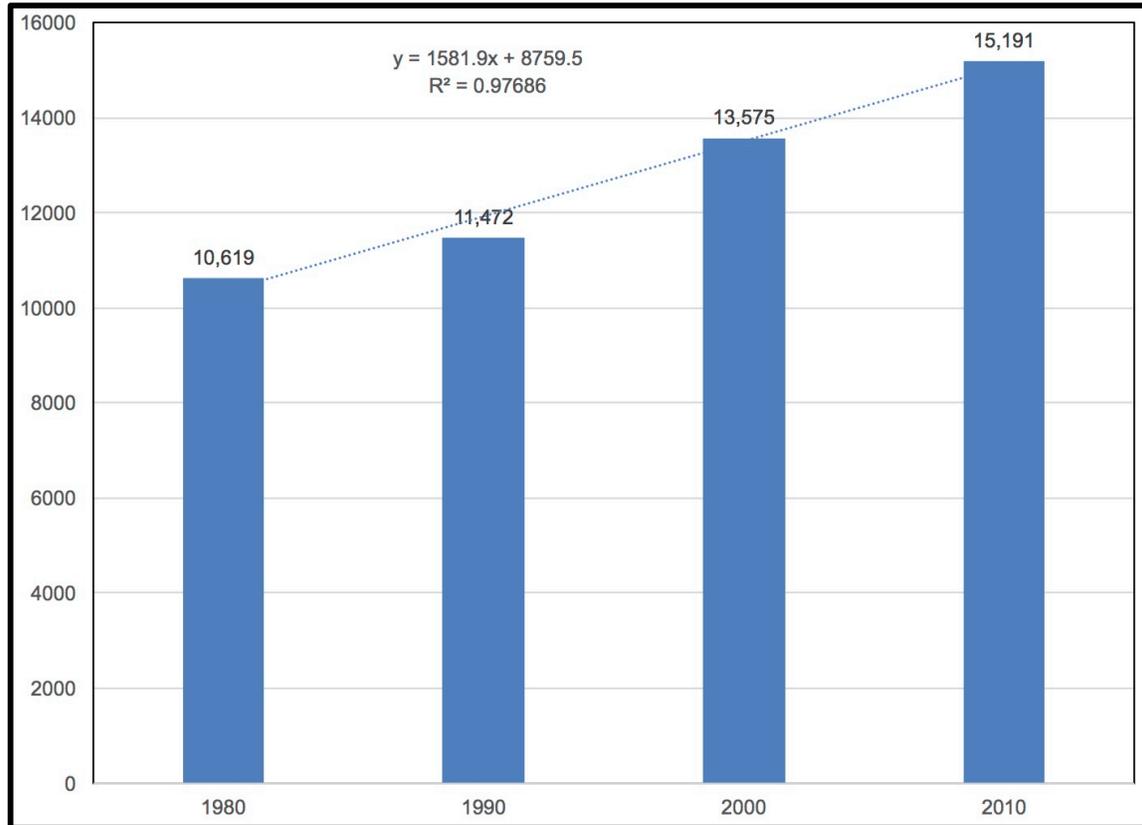
Two items of note in regard to the historical data:

- The average annual growth (AAG) rate is 1.2%. This is very low compared to other higher growth areas in Williamson County. The “wave of growth” may hit Taylor within the next 20 years so population trends should be verified on a regular basis (at minimum once every two years).
- The census population has been very linear. The “equation” of year vs population is shown in **Figure 2-2**. This shows a typical equation with “x” being numbering of decades (i.e., 1980=1, 1990=2, etc.) and “y” being population. The R<sup>2</sup> value below the equation is 0.98. The R<sup>2</sup> value is the coefficient of determination that indicates how close the data fits into the resulting equation. A R<sup>2</sup> of 1.0 represents a perfect correlation. This equation can be used to determine future population; however, it does not factor in outside influences that may lead to more accelerated growth (i.e., industrial or commercial growth or Austin area growth impacts).

Figure 2-1. Taylor City Limits and Council Districts



**Figure 2-2. Taylor Census Population**



Four (4) scenarios are used for population projections and are summarized in **Table 2-2**:

1. Linear equation developed in **Figure 2-2**
2. City of Taylor Water and Wastewater System Master Plan by Freese and Nichols, Inc. dated December 2001. Projections were made from 2000 to 2020; *years beyond 2020 shown herein are based on exponential growth.*
3. Hybrid growth scenario with 2% average annual growth (AAG) through the Year 2040 and 1% AAG thereafter.
4. TWDB 2021 and Current DRAFT Regional Water Plan (projections available for State of Texas, Williamson County, and City of Taylor; City data only presented herein). The previous water plan and the current DRAFT population projections for Taylor are essentially identical.

Population projections are shown in **Figure 2-3**.

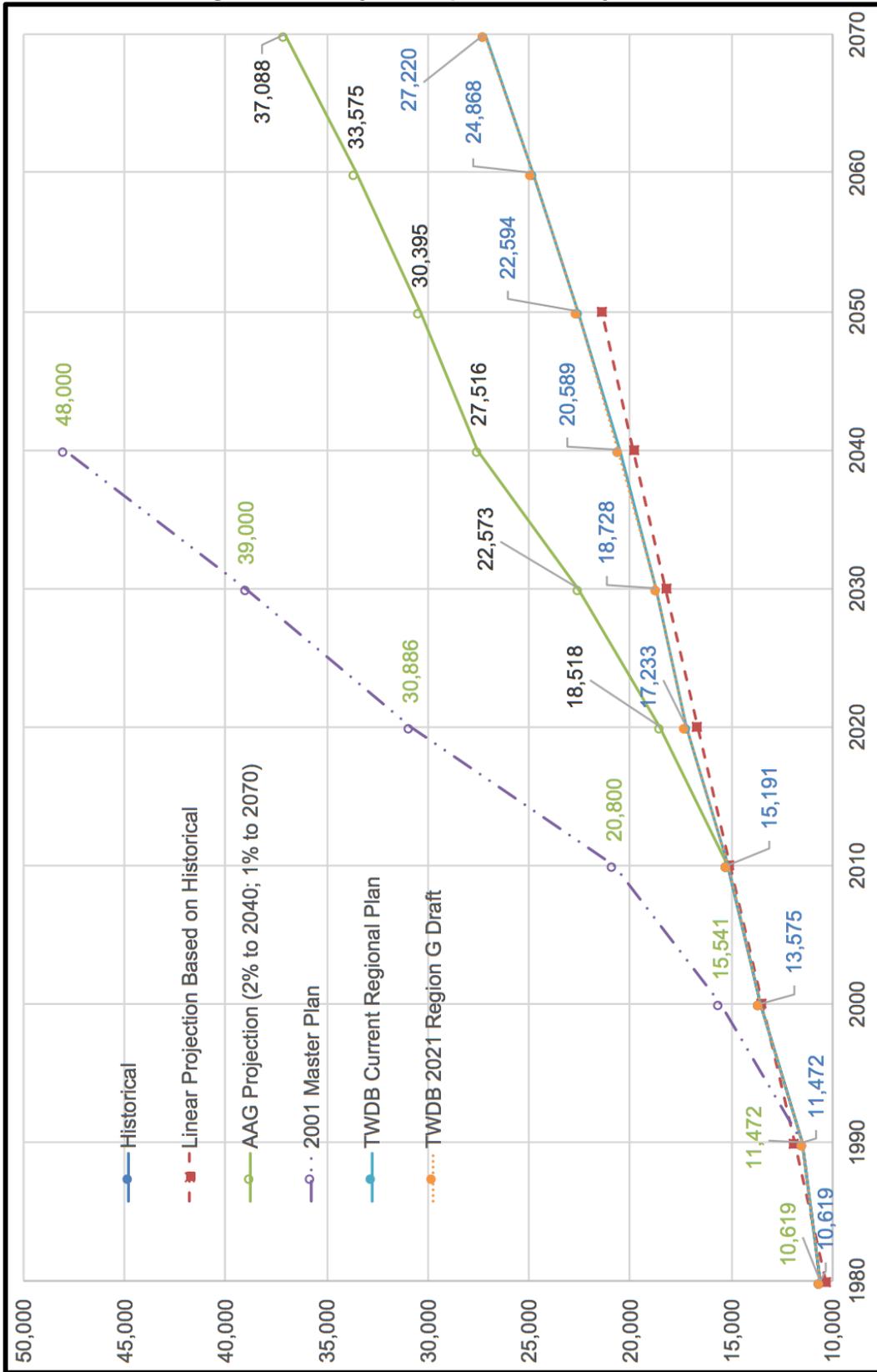
## City of Taylor – 2017 Strategic Facility Plan

**Table 2-2. Taylor Population Projections**

| Year        | Historical | Linear Growth | AAG Projection <sup>1</sup> | 2001 Master Plan | TWDB Current Regional Plan | TWDB 2021 Region G Draft |
|-------------|------------|---------------|-----------------------------|------------------|----------------------------|--------------------------|
| 1980        | 10,619     | 10,341        |                             | 10,619           | 10,619                     | 10,619                   |
| 1990        | 11,472     | 11,923        |                             | 11,472           | 11,472                     | 11,472                   |
| 2000        | 13,575     | 13,505        |                             | 15,541           | 13,575                     | 13,575                   |
| 2010        | 15,191     | 15,087        | 15,191                      | 20,800           | 15,191                     | 15,191                   |
| 2020        |            | 16,669        | 18,518                      | 30,886           | 17,209                     | 17,233                   |
| 2030        |            | 18,251        | 22,573                      | 39,000           | 18,702                     | 18,728                   |
| <b>2040</b> |            | <b>19,833</b> | <b>27,516</b>               | <b>48,000</b>    | <b>20,561</b>              | <b>20,589</b>            |
| 2050        |            | 21,415        | 30,395                      |                  | 22,563                     | 22,594                   |
| 2060        |            | 22,997        | 33,575                      |                  | 24,834                     | 24,868                   |
| 2070        |            | 24,579        | <b>37,088</b>               |                  | <b>27,182</b>              | <b>27,220</b>            |

<sup>1</sup> AAG Projection based on 2% AAG from 2020 to 2040 and 1% from 2040 to 2070

Figure 2-3. Taylor Population Projections



## City of Taylor – 2017 Strategic Facility Plan

For purposes of this 2017 SFP, the “AAG Projection” will be utilized (Year 2040 population = 27,516 and Year 2070 population = 37,088).

One potential funding agency for any required water and wastewater improvements is the TWDB (such as DWSRF or CWSRF loans). The TWDB requires their projections be used for funded projects. Since the TWDB population projections are used for regional water planning, the City would need to engage in the water planning process and seek amended population projections in the next water plan if the “AAG Projection” is realized. The key input in this model will be census number for 2020. It is imperative that the City actively participate in this process to ensure the most accurate count as possible.

### 2.2 Water Use Projections

Water use projections are useful when planning for future water supply needs (typically 50-year planning horizon) and also future treatment or water delivery systems (typically 20-year planning horizon). **Table 2-3** and **Figure 3-4** shows projections of water use based on the previously described population projections. Projections are based on total annual use (generally expressed in acre-feet/year) but converted to an equivalent average day flow for ease in comparison.

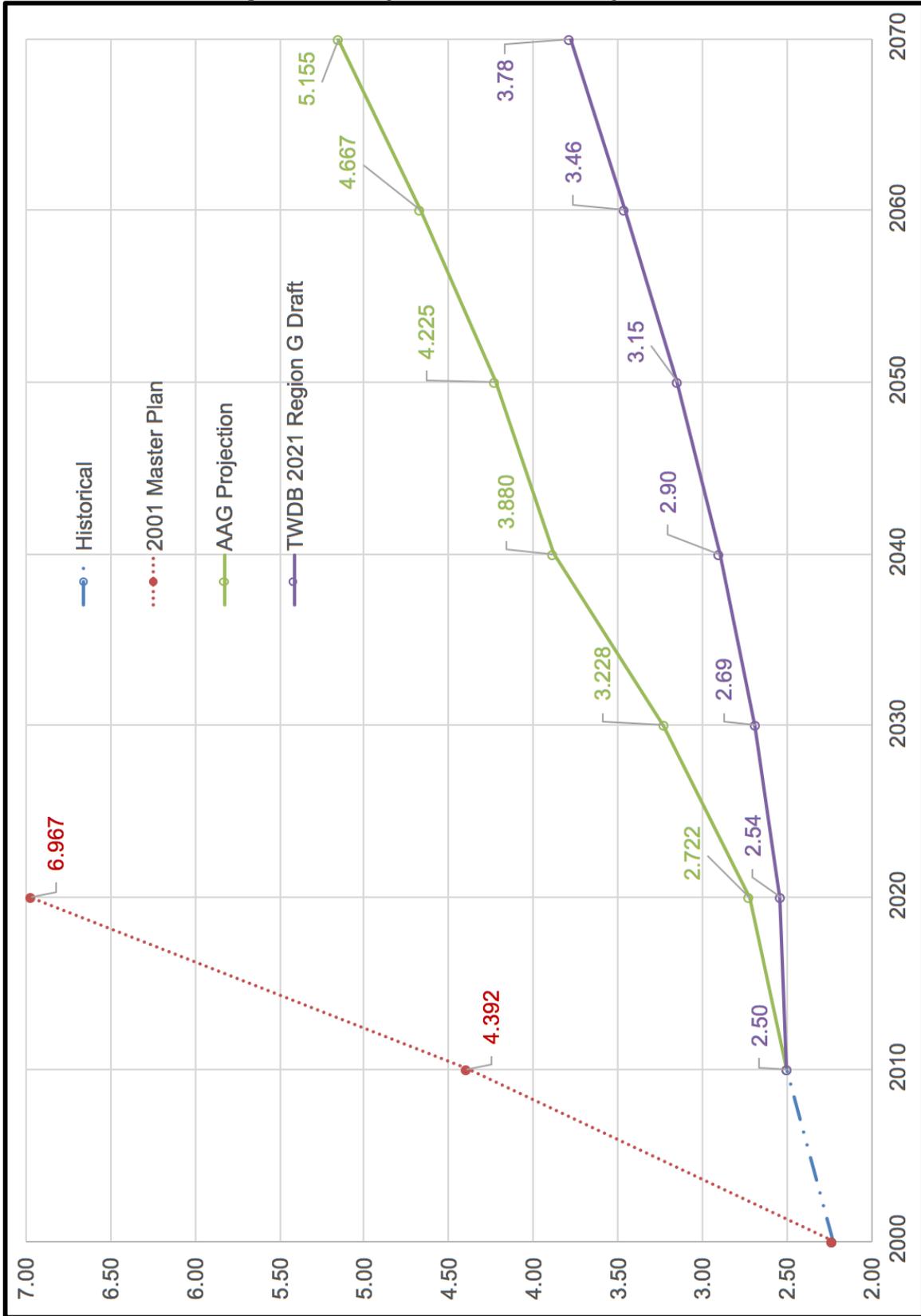
**Table 2-3. Taylor Average Day Water Use Projections (MGD).**

| Year        | Historical <sup>1</sup> | 2001 Master Plan | AAG Projection | TWDB Regional Plan | TWDB gpcpd <sup>2</sup> |
|-------------|-------------------------|------------------|----------------|--------------------|-------------------------|
| 1980        | 1.59                    |                  |                |                    |                         |
| 1990        | 1.72                    |                  |                |                    |                         |
| 2000        | 2.23                    | 2.228            |                | 2.23               |                         |
| 2010        | 2.50                    | 4.392            |                | 2.50               | 150                     |
| 2020        |                         | 6.967            | 2.722          | 2.54               | 147                     |
| 2030        |                         |                  | 3.228          | 2.69               | 143                     |
| <b>2040</b> |                         |                  | <b>3.880</b>   | <b>2.90</b>        | <b>141</b>              |
| 2050        |                         |                  | 4.225          | 3.15               | 139                     |
| 2060        |                         |                  | 4.667          | 3.46               | 139                     |
| 2070        |                         |                  | <b>5.155</b>   | <b>3.78</b>        | <b>139</b>              |

<sup>1</sup> Historical 2010 flows estimated based on flows in adjacent years and not specific to Year 2010.

<sup>2</sup> TWDB gpcpd represents the gallons per capita per day of water flow predicted as part of the Regional Water Plan. As shown, the TWDB assumes water conservation practices are successful to reduce the amount of water used. As noted, the current 150 gpcpd use has a goal to reduce usage to 139 gpcpd by the Year 2050.

Figure 3-4. Taylor Water Use Projections



As with population, the water use projections from the TWDB Region Water Planning must be used if TWDB funding is sought in the future for water or wastewater needs. It is believed that the 20-year and 50-year projections will more closely follow the “AAG Projection” scenario. The critical water and wastewater facilities will be compared to both projections in the applicable sections of this 2017 Strategic Facility Plan.

The average day flows shown do not account for peak months, days or hour demands. Historically in Taylor, maximum day periods are twice the average day usage (Year 2040 maximum day = 7.76 MGD for AAG Projection or 5.78 MGD for TWDB Projection). They also do not account for peak demands that typically occur during the day (generally in summer days with high peak hour demand times). These peak flows are important since peak hour water flows tend to be during irrigation or fire flow demand; however, they are not as critical to the wastewater flow since irrigation or fire demands do not result in water in the sewer collection system.

Another item to note in regard to the average daily flows shown is that they are intended to account for all users including:

- Municipal
- Wholesale
- Industrial
- Water loss in system

These uses and their potential impact to system needs will be explored in the Water and Wastewater sections.

### 2.3 Commercial and Industrial Water Use

The commercial and industrial users have an impact on the City of Taylor water and wastewater systems. **Table 2-4** shows the 2016 breakdown of meters (2016 was used based on a full year worth of data).

**Table 2-4. Taylor 2016 Water Meter Breakdown by TCEQ Class**

| Type                    | # of Meters  | % of Total  |
|-------------------------|--------------|-------------|
| Residential             | 5,167        | 87.6%       |
| Residential Multi User  | 42           | 0.7%        |
| Institutional           | 173          | 2.9%        |
| <i>Commercial</i>       | 387          | 6.6%        |
| <i>Industrial</i>       | 28           | 0.5%        |
| Agricultural/Sprinklers | 92           | 1.6%        |
| Other – Bulk Meters     | 10           | 0.2%        |
| <b>Total Meters</b>     | <b>5,899</b> | <b>100%</b> |

For comparison, the 2009 meters totaled 5,59. This represents a 6% total increase or approximately 1% per year. This growth is similar to the population AAG rate of 1.2% indicating consistency in growth predictors.

The nature of the commercial and industrial users can have a wide variety of impacts on the water system and sanitary sewer system. In particular, industrial users on the wastewater system can be high water users but relatively low generators of wastewater. Industrial users can also be lower flow generators of wastewater but have high pollutant loadings. Typically, wholesale customers will use water but generate no wastewater flow back to the City. It is important for the City of Taylor to carefully understand the nature of all large users and their potential impacts on the utility system (water and sewer).

With the currently Industrial Users on the wastewater system, there are those that generate more than just domestic type waste from on-site restroom facilities. The City has prepared a Pre-treatment Program as mandated by the TCEQ. Any new industry in Taylor should be evaluated based on water needs and also on type and quantity of wastewater produced. Pre-treatment of wastewater will be likely.

This current Strategic Facility Plan assumes that all current commercial and industrial users are adequately accounted for based on historical records.

### **2.4 TWDB Regional Water Plan Coordination**

The population and water use projections presented are based on TWDB's current Regional Water Plan. There is no basis to challenge these projections based on the data available at this time. As growth continues in Taylor, the population and water use projections should be revisited. If necessary, amendments to the TWDB Water Plan may become applicable to the City of Taylor. A demographic study could be considered by the City to better estimate current population. Factors that could be considered include:

- Water meters (by class)
- Electric meters (by type)
- School district enrollment trends
- Address and/or Lot count of new subdivisions
- Current development plans.
- Impacts to County growth
- City limits expansion planned into ETJ

The TWDB is currently working on the 5<sup>th</sup> Planning Cycle (2017-2021). The City should continue its participation and be prepared for the 6<sup>th</sup> Planning Cycle (2022-2026) to seek population projection revisions if appropriate.

## 2.5 Wastewater Flow Projections

The water use projections shown in **Section 2.2** are dramatically higher from the “City of Taylor Water and Wastewater System Master Plan” (dated December 2001) when compared to the “AAG Projection” or the “TWDB Regional Water Plan”. This is driven by the population growth assumptions used in 2000 to project a much higher population for Taylor than has actually been experienced to date. The recession in 2007 and beyond certainly had an impact on slower growth. In spite of population being much lower than projected, the methodology used to project water and wastewater flows based on gallons per capita day is very sound and reasonable and was based on detail water and wastewater flows. Some key points from the 2001 Master Plan remain relevant today:

- Water use per capita use is approximately 160 gpcpd (gallons per capita per day)
- Water use maximum day to average annual day is 2:1 ratio
- Water use peak hour demands to maximum day demands is 2:1 ratio (or 4:1 compared to average annual day)
- The WWTP attenuates peaks in the wastewater flow discharge measurements; therefore, the effluent flow is not representative of sanitary sewer inflow to the plant.
- Flow monitoring was accomplished as part of the 2001 Master Plan (and also with the SSES at a later date). The dry weather flows indicate that 65% of the water use reaches the wastewater plant.
- I/I was identified as a significant issue. As a result, a partial system SSES was completed and some sanitary sewer system rehabilitation was accomplished as a result.
- Wastewater flows from the 2001 Plan based on 2000 flows recorded indicated the following flows:
  - Average day dry weather wastewater flow = 1.35 MGD
  - Peak 2-Hour wet weather wastewater flow = 8.65 MGD
  - Ratio of Peak 2-Hour to Average day flow = 6.4:1
- The plants average daily flow of 4 MGD would be adequate through Year 2020 (without any buffer) but the peak 2-hour flow would be exceeded by 2015. These flows projections have not come to be realized to date.

Since the wastewater system and users has not dramatically changed, a similar methodology can be applied now but using the current AAG Projection and TWDB 2016 Regional Water Plan population projections.

## 2.6 Estimated Average Day Wastewater Flows

Typically water use can be employed to predict wastewater flows by utilizing the historical per capita water use and the historical dry weather wastewater to water use ratio. **Table 2-5** summarizes the per capita wastewater projection based on population and water use projections from **Section 2.2**.

**Table 2-5. Predicted Average Day Wastewater Flow (TWDB Regional Plan)**

| Year        | TWDB Regional Plan Population | Per Capita Water (gpcpd) | Water Use (gpd) | Ratio Wastewater to Water Flow | Average Day Wastewater Flow (MGD) | 30-Day Max Flow (1.5*Avg) (MGD) |
|-------------|-------------------------------|--------------------------|-----------------|--------------------------------|-----------------------------------|---------------------------------|
| 1980        | 10,619                        | 160                      | 1.70            | 0.65                           | 1.10                              | 1.66                            |
| 1990        | 11,472                        | 160                      | 1.84            | 0.65                           | 1.19                              | 1.79                            |
| 2000        | 13,575                        | 160                      | 2.17            | 0.65                           | 1.41                              | 2.12                            |
| 2010        | 15,191                        | 170                      | 2.58            | 0.65                           | 1.68                              | 2.52                            |
| 2020        | 17,209                        | 180                      | 3.10            | 0.65                           | 2.01                              | 3.02                            |
| 2030        | 18,702                        | 180                      | 3.37            | 0.65                           | 2.19                              | 3.28                            |
| <b>2040</b> | <b>20,561</b>                 | <b>180</b>               | <b>3.70</b>     | <b>0.65</b>                    | <b>2.41</b>                       | <b>3.61</b>                     |

As shown in **Table 2-5**, the per capita use does not assume the declining gpcpd as provided as a goal in the TWDB Regional Plan; instead, an increasing gpcpd is used to provide a more conservative estimate of wastewater flows. The WWTP’s current annual average flow of effluent of 4.0 MGD appears adequate to meet both the Year 2040 “average day wastewater flow” of 2.41 MGD and “30-day max flow” of 3.61 MGD. The Year 2040 is predicted to be within the 75% rule whereby planning for plant expansion will need to occur and also at the 90% level that triggers actual plant construction. Of course, this will be predicated on actual wastewater flows experienced at the plant.

A similar analysis was completed based on the population in the “AAG Projection” scenario. The Year 2040 “average day wastewater flow” equals 3.22 MGD and “30-day max flow” is 4.83 MGD. The average day is within the current annual average flow of 4 MGD (per permit). The 30-day max flow may prove problematic to adequately treat based on the current treatment units.

There are many factors that dramatically alter the time line for WWTP expansion such as:

- Increased I/I from sanitary sewer collection system deterioration
- Rapid population increase
- Large industrial users added to the system
- Construction of future plant detention pond to reduce peak flows
- EPA/TCEQ rule changes

For the purposes of this report, it is assumed that the current annual average plant capacity of 4.0 MGD does not require expansion over a 20-year period. Capacity expansion should be revisited in 5 year increments (with each permit renewal cycle). This 2017 SFP provides an option for WWTP expansion if higher flows occur.

## 2.7 Estimated 2-Hour Peak Wastewater Flows

The Year 2000 ratio of 2-hour peak to average day dry weather flow was 6.4 to 1. Since 2010 – May 2016, the 2-hour peak to annual average flow resulted in average of 1.5 to 1 and maximum of 5.8 to 1. These readings are based on effluent readings and not influent flow measurements so they are not truly reflective of the incoming peak flows. The predicted peak to average annual flow ratio is 3 to 1 based on the effluent flows from 2010 – 2016.

The 2001 Master Plan recommended a 4 to 1 ratio based on anticipated sanitary sewer system improvements to reduce I/I. The current TCEQ Chapter 217 rules require that the peak 2-hour equal 4 times the permitted average flow. In Taylor's case, the 4 to 1 ratio equates to a 2-hour peak flow of 16 MGD (or 11,111 gpm). Taylor's current permit does not have this requirement since the 2-hour peak is limited to 6,944 gpm (or 10 MGD on an equivalent day basis).

It is recommended that the influent flow meter be recorded on a daily basis to start having better track record of incoming daily flows and 2-hour peak flows. In addition to the open channel meter, an ultrasonic flowmeter was installed on the discharge forcemain from the main plant influent lift station in late 2017. This information will be very useful in the future to predict true 2-hour peak flows and should be revisited during the 2018 permit renewal cycle.

For the purposes of this SFP, it is assumed that the current 2-hour peak plant capacity of 6,944 gpm (10 MGD) does not require expansion by the Year 2040 if the low growth scenario holds. If higher flows are realized, then the peak two-hour flow should be expanded to an equivalent daily flow 16 MGD (or 11,111 gpm).

Peak capacity determination should be evaluated prior to each permit renewal cycle (such as the next permit renewal that occurs in 2018).

## 2.8 General Recommendations

The following recommendations should be noted by the City in regard to future population and water use planning:

1. Monitor future population, especially the results of future census counts and as the Austin area continues to expand into east Williamson County. This information will be needed to update the population predictions used by the TWDB as part of the regional planning process. In addition, other non-population growth indicators should be updated annually to capture a more accurate estimation of population. These include water connections, total City water use, electric meters, and school enrollment. A detailed Demographic Study may be warranted in the future.

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2. Analyze any new industrial users and their potential impacts on the utility system needs (in particular water and sewer flows).
3. Continue to record and monitor the City's water use and WWTP influent and effluent flows in the future as they dictate when higher water and wastewater capacity is needed.
4. Continue participation in the TWDB Regional Water Planning Process (provide input on population and water use with each planning cycle conducted by the Brazos G Region).

## **3. STREETS**

The City of Taylor has approximately 105 miles of paved streets. Per the 2012 Pavement Management Report, there are 35 miles of water main under pavement, 10 miles of wastewater main under pavement and 57 miles of street with concrete curb on both sides. The purpose of this section of the 2017 Strategic Facility Plan is to summarize previous planning efforts in regards to the streets, update pavement management condition, and recommend long-term improvements.

### **3.1 Previous Studies**

Some of the past planning efforts are summarized below in regards to the City's Street System:

#### **1. 2017 Streets and Grounds Maintenance Plan (SGMP)**

City of Taylor Public Works Staff prepared the Streets and Grounds Maintenance Plan in March of 2017. This plan provides information on amount and type of maintenance typically completed annually by City crews. Additionally, it provides a recommendation on how to use City crews for maintenance in the future and how to prioritize streets for maintenance, rehabilitation and reconstruction.

#### **2. Transportation User Fee (TUF)**

In 2016, the City instituted a Transportation User Fee (TUF) to cover street maintenance costs within the City limits. Reference should be made to the City's website for current fee structure.

#### **3. 2015 Downtown Master Plan (DMP)**

The firm "DesignWorkshop" completed the Taylor Downtown Master Plan in April of 2015. The plan focuses on a comprehensive branding of downtown to include sidewalks, trees, banners, signage, and parking.

#### **4. 2012 Pavement Management Report**

Sledge Engineering completed the previous City of Taylor Pavement Management Report (PMR) in 2012. The Pavement Management Report included analysis of every segment of City streets and data related to utilities under the existing street pavements. The database established allowed for prioritization of street maintenance and improvements. The report rated the pavements based on their condition using a Pavement Condition Index (PCI).

## 3.2 Street Assessment Summary

Re-inspection of 105 miles of city street was not included in the current 2017 SFP; however, streets from each City Council District was observed with a focus on streets that were near failure at the time of the 2012 Study. The previous 2012 effort provided detailed information pertaining to:

- Physical dimension of streets such as width, right-of-way width, and length
- Presence of curb and gutter
- Presence of ditches or other drainage features
- Impacts of utilities on streets.

These items were not re-examined as these are assumed unchanged from the previous assessment (except for few major street reconstruction projects completed since 2012 such as the Jones-Burkett project).

The 2017 SFP focus on current conditions. The current effort allows for an update of the City's PCI and ranking list for failed or near failed streets.

## 3.3 Photographs of Example Street Conditions – Taylor, September 2017

Examples of current street conditions follow:

**Poor Condition Pavement Example** (Street with recent seal but failed section evident)



Poor Condition Pavement Example



Poor Condition Pavement Example



## Good Condition Pavement Example - Fair Street overlay project



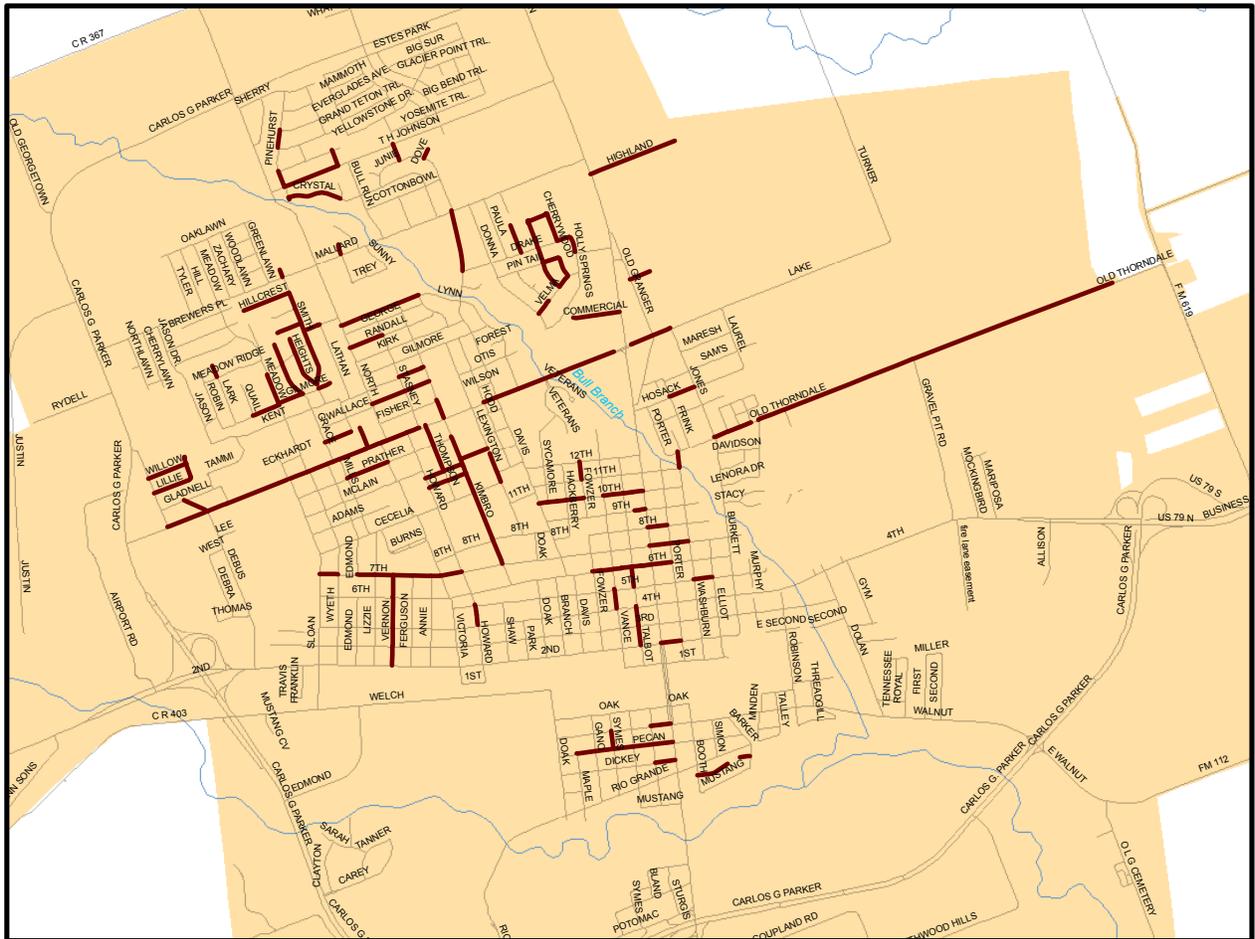
### 3.4 Pavement Condition Index

The 2012 PMR used Pavement Condition Index (PCI) scores of 0 to 100 for each segment of pavement in Taylor. A PCI of 100 indicates pavement with no distress (i.e., like new, excellent condition). The categories used for the PCI are:

- Poor (PCI 0-59)
- Fair (60-69)
- Good (70-89)
- Excellent (90-100).

Sledge Engineering staff conducted an inspection of some of the pavement areas in each Council District that were at the low end of fair condition per the 2012 PMR. All fair condition streets received an overlay as part of the Fair Streets Project. (A 2014-2015 CDBG Grant also funded Jones-Burkett street rehabilitation project.) A map of the fair streets that received an overlay is shown in **Figure 3-1**. Most of the rehabilitated streets observed were in good condition with a few segments of some in fair condition.

**Figure 3-1. Fair Streets With Overlay in 2014/2015**



A general assumption regarding status of streets 5 years after the 2012 PMR was completed to aid in cost estimating. For estimating purposes in this current Plan, the fair streets rehabilitated in the 2014-2015 project were assumed to be in the following condition:

- Mostly good condition if they had a PCI of 62 or higher in 2012
- Fair streets that were between 60-62 are assumed in fair condition
- Poor streets and excellent streets were assumed to have stayed in poor and excellent condition since 2012, respectively
- Good streets rated between 70-72 were assumed to have slipped to fair condition while the rest of the streets rated good remained in good condition.

Additional changes to the 2012 PMR PCI ratings included updates to the streets that have been reconstructed since the report. These include:

- Jones & Burkett (2013-2014 CDBG Project)
- 4<sup>th</sup> Street Rehabilitation (2014-2015 CDBG Project)

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- Edmond and Mills St (Drainage Project that includes pavement reconstruction-currently under construction).

The 2017 adjusted PCI based on above mentioned assumptions are listed in **Table 3-1**. As previously noted, it was not part of this SFP to evaluate every segment of the City’s streets so the assumptions listed are important to understand. The adjusted PCI are based on general knowledge of pavement degradation with time (5 years since the PMR was completed) and spot checks of various streets in each Council District throughout Taylor (visual check that did not include re-measurements but condition observation only).

**Table 3-1. Adjusted Street Segment PCI values**

| STREET NAME | PRE/DIR | TYPE | TO          | FROM     | PCI |
|-------------|---------|------|-------------|----------|-----|
| 2ND         | W       | ST   | Debus       | 644ft    | 98  |
| 2ND         | W       | ST   | Travis      | 644ft    | 98  |
| 2ND         | W       | ST   | Doak        | 329ft    | 98  |
| 2ND         | W       | ST   | Branch      | 329ft    | 98  |
| 2ND         | W       | ST   | Branch      | 331ft    | 98  |
| 2ND         | W       | ST   | Davis       | 331ft    | 98  |
| 2ND         | W       | ST   | Fowzer      | 342ft    | 98  |
| 2ND         | W       | ST   | Fowzer      | 342ft    | 98  |
| SLOAN       |         | ST   | Prather     | McLain   | 98  |
| 2ND         | W       | ST   | Vance       | Talbot   | 98  |
| 2ND         | W       | ST   | Talbot      | Main     | 98  |
| 2ND         | W       | ST   | Fowzer      | Vance    | 98  |
| SLOAN       |         | ST   | Lake        | Prather  | 98  |
| 2ND         | W       | ST   | Park        | Doak     | 98  |
| SLOAN       |         | ST   | Adams       | Cecilia  | 98  |
| SLOAN       |         | ST   | McLain      | Adams    | 98  |
| 2ND         | W       | ST   | Edmond      | Lizzie   | 98  |
| 2ND         | W       | ST   | Sloan       | Wyeth    | 98  |
| 2ND         | W       | ST   | Howard      | Shaw     | 98  |
| 2ND         | W       | ST   | Shaw        | Park     | 98  |
| SLOAN       |         | ST   | Cecilia     | 7th      | 98  |
| 2ND         | W       | ST   | Franklin    | Sloan    | 98  |
| SLOAN       |         | ST   | 3rd         | 2nd      | 98  |
| 2ND         | W       | ST   | Wyeth       | Edmond   | 98  |
| 2ND         | W       | ST   | Lizzie      | Vernon   | 98  |
| 2ND         | W       | ST   | Vernon      | Ferguson | 98  |
| 2ND         | W       | ST   | Ferguson    | Annie    | 98  |
| SLOAN       |         | ST   | Garden Lane | 3rd      | 98  |
| SLOAN       |         | ST   | 6th         | 4th      | 98  |
| SLOAN       |         | ST   | 6th         |          | 98  |
| 2ND         | W       | ST   | Victoria    | Howard   | 98  |
| 2ND         | W       | ST   | Travis      | Franklin | 98  |
| 2ND         | W       | ST   | Annie       | Victoria | 98  |
| 4TH         | W       | ST   | Annie       | 430ft    | 98  |

## City of Taylor – 2017 Strategic Facility Plan

| STREET NAME       | PRE/DIR | TYPE | TO                | FROM            | PCI |
|-------------------|---------|------|-------------------|-----------------|-----|
| 4TH               | W       | ST   | Wyeth             | 331ft           | 98  |
| 4TH               | W       | ST   | Edmond            | 331ft           | 98  |
| 4TH               | W       | ST   | Lizzie            | 333ft           | 98  |
| 4TH               | W       | ST   | Vernon            | 333ft           | 98  |
| 4TH               | W       | ST   | Vernon            | 323FT           | 98  |
| 4TH               | W       | ST   | Ferguson          | 323ft           | 98  |
| 4TH               | W       | ST   | Ferguson          | 347ft           | 98  |
| 4TH               | W       | ST   | Annie             | 347ft           | 98  |
| 4TH               | W       | ST   | Victoria          | 430ft           | 98  |
| 4TH               | W       | ST   | Victoria          | Howard          | 98  |
| EDMOND            |         | ST   | 3rd               | 2nd             | 98  |
| EDMOND            |         | ST   | 4th               | 3rd             | 98  |
| 4TH               | W       | ST   | Sloan             | Wyeth           | 98  |
| EDMOND            |         | ST   | 6th               | 4th             | 98  |
| 4TH               | W       | ST   | Edmond            | Lizzie          | 98  |
| MUSTANG CV        |         | CV   | Welch             | 150ft           | 95  |
| OLD GEORGETOWN    |         | RD   |                   |                 | 94  |
| CR 366            |         |      |                   |                 | 94  |
| OLD GEORGETOWN    |         | RD   |                   |                 | 94  |
| CHANDLER          |         | RD   | CR 365            | Texas 95        | 93  |
| 2ND               | E       | ST   | 349ft             | Washburn        | 93  |
| 2ND               | E       | ST   | porter            | 349ft           | 93  |
| 8TH               | W       | ST   | Fowzer            | 680 ft          | 93  |
| 8TH               | W       | ST   | 680 ft            | Vance           | 93  |
| 2ND               | E       | ST   | Washburn          | Elliot          | 93  |
| ELLIOT            |         | ST   | 2nd               | 3rd             | 92  |
| JASON DR.         |         |      | Whistling Way     | Wren            | 91  |
| JASON DR.         |         |      | Canvas Back Drive | Whistling Way   | 91  |
| JASON DR.         |         |      | Mallard           | Canvas Back Dr  | 91  |
| CANVAS BACK DR.   |         |      | Jason Dr          |                 | 91  |
| CANVAS BACK DR.   |         |      | Jason Dr          | Meadow Lane     | 91  |
| CANVAS BACK DR.   |         |      | Meadow In         |                 | 91  |
| WHISTLING WAY     |         |      | Jason Dr          | ft              | 91  |
| WHISTLING WAY     |         |      |                   |                 | 91  |
| MEADOW LANE       |         |      |                   |                 | 91  |
| WHISTLING WAY     |         |      | Meadow lane       | 451ft           | 91  |
| BREWERS           |         |      | Meadow Lane       | 470ft           | 91  |
| EDMOND            | S       | ST   | Welch             | Carlos G Parker | 91  |
| BOYER             |         |      | Robin             | Lark            | 90  |
| CANVAS BACK       |         |      |                   |                 | 90  |
| 3RD               | E       | ST   | Washburn          | 350ft           | 90  |
| 3RD               | E       | ST   | 350ft             | Elliot          | 90  |
| BREWERS PL        |         |      | Meadow Lane       |                 | 89  |
| BREWERS PL        |         |      |                   |                 | 89  |
| GREAT BASIN       |         |      | Yellow Stone Dr   | Yosemite Trl    | 89  |
| GLACIER POINT CV. |         |      |                   |                 | 89  |

## City of Taylor – 2017 Strategic Facility Plan

| STREET NAME        | PRE/DIR | TYPE | TO              | FROM              | PCI |
|--------------------|---------|------|-----------------|-------------------|-----|
| GLACIER POINT TRL. |         |      |                 |                   | 89  |
| NORTHPARK BLVD.    |         |      |                 |                   | 89  |
| GRAND TETON TRL.   |         |      | Wind Cave Drive | Hot Springs Drive | 89  |
| WIND CAVE DR.      |         |      |                 |                   | 89  |
| MEADOW LANE        |         |      |                 |                   | 89  |
| DAVIS              |         | ST   | 12th            | 11th              | 89  |
| DAVIS              |         | ST   | 12th            | 127 ft            | 89  |
| STURGIS            |         | ST   | Oak             | Walnut            | 88  |
| ZION               |         | AVE  |                 |                   | 88  |
| BIG BEND TRL.      |         |      |                 |                   | 88  |
| HOT SPRINGS DR     |         |      | Estates Park    | Yellow Stone Dr   | 88  |
| YELLOWSTONE DR.    |         |      |                 |                   | 88  |
| DAVIS              |         | ST   | 8th             | 7th               | 88  |
| DAVIS              |         | ST   | 8th             | 8th               | 88  |
| DAVIS              |         | ST   | 10th            | 342 ft            | 88  |
| DAVIS              |         | ST   | 9th             | 342 ft            | 88  |
| HOWARD             |         | ST   | Cecilia         | 8th               | 88  |
| DAVIS              |         | ST   | 11th            | 10th              | 88  |
| DAVIS              |         | ST   | 11th            | 11th              | 88  |
| DAVIS              |         | ST   | Lake            | Burns             | 88  |
| DAVIS              |         | ST   | Otis            | Wilson            | 88  |
| HOWARD             |         | ST   | James           | Cecelia           | 88  |
| HOWARD             |         | ST   | 8th             | 7th               | 88  |
| DAVIS              |         | ST   | 9th             | 8th               | 88  |
| AIRPORT RD         |         |      | 2nd             |                   | 88  |
| DAVIS              |         | ST   | 7th             | 6th               | 87  |
| DAVIS              |         | ST   | 6th             | 346ft             | 87  |
| DAVIS              |         | ST   | Burns           | Huff              | 87  |
| DAVIS              |         | ST   | Wilson          | Lake              | 87  |
| HOWARD             |         | ST   | Alexander       | Mclain            | 87  |
| HOWARD             |         | ST   | Speegle         | Alexander         | 87  |
| NORTHPARK BLVD.    |         |      |                 |                   | 86  |
| HOWARD             |         | ST   | Alexander       | James             | 86  |
| HOWARD             |         | ST   | Lake            | Speegle           | 86  |
| NORTH              |         | DR   | Kirk            | Gilmore           | 86  |
| ZACHARY            |         | LN   |                 |                   | 86  |
| MEADOW             |         | LN   | Oak Lawn        | Mallard           | 86  |
| HILL               |         | LN   | Oak Lawn        | Mallard           | 86  |
| TYLER              |         | LN   | Oak Lawn        | Mallard           | 86  |
| YOSEMITE TRL.      |         |      |                 |                   | 85  |
| JONES              |         | ST   | Hosack          | 318ft             | 85  |
| JONES              |         | ST   | 318 ft          | Oscar             | 85  |
| BURKETT            |         |      | Stacy           | 615ft             | 85  |
| BURKETT            |         |      | 615ft           | 7th               | 85  |
| LORAX              |         | LN   |                 |                   | 85  |
| O L G CEMETERY     |         | RD   | FM 112          | WWTP              | 85  |
| JONES              |         | ST   | Sams            | Hosack            | 85  |

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| STREET NAME      | PRE/DIR | TYPE | TO              | FROM            | PCI |
|------------------|---------|------|-----------------|-----------------|-----|
| JONES            |         | ST   | Lake            | Maresh          | 85  |
| BURKETT          |         |      | Davidson        | Sabrina         | 85  |
| BURKETT          |         |      | Lenora Dr       | Stacy           | 85  |
| BURKETT          |         |      | Old Thorndale   | Davidson        | 85  |
| JONES            |         | ST   | Oscar           | Old Thorndale   | 85  |
| JONES            |         | ST   | Maresh          | Sams            | 85  |
| BURKETT          |         |      | Sabrina         | Lenora Dr       | 85  |
| BURKETT          |         | ST   | 7th             | 6th             | 85  |
| BURKETT          |         | ST   | 6th             | 5th             | 85  |
| BURKETT          |         | ST   | 5th             | 4th             | 85  |
| STURGIS          |         | ST   | Walnut          | Pecan           | 85  |
| TIMBER CREST     |         |      | Sherry          | Cypress Trl     | 85  |
| DAVIS            |         | ST   | McClure         | Brown           | 85  |
| NORTH            |         | DR   | Wallace         | Fisher          | 85  |
| NORTH            |         | DR   | Kent            | Wallace         | 85  |
| NORTH            |         | DR   | Gilmore         | Kent            | 85  |
| DAVIS            |         | ST   | Drake           | Brookwood       | 85  |
| VICTORIA         |         | ST   | 8th             | 7th             | 85  |
| OAKLAWN          |         | DR   |                 |                 | 85  |
| OAKLAWN          |         | DR   | Tyler           | 116ft           | 85  |
| OAKLAWN          |         | DR   |                 |                 | 85  |
| OAKLAWN          |         | DR   | Hill            | Meadow          | 85  |
| MOSCOVY CV       |         |      |                 |                 | 84  |
| MOSCOVY CV       |         |      | Meadow          |                 | 84  |
| MUSCOVY DR.      |         |      |                 |                 | 84  |
| BIG SUR          |         |      | Yellow Stone Dr | Kings Canyon Dr | 84  |
| KING'S CANYON DR |         |      |                 |                 | 84  |
| WASHBURN         |         | ST   | 3rd             | 2nd             | 84  |
| DAVIS            |         | ST   | 6th             | 5th             | 84  |
| DAVIS            |         | ST   | 4th             | 3rd             | 84  |
| NORTH            |         | DR   | Marshall        | Dellinger       | 84  |
| DAVIS            |         | ST   | Huff            | McClure         | 84  |
| DAVIS            |         | ST   | Gilmore         | Otis            | 84  |
| NORTH            |         | DR   | Mallard         | Marshal         | 84  |
| HOWARD           |         | ST   | 7th             | 401ft           | 83  |
| HOWARD           |         | ST   | 6th             | 401ft           | 83  |
| HOWARD           |         | ST   | 3rd             | 359ft           | 83  |
| HOWARD           |         | ST   | 2nd             | 359ft           | 83  |
| 6TH              | W       | ST   |                 |                 | 83  |
| CYPRESS TRL      |         |      | Pinehurst       | Timber Crest    | 83  |
| JUSTIN           |         | LN   |                 |                 | 83  |
| WASHBURN         |         | ST   | 4th             | 3rd             | 83  |
| NORTH            |         | DR   |                 |                 | 83  |
| DAVIS            |         | ST   | Brookwood       | Lynn            | 83  |
| J.M. CUBA        |         |      | Sherry          | North           | 83  |
| JUSTIN           |         |      |                 |                 | 83  |
| NORTH            |         | DR   | Fisher          | Lake            | 82  |

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| STREET NAME | PRE/DIR | TYPE | TO           | FROM            | PCI |
|-------------|---------|------|--------------|-----------------|-----|
| NORTH       |         | DR   | Randall      | Kirk            | 82  |
| NORTH       |         | DR   | George       | Randall         | 82  |
| PINEHURST   |         | DR   | Willowbrook  | Cypress Trl     | 82  |
| T H JOHNSON |         | DR   | Davis        | Bull Run        | 81  |
| GRACE       |         | AVE  | Fisher       | Lake            | 81  |
| GRACE       |         | AVE  | Kent         | Wallace         | 81  |
| PINEHURST   |         |      |              |                 | 81  |
| DAVIS       |         | ST   | 5th          | 4th             | 80  |
| STURGIS     |         | ST   | Pecan        | Dickey          | 80  |
| GRACE       |         | AVE  | Wallace      | Fisher          | 80  |
| GRACE       |         | AVE  | Gilmore      | Kent            | 80  |
| HOWARD      |         | ST   | 6th          | 5th             | 80  |
| HOWARD      |         | ST   | 4th          | 3rd             | 80  |
| THOMAS      |         |      | Debra        | 568ft           | 80  |
| DAVIS       |         | ST   | 3rd          | 2nd             | 79  |
| T H JOHNSON |         | DR   |              |                 | 79  |
| T H JOHNSON |         | DR   | Duck Lane    | Main            | 79  |
| BURNS       |         | ST   | Hood         | Davis           | 79  |
| HUFF        |         | ST   | Lexington    | Hood            | 79  |
| LEXINGTON   |         | AVE  | Huff         | McClure         | 79  |
| BURNS       |         | ST   | Lexington    | Hood            | 79  |
| MEADOW      |         | LN   |              |                 | 79  |
| T H JOHNSON |         | DR   | North        | Pinehurst       | 79  |
| THOMAS      |         |      | Debra        | Debus           | 79  |
| KELLY       |         | DR   |              |                 | 78  |
| NORTH       |         | DR   | T H Johnson  | Mallard         | 78  |
| SHERRY      |         |      | Timber Crest | 172ft           | 78  |
| WALLACE     |         | ST   | Gabriel      | North           | 78  |
| VICTORIA    |         | ST   |              |                 | 78  |
| BRANCH      |         | ST   | 4th          | 3rd             | 78  |
| BRANCH      |         | ST   | 3rd          | 2nd             | 78  |
| SHERRY      |         |      | North        | J.M. Cuba       | 78  |
| MALLARD     |         | LN   | Zachary      | Woodlawn        | 78  |
| MALLARD     |         | LN   | Meadow       | Zachary         | 78  |
| MALLARD     |         | LN   | North Law    | Cherrylawn      | 78  |
| ROBIN       |         | LN   | Boyer        | Meadow Ridge    | 78  |
| LEXINGTON   |         | ST   | 11th         | 8th             | 77  |
| NORTH       |         | DR   | Sherry       | Carlos G Parker | 77  |
| SHERRY      |         |      | J.M.Cuba     | Pinehurst       | 77  |
| NORTH       |         | DR   | J.M.cuba     | T H Johnson     | 77  |
| NORTH       |         | DR   | Sherry       | J.M. Cuba       | 77  |
| MALLARD     |         | LN   | Jason Dr     | Tyler           | 77  |
| TREY        |         | DR   |              |                 | 76  |
| MALLARD     |         | LN   | Paula        | Medical Pkwy    | 76  |
| MALLARD     |         | LN   | Donna        | Paula           | 76  |
| MALLARD     |         | LN   | Crystal      | Davis           | 76  |
| MALLARD     |         | LN   | Davis        | Donna           | 76  |

## City of Taylor – 2017 Strategic Facility Plan

| STREET NAME | PRE/DIR | TYPE | TO              | FROM           | PCI |
|-------------|---------|------|-----------------|----------------|-----|
| WALLACE     |         | ST   | Grace           | Gabriel        | 76  |
| LATHAN      |         | ST   | Marshal         | Kent           | 76  |
| GLADNELL    |         | DR   | Tammi           | Ellen          | 76  |
| DEBRA       |         |      | Thomas          |                | 75  |
| TALBOT      |         | ST   | 9th             | 8th            | 75  |
| OAKLAWN     |         | DR   | Zachary         |                | 75  |
| TALBOT      |         | ST   | 10th            | 9th            | 75  |
| TALBOT      |         | ST   | 8th             | 7th            | 75  |
| VANCE       |         | ST   | 7th             | 6th            | 75  |
| PORTER      |         | ST   | 7th             | 6th            | 75  |
| LEXINGTON   |         | ST   | Brown           | 11th           | 75  |
| LEXINGTON   |         | ST   |                 |                | 75  |
| KIMBRO      |         | ST   | Wallace         | Fisher         | 75  |
| KENT        |         | ST   | Grace           | Smith          | 75  |
| STASNEY     |         | ST   |                 |                | 75  |
| OAKLAWN     |         | DR   |                 |                | 75  |
| QUAIL       |         | CV   | Hidden Meadow   | 606ft          | 75  |
| MALLARD     |         | LN   | Carlos G Parker | Northlawn      | 75  |
| KENT        |         | ST   | Tammy           | Meadow         | 75  |
| CR 408      |         |      | Texas 95        | Cr 409         | 74  |
| VICTORIA    |         | ST   | 8th             | 415 ft         | 74  |
| VICTORIA    |         | ST   |                 |                | 74  |
| KENT        |         | ST   | Smith           | Gabriel        | 74  |
| KENT        |         |      |                 |                | 74  |
| KENT        |         | ST   | Jason           | Tammy          | 74  |
| MALLARD     |         | LN   | Medical Pkwy    | Main           | 74  |
| MALLARD     |         | LN   | Bull Run        | Possum         | 74  |
| SHERRY      |         |      | Pinehurst       | Timber Crest   | 74  |
| KENT        |         | ST   | Meadow          | Grace          | 74  |
| 10TH        | W       | ST   | Fowzer          | Vance          | 74  |
| MALLARD     |         | LN   | Possum          | Crystal        | 74  |
| KIMBRO      |         | ST   | Kent            | Wallace        | 74  |
| KENT        |         | ST   | Lathan          | North          | 74  |
| KENT        |         | ST   | Lathan          | Gabriel        | 74  |
| SMITH       |         | AVE  | Gilmore         | Kent           | 74  |
| NORTHLAWN   |         | DR   |                 |                | 74  |
| MALLARD     |         | LN   | Hill            | Meadow         | 74  |
| CHERRYLAWN  |         | DR   |                 |                | 74  |
| CHERRYLAWN  |         | DR   | Malard          |                | 74  |
| NORTHLAWN   |         |      |                 |                | 74  |
| NORTHLAWN   |         | DR   |                 |                | 74  |
| MALLARD     |         | LN   | Tyler           | Hill           | 74  |
| NORTHLAWN   |         | DR   |                 |                | 74  |
| LILLIE      |         |      | Willow          | 126ft          | 74  |
| GLADNELL    |         | DR   | Tammi           | Lake           | 74  |
| GLADNELL    |         | DR   | Ellen           | Old Georgetown | 74  |
| LILLIE      |         | LN   | Willow          |                | 74  |

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| STREET NAME      | PRE/DIR | TYPE | TO             | FROM          | PCI |
|------------------|---------|------|----------------|---------------|-----|
| TALLEY           |         | ST   | Pecan          | Rio Grande    | 73  |
| ROBIN            |         | LN   | Wren           | Hidden Meadow | 73  |
| JASON            |         | DR   | Wren           | Kent          | 73  |
| MALLARD          |         | LN   | Smith          | North         | 73  |
| DAHLBERG         |         | BLVD | Holly Springs  | Main          | 73  |
| COTTONBOWL       |         | DR   | Possum         | Crystal       | 73  |
| HUFF             |         | ST   | Hood           | Davis         | 73  |
| STASNEY          |         | ST   |                |               | 73  |
| STASNEY          |         | ST   |                |               | 73  |
| STASNEY          |         | ST   |                |               | 73  |
| MALLARD          |         | LN   | Monika         | Sunny         | 73  |
| MALLARD          |         | LN   | Kelly          | Monika        | 73  |
| MALLARD          |         | LN   | North          | Kelly         | 73  |
| MALLARD          |         | LN   | Woodlawn       | Greenlawn     | 73  |
| MAPLELAWN        |         | ST   |                |               | 73  |
| CYPRESS COVE     |         | CV   |                |               | 73  |
| WREN             |         | WAY  |                |               | 73  |
| PINE LAWN        |         |      |                |               | 73  |
| PINE LAWN        |         |      |                |               | 73  |
| TAMMI            |         | LN   | Kent           | Gladnell      | 73  |
| BATTLEGROUND CV  |         |      |                |               | 70  |
| BATTLEGROUND CIR |         |      |                |               | 70  |
| CR 394           |         | CR   |                |               | 70  |
| HOWARD           |         | ST   | 5th            | 369ft         | 70  |
| HOWARD           |         | ST   | 4th            | 369ft         | 70  |
| 6TH              | E       | ST   | 361ft          | porter        | 70  |
| 6TH              | E       | ST   | Main           | 361ft         | 70  |
| 7TH              | E       | ST   | 353 ft         | Porter        | 70  |
| 7TH              | E       | ST   | Main           | 353 ft        | 70  |
| 6TH              | W       | ST   | talbot         | 363ft         | 70  |
| 6TH              | W       | ST   | 363ft          | main          | 70  |
| 10TH             | W       | ST   | Hackberry      | 323ft         | 70  |
| 10TH             | W       | ST   | Fowzer         | 323ft         | 70  |
| 10TH             | W       | ST   | Vance          | 350 ft        | 70  |
| 10TH             | W       | ST   | 350 ft         | Talbot        | 70  |
| 9TH              | W       | ST   | 370 ft         | main          | 70  |
| MCLURE           |         | ST   | Kimbro         | Lexington     | 70  |
| FISHER           |         | ST   |                |               | 70  |
| ELLEN            |         | ST   | Gladnell       | Lake          | 70  |
| LAKE             | W       | DR   | Old Georgetown | Ellen         | 70  |
| LAKE             | W       | DR   | Ellen          | Gladnell      | 70  |
| MILDRED          |         | DR   |                |               | 70  |
| CHERRYWOOD       |         | CIR  | Drake          | 1394ft        | 70  |
| HOLLY            |         | LN   | Drake          | 520           | 70  |
| KIMBRO           |         | ST   | Cecelia        | 8th           | 70  |
| CRYSTAL          |         | CIR  | Crystal 582    | Pinehurst     | 70  |
| T H JOHNSON      |         | DR   | Pinehurst      | Timber Crest  | 70  |

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| STREET NAME  | PRE/DIR | TYPE | TO            | FROM         | PCI |
|--------------|---------|------|---------------|--------------|-----|
| GILMORE      |         | ST   | Meadow        | Grace        | 70  |
| GRACE        |         | AVE  | Blackland     | Gilmore      | 70  |
| SUMMIT       |         | CIR  | Smith         |              | 70  |
| LAKE         | E       | DR   | 406           | Old Granger  | 70  |
| HOSACK       |         | ST   | Frink         | Jones        | 70  |
| GRACE LN     |         |      | Old Granger   | 380 ft       | 70  |
| LAKE         | E       | DR   | Old Granger   | Jones        | 70  |
| WASHBURN     |         |      | Old Thorndale | 11th         | 70  |
| BARKER       |         |      |               |              | 70  |
| AVERY        |         | ST   | Booth         | 595          | 70  |
| AVERY        |         |      |               |              | 70  |
| VANCE        |         | ST   | 5th           | 4th          | 70  |
| TALBOT       |         | ST   | 3rd           | 2nd          | 70  |
| 2ND          | E       | ST   | Main          | Porter       | 70  |
| TALBOT       |         | ST   | 4th           | 3rd          | 70  |
| PECAN        | W       | ST   | Symes         | Bland        | 70  |
| WALNUT       | W       | ST   | Sturges       | 361ft        | 70  |
| SYMES        |         | ST   | Walnut        | Pecan        | 70  |
| PECAN        | W       | ST   | Gano          | Symes        | 70  |
| PECAN        | W       | ST   | Maple         | Gano         | 70  |
| 5TH          | E       | ST   | main          | porter       | 70  |
| TALBOT       |         | ST   | 6th           |              | 70  |
| 5TH          | E       | ST   | Washburn      | Elliot       | 70  |
| BLAND        |         | ST   |               |              | 70  |
| TIMBER CREST |         | DR   |               |              | 70  |
| COTTONBOWL   |         | DR   | Crystal       | Davis        | 70  |
| ARBOR OAK    |         | DR   | Sagewood      | Stone Ridge  | 70  |
| DAVIS        |         | ST   | T H Johnson   | Junie/ Davis | 70  |
| DOVE         |         | CV   | Davis         | 184ft        | 70  |
| VELMA        |         | DR   | Donna         | Carolyn      | 70  |
| MILDRED      |         | DR   |               |              | 70  |
| PIN TAIL     |         | LN   | Donna         | Carolynn     | 70  |
| PIN TAIL     |         | LN   | Donna         | Carolynn     | 70  |
| LAKE         | W       | DR   | Davis         | Lynn         | 70  |
| LEXINGTON    |         | ST   | Brown         | Cecelia      | 70  |
| LEXINGTON    |         | ST   | McClure       | brown        | 70  |
| LAKE         | W       | DR   | Hood          | Davis        | 70  |
| THOMPSON     |         | ST   | Speegle       | 520 ft       | 70  |
| JAMES        |         | ST   | Howard        | Thompson     | 70  |
| KIMBRO       |         | ST   | Kirk          | Gilmore      | 70  |
| KIMBRO       |         | ST   | Randall       | Kirk         | 70  |
| WALLACE      |         | ST   | Stasney       | Kimbro       | 70  |
| KIMBRO       |         | ST   | George        | Randall      | 70  |
| KENT         |         | ST   | Stasney       | Kimbro       | 70  |
| DELLINGER    |         | DR   | Kimbro        | Bel-Air      | 70  |
| KIMBRO       |         | ST   | Dellinger     | George       | 70  |
| LAKE         | W       | DR   | North         | Howard       | 70  |

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| STREET NAME   | PRE/DIR | TYPE | TO          | FROM        | PCI |
|---------------|---------|------|-------------|-------------|-----|
| LAKE          |         |      | Victoria    | North       | 70  |
| DELLINGER     |         | DR   | Stasney     | Kimbrow     | 70  |
| LAKE          | W       | DR   | Castlewood  | Victoria    | 70  |
| CASTLEWOOD    |         | CT   |             |             | 70  |
| RANDALL       |         | ST   | North       | Stasney     | 70  |
| DELLINGER     |         | DR   | North       | Stasney     | 70  |
| LAKE          | W       | DR   | Mills       | Castlewood  | 70  |
| KELLY CV      |         | CV   |             |             | 70  |
| LAKE          | W       | DR   | Grace       | MILLS       | 70  |
| GILMORE       |         | ST   | Smith       | 230ft       | 70  |
| SMITH         |         | AVE  |             |             | 70  |
| LAKE          | W       | DR   | Meadow      | Grace       | 70  |
| MARSHALL      |         | ST   | Smith       | Lathan      | 70  |
| SMITH         |         | AVE  | Marshal     | Heights     | 70  |
| SMITH         |         | AVE  |             |             | 70  |
| SMITH         |         | AVE  | Kingston    | Summit      | 70  |
| LAKE          | W       | DR   | Sloan       | Meadow      | 70  |
| HEIGHTS       |         | BLVD | Backland    | 254ft       | 70  |
| VELMA         |         | DR   | Mildred     | Pin Tail    | 70  |
| PIN TAIL      |         | LN   | Mildred     | Velma       | 70  |
| 10TH          | W       | ST   | Davis       | Sycamore    | 70  |
| LAKE          | W       | DR   | Howard      | Stasney     | 70  |
| KIMBRO        |         | ST   | Fisher      | Lake        | 70  |
| LAKE          | W       | DR   |             |             | 70  |
| 7TH           | W       | ST   | Victoria    | Howard      | 70  |
| 7TH           | W       | ST   | Lizzie      |             | 70  |
| 7TH           | W       | ST   | Edmond      | Lizzie      | 70  |
| 7TH           | W       | ST   | Annie       | Victoria    | 70  |
| 7TH           | W       | ST   | Sloan       | Wyeth       | 70  |
| 7TH           | W       | ST   | Vernon      | Ferguson    | 70  |
| VERNON        |         | ST   | 3rd         | 2nd         | 70  |
| VERNON        |         | ST   | 4th         | 3rd         | 70  |
| VERNON        |         | ST   | 6th         | 4th         | 70  |
| VERNON        |         | ST   |             |             | 70  |
| PINEHURST     |         | DR   |             |             | 70  |
| CRYSTAL       |         |      |             |             | 70  |
| PINEHURST     |         | DR   | Stone Ridge | T H Johnson | 70  |
| HILLCREST     |         | DR   | Smith       | 869ft       | 70  |
| SMITH         |         | AVE  | Mallard     | 142ft       | 70  |
| GRACE         |         | AVE  | Blackland   | 347ft       | 70  |
| MEADOW        |         | LN   | Gilmore     | Blackland   | 70  |
| LAKE          | W       | DR   | Gladnell    | Sloan       | 70  |
| HIDDEN MEADOW |         | DR   | Quail       | Meadow      | 70  |
| 3RD           | E       | ST   | 329ft       | Murphy      | 69  |
| 3RD           | E       | ST   | Burkett     | 329ft       | 69  |
| 5TH           | E       | ST   | 349ft       | Burkett     | 69  |
| 5TH           | E       | ST   | Elliot      | 349ft       | 69  |

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| STREET NAME   | PRE/DIR | TYPE | TO            | FROM         | PCI |
|---------------|---------|------|---------------|--------------|-----|
| 11TH          | W       | ST   | Davis         | 486ft        | 69  |
| MONIKA        |         | LN   |               |              | 69  |
| VELMA         |         | DR   | Holly Springs | Pin Tail     | 69  |
| WILLOWBROOK   |         | TRL  | Pinehurst     | Timber Crest | 69  |
| WOODLAWN      |         | DR   |               |              | 69  |
| MEADOW        |         | LN   | Kent          | Eckhart      | 69  |
| BLACKLAND     |         | DR   |               |              | 69  |
| KINGSTON      |         | CIR  | Smith         |              | 69  |
| GREENLAWN     |         | DR   |               |              | 69  |
| HOLLY SPRINGS |         | DR   |               |              | 69  |
| 3RD           | E       | ST   | Murphy        | Robinson     | 69  |
| BOOTH         |         | ST   | Rio Grande    | Avery        | 69  |
| TALLEY        |         | ST   | Walnut        | Pecan        | 69  |
| PORTER        |         | ST   | 6th           |              | 69  |
| VANCE         |         | ST   | 9th           | 8th          | 69  |
| VANCE         |         | ST   | 6th           | 5th          | 69  |
| VANCE         |         | ST   | 3rd           | 2nd          | 69  |
| BLAND         |         | ST   | Pecan         | Dickey       | 69  |
| VANCE         |         | ST   | 8th           | 7th          | 69  |
| TALBOT        |         | ST   | 7th           | 6th          | 69  |
| SAGEWOOD      |         | DR   |               |              | 69  |
| WILLOWBROOK   |         |      |               |              | 69  |
| TIMBER CREST  |         |      | Cypress Trl   | Willowbrook  | 69  |
| TIMBER CREST  |         | DR   | Willobrook    | Sagewood     | 69  |
| SAGEWOOD      |         | DR   | Arbor Oak     | Timber Crest | 69  |
| DAVIS         |         | ST   | Cottonbowl    | Mallard      | 69  |
| DAVIS         |         | ST   | Dove          | CottonBowl   | 69  |
| DAVIS         |         | ST   | Davis         | Dove         | 69  |
| MEDICAL PKWY  |         | CIR  | Mallard       | 409ft        | 69  |
| MCCLURE       |         | ST   | Lexington     | Hood         | 69  |
| LEXINGTON     |         | ST   | Burns         | Huff         | 69  |
| LEXINGTON     |         | ST   | Lake          | Burnes       | 69  |
| LAKE          | W       | DR   | Kimbro        | Lexington    | 69  |
| LAKE          | W       | DR   | Thompson      | Kimbro       | 69  |
| KIMBRO        |         | ST   | Gilmore       | Kent         | 69  |
| STASNEY       |         | ST   |               |              | 69  |
| STASNEY       |         | ST   |               |              | 69  |
| STASNEY       |         | ST   |               |              | 69  |
| STASNEY       |         | ST   |               |              | 69  |
| KENT          |         | ST   | North         | Stasney      | 69  |
| MALLARD       |         | LN   | Sunny         | Bull Run     | 69  |
| MARSHALL      |         | ST   | Lathan        | North        | 69  |
| GILMORE       |         | ST   | Heights/Smith | Grace        | 69  |
| BLACKLAND     |         | DR   |               |              | 69  |
| LAKE          | W       | DR   | Lexington     | Hood         | 69  |
| JULIE         |         |      |               |              | 69  |
| LAKE          | W       | DR   | Stasney       | Thompson     | 69  |

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| STREET NAME   | PRE/DIR | TYPE | TO            | FROM               | PCI |
|---------------|---------|------|---------------|--------------------|-----|
| VICTORIA      |         | ST   | Cecilia       | Burns              | 69  |
| SLOAN         |         | ST   | 2nd           | Welch              | 69  |
| PINEHURST     |         | DR   | Stone Ridge   | Sagewood           | 69  |
| MEADOW        |         | LN   | Gilmore       | Kent               | 69  |
| MALLARD       |         | LN   | Greenlawn     | Smith              | 69  |
| BLACKLAND     |         | DR   | Meadow        | Grace              | 69  |
| GREENLAWN     |         | DR   |               |                    | 69  |
| MEADOW        |         | LN   | Blackland     | Meadow Ridge       | 69  |
| GREENLAWN     |         | DR   |               |                    | 69  |
| GREENLAWN     |         | DR   |               |                    | 69  |
| CEDARLAWN     |         | ST   |               |                    | 69  |
| WOODLAWN      |         | DR   |               |                    | 69  |
| WOODLAWN      |         | DR   |               |                    | 69  |
| WOODLAWN      |         | DR   |               |                    | 69  |
| JASON         |         | DR   | Whistling Way | Wren               | 69  |
| ROBIN         |         | LN   | Meadow Ridge  | Wren               | 69  |
| WILLOW        |         | LN   | Lillie        |                    | 69  |
| 7TH           | E       | ST   | Washburn      | 342ft              | 62  |
| 7TH           | E       | ST   | Porter        | 342ft              | 62  |
| 6TH           | W       | ST   | Vance         | 351ft              | 62  |
| 6TH           | W       | ST   | Talbot        | 351ft              | 62  |
| 10TH          | W       | ST   | Talbot        | 370 ft             | 62  |
| 10TH          | W       | ST   | 370 ft        | Main               | 62  |
| CHERRYWOOD    |         | DR   | Holly Springs | 1394ft             | 62  |
| OLD THORNDALE |         | RD   | Gravel Pit Rd |                    | 62  |
| DAVIS         |         | ST   | Mallard       | Drake              | 62  |
| HOLLY SPRINGS |         | DR   | Dahlberd      | Cherrywood         | 62  |
| OLD THORNDALE |         |      |               |                    | 62  |
| OLD THORNDALE |         | RD   |               |                    | 62  |
| HIGHLAND      |         | DR   |               |                    | 62  |
| OLD THORNDALE |         |      |               |                    | 62  |
| FOWZER        |         | ST   | 12th          | 11th               | 62  |
| DICKEY        |         | ST   | Surges        | Main               | 62  |
| PECAN         | W       | ST   | Sturges       | Main               | 62  |
| HEIGHTS       |         | BLVD | Blackland     | Smith Fork in road | 62  |
| PINEHURST     |         | DR   | Sagewood      | Willowbrook        | 62  |
| 10TH          | W       | ST   | Sycamore      | 336ft              | 61  |
| 10TH          | W       | ST   | Hackberry     | 336ft              | 61  |
| ALEXANDER     |         | ST   | Howard        | Thompson           | 61  |
| SMITH         |         | AVE  | Heights       |                    | 61  |
| LARK          |         | LN   | Boyer         | Meadow Ridge       | 61  |
| 8TH           | E       | ST   | 353ft         | Porter             | 60  |
| 8TH           | E       | ST   | main          | 353ft              | 60  |
| 6TH           | W       | ST   | Fowzer        | 349ft              | 60  |
| 6TH           | W       | ST   | Vance         | 349ft              | 60  |
| HIDDEN MEADOW |         | DR   | Robin         | Lark               | 60  |

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| STREET NAME     | PRE/DIR | TYPE | TO            | FROM            | PCI |
|-----------------|---------|------|---------------|-----------------|-----|
| LAKE            | W       | DR   | Map           | Lake971,1312 ft | 60  |
| DONNA           |         | DR   | Mallard       | Drake           | 60  |
| SMITH           |         | AVE  | Hillcrest     | Kingston        | 60  |
| COMMERCIAL      |         | DR   | Main          | 838             | 60  |
| OLD THORNDALE   |         | RD   | Lenora        |                 | 60  |
| OLD THORNDALE   |         | RD   |               |                 | 60  |
| OLD THORNDALE   |         | RD   |               |                 | 60  |
| OLD THORNDALE   |         | RD   |               |                 | 60  |
| OLD THORNDALE   |         | RD   | Jones         |                 | 60  |
| BOOTH           |         | ST   | Oak           | Walnut          | 60  |
| PECAN           | W       | ST   | Bland         | Sturges         | 60  |
| LAKE            | W       | DR   | Lynn          | Veterans        | 60  |
| DONNA           |         | DR   | Drake         | Pintail         | 60  |
| KIMBRO          |         | ST   | James         | Cecelia         | 60  |
| KIMBRO          |         | ST   | Mclure        | James           | 60  |
| KIMBRO          |         | ST   | Mclure        | Alexander       | 60  |
| KIMBRO          |         | ST   | Speegle       | Mclure          | 60  |
| JAMES           |         | ST   | Howard        | Thompson        | 60  |
| ALEXANDER       |         | ST   | Thompson      | Kimbro          | 60  |
| THOMPSON        |         | ST   | Lake          | Speegle         | 60  |
| WALLACE         |         | ST   | North         | Stasney         | 60  |
| PRATHER         |         | ST   | Mills         | Victoria        | 60  |
| MILDRED         |         | DR   |               |                 | 60  |
| DONNA           |         | DR   | Velma         | Holly Springs   | 60  |
| DONNA           |         | DR   | Velma         | Pintail         | 60  |
| KIMBRO          |         | ST   |               |                 | 60  |
| KIMBRO          |         | ST   | 8th           | 7th             | 60  |
| 7TH             | W       | ST   | Annie         | Ferguson        | 60  |
| MEADOW RIDGE    |         | DR   | Robin         | Lark            | 60  |
| MEADOW RIDGE    |         | DR   | Meadow        | Lark            | 60  |
| SUNNY           |         | LN   |               |                 | 59  |
| PAULA           |         | LN   | Mallard       | Drake           | 59  |
| OSCAR           |         | ST   | Jones         | 435ft           | 59  |
| SOUTH PARK BLVD |         |      | Industrial Dr | 236ft           | 59  |
| MUSTANG         | W       | ST   | Sturges       | Main            | 59  |
| KIRK            |         | ST   | Stasney       | Kimbro          | 59  |
| KIRK            |         | ST   | North         | Stasney         | 59  |
| KIRK            |         | ST   | Kimbro        | Bell-Air        | 59  |
| KIRK            |         | ST   | Bell-Air      | Davis           | 59  |
| COTTENROWS LN   |         | LN   |               |                 | 58  |
| BLAND           |         | ST   | Oak           | Walnut          | 58  |
| CR 395          |         |      |               |                 | 58  |
| 6TH             | E       | ST   | 353ft         | Washburn        | 58  |
| 6TH             | E       | ST   | porter        | 353ft           | 58  |
| 6TH             | W       | ST   | Davis         | 348ft           | 58  |
| 6TH             | W       | ST   | Fowzer        | 348ft           | 58  |
| CECELIA         |         | ST   | Kimbro        | 518 ft          | 58  |

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| STREET NAME     | PRE/DIR | TYPE | TO           | FROM          | PCI |
|-----------------|---------|------|--------------|---------------|-----|
| CECELIA         |         | ST   | Lexington    | 518 ft        | 58  |
| SAGEWOOD        |         | DR   | Pine Hurst   | Arbor Oak     | 58  |
| OLD THORNDALE   |         | RD   | Jones        | Frank         | 58  |
| OLD THORNDALE   |         | RD   |              |               | 58  |
| MCCLURE         |         | ST   | Hood         | Davis         | 58  |
| CECELIA         |         | ST   | Thompson     | Kimbro        | 58  |
| KIMBRO          |         |      | Lake         | Speegle       | 58  |
| FISHER          |         | ST   | Stasney      | Kimbro        | 58  |
| DRAKE           |         | LN   | Mildred      | Cherrywoodd   | 58  |
| BROOKWOOD       |         | CIR  |              |               | 58  |
| LARK            |         | LN   | Meadow Ridge | Hidden Meadow | 58  |
| CR 368          |         |      |              |               | 57  |
| 4TH             | W       | ST   |              |               | 57  |
| CRYSTAL         |         | CIR  | June         | CottonBowl    | 57  |
| VELMA           |         | DR   | Carolyn      | Mildred       | 57  |
| 3RD             | E       | ST   | 344ft        | Burkett       | 56  |
| 3RD             | E       | ST   | Elliot       | 344ft         | 56  |
| BULL RUN        |         |      | CottonBowl   | Mallard       | 56  |
| STONE RIDGE     |         | DR   | Pinehurst    | Arbor Oak     | 56  |
| CRYSTAL         |         | CIR  | CottonBowl   | Mallard       | 56  |
| CRYSTAL         |         | CIR  | Crystal 582  | Bull Run      | 56  |
| CRYSTAL         |         | CV   | Crystal      | 292ft         | 56  |
| CR 101          |         |      |              |               | 55  |
| 5TH             | W       | ST   | Vance        | 349ft         | 55  |
| 5TH             | W       | ST   | 349ft        | Talbot        | 55  |
| 11TH            | E       | ST   | Washburn     | 339ft         | 55  |
| 11TH            | E       | ST   | Porter       | 339ft         | 55  |
| 11TH            | W       | ST   | Lexington    | 486ft         | 55  |
| INDUSTRIAL DR   |         |      |              |               | 55  |
| INDUSTRIAL DR   |         |      |              |               | 55  |
| LEXINGTON       |         | ST   | Otis         | 626 ft        | 55  |
| BEL-AIR         |         | DR   |              |               | 55  |
| BEL-AIR         |         | DR   |              |               | 55  |
| BEL-AIR         |         | DR   | Kirk         |               | 55  |
| SMITH           |         | AVE  | Mallard      | Hillcrest     | 55  |
| SOUTH PARK BLVD |         |      | Main         | Industrial Dr | 53  |
| POSSUM          |         | TRL  |              |               | 53  |
| HIDDEN MEADOW   |         | DR   | Lark         | Quail         | 53  |
| MUSTANG         | W       | ST   | Bland        | Sturges       | 52  |
| TREY            |         | DR   |              |               | 52  |
| FOWZER          |         | ST   | 11th         | 10th          | 52  |
| STONE RIDGE     |         | DR   | Arbor Oak    | Timber Crest  | 52  |
| STONE RIDGE     |         | DR   | Timber Crest | 152ft         | 52  |
| BULL RUN        |         |      | TH Johnson   | Crystal       | 52  |
| BULL RUN        |         |      | Crystal      | Cotton Bowl   | 52  |
| SANDY LN        |         | LN   | Texas 95     | Sandy Ln      | 51  |
| SAM'S           |         | CIR  |              |               | 49  |

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| STREET NAME    | PRE/DIR | TYPE | TO         | FROM       | PCI |
|----------------|---------|------|------------|------------|-----|
| 11TH           | W       | ST   | Davis      | Sycamore   | 49  |
| VICTORIA       |         | ST   | Prather    | McLain     | 49  |
| BLAND          |         | ST   | Rio Grande | Mustang    | 48  |
| 5TH            | E       | ST   | 354ft      | Washburn   | 48  |
| 5TH            | E       | ST   | Porter     | 354ft      | 48  |
| 7TH            | W       | ST   | Talbot     | 370 ft     | 48  |
| 7TH            | W       | ST   | 370ft      | Main       | 48  |
| 4TH            | W       | ST   | Davis      | 345ft      | 48  |
| 4TH            | W       | ST   | Fowzer     | 345ft      | 48  |
| GANO           |         | ST   | Pecan      | 331ft      | 48  |
| GANO           |         | ST   | Walnut     | 331ft      | 48  |
| 11TH           | W       | ST   | Hackberry  | 326ft      | 48  |
| 11TH           | W       | ST   | Fowzer     | 326ft      | 48  |
| ECKHARDT       |         | ST   |            |            | 48  |
| LAUREL         |         | ST   | Lake       | Maresh     | 48  |
| MARESH         |         | ST   | Jones      | Laurel     | 48  |
| 11TH           | W       | ST   | Fowzer     | Vance      | 48  |
| OLD GRANGER    |         | RD   | Sams       | Main       | 48  |
| WASHBURN       |         | ST   | 6th        | 5th        | 48  |
| FRANK          |         | ST   | Robinson   | Threadgill | 48  |
| WASHBURN       |         | ST   | 5th        | 4th        | 48  |
| 3RD            | E       | ST   | Robinson   | Dolan      | 48  |
| PORTER         |         | ST   | 3rd        | 2nd        | 48  |
| RIO GRANDE     | W       | ST   | Sturges    | Main       | 48  |
| BLAND          |         | ST   | Dickey     | Rio Grande | 48  |
| DICKEY         |         | ST   | Bland      | Sturges    | 48  |
| WALNUT         | W       | ST   | Symes      | Bland      | 48  |
| SYMES          |         | ST   | Oak        | Walnut     | 48  |
| GANO           |         | ST   | Oak        | Walnut     | 48  |
| SYMES          |         | ST   |            |            | 48  |
| CRYSTAL        |         | CIR  | Bull Run   | June       | 48  |
| COTTONBOWL     |         | DR   | Bull run   | Possum     | 48  |
| DRAKE          |         | LN   | Holly      | Mildred    | 48  |
| DRAKE          |         | LN   | Donna      | Paula      | 48  |
| THOMPSON       |         | ST   | James      | Cecilia    | 48  |
| THOMPSON       |         | ST   |            |            | 48  |
| SPEEGLE        |         |      | Kimbro     | Thompson   | 48  |
| FISHER         |         | ST   | North      | Stasney    | 48  |
| DOAK           | S       | ST   | Welch      | Oak        | 48  |
| 3RD            | W       | ST   | Vernon     | Ferguson   | 48  |
| SLOAN          |         | ST   | Eckhardt   | Lake       | 48  |
| SLOAN          |         | ST   |            |            | 48  |
| OLD GEORGETOWN |         |      |            |            | 48  |
| 3RD            | E       | ST   | 363ft      | Porter     | 47  |
| 3RD            | E       | ST   | Main       | 363ft      | 47  |
| 4TH            | W       | ST   | Talbot     | 360ft      | 47  |
| 4TH            | W       | ST   | 360ft      | Main       | 47  |

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| STREET NAME    | PRE/DIR | TYPE | TO        | FROM       | PCI |
|----------------|---------|------|-----------|------------|-----|
| DOLAN          | N       | ST   | Second    | Price      | 47  |
| OLD GEORGETOWN |         |      | Gladnell  | Lake       | 47  |
| LAUREL         |         | ST   |           |            | 47  |
| LAUREL         |         | ST   |           |            | 47  |
| 12TH           |         | ST   | Talbet    | Main       | 47  |
| FRANK          |         | ST   | Talley    | Robinson   | 47  |
| ELLIOT         |         | ST   |           |            | 47  |
| PECAN          | E       | ST   | Booth     | Simon      | 47  |
| PORTER         |         | ST   | 4th       | 3rd        | 47  |
| BLAND          |         | ST   | Walnut    | Pecan      | 47  |
| WALNUT         | W       | ST   | Bland     | Sturges    | 47  |
| CAROLYN        |         | DR   |           |            | 47  |
| DRAKE          |         | LN   | Paula     | Holly      | 47  |
| HOOD           |         | ST   | Lake      | Burns      | 47  |
| VICTORIA       |         | ST   | Lake      | Prather    | 47  |
| CAROLYN COVE   |         |      |           |            | 47  |
| DOAK           | S       | ST   | Oak       | Walnut     | 47  |
| CR 405         |         |      |           |            | 46  |
| 3RD            | W       | ST   | Ferguson  | 346ft      | 46  |
| 3RD            | W       | ST   | Annie     | 346ft      | 46  |
| FRANK          |         | ST   | Minden    | Talley     | 46  |
| WALNUT         | W       | ST   | Doak      | 663ft      | 46  |
| WALNUT         | W       | ST   | Gano      | 663ft      | 46  |
| 7TH            | W       | ST   | Vance     | 351ft      | 46  |
| 7TH            | W       | ST   | 351ft     | Talbot     | 46  |
| 4TH            | W       | ST   | Fowzer    | 349ft      | 46  |
| 4TH            | W       | ST   | 349ft     | Vance      | 46  |
| 4TH            | W       | ST   | Vance     | 350ft      | 46  |
| DICKEY         |         | ST   | Gano      | 331ft      | 46  |
| DICKEY         |         | ST   | Symes     | 331ft      | 46  |
| ROBINSON       | S       | ST   |           |            | 46  |
| DOLAN          | N       | ST   | 3rd       | 2nd        | 46  |
| 11TH           | W       | ST   | Vance     | 351 ft     | 46  |
| 11TH           | W       | ST   | 351 ft    | Talbot     | 46  |
| 11TH           | W       | ST   | Sycamore  | 333ft      | 46  |
| 11TH           | W       | ST   | Hackberry | 333ft      | 46  |
| SYMES          |         | ST   | Dickey    | Rio Grande | 46  |
| SAM'S          |         | ST   | Jones     |            | 46  |
| WALNUT         |         |      |           |            | 46  |
| ELLIOT         |         | ST   | 6th       | 5th        | 46  |
| WASHBURN       |         | ST   | 7th       | 6th        | 46  |
| PORTER         |         | ST   | 4th       | 5th        | 46  |
| STURGIS        |         | ST   | Dickey    | Rio Grande | 46  |
| GANO           |         | ST   | Pecan     | Dickey     | 46  |
| DICKEY         |         | ST   | Maple     | Gano       | 46  |
| POTOMAC        |         | ST   |           |            | 46  |
| GILMORE        |         | ST   | North     | Stasney    | 46  |

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| STREET NAME    | PRE/DIR | TYPE | TO         | FROM              | PCI |
|----------------|---------|------|------------|-------------------|-----|
| OLD GEORGETOWN |         |      |            |                   | 46  |
| OLD GEORGETOWN |         |      |            |                   | 46  |
| 6TH            | W       | ST   | Wyeth      | 343 ft            | 45  |
| 6TH            | W       | ST   | Edmond     | 343ft             | 45  |
| VICTORIA       |         | ST   | 2nd        | 1st               | 45  |
| HOWARD         |         | ST   | 2nd        | 1st               | 45  |
| DICKEY         |         | ST   | Doak       | 333ft             | 45  |
| DICKEY         |         | ST   | Maple      | 333ft             | 45  |
| 8TH            | E       | ST   | 340 ft     | Washburn          | 45  |
| 8TH            | E       | ST   | Porter     | 340 ft            | 45  |
| 11TH           | W       | ST   | Talbot     | 370 ft            | 45  |
| 11TH           | W       | ST   | 370 ft     | Main              | 45  |
| LAUREL         |         | ST   |            |                   | 45  |
| OLD THORNDALE  |         | RD   | Washburn   | Porter            | 45  |
| LAKE           | E       | DR   | Laurel     | Turns into Turner | 45  |
| DOLAN          | N       | ST   | Price      | Scott             | 45  |
| GANO           |         | ST   | Dickey     | Rio Grande        | 45  |
| 12TH           |         | ST   | Hackberry  | Fowzer            | 45  |
| RICES CROSSING |         | RD   |            |                   | 45  |
| LAKE           | E       | DR   | Jones      | Laurel            | 45  |
| 12TH           |         | ST   | Fowzer     | Vance             | 45  |
| 12TH           |         | ST   | Vance      | Talbot            | 45  |
|                |         |      |            |                   | 45  |
| ELLIOT         |         | ST   | 7th        | 6th               | 45  |
| PORTER         |         | ST   | 2nd        | 1st               | 45  |
| DOLAN          | N       | ST   | 3rd        |                   | 45  |
| TALLEY         |         | ST   | Frank      | Walnut            | 45  |
| ROBINSON       | S       | ST   | Walnut     | Frank             | 45  |
| BARKER         |         |      | Rio Grande | 236ft             | 45  |
| DICKEY         |         | ST   | Symes      | Bland             | 45  |
| PECAN          | E       | ST   | Main       | Booth             | 45  |
| RICES CROSSING |         |      |            |                   | 45  |
| 12TH           |         | ST   | Sycamore   | Hackberry         | 45  |
| 12TH           |         | ST   | Davis      | Sycamore          | 45  |
| SPEEGLE        |         | ST   | Howard     | Thompson          | 45  |
| PRATHER        |         | ST   | Victoria   | Howard            | 45  |
| DAVIS          |         | ST   | Kirk       | Gillmore          | 45  |
| 3RD            | W       | ST   | Howard     | Shaw              | 45  |
| 3RD            | W       | ST   | Victoria   | Howard            | 45  |
| TANNER         |         |      | Carey      | Sarah             | 45  |
| BEECH          |         | ST   | Wabask     | Beech             | 44  |
| ANNIE          |         | ST   | 3rd        | 347ft             | 44  |
| ANNIE          |         | ST   | 2nd        | 347ft             | 44  |
| 4TH            | W       | ST   | Doak       | 332ft             | 44  |
| 4TH            | W       | ST   | Branch     | 332ft             | 44  |
| 7TH            | W       | ST   | 350ft      | Vance             | 44  |
| 7TH            | W       | ST   | Fowzer     | 350ft             | 44  |

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| STREET NAME  | PRE/DIR | TYPE | TO          | FROM       | PCI |
|--------------|---------|------|-------------|------------|-----|
| 4TH          | W       | ST   | Branch      | 332ft      | 44  |
| 4TH          | W       | ST   | Davis       | 332ft      | 44  |
| VANCE        |         | ST   | 2nd         | 1st        | 44  |
| STURGIS      |         | ST   | Rio Grande  | Mustang    | 44  |
| MAPLE        |         | ST   |             |            | 44  |
| DOLAN        | S       | ST   | Carolina St | Walnut     | 44  |
| HOSACK       |         | ST   | Main        | Porter     | 44  |
| 7TH          | E       | ST   | Washburn    | Elliot     | 44  |
| FRANK        |         | ST   | Threadgill  | 428ft      | 44  |
| BARKER       |         |      | Mustang     | 795ft      | 44  |
| FOWZER       |         | ST   | 7th         | 6th        | 44  |
| SYMES        |         | ST   | Pecan       | Dickey     | 44  |
| OTIS         |         | ST   | Lynn        | Davis      | 44  |
| 3RD          | W       | ST   | Annie       | Victoria   | 44  |
| SANDY LN     |         | LN   |             |            | 43  |
| ANNIE        |         | ST   | 7th         | 382ft      | 43  |
| ANNIE        |         | ST   | 6th         | 382ft      | 43  |
| 1ST          |         |      |             |            | 43  |
| PECAN        | W       | ST   | Doak        | 332ft      | 43  |
| PECAN        | W       | ST   | Maple       | 332ft      | 43  |
| 8TH          | W       | ST   | Talbot      | 370ft      | 43  |
| 8TH          | W       | ST   | 370ft       | main       | 43  |
| 3RD          | W       | ST   | Vance       | 351ft      | 43  |
| 3RD          | W       | ST   | 351ft       | Talbot     | 43  |
| SABRINA      |         | DR   | Burkett     | Davidson   | 43  |
| SIMON        |         | ST   | Rio Grande  | Pecan      | 43  |
| RIO GRANDE   | E       | ST   | Main        | Rio Grande | 43  |
| THREADGILL   |         | ST   | Frank       | Walnut     | 43  |
| RIO GRANDE   | W       | ST   | Bland       | Sturges    | 43  |
| MAPLE        |         | ST   |             |            | 43  |
| TALBOT       |         | ST   | 5th         | 4th        | 43  |
| PECAN        | E       | ST   | Simon       | Barker     | 43  |
| RIO GRANDE   |         |      |             |            | 43  |
| RIO GRANDE   | W       | ST   |             |            | 43  |
| HOOD         |         | ST   | McClure     | Brown      | 43  |
| GILMORE      |         | ST   | Lexington   | Hood       | 43  |
| 9TH          | W       | ST   | Hackberry   | Davis      | 43  |
| WYETH        |         | ST   | 3rd         | 2nd        | 43  |
| ANNIE        |         | ST   | 6th         | 4th        | 43  |
| FERGUSON     |         | ST   | 7th         | 6th        | 43  |
| RIO GRANDE   | S       | ST   |             |            | 43  |
| HERMANN SONS |         |      |             |            | 43  |
| ALLISON      |         | DR   |             |            | 42  |
| 7TH          | W       | ST   | Davis       | 538 ft     | 42  |
| 7TH          | W       | ST   | 538 ft      |            | 42  |
| 3RD          | W       | ST   | Lizzie      | 334ft      | 42  |
| 3RD          | W       | ST   | Vernon      | 334ft      | 42  |

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| STREET NAME    | PRE/DIR | TYPE | TO         | FROM          | PCI |
|----------------|---------|------|------------|---------------|-----|
| 4TH            | W       | ST   | Park       | 334ft         | 42  |
| 4TH            | W       | ST   | Doak       | 334ft         | 42  |
| MINDEN         |         | ST   | Frank      | Walnut        | 42  |
| 7TH            | E       | ST   | Burkett    | 339ft         | 42  |
| 7TH            | E       | ST   | Elliot     | 339ft         | 42  |
| 7TH            | W       | ST   | Fowzer     | 538 ft        | 42  |
| FOWZER         |         | ST   | 8th        | 7th           | 42  |
| 8TH            | W       | ST   | Vance      | 353 ft        | 42  |
| 8TH            | W       | ST   | 353 ft     | Talbot        | 42  |
| 5TH            | W       | ST   | Fowzer     | 352ft         | 42  |
| 5TH            | W       | ST   | 352ft      | Vance         | 42  |
| 3RD            | W       | ST   | Fowzer     | 349ft         | 42  |
| 3RD            | W       | ST   | 349ft      | Vance         | 42  |
| BOOTH          |         | ST   | Pecan      | 329ft         | 42  |
| BOOTH          |         | ST   | Walnut     | 329ft         | 42  |
| HOSACK         |         | ST   | Jones      |               | 42  |
| MOCKINGBIRD    |         |      |            |               | 42  |
| FOWZER         |         | ST   | 10th       | 9th           | 42  |
| BOOTH          |         |      |            |               | 42  |
| WINDY RIDGE RD |         | RD   |            |               | 42  |
| MOCKINGBIRD    |         |      |            |               | 42  |
| VANCE          |         | ST   | 4th        | 3rd           | 42  |
| MAPLE          |         | ST   |            |               | 42  |
| GILMORE        |         | ST   | Hood       | Davis         | 42  |
| LEXINGTON      |         | ST   | Gillmore   | Otis          | 42  |
| DAVIS          |         | ST   | Lynn       | Kirk          | 42  |
| 7TH            | W       | ST   | Kimbro     | Doak          | 42  |
| 3RD            | W       | ST   | Edmond     | Lizzie        | 42  |
| 6TH            | W       | ST   | Sloan      | Wyeth         | 42  |
| FENWICK        |         | DR   |            |               | 42  |
| OAKLAWN        |         | DR   | Green Lawn |               | 42  |
| HERMANN SONS   |         |      |            |               | 42  |
| RICK           |         | ST   | Maple      | 332ft         | 41  |
| RICK'S         |         | ST   | Doak       | 332ft         | 41  |
| PORTER         |         | ST   | Oscar      | Old Thorndale | 41  |
| BARKER         |         | ST   | Pecan      | Rio Grande    | 41  |
| FOWZER         |         | ST   | 5th        | 4th           | 41  |
| WALNUT         | W       | ST   | Gano       | Symes         | 41  |
| HACKBERRY      |         | ST   | 9th        | 8th           | 41  |
| DOAK           | S       | ST   | Walnut     | Pecan         | 41  |
| 6TH            | W       | ST   | Edmond     | Lizzie        | 41  |
| WINDY RIDGE RD |         | CR   |            |               | 40  |
| WINDY RIDGE RD |         |      |            |               | 40  |
| TRAVIS         |         | ST   | 2nd        | 1st           | 40  |
| 8TH            |         |      | Victoria   | 383ft         | 40  |
| 8TH            |         |      | Howard     | 383ft         | 40  |
| 8TH            | W       | ST   | Howard     | 723ft         | 40  |

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| STREET NAME      | PRE/DIR | TYPE | TO              | FROM           | PCI |
|------------------|---------|------|-----------------|----------------|-----|
| 8TH              | W       | ST   | Kimbro          | 723ft          | 40  |
| 7TH              | W       | ST   | Kimbro          | 739 ft         | 40  |
| 6TH              | W       | ST   | Ferguson        | 342ft          | 40  |
| 6TH              | W       | ST   | Annie           | 342ft          | 40  |
| ANNIE            |         | ST   | 4th             | 3rd            | 40  |
| ANNIE            |         | ST   | 3rd             | 339ft          | 40  |
| 9TH              | W       | ST   | Talbot          | 370 ft         | 40  |
| TURNER           |         | RD   | Lake            | 6392ft         | 40  |
| MARIPOSA         |         |      |                 |                | 40  |
| RIO GRANDE       | W       | ST   | Symes           | Bland          | 40  |
| HERMANN SONS     |         | RD   |                 |                | 40  |
| HOSACK           |         | ST   | Porter          | Frink          | 40  |
| PORTER           |         | ST   | Hosack          | Oscar          | 40  |
| FOWZER           |         |      | Old Thorndale   |                | 40  |
| BARKER           |         | ST   | Walnut          | Pecan          | 40  |
| 6TH              | E       | ST   | Washburn        | Elliot         | 40  |
| POTOMAC          |         | ST   |                 |                | 40  |
| POTOMAC          |         | ST   |                 |                | 40  |
| POTOMAC          |         | ST   |                 |                | 40  |
| POTOMAC          |         | ST   |                 |                | 40  |
| RICES CROSSING   |         | RD   |                 |                | 40  |
| JUNIE            |         | LN   | Davis           | 466ft          | 40  |
| JUNIE            |         | LN   | Crystal         | 221ft          | 40  |
| BROWN            |         | ST   | Hood            | Davis          | 40  |
| BROWN            |         | ST   | Lexington       | Hood           | 40  |
| HOOD             |         | ST   | Huff            | McClure        | 40  |
| DRAKE            |         | LN   | Davis           | Donna          | 40  |
| PRATHER          |         | ST   | Fairgrounds     | grace          | 40  |
| 3RD              | W       | ST   | Wyeth           | Edmond         | 40  |
| 7TH              | W       | ST   | Doak            | Davis          | 40  |
| PARK             |         | ST   | 3rd             | 2nd            | 40  |
| 7TH              | W       | ST   | Edmond          | Wyeth          | 40  |
| 3RD              | W       | ST   | Sloan           | Wyeth          | 40  |
| CAREY            |         | AVE  |                 |                | 40  |
| CAREY            |         | AVE  |                 |                | 40  |
| CAREY            |         | AVE  |                 |                | 40  |
| DOAK             | S       | ST   | Ricks           | Rio Grande     | 40  |
| RICES CROSSING   |         | RD   | Windy Ridge Rd  | Westchester    | 40  |
| WINDY RIDGE RD   | S       | ST   |                 |                | 40  |
| LAKE             | W       | DR   | Carlos G Parker | Old Georgetown | 40  |
| HERMANN SONS     |         |      |                 |                | 40  |
| CR 373           |         |      |                 |                | 40  |
| E BUTTERCUP ROAD |         | CR   |                 |                | 39  |
| 7TH              | W       | ST   | Howard          | 739 ft         | 39  |
| SIMON            |         | ST   | Pecan           | 328ft          | 39  |
| SIMON            |         | ST   | Walnut          | 349ft          | 39  |
| DOLAN            | S       | ST   | Scott           | Carolina ST    | 39  |

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| STREET NAME     | PRE/DIR | TYPE | TO            | FROM       | PCI |
|-----------------|---------|------|---------------|------------|-----|
| DAVIDSON        |         | DR   | Sabrina       | Lenora Dr  | 39  |
| RIO GRANDE      | E       | ST   | Simon         | Barker     | 39  |
| RIO GRANDE      | E       | ST   | Booth         | Simon      | 39  |
| BEAVER CIRCLE   |         | CIR  | Junie         | FT+        | 39  |
| 8TH             | W       | ST   | Lexington     | Kimbrow    | 39  |
| 6TH             | W       | ST   | Davis         | Branch     | 39  |
| 3RD             | W       | ST   | Shaw          | Park       | 39  |
| DOAK            | S       | ST   | Pecan         | Dickey     | 39  |
| BLACK WAXY ROAD | S       | ST   |               |            | 38  |
| RIO GRANDE      | W       | ST   | Doak          | Maple      | 38  |
| 6TH             | W       | ST   | Vernon        | 334ft      | 38  |
| 6TH             | W       | ST   | Ferguson      | 334ft      | 38  |
| 6TH             | W       | ST   | Doak          | 333ft      | 38  |
| 6TH             | W       | ST   | Branch        | 333ft      | 38  |
| 5TH             | W       | ST   | 360ft         | main       | 38  |
| 5TH             | W       | ST   | Davis         | 344ft      | 38  |
| 5TH             | W       | ST   | Fowzer        | 344ft      | 38  |
| 5TH             | W       | ST   | Talbot        | 360ft      | 38  |
| RIO GRANDE      | W       | ST   | Gano          | Symes      | 38  |
| RIO GRANDE      | W       | ST   |               |            | 38  |
| VICTORIA        |         | ST   | McLain        | Cecilia    | 38  |
| DOAK            | S       | ST   | Dickey        | Ricks      | 38  |
| CRESTVIEW       |         |      |               |            | 38  |
| CRESTVIEW       |         |      |               |            | 38  |
| LENORA          |         | DR   | Old Thorndale | Davidson   | 38  |
| ELLIOT          |         | ST   | 4th           | 3rd        | 38  |
| BOOTH           |         | ST   | Avery         | Mustang    | 38  |
| POTOMAC         |         | ST   |               |            | 38  |
| HOOD            |         | ST   | Burns         | Huff       | 38  |
| CAROLYN         |         | DR   |               |            | 38  |
| GILMORE         |         | ST   | Kimbrow       | Lexington  | 38  |
| WYETH           |         | ST   | 4th           | 3rd        | 38  |
| CR 400          |         | CR   |               |            | 37  |
| 6TH             | W       | ST   | Lizzie        | 331ft      | 37  |
| 6TH             | W       | ST   | Vernon        | 331ft      | 37  |
| SHAW            |         | ST   | 3rd           | 360ft      | 37  |
| SHAW            |         | ST   | 2nd           | 360ft      | 37  |
| 9TH             | W       | ST   | Vance         | 353 ft     | 37  |
| 9TH             | W       | ST   | 353 ft        | Talbot     | 37  |
| DAVIDSON        |         | DR   | Burkett       | Sabrina    | 37  |
| PECAN           |         | ST   |               |            | 37  |
| FOWZER          |         | ST   |               |            | 37  |
| FOWZER          |         | ST   | 3rd           | 2nd        | 37  |
| OTIS            |         | ST   | Lynn          | 240ft      | 37  |
| ROBINSON        | S       | ST   | Givens        | Frank      | 36  |
| BOOTH           |         | ST   | Pecan         | Rio Grande | 36  |
| BURNS           |         | BLVD |               |            | 36  |

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| STREET NAME | PRE/DIR | TYPE | TO             | FROM        | PCI |
|-------------|---------|------|----------------|-------------|-----|
| CR 365      |         |      | Texas 95       |             | 35  |
| WABASH      |         | ST   |                |             | 35  |
| 3RD         | W       | ST   | Park           | 336ft       | 35  |
| 3RD         | W       | ST   | Doak           | 336ft       | 35  |
| 6TH         | E       | ST   | 349ft          | Burkett     | 35  |
| 6TH         | E       | ST   | Elliot         | 349ft       | 35  |
| 3RD         | W       | ST   | Davis          | 342ft       | 35  |
| 3RD         | W       | ST   | Fowzer         | 342ft       | 35  |
| 3RD         | W       | ST   | Talbot         | 360ft       | 35  |
| 3RD         | W       | ST   | 360ft          | Main        | 35  |
| CAROLINA ST |         | ST   |                |             | 35  |
| 9TH         | W       | ST   | Hackberry      | 330ft       | 35  |
| 9TH         | W       | ST   | Fowzer         | 330ft       | 35  |
| ROYAL       |         | ST   |                |             | 35  |
| SAM'S       |         | ST   | Frink          | Jones       | 35  |
| LENORA DR   |         |      | Burkett        |             | 35  |
| MUSTANG     | E       | ST   | Booth          | Barker      | 35  |
| 9TH         | W       | ST   | Fowzer         | Vance       | 35  |
| FOWZER      |         | ST   | 4th            | 3rd         | 35  |
| GILMORE     |         | ST   | Stasney        | Kimbro      | 35  |
| RANDALL     |         | ST   | Stasney        | Kimbro      | 35  |
| 8TH         | W       | ST   | Lexington      | Doak        | 35  |
| PARK        |         | ST   | 4th            | 3rd         | 35  |
| 4TH         | W       | ST   | Shaw           | Park        | 35  |
| 4TH         | W       | ST   | Howard         | Shaw        | 35  |
| 6TH         | W       | ST   | Victoria       | Howard      | 35  |
| CAREY       |         | AVE  |                |             | 35  |
| CAREY       |         |      |                |             | 35  |
| MILLER      |         | ST   | Tennessee      | 227ft       | 34  |
| PRATHER     |         | ST   | Sloan          | Fairgrounds | 34  |
| 6TH         | W       | ST   | Kimbro         | Howard      | 34  |
| FIRST       |         | AVE  |                |             | 33  |
| MILLER      |         | ST   | Royal          | Tennessee   | 33  |
| 9TH         | E       | ST   | 353 ft         | porter      | 33  |
| 9TH         | E       | ST   | main           | 353 ft      | 33  |
| WELCH       |         | ST   | Mustang Cv     | Sloan       | 33  |
| WILSON      |         | ST   |                |             | 33  |
| GEORGE      |         | ST   | North          | Stasney     | 33  |
| FOREST      |         | CT   | Lynn           | 258ft       | 33  |
| GRACE       |         | AVE  | Prather        | Main        | 33  |
| 8TH         | W       | ST   | Davis          | Doak        | 33  |
| WESTCHESTER |         | RD   | Rices Crossing | Fenwick     | 33  |
| WEST        |         | ST   |                |             | 32  |
| 5TH         | W       | ST   | Branch         | 333ft       | 32  |
| 5TH         | W       | ST   | Doak           | 333ft       | 32  |
| 6TH         | W       | ST   | Kimbro         | 478ft       | 32  |
| 6TH         | W       | ST   | Doak           | 478ft       | 32  |

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| STREET NAME    | PRE/DIR | TYPE | TO          | FROM     | PCI |
|----------------|---------|------|-------------|----------|-----|
| ROYAL          |         | ST   |             |          | 32  |
| 8TH            | E       | ST   | Washburn    | 407ft    | 32  |
| GRACE          |         | AVE  | Lake        | Prather  | 32  |
| RICES CROSSING |         | RD   | Westchester | Fenwick  | 32  |
| 6TH            | W       | ST   | Annie       | 319ft    | 31  |
| 6TH            | W       | ST   | Victoria    | 319ft    | 31  |
| 3RD            | E       | ST   | 349ft       | Washburn | 31  |
| 3RD            | E       | ST   | Porter      | 349ft    | 31  |
| 3RD            | W       | ST   | Branch      | 332ft    | 31  |
| 3RD            | W       | ST   | Davis       | 332ft    | 31  |
| SECOND         |         | AVE  |             |          | 31  |
| WESTCHESTER    |         | RD   | Fenwick     | 487ft    | 31  |
| TENNESSEE      |         | ST   |             |          | 31  |
| OAK            | E       | ST   | Booth       | 160      | 31  |
| WASHBURN       |         | ST   | 8th         | 7th      | 31  |
| SYCAMORE       |         | ST   | 11th        | 10th     | 31  |
| SYCAMORE       |         | ST   | 12th        | 11th     | 31  |
| HOOD           |         | ST   | Gilmore     | Otis     | 31  |
| SYCAMORE       |         |      | Veterans    | 12th     | 31  |
| BRANCH         |         | ST   | 6th         | 5th      | 31  |
| BRANCH         |         | ST   | 5th         | 4th      | 31  |
| SHAW           |         | ST   |             |          | 31  |
| BURNS          |         | BLVD |             |          | 31  |
| EDMOND         |         | ST   | Cecilia     | 7th      | 31  |
| VICTORIA       |         | ST   | 6th         | 5th      | 31  |
| 5TH            | W       | ST   | Shaw        | 672ft    | 30  |
| 5TH            | W       | ST   | Doak        | 672ft    | 30  |
| VANCE          |         | ST   | 10th        | 9th      | 30  |
| WASHBURN       |         | ST   | 11th        | 10th     | 30  |
| TALBOT         |         | ST   | 2nd         | 1st      | 30  |
| FAIRGROUNDS    |         | AVE  | Prather     | McLain   | 30  |
| VICTORIA       |         | ST   | 5th         | 4th      | 30  |
| WYETH          |         | ST   | 6th         | 4th      | 30  |
| LEE            |         | ST   |             |          | 30  |
| VICTORIA       |         | ST   | 6th         | 410ft    | 29  |
| VICTORIA       |         | ST   | 7th         | 410ft    | 29  |
| VICTORIA       |         | ST   | 4th         | 3rd      | 29  |
| VICTORIA       |         | ST   | 3rd         | 336ft    | 29  |
| SHAW           |         | ST   | 5th         | 369ft    | 29  |
| SHAW           |         | ST   | 4th         | 369ft    | 29  |
| 3RD            | W       | ST   | Doak        | 331ft    | 29  |
| 3RD            | W       | ST   | Branch      | 331ft    | 29  |
| 9TH            | E       | ST   | 340 ft      | Washburn | 29  |
| 9TH            | E       | ST   | Porter      | 340ft    | 29  |
| GABRIEL        |         | ST   |             |          | 29  |
| HOLLY SPRINGS  |         | DR   | Donna       | Velma    | 29  |
| GEORGE         |         | ST   | Stasney     | Kimbro   | 29  |

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| STREET NAME | PRE/DIR | TYPE | TO       | FROM               | PCI |
|-------------|---------|------|----------|--------------------|-----|
| FAIRGROUNDS |         | AVE  | Lake     | Prather            | 29  |
| HACKBERRY   |         | ST   | 12th     | 11th               | 29  |
| 5TH         | W       | ST   | Howard   | Shaw               | 29  |
| FAIRGROUNDS |         | AVE  | Cecilia  | Adams              | 29  |
| BURNS       |         |      |          |                    | 29  |
| WYETH       |         | ST   | Cecilia  | 7th                | 29  |
| WELCH       |         | ST   | Edmond   | Doak               | 29  |
| VICTORIA    |         | ST   | 3rd      | 357ft              | 28  |
| VICTORIA    |         | ST   | 2nd      | 357ft              | 28  |
| FRANK       |         | ST   | Hosack   | 328ft              | 28  |
| FRANK       |         | ST   | Oscar    | 328ft              | 28  |
| 11TH        | E       | ST   | 352 ft   | Porter             | 28  |
| 11TH        | E       | ST   | Main     | 352 ft             | 28  |
| DEBUS       |         | DR   |          |                    | 28  |
| OLD GRANGER |         | RD   |          |                    | 28  |
| WASHBURN    |         | ST   | 9th      | 8th                | 28  |
| FAIRGROUNDS |         | AVE  | McLain   | Adams              | 28  |
| MCLAIN      |         | ST   | Sloan    | Fairgrounds        | 28  |
| ADAMS       |         | ST   | Mills    | 519 ft             | 28  |
| OSCAR       |         | ST   | Porter   | Frank              | 28  |
| OLD GRANGER |         | RD   | Map      | Grace Ln           | 28  |
| OLD GRANGER |         | RD   |          |                    | 28  |
| OLD GRANGER |         | RD   | Grace Ln | Lake               | 28  |
| TALBOT      |         | ST   | 12th     | 11th               | 28  |
| VANCE       |         | ST   | 11th     | 10th               | 28  |
| STACY       |         | DR   | Burkett  | Private(908/915)   | 28  |
| PORTER      |         | ST   | 8th      | 7th                | 28  |
| HACKBERRY   |         | ST   | 11th     | 10th               | 28  |
| RANDALL     |         | ST   | Kimbro   | Bell-Air           | 28  |
| DOAK        | N       | ST   | 4th      | 3rd                | 28  |
| DOAK        | N       | ST   | 3rd      | 2nd                | 28  |
| BURNS       |         | BLVD |          |                    | 28  |
| WYETH       |         | ST   | 6th      |                    | 28  |
| 5TH         | W       | ST   | Howard   | Victoria           | 28  |
| WELCH       |         | ST   | Sloan    | Edmond             | 28  |
| DEBUS       |         | DR   | Thomas   |                    | 28  |
| DEBUS       |         | DR   |          |                    | 28  |
| DOAK        | N       | ST   | 7th      | 8th                | 27  |
| OAK         | W       | ST   | Doak     | 244ft              | 27  |
| OAK         |         |      | Sturgis  | 244ft              | 27  |
| 2ND         | E       | ST   | Elliot   | 701ft              | 27  |
| 2ND         | E       | ST   | 701ft    | turns into Burkett | 27  |
| PORTER      |         | ST   | 9th      | 8th                | 27  |
| OAK         | W       | ST   | Gano     | 421ft              | 27  |
| FRANK       |         | ST   | Sams     | Hosack             | 27  |
| WASHBURN    |         | ST   | 10th     | 9th                | 27  |
| OSCAR       |         | ST   | Frank    | Jones              | 27  |

## City of Taylor – 2017 Strategic Facility Plan

| STREET NAME     | PRE/DIR | TYPE | TO              | FROM            | PCI |
|-----------------|---------|------|-----------------|-----------------|-----|
| MILLS           |         | AVE  | Prather         | McLain          | 27  |
| GABRIEL         |         | ST   |                 |                 | 27  |
| MILLS           |         | AVE  | Lake            | Prather         | 27  |
| BURNS           |         |      |                 |                 | 27  |
| CLAYTON         |         |      | Carey           | Sarah           | 27  |
| DEBUS           |         | DR   | Thomas          | 2nd             | 27  |
| 5TH             | W       | ST   | Branch          | 330ft           | 26  |
| 5TH             | W       | ST   | Davis           | 330ft           | 26  |
| MILLS           |         | AVE  | McLain          | Adams           | 26  |
| PORTER          |         | ST   | 9th             | 10th            | 26  |
| FRANK           |         | ST   | Oscar           | Old Thorndale   | 26  |
| TALBOT          |         | ST   | 11th            | 10th            | 26  |
| OAK             | W       | ST   | Gano            | Smyes           | 26  |
| GEORGE          |         | ST   | Kimbro          | Bell-Air        | 26  |
| DOAK            | N       | ST   | 5th             | 4th             | 26  |
| ADAMS           |         | ST   | Grace           | Fairgrounds     | 26  |
| GRACE           |         | AVE  | Adams           | Cecelia         | 26  |
| LIZZIE          |         | ST   | Cecelia         | 7th             | 26  |
| FERGUSON        |         | ST   | 6th             | 4th             | 26  |
| SARAH           |         | CV   | Clayton         | 332ft           | 26  |
| BLAND           |         | ST   | Mississippi     | San Gabriel     | 25  |
| CAREY           |         | AVE  |                 |                 | 25  |
| MCLAIN          |         | ST   | Mills           | 786ft           | 25  |
| MCLAIN          |         | ST   | Victoria        | 786ft           | 25  |
| NORTH           |         | DR   | Co. Rd 367      | Carlos G Parker | 25  |
| PRICE           |         | ST   | Dolan           | Price           | 25  |
| OLD COUPLAND RD |         | RD   | Main            | Southwood Hills | 25  |
| PORTER          |         | ST   | 11th            | 181ft           | 25  |
| PORTER          |         | ST   | 11th            | 10th            | 25  |
| OAK             | W       | ST   | Symes           | Bland           | 25  |
| MCLAIN          |         | ST   |                 |                 | 25  |
| OTIS            |         | ST   | Hood            | Davis           | 25  |
| CECELIA         |         | ST   | Howard          | Thompson        | 25  |
| MCLAIN          |         | ST   | Grace           | Mills           | 25  |
| ADAMS           |         | ST   | Sloan           | Fairgrounds     | 25  |
| FERGUSON        |         | ST   | 3rd             | 2nd             | 25  |
| RYDELL          |         | LN   | Carlos G Parker | Justin          | 25  |
| TANNER          |         | LP   | Sarah           | Carey           | 24  |
| MILLER          |         | ST   |                 |                 | 24  |
| VANCE           |         | ST   | 12th            | 11th            | 24  |
| MURPHY          |         |      |                 |                 | 24  |
| 1ST             | W       | ST   | Talbot          |                 | 24  |
| SYMES           |         | ST   | Wabash          | Potomac         | 24  |
| WABASH          |         | ST   |                 |                 | 24  |
| HOOD            |         | ST   | Wilson          | Lake            | 24  |
| LYNN            | N       | ST   | Otis            | Lake            | 24  |
| ADAMS           |         | ST   | Grace           | Mills           | 24  |

## City of Taylor – 2017 Strategic Facility Plan

| STREET NAME     | PRE/DIR | TYPE | TO              | FROM           | PCI |
|-----------------|---------|------|-----------------|----------------|-----|
| MILLS           |         | AVE  | Adams           | Cecilia        | 24  |
| SARAH           |         | CV   |                 |                | 24  |
| 10TH            | E       | ST   | 352 ft          | Porter         | 23  |
| 10TH            | E       | ST   | main            | 352ft          | 23  |
| 10TH            | E       | ST   | 340 ft          | Washburn       | 23  |
| HACKBERRY       |         | ST   | 10th            | 331ft          | 23  |
| HACKBERRY       |         | ST   | 9th             | 331ft          | 23  |
| 9TH             | E       | ST   | Washburn        | 275ft          | 23  |
| VANCE           |         | ST   | 12th            | 734ft          | 23  |
| MCLAIN          |         | ST   | Victoria        | Howard         | 23  |
| MCLAIN          |         | ST   | Fairgrounds     | Grace          | 23  |
| VERNON          |         |      |                 |                | 23  |
| CECELIA         |         | ST   |                 |                | 23  |
| CECELIA         |         | ST   |                 |                | 23  |
| CECELIA         |         | ST   | Fairgrounds     | Grace          | 23  |
| FERGUSON        |         | ST   | 4th             | 3rd            | 23  |
| LIZZIE          |         | ST   | 4th             | 3rd            | 23  |
| LIZZIE          |         | ST   | 6th             |                | 23  |
| 8TH             | W       | ST   | Hackberry       | Davis          | 22  |
| SAN GABRIEL     |         | ST   |                 |                | 22  |
| CECELIA         |         | ST   | Vernon/ Lizzie  | 623 ft         | 22  |
| CECELIA         |         | ST   | Victoria        | 623 ft         | 22  |
| CECELIA         |         | ST   | Victoria        | 383 ft         | 22  |
| CECELIA         |         | ST   | Howard          | 383 ft         | 22  |
| GYM             |         | ST   | Price           |                | 22  |
| SOUTHWOOD HILLS |         | DR   | Old Coupland Rd |                | 22  |
| BURKETT         |         | ST   | 4th             | 3rd            | 22  |
| WABASH          |         | ST   |                 |                | 22  |
| HOOD            |         | ST   | Otis            | Wilson         | 22  |
| PRATHER         |         | ST   | Grace           | Mills          | 22  |
| LYNN            | N       | ST   | Gilmore         |                | 22  |
| CECELIA         |         |      |                 |                | 22  |
| CECELIA         |         | ST   | Sloan           | Fairgrounds    | 22  |
| CECELIA         |         | ST   | Grace           | Mills          | 22  |
| CECELIA         |         | ST   | Mills           | Vernon/ Lizzie | 22  |
| LIZZIE          |         | ST   | 3rd             | 2nd            | 22  |
| LIZZIE          |         | ST   | 6th             | 4th            | 22  |
| SARAH           |         | CV   | Tanner          | 300ft          | 22  |
| SYMES           |         | ST   | San Gabriel     | Wabash         | 21  |
| 1ST             |         |      |                 |                | 21  |
| RIO GRANDE      | E       | ST   | Walnut          | Robinson       | 21  |
| 10TH            | E       | ST   | Porter          | 340 ft         | 21  |
| GRAVEL PIT RD   |         |      |                 |                | 21  |
| GRACE           |         | AVE  | McLain          | Adams          | 21  |
| SCOTT           |         | ST   | Dolan           | 765ft          | 21  |
| WASHBURN        |         |      | Old Thorndale   | 402ft          | 21  |
| OTIS            |         | ST   | Hood            | Lexington      | 21  |

## City of Taylor – 2017 Strategic Facility Plan

| STREET NAME    | PRE/DIR | TYPE | TO              | FROM           | PCI |
|----------------|---------|------|-----------------|----------------|-----|
| LYNN           | N       | ST   | Gilmore         | Forest         | 21  |
| GILMORE        |         | ST   | Davis           | Lynn           | 21  |
| LYNN           | N       | ST   | Forest          | Otis           | 21  |
| LYNN           | N       | ST   | Bell air        | Davis          | 21  |
| OAK            | W       | ST   | Sturges         | 630ft          | 20  |
| OLD COUPLAND   |         | RD   | Southwood Hills |                | 20  |
| ELLIOT         |         | ST   | 1st             | 2nd            | 20  |
| 1ST            | E       | ST   | Main            | Porter         | 20  |
| OAK            |         |      | Bland           | 47ft           | 20  |
| DOAK           | N       | ST   | 6th             | 5th            | 20  |
| KIMBRO         |         | ST   | 7th             | 6th            | 20  |
| OAK            | W       | ST   | Sturges         | 630ft          | 19  |
| SAM'S          |         |      | Old granger     |                | 19  |
| SAM'S          |         |      |                 |                | 19  |
| 1ST            | E       | ST   | Washburn        | Elliot         | 19  |
| MISSISSIPPI    |         | ST   |                 |                | 18  |
| FRANKLIN       |         | ST   | 2nd             | 1st            | 18  |
| BURKETT        |         | ST   | 3rd             | Turns into 2nd | 18  |
| 3RD            | W       | ST   | Sloan           | 865ft          | 18  |
| PRICE          |         | ST   | Gym             | 90ft           | 18  |
| MURPHY         |         |      |                 |                | 18  |
| WASHBURN       |         | ST   | 2nd             | 1st            | 18  |
| 1ST            | E       | ST   | Porter          | Washburn       | 18  |
| WABASH         |         |      |                 |                | 18  |
| WABASH         |         |      |                 |                | 18  |
| WABASH         |         | ST   |                 |                | 18  |
| 1ST            |         |      | Elliot          | 95ft           | 17  |
| ROBINSON       | N       | ST   | E Second        | Givens         | 15  |
| O L G CEMETERY |         | RD   | WWTP            | End            | 15  |
| MURPHY         |         |      |                 |                | 15  |
| ROBINSON       | S       | ST   |                 |                | 14  |
| ROBINSON       | N       | ST   | 3rd             | E Second       | 14  |
| MURPHY         |         |      |                 |                | 13  |
| STURGIS        |         | ST   | Wabash          | Mississippi    | 13  |
| 5TH            | E       | ST   | Burkett         | Murphy         | 12  |
| SECOND         | E       | ST   | Dolan           |                | 11  |
| 5TH            |         |      | murphy          | 331ft          | 11  |
| ROBINSON       | N       | ST   | 3rd             | 300ft          | 11  |
| STURGIS        |         | ST   | Wabash          | Potomac        | 11  |
| GIVENS         |         | LN   |                 |                | 10  |
| RIO GRANDE     | E       | ST   | Talley          |                | 10  |
| 7TH            |         |      | Burkett         | 243ft          | 10  |
| E SECOND       |         | ST   | Robinson        | 361ft          | 10  |
| MAPLE          |         | ST   |                 |                | 10  |
| MISSISSIPPI    |         | ST   |                 |                | 10  |
| RIO GRANDE     | S       | ST   |                 |                | 10  |
| 1ST            | W       | ST   | Vance           | Talbot         | 5   |

Using the revised PCI values, the City of Taylor streets have an average PCI of 55 and median PCI of 48. Approximately 51% of the streets in Taylor are currently considered to be in poor condition!

**Figure 3-2** through **Figure 3-5** provide graphic representation of pavement conditions based on PCI values from **Table 3-1**. A comparison to the 2012 results is listed in the footnote for each figure. Some of the differences are in simply in rounding differences, but there is slight uptick in results which is mainly due to some PCI improvements from the 2014/2015 Street Improvements as previously shown in **Figure 3-1**.

### 3.5 City Street Inventory Maps

The street inventory is represented by the PCI rankings. This can be graphically illustrated on the City base maps. The PCI streets are graphically shown on the following maps:

- **Figure 3-6** Streets with PCI - Excellent
- **Figure 3-7** Streets with PCI – Good
- **Figure 3-8** Streets with PCI - Fair
- **Figure 3-9** Streets with PCI - Poor

The City's Graphic Information System (GIS – database and base mapping) should be upgraded to incorporate the street PCI and information from PMP (such as street width, ROW width, curb/gutter, etc.). The GIS PCI information should be updated when the PMP is updated as annual update is considered too frequent. The GIS system and mapping will include the City Council Districts. This can be a useful overlay to include when planning for future street improvements.

Figure 3-2. Current Street Conditions per PCI Category

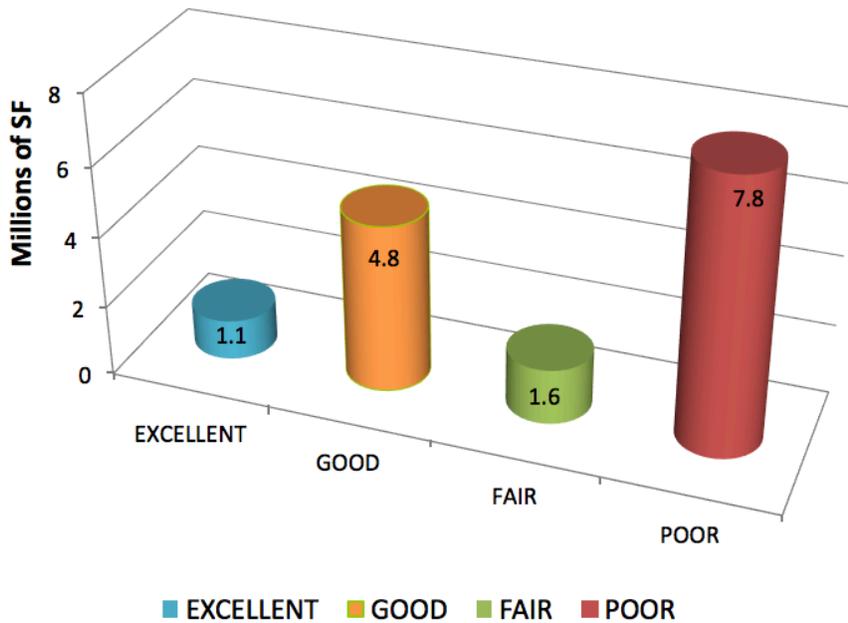
**PCI Report (categories)**



\* 2012 Results for Comparison:  
 Excellent = 7%    Good = 27%    Fair = 14%    Poor = 52%

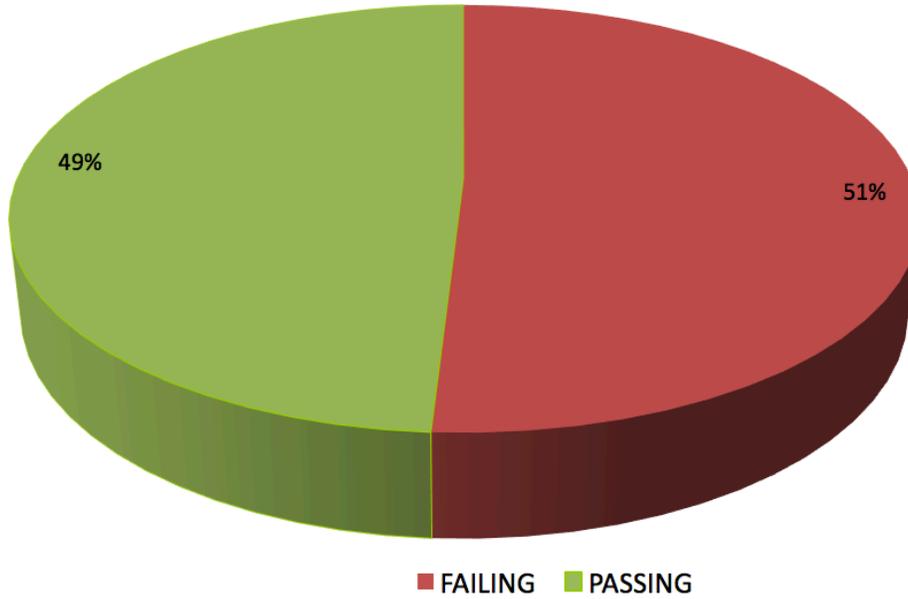
Figure 3-3. Area of Streets per PCI Category (millions of SF)

**PCI Report (categories)**



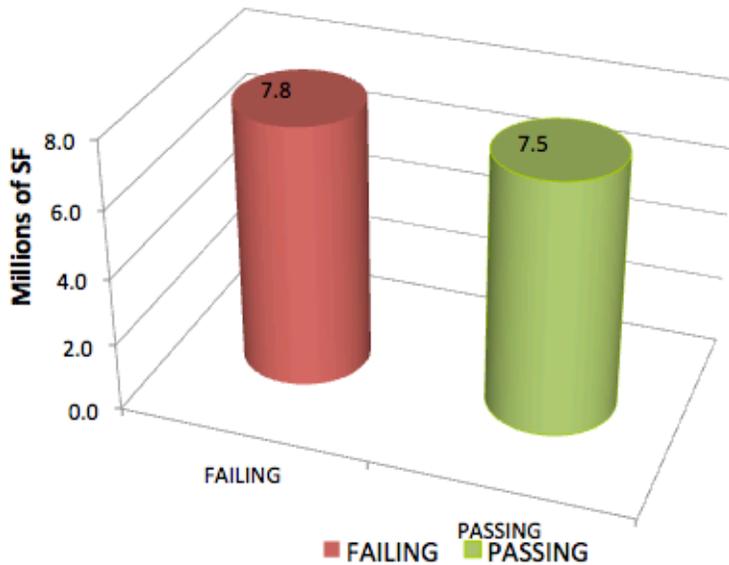
\* 2012 Results for Comparison:  
 Excellent = 1.1    Good = 4.1    Fair = 2.1    Poor = 8.0

Figure 3-4. Current Street Conditions per Pass/Fail  
PCI Report (pass/fail)



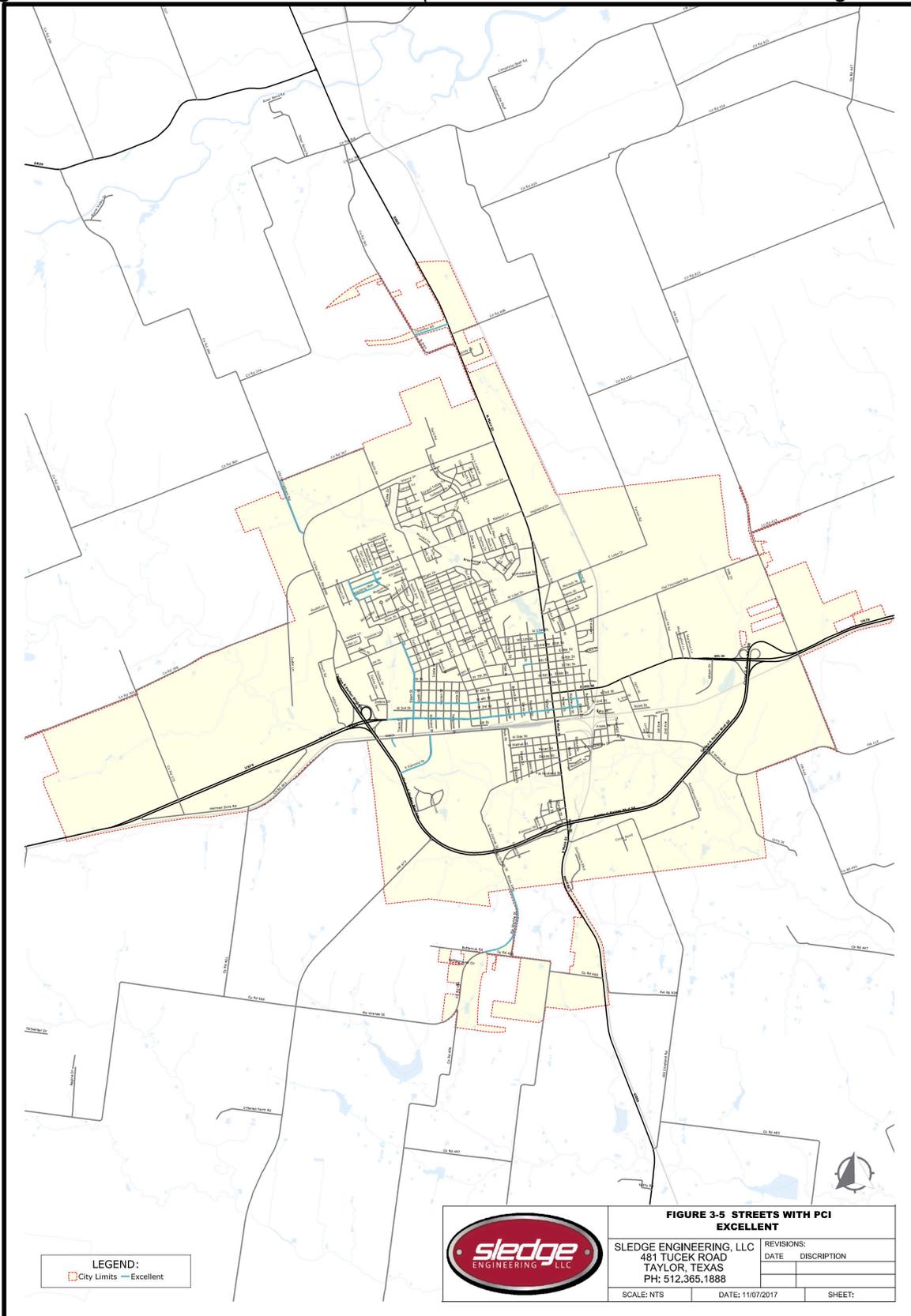
\* 2012 Results for Comparison:  
Passing = 48% Failing = 52%

Figure 3-5. Area of Streets Per Pass/Fail (millions of SF)  
PCI Report (pass/fail)

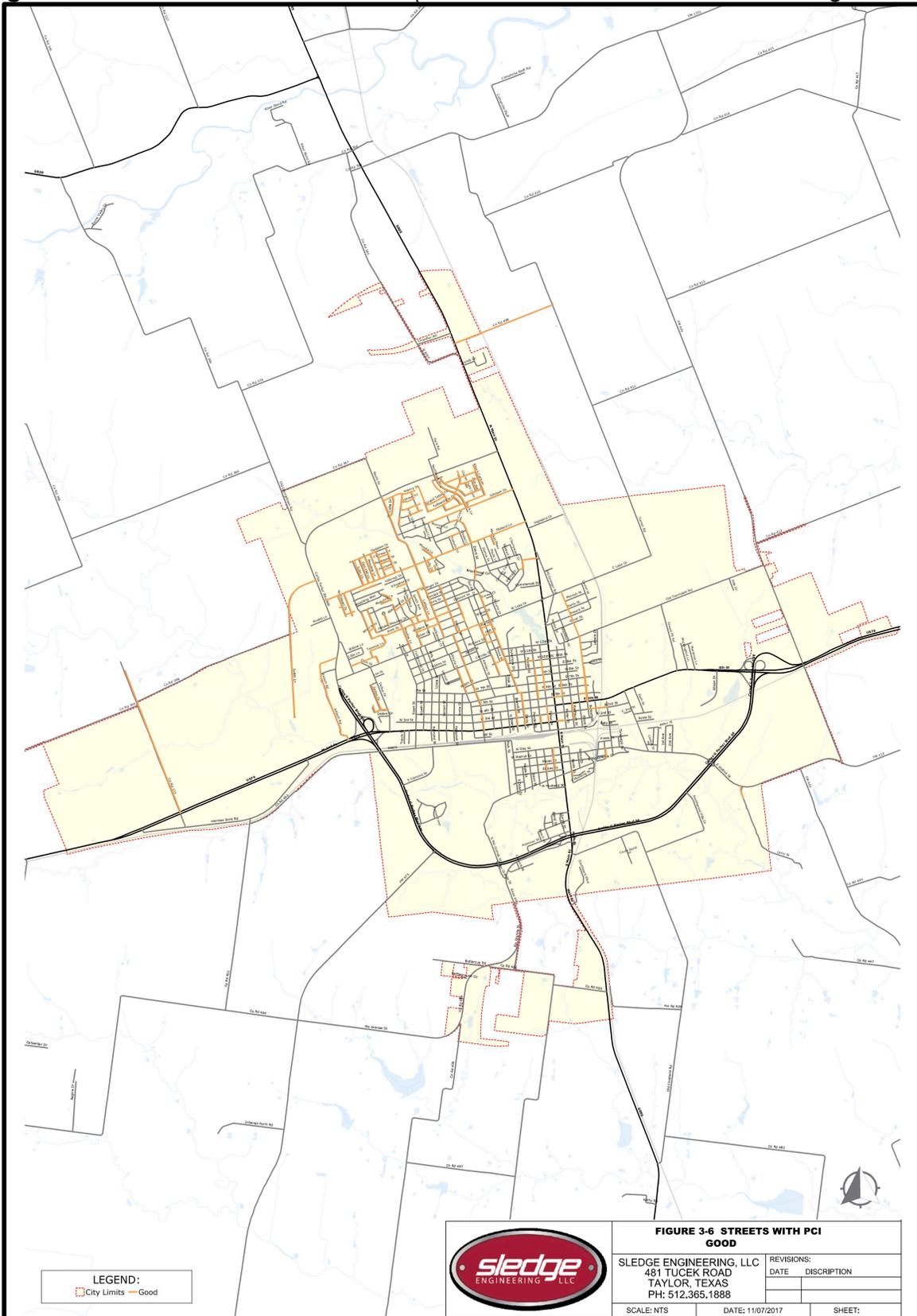


\* 2012 Results for Comparison:  
Failing = 8.0 Passing = 7.3

**Figure 3-6. Streets w/ PCI – Excellent** (see Exhibit for Council Districts & larger scale)



**Figure 3-7. Streets with PCI – Good** (see Exhibit for Council Districts & larger scale)



**Figure 3-8. Streets with PCI – Fair** (see Exhibit for Council Districts & larger scale)

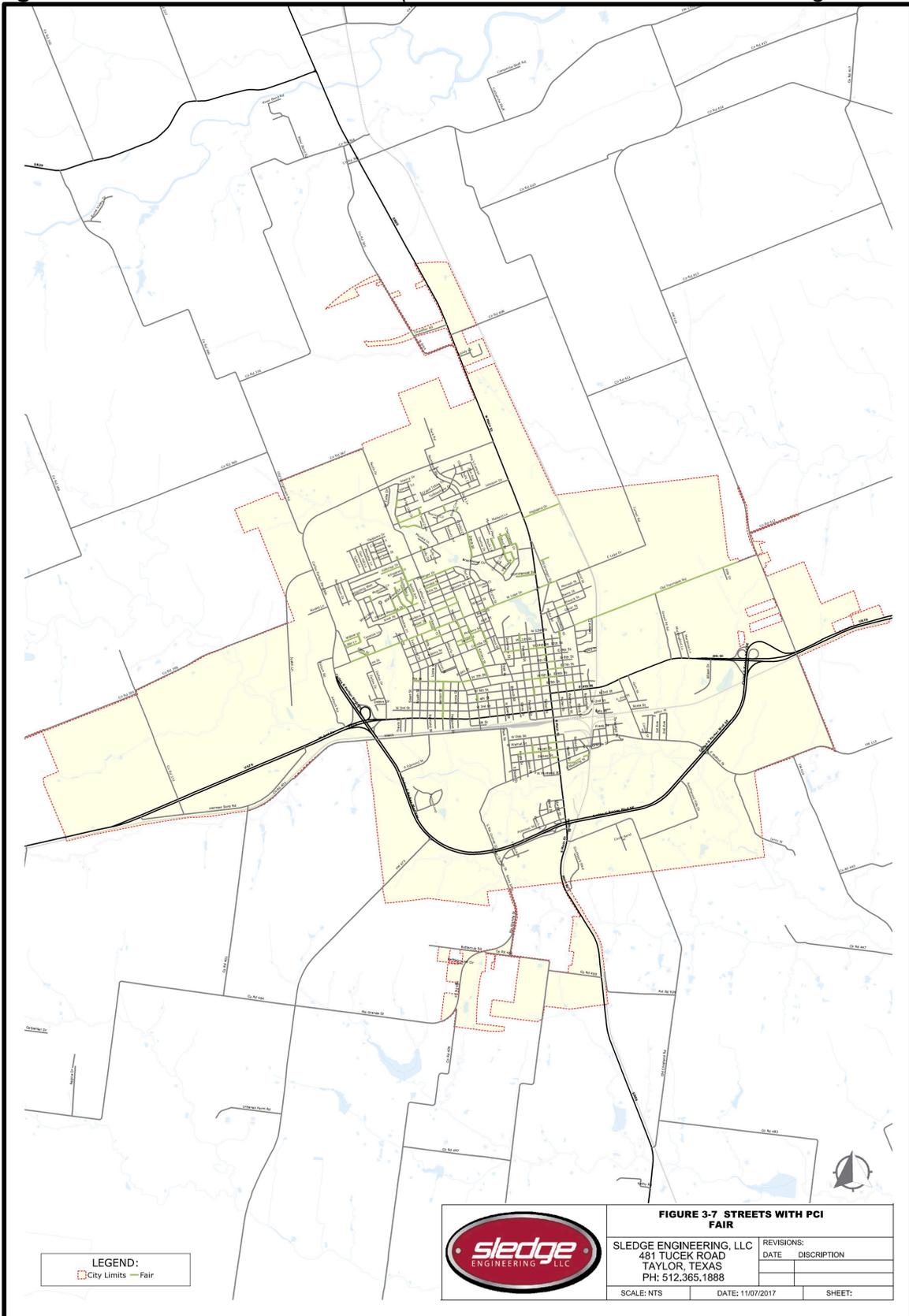
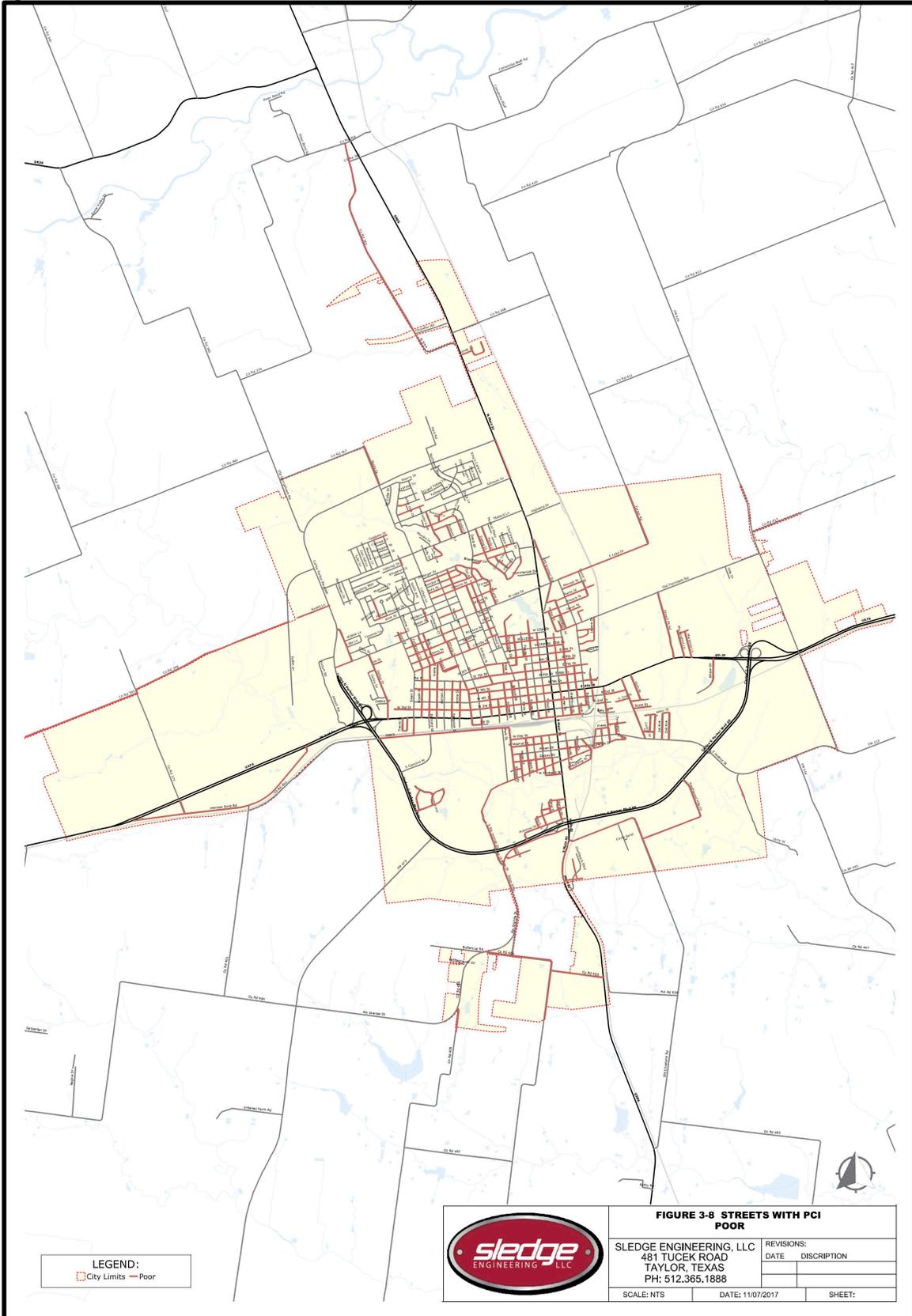


Figure 3-9. Streets with PCI – Poor (see Exhibit for Council Districts & larger scale)



|   |  |            |
|---|--|------------|
|  | <b>FIGURE 3-8 STREETS WITH PCI POOR</b>  |            |
|   | SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 |            |
| SCALE: NTS  | DATE: 11/07/2017   | SHEET:     |
| REVISIONS:  |  | DISCUSSION |
| DATE  |  | DISCUSSION |

### 3.6 Long-Term Plan Street Maintenance and Rehabilitation

The City should continually implement street maintenance and rehabilitation as part of long-term plan for infrastructure improvements. Seal coat and overlay rehabilitation projects should be completed on all excellent, good and fair streets. Areas considered good and fair streets that are failed should receive full depth reconstruction repairs. *It is imperative to seal the streets in excellent and good condition to protect the city's investment!* Without this maintenance and rehabilitation, street conditions deteriorate quickly and can fall into the “poor” PCI category. Once a street is listed in the “poor” condition category, then expensive full reconstruction is required to re-establish the street for its intended purpose.

Other items that the City should consider as part of the long-term plan for streets include:

1. The fair streets that received an overlay in 2014/2015 will be due for another rehabilitation project within 5-7 years of completion to maintain pavement integrity.
2. The City needs to decide whether to reconstruct the streets in poor condition or demolish remaining pavement and allow streets to return to unpaved condition in areas without functions on property that require full pavement section.
3. The City crews should continue to complete in-house maintenance such as crack sealing and pothole repairs. This work preserves the streets and should be addressed as soon as the crack or pothole is noticed.

The revenue currently generated by the Transportation User Fee fluctuates from month to month but is typically in the range of \$65,000. Per the 2017 SGMP, much of the TUF funds are currently allocated to upcoming projects. **Table 3-2** shows the current planned use for upcoming TUF funds and other funding sources that can be used on City street projects. It is recommended the City consider reviewing and increasing the TUF.

## City of Taylor – 2017 Strategic Facility Plan

**Table 3-2. 2017 SGMP Table of TUF Fund Expenditures**

| <b>Project</b>                                     | <b>Cost</b>        | <b>MDUS Fund</b> | <b>TUF Fund</b>                      | <b>Utility</b>   |
|--|--------------------|------------------|--------------------------------------|------------------|
| Edmond Street *                                    | \$1,232,000        | \$680,000        | \$409,000<br>(\$209,000<br>increase) | \$143,000        |
| 4 <sup>th</sup> Street CDBG*                       | \$749,000          | \$0              | \$90,793                             | \$0              |
| Sidewalk Program                                   | \$10,000           | \$0              | \$10,000                             | \$0              |
| 2709 Kelly Drive                                   | \$11,000           | \$0              | \$11,000                             | \$0              |
| 1609/1611 Castlewood Ct                            | \$52,000           | \$22,000         | \$30,000                             | \$0              |
| Paula Lane/Medical Pkwy                            | \$33,000           | \$33,000         | \$0                                  | \$0              |
| Laurel/Sams Street                                 | \$170,000          | \$0              | \$170,000                            | \$0              |
| 800 Kirk Street                                    | \$38,500           | \$0              | \$38,500                             | \$0              |
| 1806 Lynn Street                                   | \$53,000           | \$0              | \$53,000                             | \$0              |
| Booth/Oak (Walnut)                                 | \$55,000           | \$53,000         | \$2,000                              | \$0              |
| Oaklawn @ Bull Br. Trib                            | \$66,000           | \$66,000         | \$0                                  | \$0              |
| Preventative Maintenance contract for fair streets | \$150,000          | \$0              | \$150,000                            | \$0              |
| In house level up of streets                       | \$95,000           | \$0              | \$65,000                             | \$0              |
| <b>Total Expenditures</b>                          | <b>\$2,714,500</b> | <b>\$854,000</b> | <b>\$1,029,293</b>                   | <b>\$143,000</b> |

\* These projects are currently complete or underway. 2017 TUF funds used for the match of street improvements.

It should be noted that the City had design plans prepared for the downtown area with associated utility and sidewalk improvements. The plans were developed prior to the Downtown Master Plan. As such, the City will need to revisit which elements from the Master Plan to incorporate in the design. The estimated cost for the downtown project is \$1,500,000 to \$2,000,000 depending on elements adding to the project.

Other street projects that should be considered by the City include:

- CR101 (with funding actual match)
- CR366 (design match and construction match)
- Yearly Public Works Department In-House Maintenance – TUF funding
- 2018 3rd St Street CDBG Reconstruction and Utility Project - CDBG and TUF funding
- Other small projects as specified in **Table 3-2**.

In regards to the long-term budget needs for the City’s street system, existing pavements in Fair, Good and Excellent condition should be given priority to protect the existing pavement. Fair condition streets should be priority over good and excellent condition streets since the fair streets are close to losing the potential for rehabilitation versus reconstruction. The poor condition streets should be reconstructed with the use of grant funds, bonds, or other funding as may become available. The City may also consider whether to reconstruct all the streets in poor condition or demo the pavement and allow the streets to become unpaved streets. Unpaved streets require much less maintenance and the maintenance can be completed with in-house crews.

In order to calculate improvements, the total cost to complete all street improvements today to obtain a PCI of good (70+) for all pavements is \$52,816,496 with an additional \$12,056,770 in utility improvements to move water and sewer outside of pavement areas. The cost today to keep the PCI where they currently are with no improvements or maintenance to poor streets is estimated \$3,193,975.

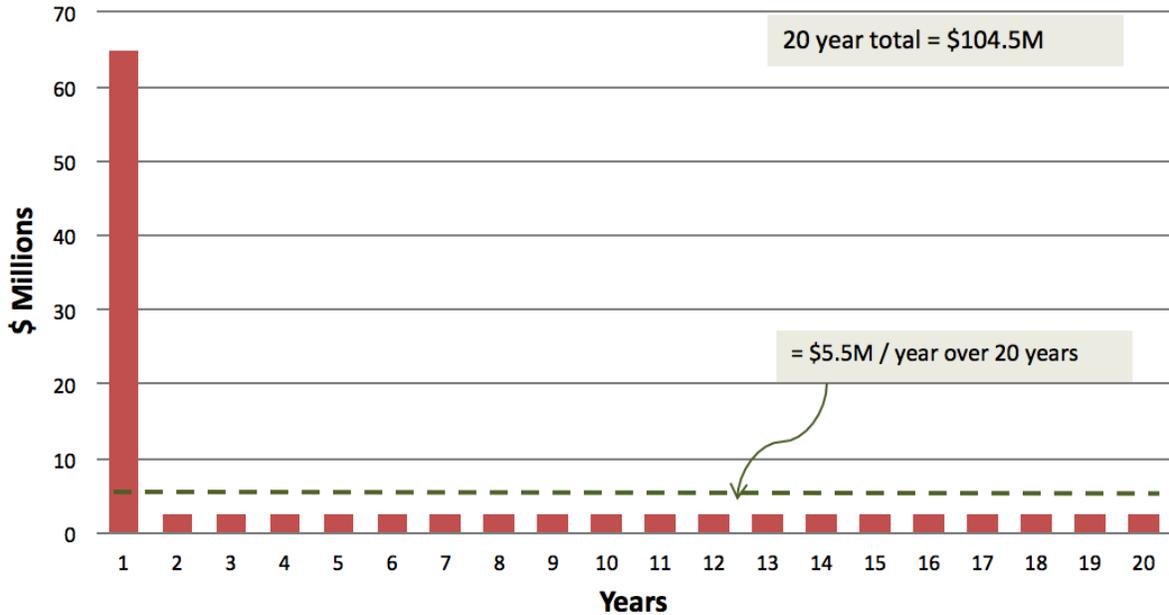
A breakdown of corrective maintenance options/costs for the 44 miles of streets not in poor condition is shown in **Table 3-3**. The costs in **Table 3-3** do not include improvements or maintenance to poor streets.

**Table 3-3. Corrective Maintenance on 44 Miles of PCI 60+ Annual Costs**

| <b>Cost</b> | <b>Per Year</b>    | <b>Frequency</b> |
|-------------|--------------------|------------------|
| \$830,349   | per yr to seal all | every 10 years   |
| \$976,881   | per yr to seal all | every 8.5 years  |

**Figure 3-10** shows the graphical representation of cost in millions per years for getting all streets immediately to PCI of 70+ and maintaining them for the next 20 years.

**Figure 3-10. Cost for All Streets to Improve to PCI of 70+**  
**Cost for all streets to have PCI of 70+**



If all pavements were improved to PCI over 70+, the annual cost to maintain all 105 miles of streets is shown in **Table 3-4**.

**Table 3-4. Corrective Maintenance to 105 miles of City Streets – Annual Costs**

| Cost        | Per Year           | Frequency       |
|-------------|--------------------|-----------------|
| \$1,692,681 | per yr to seal all | every 10 years  |
| \$1,991,389 | per yr to seal all | every 8.5 years |

**Figure 3-11** shows the graphical representation of cost in millions per year for keeping all passing streets at current PCI for next 20 years. This assumes no maintenance is completed on poor pavements.

**Figure 3-11. Cost to Maintain Existing PCI Levels**  
**Cost to maintain existing PCI levels**

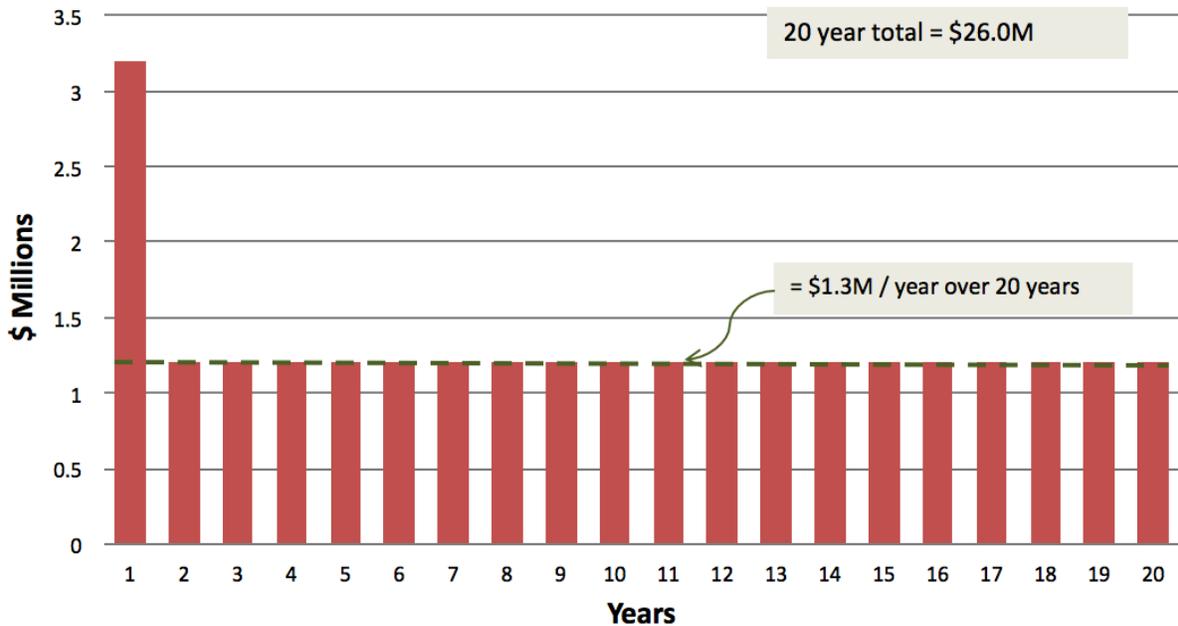


Figure 3-12 shows the cost to maintenance ratio in respect to PCI and time.

**Figure 3-12. Cost to Maintenance Ratio (PCI vs Time)**

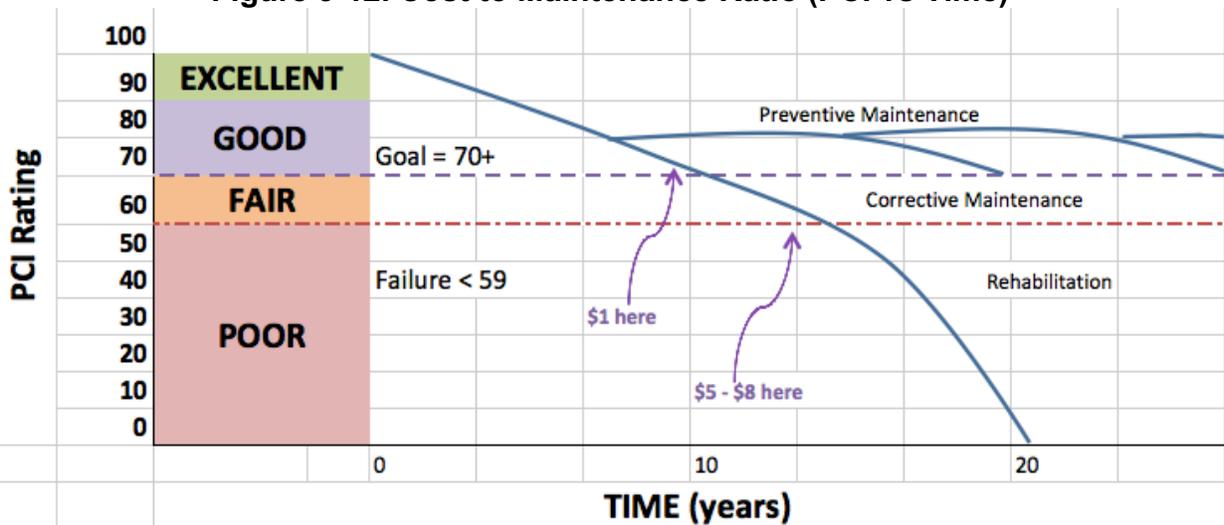


Table 3-5 shows the cost for Long-Term Plan of reconstructing all poor streets while maintaining excellent, good and fair streets. The table is labeled as “all street” since all poor streets included.

Table 3-6 shows the cost for Long-Term Plan of maintaining excellent, good and fair streets (the Downtown Street Improvements that have already been designed are included along with reconstructing a portion of the poor streets). This table includes only “partial” list of poor street reconstruction.

## City of Taylor – 2017 Strategic Facility Plan

**Table 3-5. Long-Term Plan – Cost Summary – All Street**

| <b>Item</b>                            | <b>Priority 1</b>   | <b>Priority 2</b>   | <b>Priority 3</b>   | <b>Total Per Item</b> |
|--|---------------------|---------------------|---------------------|-----------------------|
| Downtown Street Improvements           |                     | \$1,500,000         | \$500,000           | \$2,000,000           |
| 2015 CDBG 4th Street (Remaining)       | \$400,000           |                     |                     | \$400,000             |
| 2017 CDBG 3rd Street                   | \$900,000           |                     |                     | \$900,000             |
| Edmond Street (Remaining)              | \$200,000           |                     |                     | \$200,000             |
| CR101 Widening (+/- 10% City Match)    |                     | \$10,000,000        |                     | \$10,000,000          |
| CR366 Street Project (City Match)      |                     |                     | \$2,000,000         | \$2,000,000           |
| Annual Street Maintenance (City Staff) | \$950,000           | \$950,000           | \$950,000           | \$2,850,000           |
| Corrective Maintenance-Excellent       | \$4,151,745         | \$4,151,745         | \$4,151,745         | \$12,455,235          |
| Corrective Maintenance-Good            | \$5,931,065         | \$5,931,065         | \$5,931,065         | \$17,793,195          |
| Corrective Maintenance-Fair            | \$4,884,405         | \$4,884,405         | \$4,884,405         | \$14,653,215          |
| Poor Street Reconstruction             | \$18,000,000        | \$18,000,000        | \$28,000,000        | \$64,000,000          |
| <b>Total by Priority</b>               | <b>\$35,417,215</b> | <b>\$45,417,215</b> | <b>\$46,417,215</b> | <b>\$127,251,645</b>  |

\* As previously noted, all cost shown in 2017 dollars for ease in comparison across all priorities. Prior to implementation in CIP, cost estimates should be updated.

**Table 3-6. Long-Term Plan – Cost Summary – Partial Streets**

| Item                                   | Priority 1          | Priority 2          | Priority 3          | Total Per Item      |
|--|---------------------|---------------------|---------------------|---------------------|
| Downtown Street Improvements           |                     | \$1,500,000         | \$500,000           | \$2,000,000         |
| 2015 CDBG 4th Street (Remaining)       | \$400,000           |                     |                     | \$400,000           |
| 2017 CDBG 3rd Street                   | \$900,000           |                     |                     | \$900,000           |
| Edmond Street (Remaining)              | \$200,000           |                     |                     | \$200,000           |
| CR101 Widening (+/- 10% City Match)    |                     | \$10,000,000        |                     | \$10,000,000        |
| CR366 Street Project (City Match)      |                     |                     | \$2,000,000         | \$2,000,000         |
| Annual Street Maintenance (City Staff) | \$950,000           | \$950,000           | \$950,000           | \$2,850,000         |
| Corrective Maintenance-Excellent       | \$4,151,745         | \$4,151,745         | \$4,151,745         | \$12,455,235        |
| Corrective Maintenance-Good            | \$5,931,065         | \$5,931,065         | \$5,931,065         | \$17,793,195        |
| Corrective Maintenance-Fair            | \$4,884,405         | \$4,884,405         | \$4,884,405         | \$14,653,215        |
| Poor Street Reconstruction             | \$2,000,000         | \$3,000,000         | \$5,000,000         | \$10,000,000        |
| <b>Total by Priority</b>               | <b>\$19,417,215</b> | <b>\$30,417,215</b> | <b>\$23,417,215</b> | <b>\$73,251,645</b> |

**3.7 5-Year CIP - Streets**

The 5-year CIP should include a Focused Plan for Street Maintenance and Street Rehabilitation as described in the long-term plan. The Focused Plan should consider funding options such as:

- Pay as you go option
- Bond Option(s)
- TUF
- Grants (CDBG, other)

Recommendations for the funding of the maintenance program can be developed based on the City’s expectations of street conditions. As funding becomes available, the Plan should incorporate funding mechanism options specific to streets such bonds and potential tax rate increase (in consultation with City’s Financial Advisor).

A 5-Year CIP for street improvements is included in **Table 3-7** is per the data in **Table 3-5** for all streets maintenance and reconstruction.

Table 3-7. 5-Year CIP – Streets (Example CIP shown)

| Project Type / Title                    | Funding Source(s) | Project Type | Probable Total Cost  | Grant Funding        | FY2017-18         | FY2018-19           | FY2019-20           | FY2020-21           | FY2021-22           | FY2022-23           | Remaining Projects  |                      |
|---|-------------------|--------------|----------------------|----------------------|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| <b>Priority 1</b>                       |                   |              |                      | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |                      |
| Downtown Street Improvements            | General           | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |                      |
| 2015 CDBG 4th Street (Remaining)        | CDBG/Street       | Capital      | \$ 400,000           | \$ -                 | \$ 400,000        |                     |                     |                     |                     |                     | \$ -                |                      |
| 2017 CDBG 3rd Street                    | CDBG/Street       | Capital      | \$ 900,000           | \$ 600,000           |                   | \$ 300,000          |                     |                     |                     |                     | \$ -                |                      |
| Edmond Street (Remaining)               | Street            | Capital      | \$ 200,000           | \$ -                 | \$ 200,000        |                     |                     |                     |                     |                     | \$ -                |                      |
| CR101 Widening (Approx. 10% City Match) | Wilco/CO          | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |                      |
| CR366 Street Project (City Match)       | Wilco/CO          | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |                      |
| Annual Street Maintenance (City Staff)  | General           | Capital      | \$ 950,000           | \$ -                 | \$ 150,000        | \$ 95,000           | \$ 95,000           | \$ 95,000           | \$ 95,000           | \$ 95,000           | \$ 325,000          |                      |
| Corrective Maintenance-Excellent        | General           | Capital      | \$ 4,151,745         | \$ -                 | \$ 830,349        | \$ 830,349          | \$ 830,349          | \$ 830,349          | \$ 830,349          | \$ 830,349          | \$ -                |                      |
| Corrective Maintenance-Good             | General           | Capital      | \$ 5,931,065         | \$ -                 | \$ 1,186,213      | \$ 1,186,213        | \$ 1,186,213        | \$ 1,186,213        | \$ 1,186,213        | \$ 1,186,213        | \$ -                |                      |
| Corrective Maintenance-Fair             | General           | Capital      | \$ 4,884,405         | \$ -                 | \$ 976,881        | \$ 976,881          | \$ 976,881          | \$ 976,881          | \$ 976,881          | \$ 976,881          | \$ -                |                      |
| Poor Street Reconstruction              | GF/Loop           | Capital      | \$18,000,000         | \$ -                 | \$ 2,000,000      | \$ 2,000,000        | \$ 2,000,000        | \$ 2,000,000        | \$ 2,000,000        | \$ 2,000,000        | \$ 8,000,000        |                      |
| <b>Priority 2</b>                       |                   |              |                      | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |                      |
| Downtown Street Improvements            | General           | Capital      | \$ 1,500,000         | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 1,500,000        |                      |
| 2015 CDBG 4th Street (Remaining)        | CDBG/Street       | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |                      |
| 2017 CDBG 3rd Street                    | CDBG/Street       | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |                      |
| Edmond Street (Remaining)               | Street            | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |                      |
| CR101 Widening (Approx. 10% City Match) | Wilco/CO          | Capital      | \$10,000,000         | \$ 8,778,000         |                   | \$ 1,222,000        |                     |                     |                     |                     | \$ -                |                      |
| CR366 Street Project (City Match)       | Wilco/CO          | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |                      |
| Annual Street Maintenance (City Staff)  | General           | Capital      | \$ 950,000           | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 950,000          |                      |
| Corrective Maintenance-Excellent        | General           | Capital      | \$ 4,151,745         | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 4,151,745        |                      |
| Corrective Maintenance-Good             | General           | Capital      | \$ 5,931,065         | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 5,931,065        |                      |
| Corrective Maintenance-Fair             | General           | Capital      | \$ 4,884,405         | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 4,884,405        |                      |
| Poor Street Reconstruction              | General           | Capital      | \$18,000,000         | \$ -                 |                   |                     |                     |                     |                     |                     | \$18,000,000        |                      |
| <b>Priority 3</b>                       |                   |              |                      | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |                      |
| Downtown Street Improvements            | General           | Capital      | \$ 500,000           | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 500,000          |                      |
| 2015 CDBG 4th Street (Remaining)        | CDBG/Street       | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |                      |
| 2017 CDBG 3rd Street                    | CDBG/Street       | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |                      |
| Edmond Street (Remaining)               | Street            | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |                      |
| CR101 Widening (Approx. 10% City Match) | Wilco/CO          | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |                      |
| CR366 Street Project (City Match)       | Wilco/CO          | Capital      | \$ 2,000,000         | \$ 1,760,000         | \$ 240,000        |                     |                     |                     |                     | \$ 240,000          | \$ (240,000)        |                      |
| Annual Street Maintenance (City Staff)  | General           | Capital      | \$ 950,000           | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 950,000          |                      |
| Corrective Maintenance-Excellent        | General           | Capital      | \$ 4,151,745         | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 4,151,745        |                      |
| Corrective Maintenance-Good             | General           | Capital      | \$ 5,931,065         | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 5,931,065        |                      |
| Corrective Maintenance-Fair             | General           | Capital      | \$ 4,884,405         | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 4,884,405        |                      |
| Poor Street Reconstruction              | General           | Capital      | \$28,000,000         | \$ -                 |                   |                     |                     |                     |                     |                     | \$28,000,000        |                      |
| <b>TOTAL</b>                            |                   |              | <b>\$127,251,645</b> | <b>\$ 11,138,000</b> | <b>\$ 990,000</b> | <b>\$ 5,088,443</b> | <b>\$ 6,610,443</b> | <b>\$ 5,088,443</b> | <b>\$ 5,088,443</b> | <b>\$ 5,328,443</b> | <b>\$ 5,328,443</b> | <b>\$ 81,038,365</b> |



## 3.8 General Recommendations - Streets

Other recommendations that are applicable to the City of Taylor street system include:

1. Signage - There are many areas with outdated or non-compliant traffic signage in place. It is recommended that a comprehensive inventory and plan be completed to provide guidance on replacement signage per current traffic engineering guidelines. It is recommended that any 4-way stop intersection that is missing a stop sign along one or more legs of the intersection have new signage installed as soon as possible. In addition, the City should implement a replacement plan to keep all traffic signs up to date with proper lettering, reflectivity, etc.
2. Traffic Calming Devices – In the past, the City has added stop signs as a means to react to traffic complaints (such as speeding in residential areas, confusion on yields, etc.). There are many other strategies that can be considered such as:
  - a. Curve streets – A very effective means on new thoroughfare or residential streets is to place slight curves in the streets. Straight long runs of roads tend to lead to elevated speeds (straight long run of roads occurs throughout Taylor). Curves tend to slow traffic “naturally” without negatively impacting emergency response times. Obviously, this is applicable for new subdivisions and will not work for existing streets. Taylor’s governing rules for new subdivisions can be modified to incorporate some of this element.
  - b. Medians – Raised curbed medians (or painted medians in some instances) in roads tend to have a “narrowing” effect of roads and thus slows traffic based on visual cues of the driver. If an existing street is wide enough, then existing street can be retrofitted with medians. These are most cost effective to install when streets receive full reconstruction.
  - c. Traffic Round-a-Bouts – Intersection treatment with round-a-bout does slow traffic entering and leaving from adjacent streets. These tend to not slow traffic mid-block. Placement of round-a-bouts in adjacent intersections tend to help with speed. These tend to require more right-of-way at intersections and cost more to construct than traditional intersection. Retrofit to existing streets is generally not practical. These can be considered for new subdivisions.
  - d. Speed Humps (or Speed Tables) – Speed humps are wider than speed bumps and have longer transitions from the road surface to the top of the speed table. The geometry is such that the entire wheel based of a vehicle transitions up to the level raised elevation and then transitions back down to the road. Speed humps are

placed mid-blocks to effectively slow speeds. The devices can be made from asphalt or concrete (painted) or a purchased device that is installed. These are an economical means to retrofit a speed reducing measure to existing residential (or collector) streets.

- e. Signage – Stop or yield signs installed at certain intersections can slow traffic. These are very cost effective and easy to implement. Without careful study, unintended consequences can occur such as increased congestion, noise, pollution, or citizen complaints.
- f. Digital speed displays – Digital speed display along the side of the road has the potential to slow traffic. These are generally non-enforceable and ignored by drivers. The digital display unit is oftentimes mobile and can be moved to areas of concern when needed. These are very effective near construction zones but are very expensive for a permanent traffic calming device along a street.
- g. Speed Bumps – Speed bumps are often used in parking lots to slow traffic. Speed bumps are the narrow and small height “curb” like devices. Cars have to slow to near stop to safely traverse. These devices greatly reduced emergency response times. In general, speed bumps should never be used on streets.

Prior to implementing any traffic calming device, an engineering study and recommendation should be made and placed in the City’s files. The cost will vary as described above. The street reconstruction costs assume some traffic calming devices are installed on select streets; details must be worked out during the project planning phase.

- 3. Speed Limits – In general, residential speed limits are 20 to 30 mph. Collector or thoroughfare streets have slightly higher speeds. If a change in speed is desired and a traffic calming device is not practical, then a change in speed with more enforcement can be implemented. Before any posted speed limit is changed, the City should have the area professionally studied to include vehicle counts, vehicle types, and existing speeds in the area. TxDOT has published “warrants” that can be used as guide to changing speed limits. If warrants are met, then speed limits can change. Based on the technical engineering results, a revision of speed limit can be considered by City Council.
- 4. Thoroughfare Impact Fee – The fee should be updated as required by the adopting ordinance (at a minimum every 5 years).
- 5. Bicycle Lanes – Taylor should consider adding more bicycle lanes along certain streets. Sidewalks are for pedestrian traffic and should not be considered bicycle path unless the path is specifically designed as a “hike and bike” trail. The development rules for new subdivision should be updated to include a requirement for bicycle lane along certain residential,

collector or thoroughfare streets. Bicycle lanes can be considered for existing streets. The street will need sufficient pavement width to install a bike lane to proper standards. On-street parking will be eliminated on the side of the street with the bike lane. Engineering study is required prior to retrofitting existing street with bike lane.

6. It is recommended the City update the PMR every 3 to 5 years. Given the condition of Taylor's street, the maximize time between PMR updates should be 5 years. The update should include field measurements of all segments identified in the report and incorporation of any new streets. The PMR is currently 5 years old (with condition assessment updated as part of this 2017 SFP).

## **4. SIDEWALKS**

For the purposes of this Strategic Plan and City planning, hike and bike trails are not considered as sidewalks and will not be discussed in this section. Hike and bike trails are considered Parks Department facilities and are discussed in **Section 10 - Parks**.

Taylor does not currently have an inventory of City owned sidewalks. The City should consider having Sidewalk Master Plan with a full inventory and assessment of the sidewalk system in Taylor completed to aid in a thorough construction and improvement plan for sidewalks. This effort would be similar to a detailed Street Inventory/Pavement Management Plan (or a Parks Master Plan).

Taylor has many old sidewalks that are in a degraded state. These sidewalks, which are found in each council district, should be individually identified and determined whether demolition followed by placement of sod or reconstruction of concrete sidewalk is best option. In some areas, there is partial block sidewalk that does not connect to sidewalk on other side of street, parking or building. In these cases, it is recommended to remove sidewalks that are broken and uneven and replace with sod. In areas of high foot traffic where sidewalks are uneven, it is recommended to reconstruct the uneven sections.

Priority for new sidewalks should be based on pedestrian safety and accessibility. All sidewalks and street crossings should be based on the Americans with Disabilities Act criteria to maximize resident accessibility and use of the pedestrian transportation grid. Areas that typically see increased pedestrian traffic include near parks, downtown, schools, and parks.

Below is a list of criteria that should be included in the Sidewalk Master Plan including applicable notes and the general framework for the effort.

### **4.1 Sidewalk Assessment Summary**

A full assessment should be conducted to create the Sidewalk Master Plan. Following the finalization of the Sidewalk Master Plan the City should assess at least 10% of the existing network annually to continue to identify sidewalk improvements.

### **4.2 Sidewalk Evaluation**

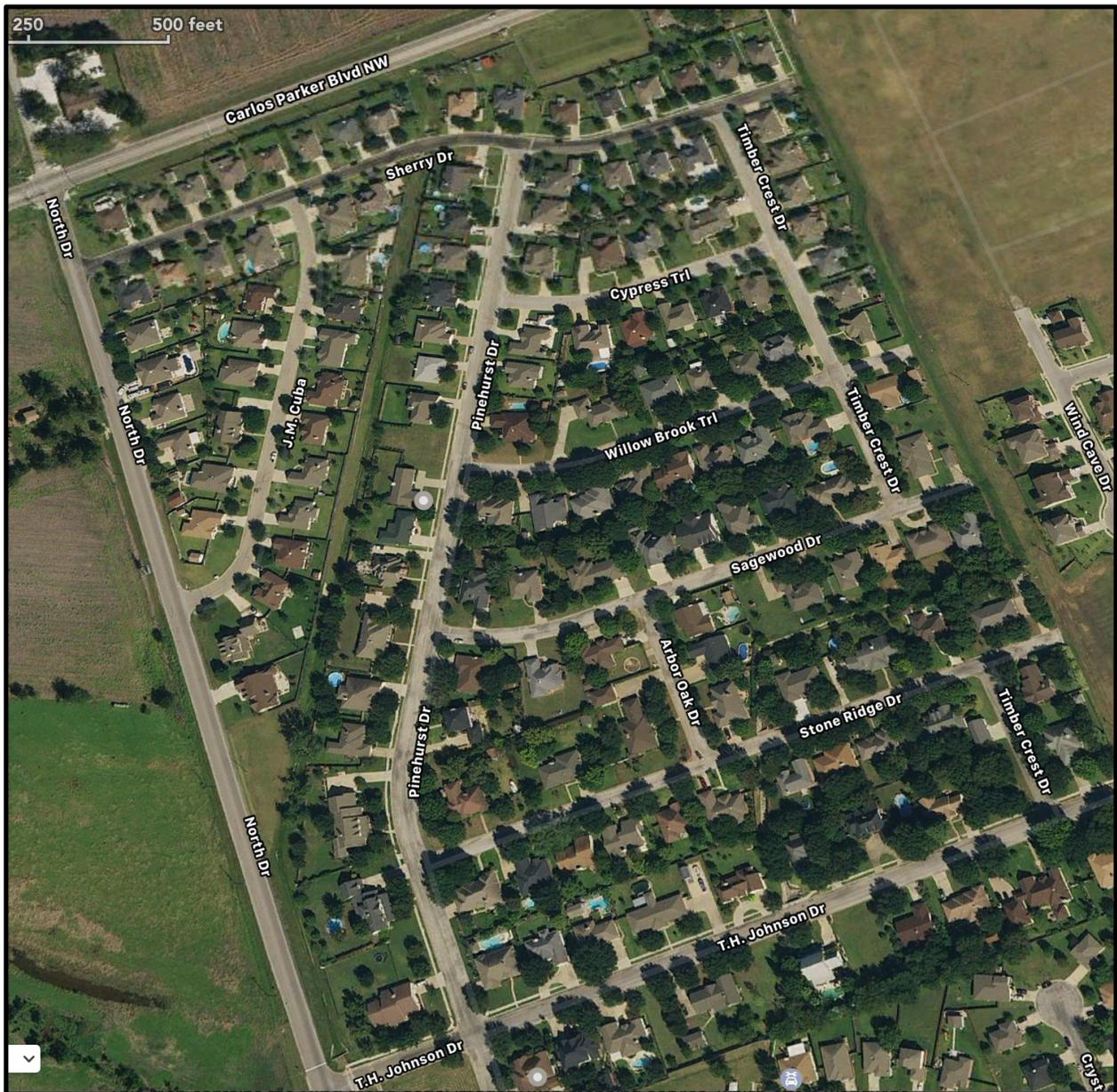
The existing sidewalk system is in general fair to poor condition based on observations completed as part of the street inspections. Most areas do not comply with current TDLR/ADA standards (too large cross slopes, too large running slopes, non-existent or non-compliant curb ramps, etc.) In addition, the structural integrity has failed for many existing sidewalks. The existing sidewalk will require investment of funds to improve the system.

### **4.3 Sidewalk Expansion Areas**

The sidewalk system can be expanded into current areas that do not have sidewalks. This can typically be accomplished in commercial and business areas

without issue. In established residential subdivisions, the addition of sidewalks can lead to push back by the citizens based on concerns to existing properties. A success story was the most recent TxDOT Safe Routes to School project completed along Mallard Lane, TH Johnson, and Pinehurst Drive. The work within the subdivision for placement of new sidewalk along Pinehurst Drive is an example of a successful project through proper communication to the residents (such as the various public meetings held during the planning and design process and communication accomplished during construction). **Figure 4-1** illustrates the new sidewalk that was placed along Pinehurst Drive.

**Figure 4-1. Example of New Sidewalk along Existing Street**



Placement of new sidewalk in existing street rights-of-way can be very successful

with proper communication throughout the process. Key areas that should be considered for sidewalk expansion include schools, businesses, and government buildings. Each subdivision should receive some means of pedestrian connectivity to other areas. The level of traffic, safety concerns, connectivity, etc. should all be carefully considered prior to adding sidewalk to existing streets.

#### 4.4 Review City Standards

A review of the City standards applicable to sidewalks was completed as part of this 2017 Strategic Facility Plan. General recommendations follow:

- Development requirements - Residential developments are typically required to place sidewalks along one side of the street with option for both sides of the streets. This requirement should be updated to require new residential developments to place new sidewalk on both sides of the street. All commercial developments should require sidewalk along the property.
- The City of Taylor has means to pay fee in lieu of construction of sidewalk (mostly applicable to re-plat or 50% reconstruction). For purposes of the sidewalk system, all reconstruction projects should require reconstruction of the sidewalk in front of the building. It is also recommended the City review the current fee in lieu to determine if rate is acceptable. In general, the City requires sidewalk placement. (Some gaps in certain areas of town are based on old plats and lack of requirement for sidewalk at that time.)
- The City's Engineer's Manual specifies the permit requirements, inspections, minimum width (in general 5' but 4' allowed in some areas), construction materials, and architectural barriers act compliance. The standards appear adequate; the only recommendation is to clarify where 5' wide passing lanes are required where 4' wide sidewalks allowed.
- City code should address vegetative obstructions be kept off of existing sidewalks (intrusions in walking path should be clear up to 80").

As part of the recommended Sidewalk Master Plan, all the current standards should be analyzed in detail and upgraded where appropriate. Additionally, the Sidewalk Master Plan should indicate criteria to prioritize sidewalk projects.

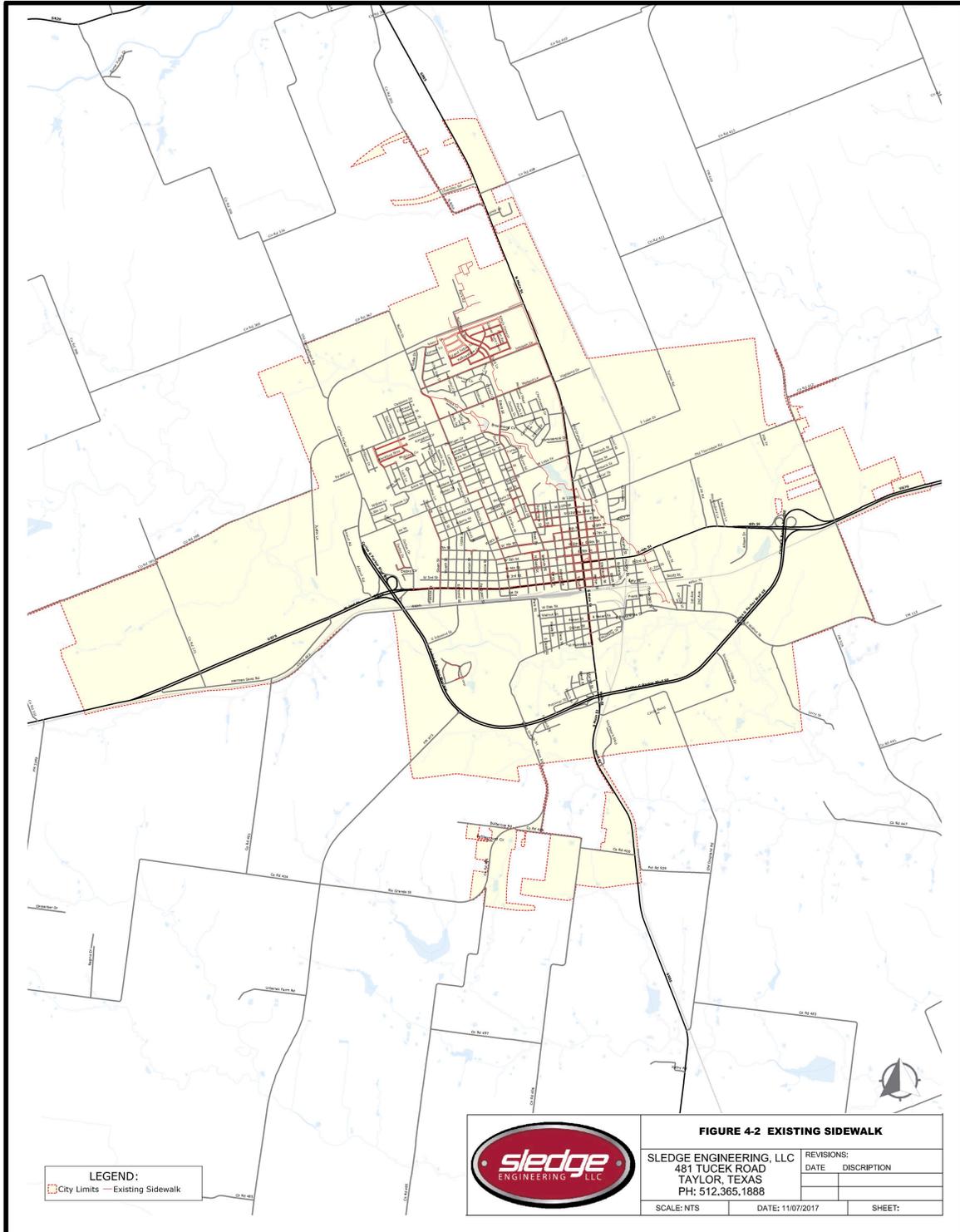
#### 4.5 Sidewalk Goals

The sidewalk goals should be explored in detail as part of the recommended Sidewalk Master Plan. This effort can be accomplished with a mix of input from City staff, citizen groups, and Council to vision and develop comprehensive goals for the sidewalk and accessibility system within Taylor. The first goal recommended is to address the removal and replacement (if funds allow) of any sidewalk considered in poor condition that pose a safety risk to pedestrians. Another goal is to review the development requirements for placement of new sidewalk as part of residential and commercial developments. A major goal that is typically given high priority is constructing sidewalks within ¼ mile of all schools, bus stops, and parks. Any list of goals should include the acknowledgement that all sidewalks be constructed in accordance with TDLR/ADA standards.

4.6 Sidewalk Maps

Figure 4-2 illustrates the existing sidewalks in the City of Taylor.

Figure 4-2. Existing Sidewalks



\* See Digital Map (PDF) for clarity; see Exhibits for Council Districts & larger scale

It is estimated that the City contains approximately 130,000 LF or 25 miles of existing sidewalk in various conditions (good, fair, and poor).

An update (or full re-creation) to the City’s current GIS is recommended as part of other department needs (streets, water, wastewater, etc.). The GIS database and mapping should be updated to include existing sidewalk location, slopes, conditions, etc. This effort can be completed as part of the Sidewalk Master Plan. The GIS system should be continually updated with any new sidewalk added to the system.

**4.7 Long-Term Plan - Sidewalks**

Reconstruction of existing sidewalks is recommended as part of the long-term plan for the City’s sidewalk system. All sidewalks in poor repair with large separation at joints that create tripping hazards should be given top priority. All sidewalk improvements must follow current TLDR/ADA standards. Sidewalk placement can be either connected to back of street curbs or placed with mow strip between curb and sidewalk; this is location dependent controlled by grades and ability to meet all slope standards.

The long-term plan also includes the addition of sidewalks along streets that are currently without a walking path. All streets are not strategic for sidewalk placement as pedestrian traffic will be non-existent. New areas for sidewalk placement should be evaluated as part of the Sidewalk Master Plan to better refine the long-term budget needs.

**Table 4-1** provides a long-term budget for both reconstruction and new sidewalks. If the City were to invest in placing 5’ wide sidewalk along a single side of all 105 miles of street, the estimated cost of construction is \$55,540,000.

**Table 4-1. Long-Term Plan Budget – Sidewalk**

| Item                          | Priority 1       | Priority 2         | Priority 3         | Total Per Item     |
|-------------------------------|------------------|--------------------|--------------------|--------------------|
| Reconstruct Existing Sidewalk | \$600,000        | \$600,000          | \$600,000          | \$1,800,000        |
| New Sidewalk                  |                  | \$1,000,000        | \$1,000,000        | \$2,000,000        |
| Sidewalk Master Plan          | \$40,000         |                    |                    | \$40,000           |
| <b>Total by Priority</b>      | <b>\$640,000</b> | <b>\$1,600,000</b> | <b>\$1,600,000</b> | <b>\$3,840,000</b> |
| <i>Future New Sidewalk</i>    |                  |                    |                    | \$55,540,000       |
| <i>Total Sidewalk</i>         |                  |                    |                    | \$59,380,000       |

\* As previously noted, all cost shown in 2017 dollars for ease in comparison across all priorities. Prior to implementation in CIP, cost estimates should be updated.

## 4.8 5-Year CIP - Sidewalks

Typical costs for sidewalk replacement is estimated \$20/square foot (2017 costs). A standard 300-foot long city block would cost approximately \$30,000 for a five-foot wide (5') sidewalk on one side of the road. The service life of a standard concrete sidewalk is approximately 75 years if properly designed and constructed.

In the next 5 years, a Sidewalk Master Plan should be completed. Until the Master Plan is completed, it is recommended the City plan to handle case by case necessary corrections to the existing sidewalks. Sidewalks with reported pavement failures in heavy foot traffic areas or where injury has occurred should be removed and/or reconstructed. It is suggested the City plan for a cumulative length of up to 2 city blocks (or +/-600 linear foot) of 5-foot wide sidewalk annually. The estimate repair costs annually prior to Masterplan completion is \$60,000.

**Table 4-2** shows the recommended 5-year CIP for sidewalks.

## 4.9 General Recommendations – Sidewalks

When considering future sidewalk projects, optional funding sources the City can consider for projects includes:

- Bonds, grants
- Enforcement fees
- TUF
- New development sidewalk impact fees
- Commercial and driveway assessment.

The City should continue to pursue Safe Routes to School projects as appropriate (and when TxDOT reinstates the funding program). Additionally, in areas where a hike and bike trail is more appropriate than a sidewalk, the City should continue to pursue TxDOT and TPWD grants to aid with construction.

Other general recommendations applicable to sidewalks follow:

1. Implement a Sidewalk Maintenance Plan – This plan is intended to address the immediate concerns. Items such as vegetation obstruction removal can be typically handled by City staff as appropriate or enforced per City code. Additionally, it is recommended that sidewalks with broken concrete, obstructions from differential settlement, or 2 inch drops along the walking path be removed or replaced in areas with daily foot traffic to avoid tripping hazards and improve safety. Any sidewalk installed should meet TDLR/ADA standards (2% cross slope max, 5% running slope, 8.3% ramps without handrails, etc.).
2. Conduct a Sidewalk Master Plan.





As reported in the “2015 Preliminary Engineering Report” prepared by KSA Engineers, the facilities currently in place on the airport include:

1. HMAC Paved Runway 17-35 (4,000' x 75'), ARC B-II, Non-Precision Instrument
2. Parallel and Connecting Taxiways
3. Ramp and Apron Area with 27 Tie-Down Spaces
4. Box Hangars and 52 T-Hangars
5. Fueling Facilities
6. Terminal Office
7. Rotating Beacon
8. Wind Cone and Segmented Circle
9. Medium Intensity Runway Lights (MIRLs) on Runway 17-35
10. Precision Approach Path Indicators on Runway 17-35

Currently all City owned hangars are rented and a long waiting list of future tenants is being kept. The City has recently constructed a set of 12-unit T-hangars to increase the number of based aircraft. The T-hangars are expected to be available for new tenants by the end of 2017.

The City has completed many safety improvements at the airport over the last 5-years. These improvements include:

- Installation of new LED PAPI-2 (first LED PAPIs in the State of Texas!)
- Partial reconstruction of the parallel taxiway to eliminate undulation at the north end
- Pavement seal and restriping of runway, taxiways and hangar areas (increases surface traction, reduces FOD from raveling pavement, increases visibility from the air)
- Construction of airport perimeter fence to increase security and reduce wildlife access to airport
- Re-grading north of runway 17 and tree trimming to reduce obstructions within the threshold siting surface.

Most of the improvements were completed with 90/10, 75/25, and 50/50 grants. With the grants, TxDOT Aviation funds pay for 90%, 75% and 50% of the particular improvement and the City matches with the other 10%, 25% or 50%. There is no other infrastructure that the City owns that is so well funded primarily from outside sources. Small investment by the City is magnified by TxDOT Aviation funding. This enhances the positive economic input that the airport provides to the City.

There are some projects that TxDOT Aviation will not fund, such as City requested or mandated improvements that are not required by the FAA or TxDOT Aviation. The City is free to construct improvements on the City owned airport without TxDOT funds at any time. However, all improvements completed on the airport should be working towards meeting the ultimate plan as laid out in the Airport Layout Drawing (ALD). **Figure 5-2** shows the most recent completed ALD.



### 5.1 Airport Budget and Project Funding

Currently the airport fund is self-sustaining with an airport manager and one part-time employee. The FY 17 budget is \$468,000. The current annual hangar and tie-down revenue is approximately \$157,000.

The City currently plans to fund the next set of projects at the airport with a Certificate of Obligation Bond Issuance. A \$1.5M bond was issued for airport projects, and payments began in FY2017. The airport will self-fund bond repayment over 10 years. City Council has committed to waiving the Airport's contribution to the General Fund based on fund performance. The airport has a multi-year hangar rate increase planned to aid in generating the funds necessary for bond repayment.

Over the years many improvements have been completed with the aid of monies from various Texas Department of Transportation-Aviation Division (TxDOT Aviation) grants. The TxDOT Aviation grants are monies from Federal Aviation Administration (FAA) funds and State of Texas funds. The City has been proactive in requesting and receiving funds to offset the costs of maintenance and improvements to increase safety at the airport.

The existing terminal building is not efficient for managing the airport and providing pilots with necessary areas. The building does not provide an office for the airport manager to allow items to be locked and kept from the public. Additionally, there is not a separate pilot lounge or classroom. The proposed location of the new terminal building will move the terminal to be more central to the runway length thus allowing better observations of the runway from the terminal.

The T-hangars farthest south are newer and in relatively good condition. They did experience some flooding in the 2015 flood that is considered to be 500+ year flood event. However, the structures fared well and all are currently occupied. The T-hangars (A and B) north of the terminal area are at the end of their usable life. They are recommended for demolition and replacement. The City does not own the current box hangars on the airport. The businesses operating out of the hangars own them and lease land from the airport.

The runway lights and PAPI are in good condition.

The pavement recently rehabilitated is in good condition. The terminal area apron pavement is in poor condition. This area should be reconstructed. The hangar taxilane pavement is in generally good condition following the recent rehabilitation.

## 5.2 Long-Term Plan - Airport

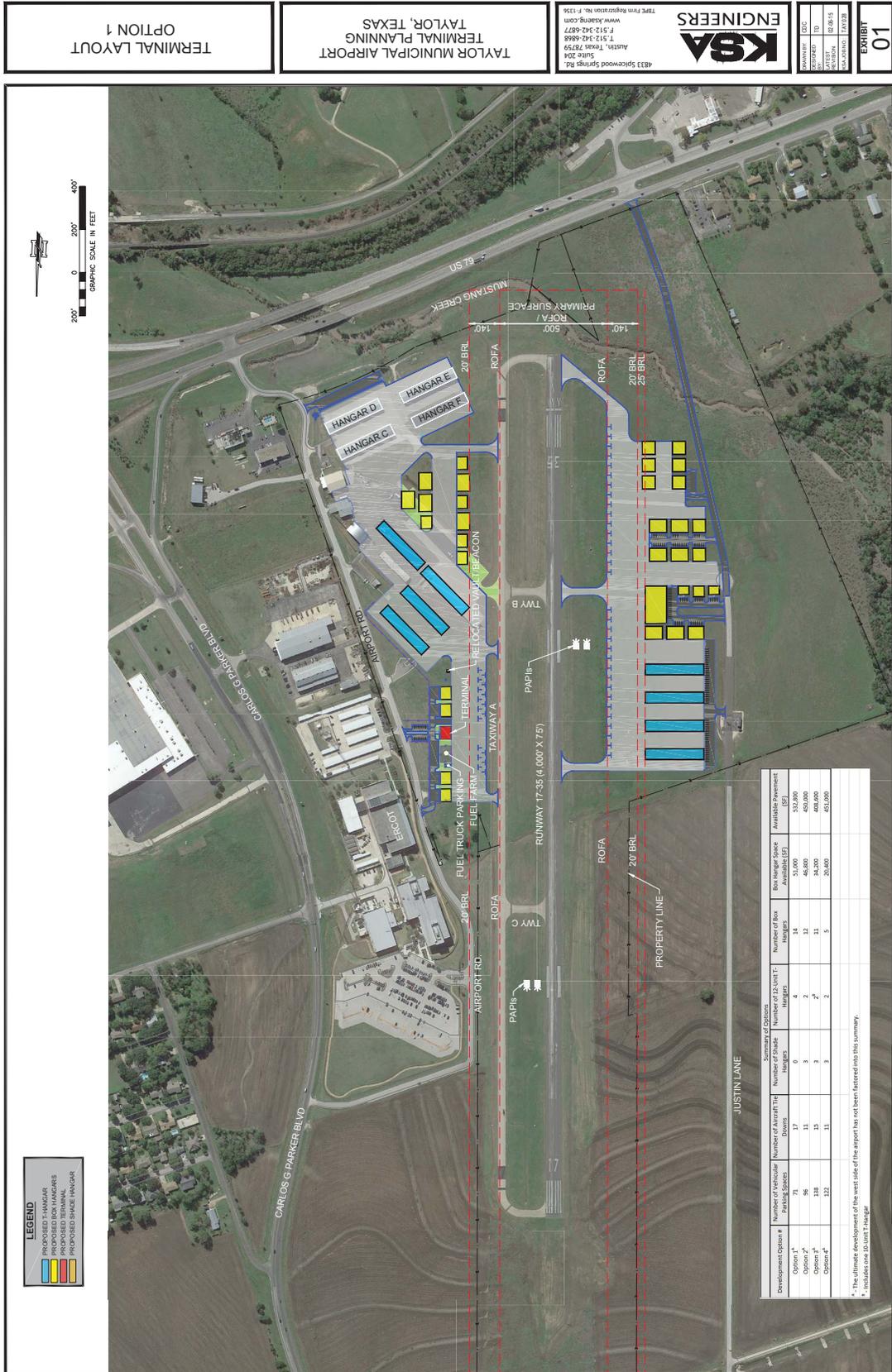
The 20-year plan for the airport includes a runway project that will increase the length of the usable landing space to 5,000 feet. To get to 5,000 feet of usable landing space, the runway will be increased to approximately 5,600 feet to allow the threshold to be displaced an additional 250 ft due to electrical lines and hillside immediately south of the runway (US 79 end).

The runway extension project has and continues to be discussed with TxDOT Aviation planning staff. One of the key factors to trigger TxDOT Aviation consideration of awarding grant funds for a runway expansion project is proof that an increase in length will bring larger aircraft to the airport. This proof is often in the form of letters from pilots stating they would use or move their plane to the airport if the runway were longer. Typically, letters are difficult to get pilots to commit to and provide. As an alternative, TxDOT Aviation requests confirmation from the airport owner, the City, that pilots have indicated this verbally. Another key factor is traffic at the airport. It is important that the airport sees enough airside traffic to warrant grant money based on use. The grants awarded by TxDOT Aviation are ultimately awarded based on improvements to the airport system within the state. TxDOT Aviation needs information provided that confidently indicates that the project will increase the safety and usability of the airport and that the City can maintain any improvements. The runway extension will provide another runway in the growing Central Texas area that can accommodate business jets. As discussed in the “Terminal Development Plan” prepared by KSA Engineers in 2015, the Central Texas area is one of the fastest growing in country. The increase in business jets is expected to increase jet fuel sales resulting in more revenues for future airport maintenance and improvements.

Ultimate development of the airport following the runway extension includes a business park to be located to the west of the runway (see Terminal Layout Option 1 – **Figure 5-3**).

The long-term plan includes general pavement rehabilitation. A rehabilitation of much of the airport pavement was completed in 2017. Pavement seals (method used in 2017 for pavement rehabilitation) are usually effective for 3 to 7 years. It is expected the airport will rehabilitate pavement again in the next 5-10 years.

## Figure 5-3. Terminal Layout - Option 1 Phasing



**5.3 5-Year CIP - Airport**

The current TxDOT Aviation CIP includes terminal area improvements. The improvements were evaluated and estimated in the “Terminal Plan Study” prepared by KSA in 2015. TxDOT Aviation, City Staff, Sledge Engineering and KSA Engineering have had multiple meetings throughout 2016 and 2017 to determine order of projects and funding sources anticipated for each. **Figure 5-4 – Terminal Layout – Option 1 Phasing** shows the project area expected to be completed in the next five years. Phase 1 of the layout shows the general location for the new terminal building, new fuel farm, auto parking and new tie-down apron.

The various planned improvements are eligible for different state/city match grants. The August 2017 draft CIP from TxDOT Aviation can be found on the TxDOT.gov website. The order of the projects is still being adjusted and changes to funding sources and projects was discussed as recently as early September 2017. Consideration is being given to the City constructing a new terminal building with 100% City funding to allow for a fuel farm project to be covered with 80/20 grant funds. The estimated cost of the new terminal building is \$600,000.

Current planned improvements (in relative order) for the next 5 years are shown as Priority 1 in **Table 5-1**. Also shown in **Table 5-1** are long term projects expected after 5 years.

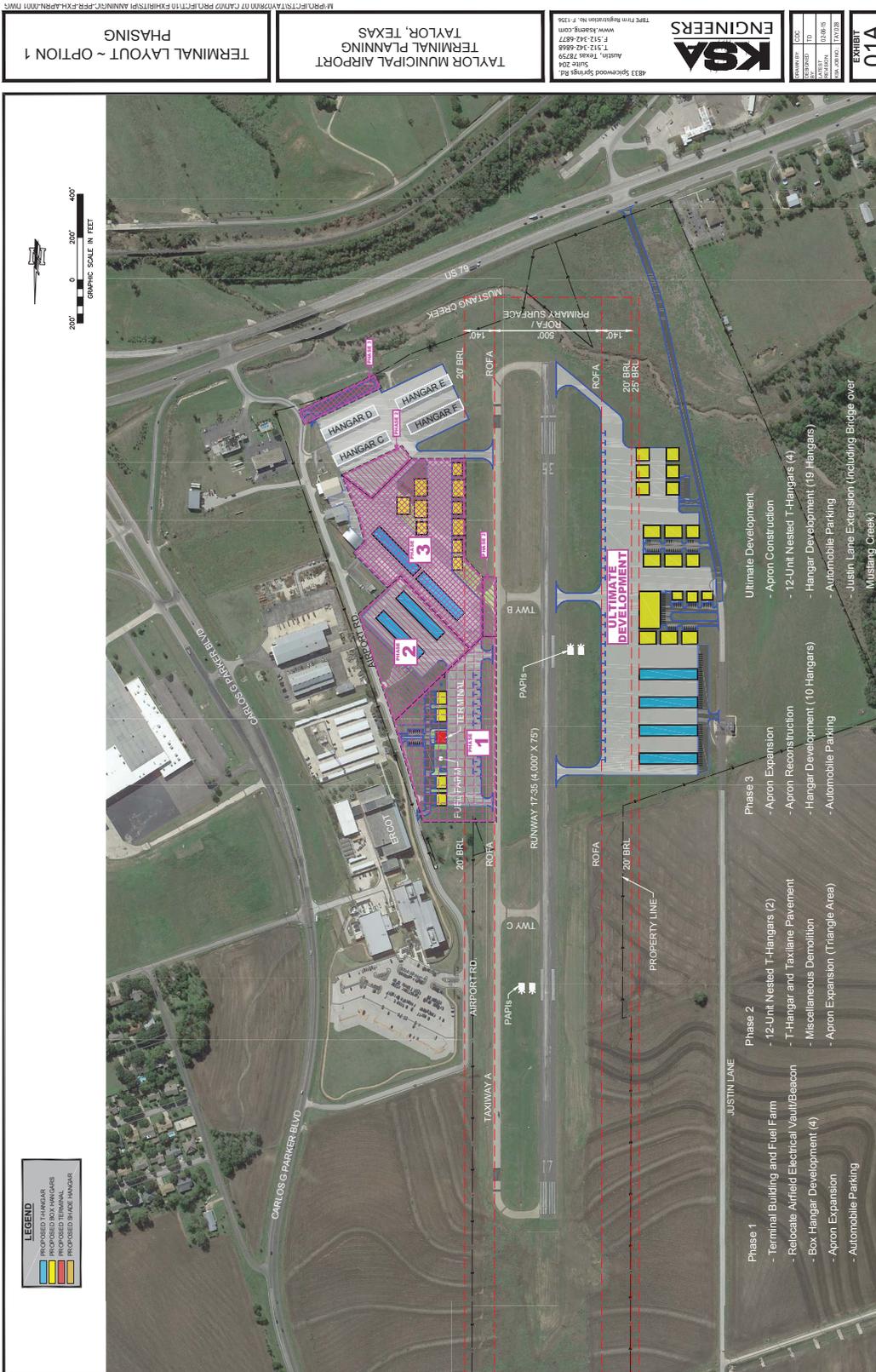
**Table 5-1. Long-Term Plan Budget – Airport**

| Project Type / Title   | Priority 1         | Priority 2         | Priority 3         | Total               |
|--|--------------------|--------------------|--------------------|---------------------|
| Airport AWOS   | \$190,000          |                    |                    | \$190,000           |
| Terminal Apron/Connector Taxiways  | \$3,274,670        |                    |                    | \$3,274,670         |
| Fuel Farm  | \$700,000          |                    |                    | \$700,000           |
| New Terminal   | \$690,000          |                    |                    | \$690,000           |
| New terminal auto access (at same time as new fuel farm and preferably at same time and coordinated with new terminal apron) | \$300,000          |                    |                    | \$300,000           |
| Reconstruct Apron & Shade  | \$1,543,025        |                    |                    | \$1,543,025         |
| Project Management/Contingency   | \$205,210          |                    |                    | \$205,210           |
| Pavement Rehabilitation  |                    | \$350,000          |                    |                     |
| 12-Unit T-Hangars (2)  |                    | \$1,300,000        |                    |                     |
| Runway Extension   |                    |                    | \$2,700,000        | \$2,700,000         |
| <b>Total</b>   | <b>\$6,902,905</b> | <b>\$1,650,000</b> | <b>\$2,700,000</b> | <b>\$11,252,905</b> |

\* As previously noted, all cost shown in 2017 dollars for ease in comparison across all priorities. Prior to implementation in CIP, cost estimates should be updated.

The projected 5-Year CIP for the Airport is shown in **Table 5-2**.

Figure 5-4. Terminal Layout – Option 1 Phasing





### 5.4 General Recommendations - Airport

The City of Taylor should consider paying for design of runway expansion 100% City funded. At the end of each fiscal year, if TxDOT Aviation has funds left over, they are willing to award the money to projects that are already designed and ready for construction. Having the plans prepared and ready can possibly aid in being awarded funds earlier than the approximate 5-10 years currently anticipated. The pavement work for the runway is expected to be paid 90/10 and the runway lights are expected to be 75/25. This should only be considered if the City believes it will have available match funds at the time the project would be bid.

Hangars A and B are at the end of their usable life. New t-hangars should be considered as shown on Terminal Layout Plan, and hangars A and B demolished. Due to the current 70+ person hangar waitlist, it is recommended hangars A and B not be demolished prior to plans to construct new hangars.

## **6. DRAINAGE**

The City of Taylor is located in the eastern portion of Williamson County, Texas. The Taylor area is generally known as the main agricultural community in the county. According to the Soil Survey of Williamson County Texas (United States Department of Agriculture – Soil Conservation Service, 1983), the soils are defined as Texas Blackland Prairie Land Resource Area. The soils are mostly clay. The topography is generally nearly level to gently sloping broad stream terraces and undulating uplands. These features impact the overall drainage in Taylor.

Drainage in Taylor generally flows from the northwest to the southeast. The major drainage creeks include the following:

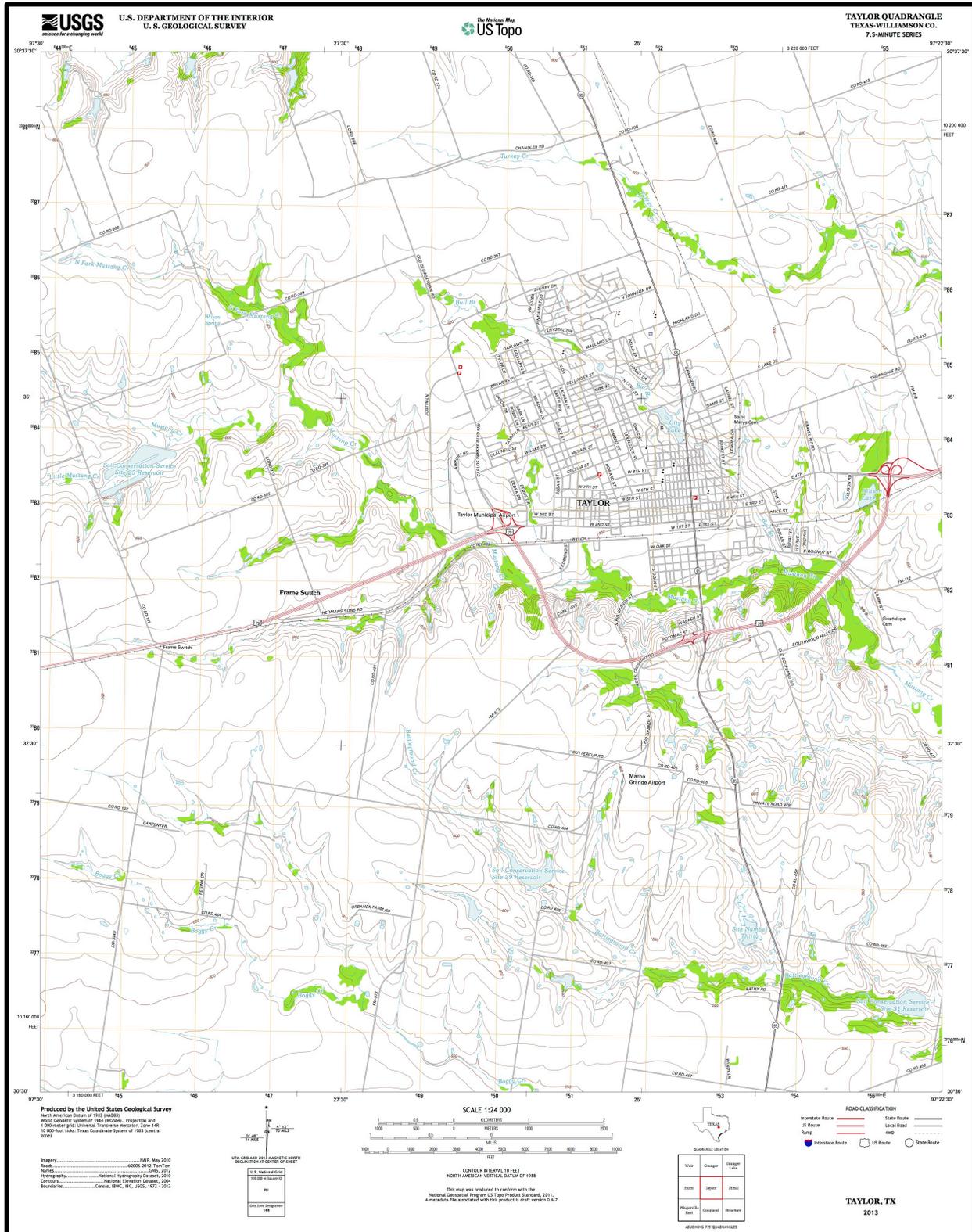
1. Mustang Creek – This creek generally routes from the northwest of Taylor to the southeast side of the city. The City’s wastewater treatment plant discharges into Mustang Creek. The creek flows into Brushy Creek in Segment No. 1244 of the Brazos River Basin. The creek’s elevation changes from approximately 600 on the northwest side of town down to 490 near the intersection with the city limits on the southeast. Mustang Creek has connecting tributaries named Little Mustang Creek and N. Fork Mustang Creek located generally north and west of the airport. There is also an unnamed tributary located on the southside of US 79 which commences near the Taylor High School and routes to the east to merge with Mustang Creek below the discharge of the WWTP. Bull Branch is a major tributary of Mustang Creek.
2. Bull Branch – Bull Branch starts on the north side of Taylor at elevation of 610 near the intersection of Old Georgetown Road and County Road 369. Bull Branch generally runs through the middle of town toward the southeast. Bull Branch flows into Mustang Creek between E. Walnut Street (on the north) and US 79 (on the south). The approximate elevation of Bull Branch at the confluence with Mustang Creek is 500.
3. Turkey Creek – Turkey Creek originates on the north side of Taylor near Chandler Road (approximately elevation 630). It generally flows to east to the Thrall Quadrangle. Near the city limits of Taylor, the elevation of Turkey Creek is approximately 550.

**Figure 6-1** provides a copy of the USGS 7.5-Minute Quadrangle Map for Taylor. The topographic contours are at 10’ intervals.

**Figure 6-2** shows the USGS Quadrangle aerial map from 2010.

# City of Taylor – 2017 Strategic Facility Plan

## Figure 6-1. USGS Topographic Map – Taylor Quadrangle



**\* See Digital Map (PDF) for clarity**

# City of Taylor – 2017 Strategic Facility Plan

## Figure 6-2. USGS Aerial Map – Taylor Quadrangle



**\* See Digital Map (PDF) for clarity**



## 6.1 Floodplain Maps Review

The existing Federal Emergency Management Agency (FEMA) flood plain maps for the City of Taylor were reviewed. The current maps are dated 2008. A general overview of the floodplain map is provided in **Figure 6-3**. The map shows the major drainage creeks as previously described. For each creek, the floodplain map shows the following elements:

- Floodway (i.e., main channel that contains the base flood event; development is not allowed in floodways)
- 1% annual change (or 100-year storm event)
- 1% approximate level (100-year storm)
- 0.2% annual chance (or 500-year storm event)

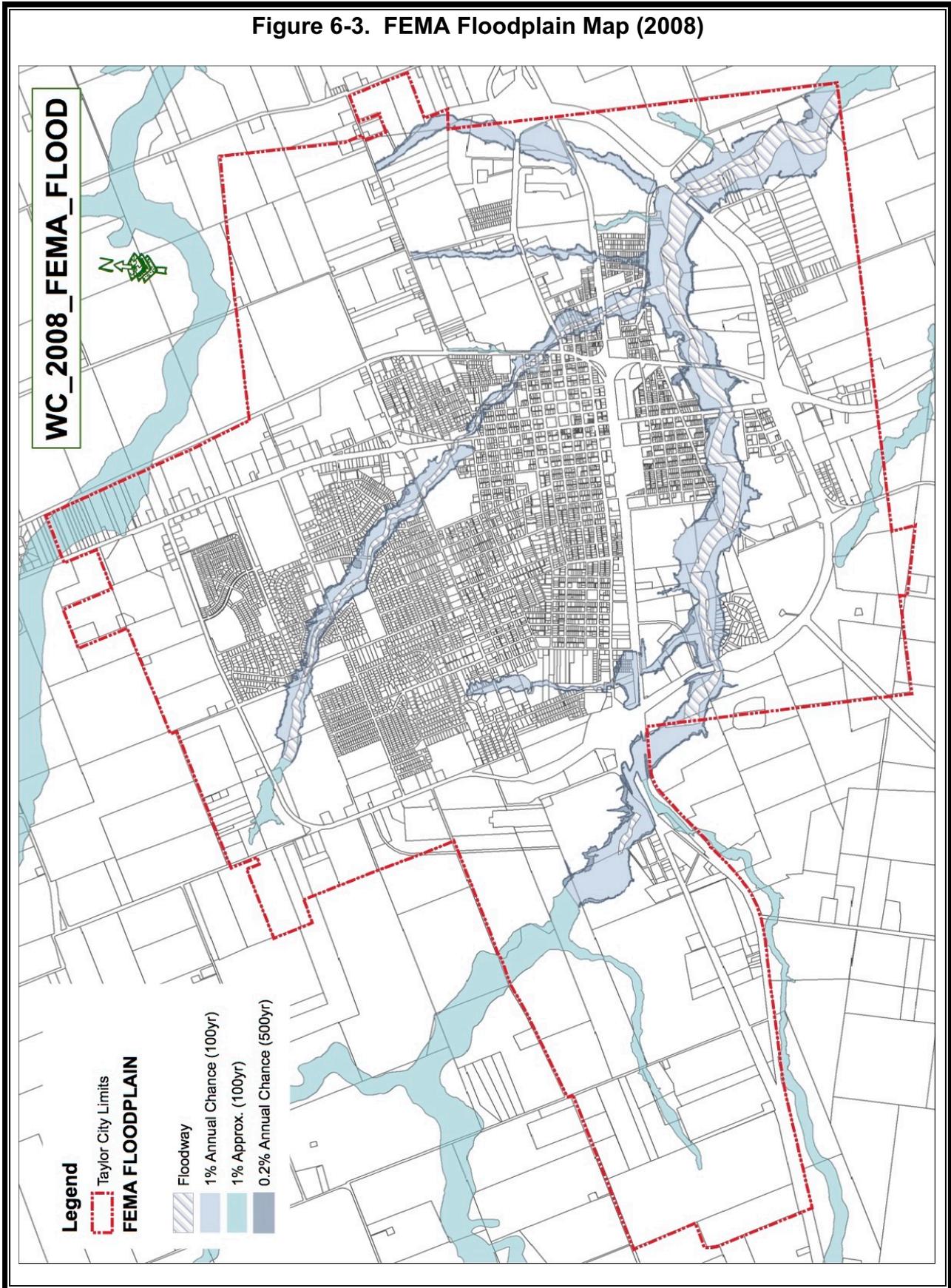
Flood elevations can be determined by overlaying the floodplain map with the topographic map. Detailed survey of any area can provide a more exact floodplain level for either the 100-year or 500-year floodplain.

Areas outside of floodplains can certainly “flood”. Flooding can occur based on many factors such as local rainfall patterns, topography changes, undersized local drainage features, blocked drainage elements downstream of the area (such as culverts or ditches), etc.

The maps appear to represent reasonable 100-year and 500-year floodplain boundaries from a holistic standpoint. Minor changes may be applicable in the future based on development, significant land use changes or additional area specific studies.

The City should remain actively engaged when FEMA periodically updates the floodplain maps.

Figure 6-3. FEMA Floodplain Map (2008)



## 6.2 Previous Studies

Various drainage specific evaluations have been completed in Taylor over the years. As problem areas were identified, specific evaluations were completed. As new development occurs, drainage reports must be submitted for review and approval by the City. While area specific studies have been completed, there have been few city-wide plans developed. The two most applicable regional type efforts include: 1) FEMA floodplain studies to develop floodplain maps and 2) development of the Municipal Drainage Utility System (MDUS). The creation of the MDUS provided a strong basis for continually studying the drainage needs of the City of Taylor.

The City's website provides a brief history and summary of the MDUS. The applicable information is provided herein for ease in reference:

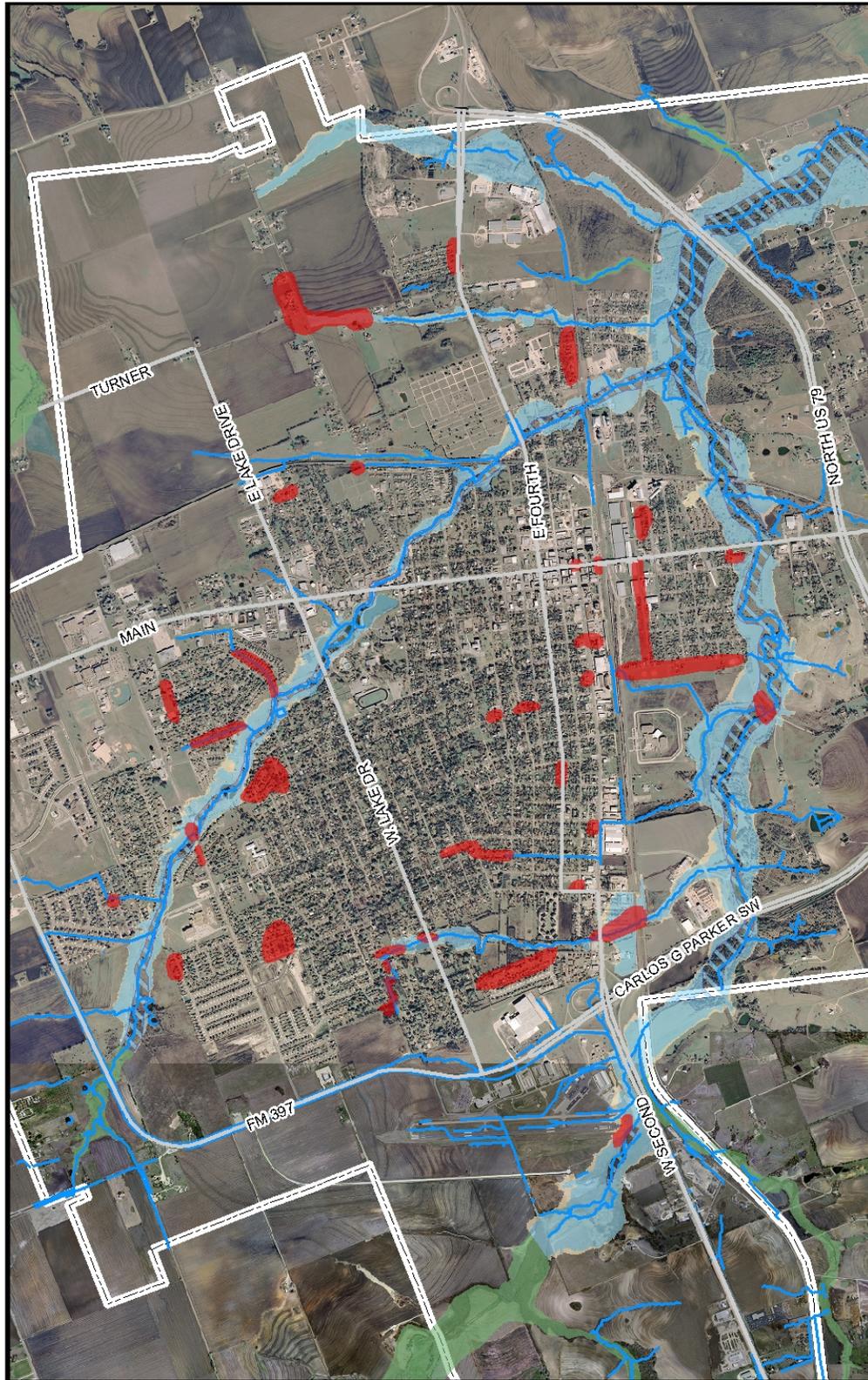
- **History** – “The City Council investigated the establishment of a rate for a Municipal Drainage Utility System (MDUS) beginning in 2006. Current legislation allows a City to collect a fee to address drainage related issues in the community including localized flooding, emergency operations, and the cost of providing infrastructure and facilities that permit the safe drainage of storm water. Chapter 552,041 of the Texas Local Government Code provides strict guidelines on determining a rate that must be equitable, fair and reasonable among all customer classes.”
- **Ordinance and Fees** – “On October 8, 2009 the council introduced an ordinance to create the Utility System and on August 12, 2010 set a rate calculated as \$2.00 for each ERU (equivalent residential unit) or 2,500 sq ft of impervious area. Based on a study conducted by Halff and Associates, the median single family residential property in Taylor has been determined to have approximately 2,500 square feet of impervious area or 1 ERU. Residential property is considered 1 ERU and residents are assessed \$2.00 per month on their utility bill. Council did not approve any exemptions at the August 12, 2010 meeting.”

“Non residential property fees are based on total impervious area divided by 2,500 square feet to determine the number of ERU's or billing units. For example, if a non residential property has 5,000 square feet of impervious area their monthly fee would be \$4.00 or \$2.00 for each ERU. The fee became effective on January 1, 2011.”

The Halff report referenced above is the “Storm Drainage Master Plan for the City of Taylor, Texas” prepared by Halff Associates dated February 2005. This study provides a good summary of the hydrology of the watersheds (but did not include hydraulic studies of the streams that refine floodplain levels).

The original problem area map was generated as part of the study for MDUS. The 2009 drainage issue map is provided in **Figure 6-4** (red areas indicated known issues). The 2009 cost estimates showed an average annual need of \$1.6 million to fund identified drainage issues.

Figure 6-4. MDUS – Original (2009) Priority Drainage Problem Areas Identified



MDUS funds can be allocated to the following costs:

- Land, ROW, easements
- Drainage structures & facilities
- Engineering for drainage
- Machinery & equipment
- Funding and financing
- Debt service.

Projects are identified and assigned to the City's 5-year CIP. The drainage projects to be funded through the MDUS are updated annually.

The current MDUS priority list will be discussed in **Section 6.6**.

### 6.3 City Drainage Criteria

The City of Taylor's drainage criteria is governed by a series of documents. The main criteria that controls development and drainage requirements include but not necessarily limited to:

- Flood Damage Prevention Ordinance – Ordinance 2008-36
- FEMA Floodplain Map – 2008
- City of Taylor – Engineering Manual & Details – November 2009

These documents were reviewed in detail. There are no changes recommended as part of this 2017 Strategic Facility Plan.

### 6.4 New Problem Areas from 2015 Flood

The major rainfall event Memorial Day weekend of 2015 was unique in the amount and intensity of rainfall received. Based on flood water levels around the airport, the flood was considered a 500+ year event (of 0.2% probability of occurrence). To further illustrate, water levels at the airport flooded the T-Hangars. The finished floor elevations of the hangars are set at 549.5' MSL which is 5' above the 100-year floodplain in the area (544.0' MSL). Water was approximately 2.5' in the hangars (or net 7' above 100-year flood level).

As a result of the major flood event, there was immediate need for cleanup. This included drainage channels and features that were filled with debris or otherwise damaged. **Figure 6-5** summarizes the cleanup estimate from 2015. In addition, there was street and curb damage as a result of the storms.

From a long-term perspective, drainage improvements tend to focus on the 100-year storm. Although the storm of 2015 was very rare, drainage improvements for major creeks or drainage features should consider larger storms where economically feasible.

# City of Taylor – 2017 Strategic Facility Plan

**Figure 6-5. 2015 Flood – Cleanup Summary**

| <b>City of Taylor Public<br/>Infrastructure Storm Damage<br/>Repair Estimate*</b> |                                |               |                  |
|---|--------------------------------|--|------------------|
|   |                                | Prepared May 28, 2015  |                  |
|   | <i>Location</i>                | <i>Damage Description</i>  | <i>Estimate</i>  |
| 1   | Bull Branch Park               | significant asphalt damage to parking lot  | \$20,000         |
| 2   | Bull Branch Park               | ~100 ft of fence down on ball field near Mallard Lane  | \$3,000          |
| 3   | Bull Branch Park               | ~40 ft fence down on t-ball field  | \$1,200          |
| 4   | Bull Branch Park               | possible leak in concession building roof  | \$2,000          |
| 5   | Murphy Park                    | 1 tennis court light pole down   | \$5,000          |
| 6   | Murphy Park                    | fencing down around tennis courts  | \$9,000          |
| 7   | Murphy Park                    | 2 wooden ball field light poles down   | \$12,000         |
| 8   | Murphy Park                    | wooden bleachers are damaged   | \$2,000          |
| 9   | Murphy Park                    | tennis court windscreen  | \$8,000          |
| 10  | Murphy Park                    | sections of pavilion roof is bent/damaged  | \$1,000          |
| 11  | Murphy Park                    | many large branches and 1 tree down near/in pavilion   | \$200            |
| 12  | Robinson Park                  | playground fall protection washed away   | \$6,000          |
| 13  | Robinson Park                  | ball field erosion   | \$45,000         |
| 14  | Robinson Park                  | most of fencing is down around the field   | \$20,000         |
| 15  | Robinson Park                  | volleyball court sand washed away  | \$2,000          |
| 16  | Robinson Park                  | parking near playground eroded   | \$5,000          |
| 17  | Taylor Regional Park           | sports equipment damaged or washed away  | \$5,000          |
| 18  | 1911 Southwood Hills           | fallen tree - damage to road shoulder  | \$2,000          |
| 19  | 107 Airport Road               | airport lift station   | \$120,000        |
| 20  | 107 Airport Road               | fence southside of Hangars D&E ~50 ft  | \$1,500          |
| 21  | 107 Airport Road               | fence east side adjacent to airport rd - ~30-40 ft   | \$1,200          |
| 22  | 107 Airport Road               | windsock washed away - damage extent unknown, mechanism recovered, at this time assuming base ok | \$300            |
| 23  | 107 Airport Road               | 1 electrical pull box lifted (no longer flush with ground)                                       | \$500            |
| 24  | Wastewater plant               | fence down in areas  | \$30,000         |
| 25  | Wastewater plant               | possibly some pump repair needed   | \$40,000         |
| 26  | West side of city cemetary     | fence washed away  | \$15,000         |
| 27  | South of Murphy Park to 4th St | 6' hike and bike trail crushed gravel washed away  | \$80,000         |
| 28  | City Shop                      | fence, road, equipment washed away   | \$10,000         |
| 29  | 2nd and S Doak                 | stop sign down   | \$100            |
| 30  | Lorax Ln                       | culvert scour, one lane closed   | \$50,000         |
| 31  | CR 101                         | scour damage at Mustang Creek bridge   | \$5,000          |
| 32  | CR 369                         | scour and guardrail damage at Mustang Creek bridge   | \$20,000         |
| 33  | Citywide                       | road damage - potholes, scouring, curb damage  | \$45,000         |
| <b>TOTAL</b>  |                                |  | <b>\$567,000</b> |

Items are in no particular order

\*This estimate is for public infrastructure work only. It does not include debris cleanup (manhours, disposal, etc.) or any personal property cleanup (yard, house, tree clearing, etc.)

## 6.5 Key Areas of Drainage Problems

There are two general groupings of drainage problems in Taylor. One deals with on-going maintenance and the second requires capital improvement projects.

Maintenance is needed for all drainage systems in the City. These are on-going annual needs. Storm sewers and culverts should be maintained by keeping pipes free of debris and sediment build up. Without keeping the storm sewers and culverts clean, capacity is lost which can lead to localized flooding. Open channels (either concrete or block lined or grassed covered) throughout the City are currently in need of cleaning. Any blockages or sediment build up should be removed. Also any creek overgrowth should be cleared. The City should budget for on-going maintenance or hire crews to address. In general, MDUS funds cannot be used for routine maintenance work but can be used to purchase equipment.

Capital improvement projects are part of the on-going MDUS projects and generally require engineering design and construction via bid procurement process. The long-term plan includes capital projects specific for drainage.

## 6.6 Long-Term Plan - Drainage

The long-term areas of concern are best summarized by the current MDUS projects. The MDUS 2017 list of projects is summarized in **Figure 6-6** and illustrated on an aerial map in **Figure 6-7**.

As seen in **Figure 6-6**, one project is listed as “under design” (blue highlight). This project is the Edmonds/Mills Street drainage improvements with a probable total cost of \$957,000 (The project will be bid with alternatives and will likely be phased). Other projects recommended based on available MDUS funding totals \$478,500 (green highlight – these items are Severity 3 which fit into available MDUS funding). The remaining projects total \$4,037,175. The total of all projects is \$5,655,000. The City’s 5-year CIP should incorporate priority projects and adjust based on actual bids received by the City for the various projects as they progress.

Beyond the current identified priorities, there are many other local issues that will require attention. As projects are addressed on the current MDUS list, other projects can and should be added. Other drainage projects beyond the MDUS list shown in **Figure 6-6** is estimated as \$6,000,000 assuming the current strategy is maintained in the future to address local drainage issues.

The City should also proactively complete a floodplain study and submit any local changes to floodplain to FEMA. Previously, letters of map revisions (LOMRs) were identified as a need for Mustang Creek and tributaries.

## Figure 6-6. 2017 MDUS Project List

| Taylor MDUS CIP Projects - Miscellaneous Drainage Improvement - Project Priority List |  |                               |   |  |                   |
|---|--|-------------------------------|---|--|-------------------|
| Priority  | Project  | Number of Affected Properties | Approx Cost Per Residence Affected        | Probable Total Cost                            | Level of Severity |
| 1   | Edmond and Mills Street                                  | 43                            | Phase 1: \$22,260                         | Phase 1: \$957,000                             | 3                 |
| 2   | Donna Channel*   | 15                            | Option 2: \$117,333                       | Option 2: \$1,760,000                          | 3                 |
| 3   | 2709 Kelly Drive   | 1                             | \$11,000                                  | \$11,000                                       | 3                 |
| 4   | 1609/1611 Castlewood Ct.                                 | 4                             | \$13,000                                  | \$52,000                                       | 3                 |
| 5   | Paula Lane/Medical Parkway*                              | 2                             | \$16,500                                  | \$33,000                                       | 3                 |
| 6   | Laurel/Sams Street                                       | 10                            | \$17,000                                  | \$170,000                                      | 3                 |
| 7   | 800 Kirk Street  | 2                             | \$19,250                                  | \$38,500                                       | 3                 |
| 8   | 1st Ave/Royal St/Walnut*                                 | 7                             | Option 1: \$25,285<br>Option 2: \$51,428  | Option 1: \$177,000<br>Option 2: \$360,000     | 3                 |
| 9   | 1806 N Lynn Street                                       | 2                             | \$26,500                                  | \$53,000                                       | 3                 |
| 10  | Booth/Oak (Walnut)*                                      | 2                             | \$27,500                                  | \$55,000                                       | 3                 |
| 11  | Reece residence on 2nd Street*                           | 3                             | Option 1: \$53,333<br>Option 2: \$32,000  | Option 1: \$160,000<br>Option 2: \$96,000      | 3                 |
| 12  | Oaklawn @ Bull Br Trib (Greenlawn)*                      | 2                             | \$33,000                                  | \$66,000                                       | 3                 |
| 13  | Brookwood Circle (706, 708, 710)                         | 3                             | Option 1: Donna<br>Option 2: \$63,000     | Option 1: Donna Channel<br>Option 2: \$189,000 | 3                 |
| 14  | Turkey Creek   | 3                             | Option 1: City Crew<br>Option 2: \$83,392 | Option 1: City Crew<br>Option 2: \$250,175     | 3                 |
| 15  | 1308 TH Johnson culvert                                  | 6                             | \$20,200                                  | \$121,000                                      | 2                 |
| 16  | 2000 Davis Street  | 1                             | \$21,000                                  | \$21,000                                       | 2                 |
| 17  | 915 Lexington Street                                     | 1                             | \$21,500                                  | \$21,500                                       | 2                 |
| 18  | 3310 Crystal Circle                                      | 1                             | \$31,000                                  | \$31,000                                       | 2                 |
| 19  | Kimbro @ 7th   | 1                             | \$38,500                                  | \$38,500                                       | 2                 |
| 20  | 2104 Davis Street  | 1                             | \$43,000                                  | \$43,000                                       | 2                 |
| 21  | 107 Mustang Street                                       | 1                             | \$45,000                                  | \$45,000                                       | 2                 |
| 22  | Taylor Dental Association (Cabaniss) on 920 Main St/SH95 | 1                             | \$50,600                                  | \$50,600                                       | 2                 |
| 23  | 407 Drake Lane   | 1                             | \$66,000                                  | \$66,000                                       | 2                 |
| 24  | 713 Bland Street   | 1                             | \$72,000                                  | \$72,000                                       | 2                 |
| 25  | Travis Street (& Franklin Street)                        | 29                            | \$5,000                                   | \$145,000                                      | 1                 |
| 26  | 304 Cherrywood Circle                                    | 1                             | \$14,000                                  | \$14,000                                       | 1                 |
| 27  | Cecilia/Lizzie Street                                    | 0                             | \$24,000                                  | \$24,000                                       | 1                 |
| 28  | Tammi Lane near 1617                                     | 2                             | \$35,250                                  | \$70,500                                       | 1                 |
| 29  | Debus Drive*   | 2                             | \$60,500                                  | \$121,000                                      | 1                 |
| 30  | Old Thorndale Rd   | 0                             | \$69,000                                  | \$69,000                                       | 1                 |
| 31  | 1409 TH Johnson at Pinehurst                             | 1                             | \$92,400                                  | \$92,400                                       | 1                 |
| 32  | Mclain Street  | 1                             | \$154,000                                 | \$154,000                                      | 1                 |
| 33  | Marisposa/Mockingbird                                    | 0                             | \$180,500                                 | \$180,500                                      | 1                 |
| 34  | 2200 Lee Street  | 1                             | na  | Work by City                                   | 1                 |
| 35  | Davis Street Sidewalk at Bull Branch                     | 0                             | n/a                                       | \$21,000                                       | 1                 |

\* Easement acquisition required, cost undetermined

  Project Under Design

  Recommended Series of projects based off available funding.



Priority Location 1



Priority Location 1



Priority Location 4



Priority Location 9



Figure 6-7. 2017 MDUS Project Map



The long-term drainage needs can be prioritized based on the level of severity of the issue. In **Figure 6-6**, the projects are ranked by “severity” (with 3 being the most severe issue and 1 being the least severe). If severity 3 are grouped as priority 1 and the other recommended improvements grouped, then the following summary of priorities results (see **Table 6-1**):

**Table 6-1. Long-Term Plan Budget – Drainage**

| Item   | Priority 1         | Priority 2         | Priority 3         | Total               |
|--|--------------------|--------------------|--------------------|---------------------|
| MDUS Severity 3 (All)                                | \$4,155,000        |                    |                    | \$4,155,000         |
| MDUS Severity 2 & 1 (All)                            |                    | \$1,501,000        |                    | \$1,840,000         |
| Annual Maintenance (\$50,000)*; Other Minor Projects |                    | \$339,000          |                    |                     |
| Future MDUS Projects                                 |                    |                    | \$6,000,000        | \$6,000,000         |
| <b>Total</b>   | <b>\$4,155,000</b> | <b>\$1,840,000</b> | <b>\$6,000,000</b> | <b>\$11,995,000</b> |
| <b>Future Projects</b>                               |                    |                    |                    | <b>\$6,000,000</b>  |
| <b>Total w/ Future Projects</b>                      |                    |                    |                    | <b>\$17,995,000</b> |

\* Item includes maintenance item for 1-year but this cost is recurring each year.

\*\* As previously noted, all cost shown in 2017 dollars for ease in comparison across all priorities. Prior to implementation in CIP, cost estimates should be updated.

The total of the three priorities shown above is \$11,995,000. Beyond the 2017 SFP planning horizon (approximately 20 years as represented by Priority 3 assumed projects, there will be on-going drainage needs. The “Future Projects” row listed in the above table is intended as a placeholder for projects beyond the Priority 1 – 3 projects listed. These areas are currently unknown; however, as the MDUS projects progress and in the next SFP update, these “future” projects can be defined.

**6.7 5-Year CIP - Drainage**

The 5-year CIP includes the current projects listed on the 2017 MDUS plan – see **Figure 6-7** (total of approximately \$5.6 million). In addition, the annual maintenance budget of \$50,000 is recommended. **Table 6-2** provides a recommended 5-year CIP based on current drainage needs.

**Figure 6-8** shows a comparison of the anticipated MDUS revenue to be generated vs the 5-year CIP. The estimated MDUS revenue is based on the \$2 fee generating approximately \$322,000 in revenue for 2017 and increasing to \$3 in 2018 fiscal year. The revenue projection does not discount any debt service currently covered by the MDUS fee (which is approximately \$160,000 per year at this time); this further limits fees available to fund needed projects.

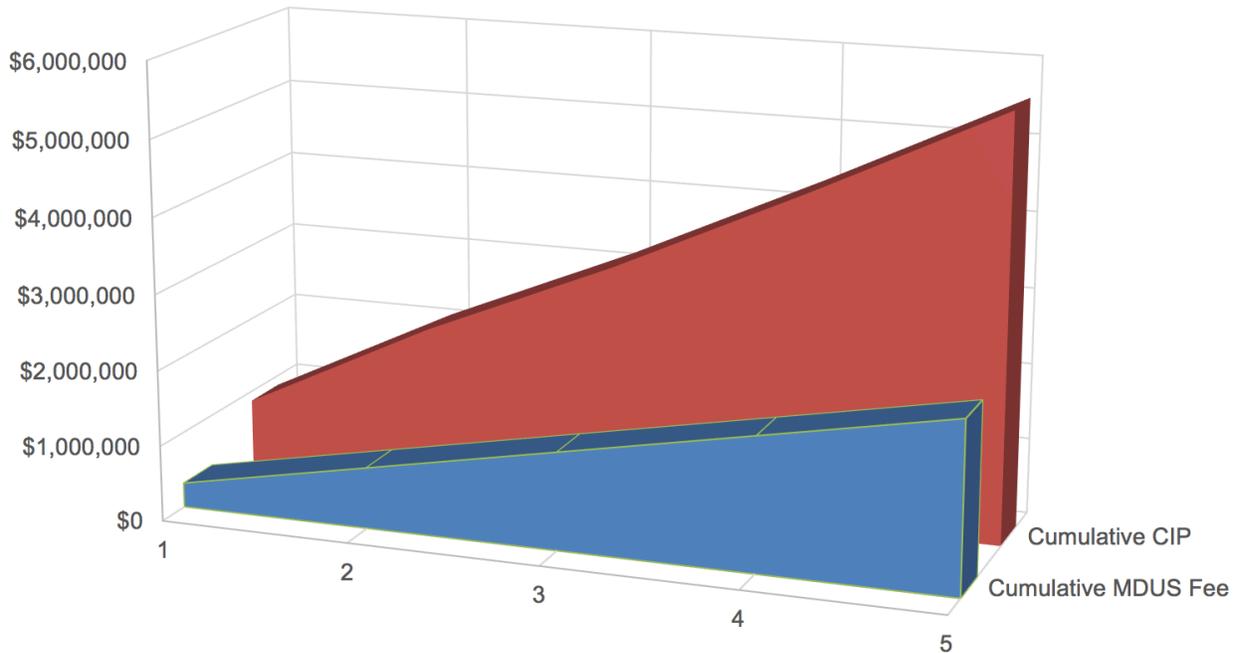
# City of Taylor – 2017 Strategic Facility Plan

## Table 6-2. 5-Year CIP – Drainage (Example CIP shown)

| Project Type / Title                                     | Funding Source(s) | Project Type | Probable Total Cost | Grant Funding | FY2017-18         | FY2018-19         | FY2019-20           | FY2020-21           | FY2021-22           | FY2022-23           | Remaining Projects  |
|--|-------------------|--------------|---------------------|---------------|-------------------|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Edmond and Mills Street                                  | MDUS              | Capital      | \$ 957,000          | \$ -          | \$ 617,000        | \$ 340,000        |                     |                     | \$ 880,000          | \$ 880,000          | \$ -                |
| Donna Channel*   | MDUS              | Capital      | \$ 1,760,000        | \$ -          |                   |                   |                     |                     |                     |                     | \$ -                |
| 2709 Kelly Drive   | MDUS              | Capital      | \$ 11,000           | \$ -          |                   | \$ 11,000         |                     |                     |                     |                     | \$ -                |
| 1609/1611 Castlewood Ct.                                 | MDUS              | Capital      | \$ 52,000           | \$ -          |                   | \$ 52,000         |                     |                     |                     |                     | \$ -                |
| Paula Lane/Medical Parkway*                              | MDUS              | Capital      | \$ 33,000           | \$ -          |                   | \$ 33,000         |                     |                     |                     |                     | \$ -                |
| Laurel/Sams Street                                       | MDUS              | Capital      | \$ 170,000          | \$ -          |                   | \$ 170,000        |                     |                     |                     |                     | \$ -                |
| 800 Kirk Street  | MDUS              | Capital      | \$ 38,500           | \$ -          |                   | \$ 38,500         |                     |                     |                     |                     | \$ -                |
| 1st Ave/Royal SWWalnut*                                  | MDUS              | Capital      | \$ 360,000          | \$ -          |                   | \$ 360,000        |                     |                     |                     |                     | \$ -                |
| 1806 N Lynn Street                                       | MDUS              | Capital      | \$ 53,000           | \$ -          |                   | \$ 53,000         |                     |                     |                     |                     | \$ -                |
| Booth/Oak (Walnut)*                                      | MDUS              | Capital      | \$ 55,000           | \$ -          |                   | \$ 55,000         |                     |                     |                     |                     | \$ -                |
| Reece residence on 2nd Street*                           | MDUS              | Capital      | \$ 160,000          | \$ -          |                   | \$ 160,000        |                     |                     |                     |                     | \$ -                |
| Oaklawn @ Bull Br Trib (Greenlawn)*                      | MDUS              | Capital      | \$ 66,000           | \$ -          |                   | \$ 66,000         |                     |                     |                     |                     | \$ -                |
| Brookwood Circle (706, 708, 710)                         | MDUS              | Capital      | \$ 189,000          | \$ -          |                   | \$ 189,000        |                     |                     |                     |                     | \$ -                |
| Turkey Creek   | MDUS              | Capital      | \$ 250,175          | \$ -          |                   | \$ 250,175        |                     |                     |                     |                     | \$ -                |
| 1308 TH Johnson culvert                                  | MDUS              | Capital      | \$ 121,000          | \$ -          |                   |                   | \$ 121,000          |                     |                     |                     | \$ -                |
| 2000 Davis Street  | MDUS              | Capital      | \$ 21,000           | \$ -          |                   |                   | \$ 21,000           |                     |                     |                     | \$ -                |
| 915 Lexington Street                                     | MDUS              | Capital      | \$ 21,500           | \$ -          |                   |                   | \$ 21,500           |                     |                     |                     | \$ -                |
| 3310 Crystal Circle                                      | MDUS              | Capital      | \$ 31,000           | \$ -          |                   |                   | \$ 31,000           |                     |                     |                     | \$ -                |
| Kimbro @ 7th   | MDUS              | Capital      | \$ 38,500           | \$ -          |                   |                   | \$ 38,500           |                     |                     |                     | \$ -                |
| 2104 Davis Street  | MDUS              | Capital      | \$ 43,000           | \$ -          |                   |                   | \$ 43,000           |                     |                     |                     | \$ -                |
| 107 Mustang Street                                       | MDUS              | Capital      | \$ 45,000           | \$ -          |                   |                   | \$ 45,000           |                     |                     |                     | \$ -                |
| Taylor Dental Association (Cabaniss) on 920 Main St/SH95 | MDUS              | Capital      | \$ 50,600           | \$ -          |                   |                   | \$ 50,600           |                     |                     |                     | \$ -                |
| 407 Drake Lane   | MDUS              | Capital      | \$ 66,000           | \$ -          |                   |                   | \$ 66,000           |                     |                     |                     | \$ -                |
| 713 Bland Street   | MDUS              | Capital      | \$ 72,000           | \$ -          |                   |                   | \$ 72,000           |                     |                     |                     | \$ -                |
| Travis Street (& Franklin Street)                        | MDUS              | Capital      | \$ 145,000          | \$ -          |                   |                   | \$ 145,000          |                     |                     |                     | \$ -                |
| 304 Cherrywood Circle                                    | MDUS              | Capital      | \$ 14,000           | \$ -          |                   |                   | \$ 14,000           |                     |                     |                     | \$ -                |
| Cecilia/Lizzie Street                                    | MDUS              | Capital      | \$ 24,000           | \$ -          |                   |                   | \$ 24,000           |                     |                     |                     | \$ -                |
| Tammil Lane near 1617                                    | MDUS              | Capital      | \$ 70,500           | \$ -          |                   |                   | \$ 70,500           |                     |                     |                     | \$ -                |
| Debus Drive*   | MDUS              | Capital      | \$ 121,000          | \$ -          |                   |                   | \$ 121,000          |                     |                     |                     | \$ -                |
| Old Thorndale Rd   | MDUS              | Capital      | \$ 69,000           | \$ -          |                   |                   | \$ 69,000           |                     |                     |                     | \$ -                |
| 1409 TH Johnson at Pinehurst                             | MDUS              | Capital      | \$ 92,400           | \$ -          |                   |                   | \$ 92,400           |                     |                     |                     | \$ -                |
| Mclain Street  | MDUS              | Capital      | \$ 154,000          | \$ -          |                   |                   |                     | \$ 154,000          |                     |                     | \$ -                |
| Marisposa/Mockingbird                                    | MDUS              | Capital      | \$ 180,500          | \$ -          |                   |                   |                     |                     | \$ 180,500          |                     | \$ -                |
| 2200 Lee Street  | MDUS              | Capital      | \$ 100,000          | \$ -          |                   |                   |                     |                     | \$ 100,000          |                     | \$ -                |
| Davis Street Sidewalk at Bull Branch                     | MDUS              | Capital      | \$ 21,000           | \$ -          |                   |                   |                     |                     | \$ 21,000           |                     | \$ -                |
| FUTURE MDUS Projects                                     | MDUS              | Capital      | \$ 6,000,000        | \$ -          | \$ 50,000         |                   |                     |                     |                     |                     | \$ 5,950,000        |
| Floodplain Study   | General Fund      | Professional | \$ 225,900          | \$ -          |                   | \$ 225,900        |                     |                     |                     |                     | \$ -                |
| FEMA - LOMRs (Mustang Creek and Tributary)               | MDUS              | Professional | \$ 63,000           | \$ -          |                   |                   |                     | \$ 63,000           |                     |                     | \$ -                |
| City Maintenance of Existing Drainage                    | General Fund      | Maintenance  | \$ 50,000           | \$ -          |                   | \$ 50,000         |                     | \$ 50,000           | \$ 50,000           | \$ 50,000           | \$ 50,000           |
| <b>TOTAL</b>   |                   |              | <b>\$11,994,575</b> | <b>\$ -</b>   | <b>\$ 667,000</b> | <b>\$ 868,500</b> | <b>\$ 1,235,075</b> | <b>\$ 1,066,100</b> | <b>\$ 1,176,400</b> | <b>\$ 1,231,500</b> | <b>\$ 6,000,000</b> |



Figure 6-8. MDUS Revenue (\$) vs 5-Year CIP (Year)



\* Note: The Cumulative MDUS Fee includes the \$160,000 per year in current debt service

### 6.8 General Recommendations - Drainage

In addition to the improvements listed, other recommendations applicable to the drainage system include:

1. Continue review of all developer drainage plans and studies and complete independent hydrology and hydraulic studies as required.
2. Maintain all existing drainage systems to ensure optimal drainage carrying capacities (detention ponds, open channels, closed storm sewer systems, etc.)
3. Update MDUS fees every 5-years.
4. Participate in FEMA floodplain updates when reviewed/updated by FEMA.

## **7. WATER**

The source water for Taylor's distribution system is from the Brazos River Authority (BRA) water treatment plant located on Lake Granger approximately 7 miles north of Taylor (East Williamson County Facility - PWS ID No. 2460155). Water is pumped from the plant to the City's ground storage tank that distributes water to the City's customers. The City of Taylor provides water service to approximately 5,900 meters under TCEQ PWS ID No. 2460004. This includes residential (inside and outside of city limits), multi-family, commercial, industrial, agricultural, and wholesale customers (see **Table 2-4** for meter breakdown by type). The City's water distribution system consists of two (2) pressure planes and contains lines varying in size from 2" to 24". This section provides a summary of the current water system, current issues, and recommendations for improvements.

### **7.1 Previous Studies**

Various studies and reports have been completed in the past for the City's water system. Some of the key previous efforts are summarized below:

#### **1. Brazos G Regional Water Plan**

The Texas Water Development Board (TWDB) maintains a State Water Plan that focuses on population and water use projections for a 50-year planning period. This plan is regularly updated and includes input from the various regions in the state. The City of Taylor is located in Brazos G Region.

The Brazos G Regional Water Plan is currently being updated. Draft population and water use projections were reviewed in June 2017. A summary is provided in **Section 2** of this 2017 SFP. The City should actively participate in the regional planning process and provide input on population factors with each plan update.

The key aspect to understand from the Regional Plan is that water projections are made on an annual basis expressed in acre-feet per year (acft/yr). This is developed based on population and user use on an average daily basis. As such, the projections do not account for water demands such as maximum day use, peak hour flows, or fire demands. These water demands are the basis of the sizing water distribution elements. Based on the Year 2040 DRAFT Region Plan average water use, the critical distribution system planning values are:

- Average Day Demand = 2.9 MGD
- Maximum Day Demand = 5.8 MGD
- Peak Hour Demand = 11.6 MGD (or 8,064 gpm)

## 2. Water Conservation Plan

The City maintains a Water Conservation Plan (which is separate from the Drought Contingency Plan which was adopted by Ordinance). The current document being used by the City was originally dated April 2009 (updated ever 5 years). While this document is not directly intended to provide long-range planning for the Water System improvements, it does provide recommendations to conserve water which impacts long-term water needs. As stated in the Water Conservation Plan, distribution water loss averaged 22% in 2007-2008 (from BRA master meter to City's metered sales). This is higher than the goal of 15%. If the TWDB's goal to reduce per capita usage in the City is to be realized (i.e., reduce to 139 gpcpd by the Year 2050), then conservation efforts must be a focus over the next 20 years. The current Water Conservation Plan identifies the following goals:

- 1) Promote non-wasteful uses of water through public education on annual basis
- 2) Reduce unaccounted-for water to 15%
- 3) Maintain meter testing program and continue to expand AMR
- 4) Maintain water rate structures that promote conservation of water (i.e., increase rate per 1,000 gallons of water use vs flat rate regardless of use). The current rate structure accomplishes this goal - see example from 2016-2017 residential rates below:
  - Block 1 0-2,000 gallons \$2.94/1000 gallons
  - Block 2 2,001-5,000 \$3.21
  - Block 3 5,001-9,000 \$3.53
  - Block 4 >9,000 \$4.12

The conservation efforts realized in the next 20 years will have a direct impact on the needs of the distribution system. The City should update the Water Conservation Plan every 5 years as required by TCEQ rule (next update due 2019) and provide an annual water use report to TWDB by May 1<sup>st</sup>.

## 3. Water and Wastewater System Master Plan (2001)

The "City of Taylor Water and Wastewater System Master Plan" was completed by Freese and Nichols dated December 2001. This plan was the basis of many major improvements to the water distribution system over the last 10 years. Some of the key findings from the 2001 Master Plan include:

- a) Water use per capita use is approximately 160 gpcpd (gallons per capita per day)
- b) Water use maximum day to average annual day is 2:1 ratio
- c) Water use peak hour demands to maximum day demands is 2:1 ratio (or 4:1 compared to average day)

- d) Recommendation for creation of two (2) pressure planes. This was accomplished by the new West Elevated Storage Tank construction, pressure regulating valves, and increase transmission capacity to the central and southeast portion of the system (including 16” transmission line to the Southwood Hills storage facilities)
- e) The CIP projected cost was \$24,304,157 from the 2001 Plan with the following projected timeline:
  - 2001 – 2005 \$5,453,184
  - 2005 – 2010 \$7,522,152
  - 2010 – 2015 \$4,136,405
  - 2015 – 2020 \$7,192,416(These costs are shown for information purposes only for comparison with the cost shown in this 2017 SFP.)

The major recommendation from the study was the creation of two (2) pressure planes to better manage low and high pressures throughout the City. To implement this recommendation, various major components of the system were updated such as two (2) new elevated storage tanks, high service pump station at the Regional Park, and major line improvements.

#### 4. Rate Study (Water and Sewer)

Black and Veatch completed a utility rate study in November 2015 titled “Revenue Requirements, Cost of Service, and Rate Design Study for Water and Sewer Service”. The study recommended a five-year financial plan for FY 2016 – 2020. The estimated revenue increases based on utility rate adjustments follow:

- FY 2016 19.0%
- FY 2017 14.1%
- FY 2018 9.9%
- FY 2019 3.0%
- FY 2020 0.0%

The majority of the increases come from adjustments to sewer rates to get these rates more in line with industry standards to match cost of this service.

Specific adjustments to minimum charge, rate charges and fixed fees are recommended in the study.

In general, water/utility rates should be updated every 3 to 5 years. As recommended in the study, the next rate study should be conducted before 2020.

**7.2 BRA Coordination**

The City of Taylor has a contractual relationship with the Brazos River Authority (BRA). According to the original agreement, the City had a reserve capacity of 8,525 ac-ft/yr (or 2,778 MG/year or 7.61 MGD on equivalent average day basis). The City’s capacity is variable and the water rate is subject to annual adjustment. BRA owns and operates the Surface Water Treatment Plant (SWTP) located on Lake Granger (County Road 1331 near the intersection of CR 619). Pertinent information concerning this plant is summarized below:

- Four (4) high services pumps deliver water to the Taylor
- Each high service pump is rates at 1,200 gpm
- Total rated capacity of the pumps is 4,800 gpm (6.91 MGD)
- Firm rated capacity of the pumps is 3,600 gpm (5.18 MGD) (with the largest pump out of service)
- Water is delivered via one (1) 27” transmission line to the GSTs

While the BRA is responsible for upgrades to the plant, the City will pay for any improvements through the rates paid. The water pumped to Taylor was analyzed from 2013 to 2017. **Table 7-1** summarizes the water provided by BRA to the City. **Figure 7-1** illustrates the total water per year and the average daily flow in each year.

**Table 7-1. BRA Water Sold to City**

| Year                                  | 2013         | 2014          | 2015          | 2016          |
|---------------------------------------|--------------|---------------|---------------|---------------|
| Annual Total (MG)                     | 777.824      | 822.319       | 725.693       | 724.261       |
| <b>Annual Total (ac-ft/yr)</b>        | <b>2,387</b> | <b>2,524</b>  | <b>2,227</b>  | <b>2,223</b>  |
| <b>Average Day (MGD)</b>              | <b>2.13</b>  | <b>2.25</b>   | <b>1.99</b>   | <b>1.98</b>   |
| Min Day (MGD)                         | 1.125        | 1.053         | 0.790         | 0.937         |
| <b>Max Day (MGD)</b>                  | <b>3.945</b> | <b>4.132</b>  | <b>3.765</b>  | <b>4.384</b>  |
| Max to Avg Ratio                      | 1.85         | 1.83          | 1.89          | 2.22          |
| <b>Avg Month (MG)</b>                 | <b>64.31</b> | <b>68.527</b> | <b>60.474</b> | <b>61.855</b> |
| Min Month (MG)                        | 49.517       | 50.576        | 42.665        | 52.536        |
| Max Month (MG)                        | 90.305       | 95.958        | 94.414        | 91.05         |
| Avg of Monthly Daily Avg (MGD)        | 2.129        | 2.256         | 1.984         | 2.026         |
| Min of Monthly Daily Avg (MGD)        | 1.695        | 1.631         | 1.512         | 1.716         |
| <b>Max of Monthly Daily Avg (MGD)</b> | <b>2.913</b> | <b>3.095</b>  | <b>3.046</b>  | <b>2.937</b>  |

Figure 7-1. Water to City – Annual Total and Average Day

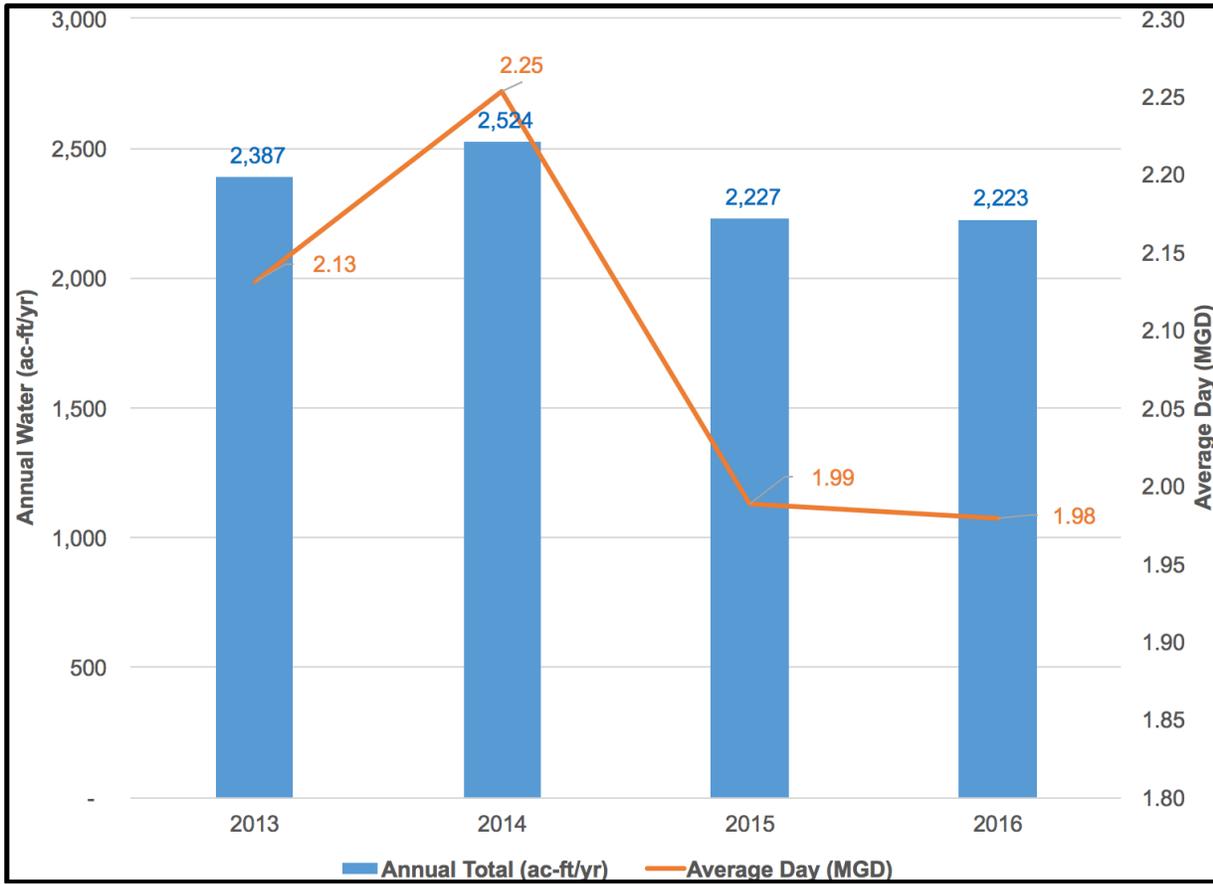
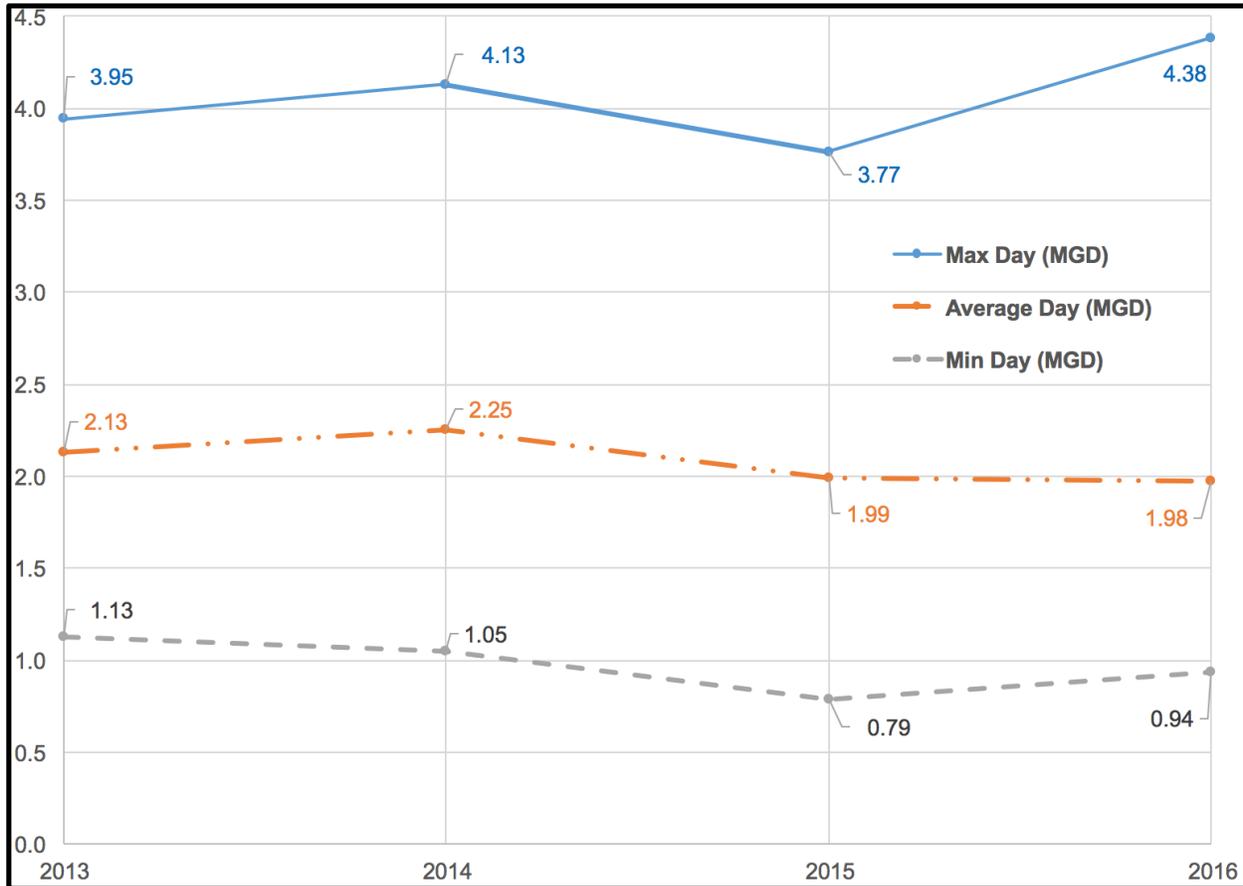


Figure 7-2 provides the maximum, average, and minimum daily values for each year (2013-2016).

Figure 7-2. Water to City – Max, Average, and Min Daily Values



The water data in **Table 7-1** and **Figures 7-1 and 7-2** reveals the following major findings:

- The average day for the years shown is 2.09 MGD. As shown previously in **Table 2-3**, the Year 2020 prediction for average day is 2.54 MGD for the TWDB Regional Water Plan. The water use projections appear to remain on pace for the Year 2020.
- The maximum day use over the 4-year period is 4.384 MGD.
- The maximum of the monthly daily average use is 3.095 MGD.
- The summer months show increased seasonal usage as is typical (see example from 2014 and 2016 illustrated in **Figure 7-3**).
- The annual rainfall was above average (average 35 inches) in 2013 (45.33 inches) and 2015 (57.5 inches). The rainfall in 2014 was 35.3 inches which is close to the average annual rainfall in Taylor. The water use in 2014 was the highest of the 4-years listed at 2,524 ac-ft/year which demonstrates the expected correlation of increase water demand in years with less rainfall.
- The maximum day to average day ratio averages 1.95 from 2013-2016. This finding is similar to the ratio of 2 used in the 2001 Master Plan. The

ratio of 2:1 maximum day to average day remains valid based on the recent data.

- The per capita water supplied to Taylor averages 130 gpcpd with the highest year of 140 gpcpd (based on assumed yearly population based on census information). As shown previously in **Table 2-3**, the per capita use assumed by the TWDB in the Regional Water Plan states a goal of reducing 150 gpcpd to 139 gpcpd by the Year 2050. Based on recent data, this goal appears achievable but will certainly be impacted by many factors in the future.

**Figure 7-3(a). Water to City – 2014 Monthly Use**

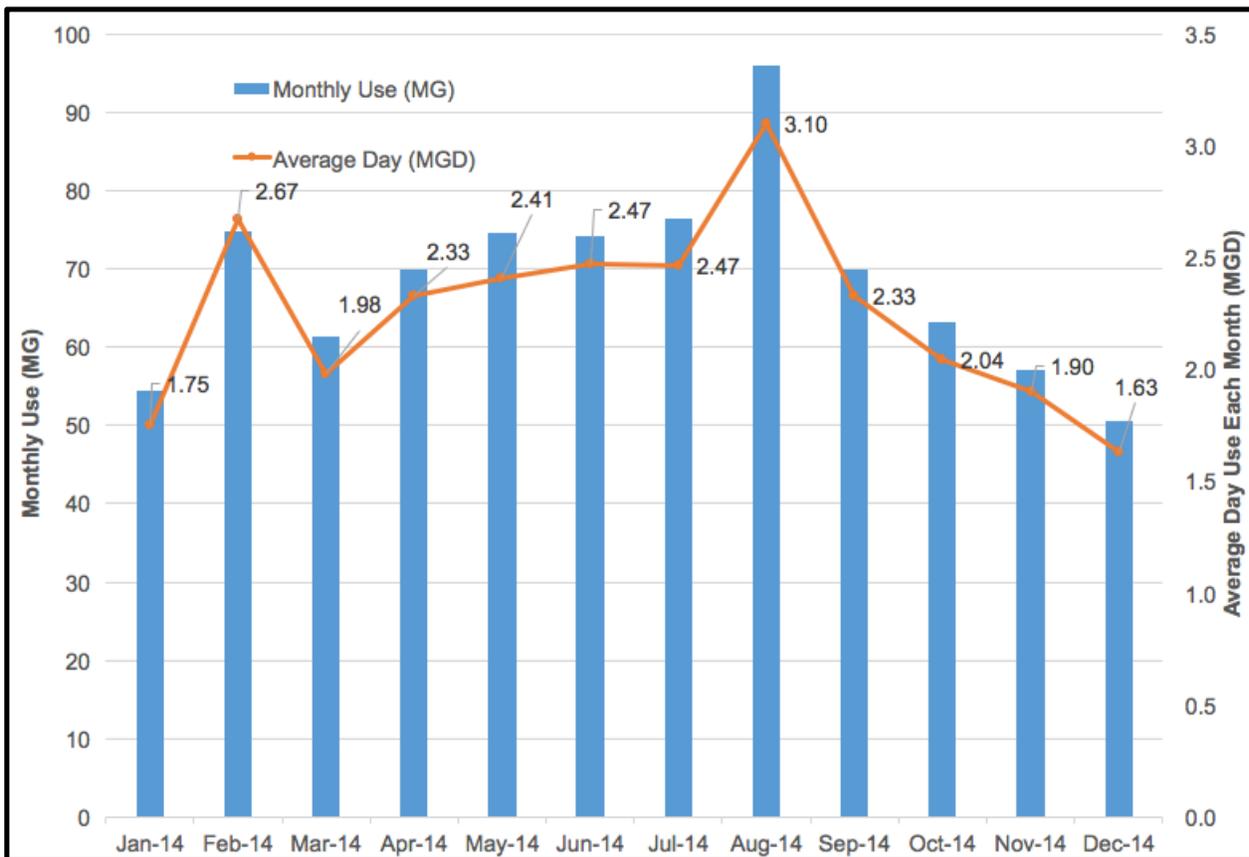
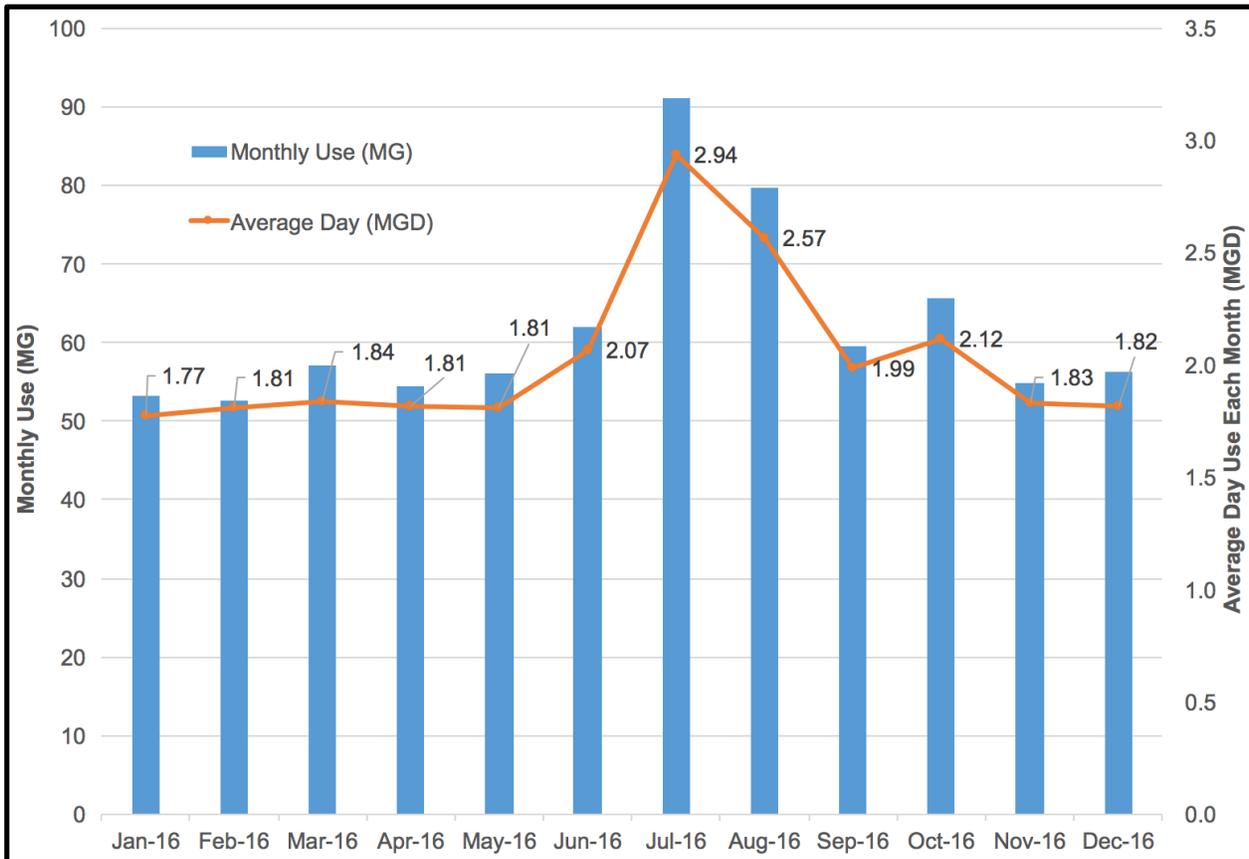


Figure 7-3(b). Water to City – 2016 Monthly Use



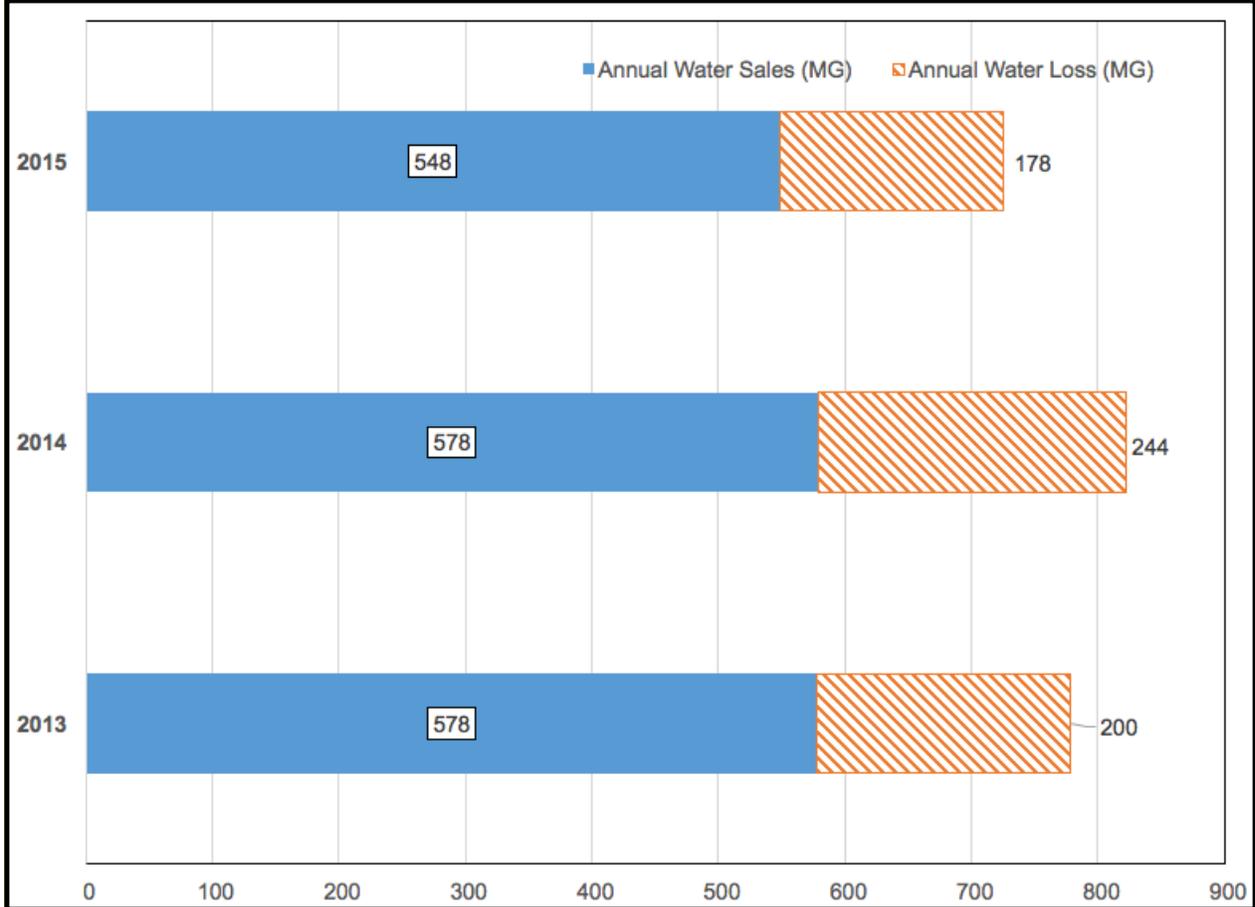
BRA leads the Brazos G Regional Water Plan effort. As previously noted, there is a stated goal to reduce gpcpd in Taylor and effectively conserve more water in future years. Water loss was calculated from available City metered sales from 2013 – 2015. The results are shown in **Table 7-2** and **Figure 7-4**. (For comparison, the 2008 water loss was 22%.)

Table 7-2. Annual Water Production, Use, and Loss 2013 - 2015

| Year | Annual Water Sales (MG) | Annual Water Loss (MG) | Annual Water from BRA (MG) | Water Loss |
|------|-------------------------|------------------------|----------------------------|------------|
| 2013 | 578                     | 200                    | 778                        | -35%       |
| 2014 | 578                     | 244                    | 822                        | -42%       |
| 2015 | 548                     | 178                    | 726                        | -32%       |

The average water loss for 2013 – 2015 was 36%. Unaccounted for water such as line flushing and line leaks is not discounted in this information. The unaccounted for water loss will be discussed further in **Section 7.7**.

Figure 7-4. Annual Water Production, Use, and Loss 2013 - 2015



BRA was contacted about future plans at the SWTP. They currently looking at a 5-year plan of how to best manage water deliver to its customers (Taylor, Jonah SUD, and Lonestar). BRA will contact the City in 2018 about scenarios to refine delivery method of water to Taylor. One scenario is a new GST at 95 with Taylor then responsible for distributing water to its storage facilities; this would require a contract amendment. A rough cost for this option is included in the long-range plan as a place holder. Other options will likely be presented, so the City should receive this information and work with BRA on the best overall scenario.

The BRA is also looking at a 20-year planning horizon for the SWTP with possible expansion. Options will be studied in 2018, but significant upgrades will likely occur at the plant given its age and the anticipation of future water quality and treatment regulations. Taylor could be responsible for water rate adjustments for any pro-rata improvements required for the City’s needs. This project will not be direct Capital Improvement costs but will be paid by the City through bulk rates. The City will need to pass on the increased costs to its customers.

BRA is not inclined to assume ownership of the City’s ground storage tanks or other components of the City’s water distribution points or elements. The City’s CIP should account for meter at take points to better determine water delivered at each take point.

**7.3 Wholesale Customer Summary and Needs**

Taylor’s customers are comprised of typical breakdown of residential, commercial, and wholesale customers. The breakdown of sales by meter type is shown in **Table 7-3**.

**Table 7-3. Taylor 2015 Water Sales Breakdown by TCEQ Class**

| Type                    | # of Meters  | % of Total  | Water Sales (MG) | % of Total  |
|-------------------------|--------------|-------------|------------------|-------------|
| Residential             | 5,167        | 87.6%       | 344.144          | 62.8%       |
| Residential Multi User  | 42           | 0.7%        | 21.346           | 3.9%        |
| Institutional           | 173          | 2.9%        | 50.294           | 9.2%        |
| <i>Commercial</i>       | 387          | 6.6%        | 70.595           | 12.9%       |
| <i>Industrial</i>       | 28           | 0.5%        | 6.869            | 1.3%        |
| Agricultural/Sprinklers | 92           | 1.6%        | 19.691           | 3.6%        |
| Other – Bulk Meters     | 10           | 0.2%        | 35.116           | 6.4%        |
| <b>Total Meters</b>     | <b>5,899</b> | <b>100%</b> | <b>548.056</b>   | <b>100%</b> |

For the “Other – Bulk Meters”, the use fluctuates based on number of fire hydrant meters in use. The wholesale meters include four (4) for Noack take points and one (1) for Thrall. Noack’s Year 2015 meter sales was 8.2 MG (22,000 gpd on average day basis) equating to 1.5% of total sales. Thrall’s Year 2015 use was 23 MG (or 63,000 gpd on average day basis) which represents 4.2%.

Noack’s water use has been declining with sporadic use after July 2015 while Thrall’s use is fairly consistent as summarized in **Table 7-4**.

**Table 7-4. Wholesale Users Summary – Noack and Thrall**

| Year (Water use in MG) | Noack | Thrall |
|------------------------|-------|--------|
| FY 2009-2010           | 47.5  | 12.3   |
| FY 2010-2011           | 31.0  | 20.7   |
| FY 2011-2012           | 36.7  | 23.8   |
| FY 2012-2013           | 8.2   | 22.4   |
| FY 2013-2014           | 24.3  | 22.8   |
| FY 2014-2015           | 16.5  | 22.4   |

Regardless of actual meter sales, the City of Taylor has contractual obligations for its wholesale customers. The contracts dictate that the City of Taylor reserve capacity in its system to meet the flow demands. Highlights from the wholesale contracts follow:

## City of Taylor – 2017 Strategic Facility Plan

- Noack WSC – Contract is valid for twenty (20) years from 2000 with an additional ten (10) year extension. Terms are provided for areas of service. (Noack’s use of water from Taylor is on emergency basis only at this time.)
- City of Thrall – Water is furnished via an 8” line along US 79. Taylor provides up to a maximum of 500,000 gpd. Water rate was \$3.50/1,000 gallons at the time of the agreement (2010) and is subject to annual adjustment.
- City of Hutto - The contract was executed 2002 and amended in 2010. Contract provides for Taylor to provide treated water to Hutto.
  - The minimum water to be provided is 175,000 gpd (or 64 MG/yr). The peak daily flow limit is 300,000 gpd. Delivery minimum pressure is 35 psi.
  - Withdrawal amounts are subject to certain time periods: a) 60% of volume taken in day between the hours of 10 p.m. to 4 a.m. and b) 10% of volume taken can be between 5 – 9 a.m. and 5 – 9 p.m.
  - Fees are based on monthly charge for essentially a capacity reserve (which equates to a take or pay type clause). Volume rate was \$2.04/1,000 gallons for first 175,000 gallons and then \$3.06/1,000 gallons in 2010.
  - The transmission line is 2 miles long and delivers to Hutto’s facility at FM 3349.

Hutto was approached about any desire to increase the wholesale water delivered by the City of Taylor. Hutto has no current plans to increase the amount of water taken from the City of Taylor. It is possible to increase the capacity delivered to Hutto by removing the time restriction for taking water. Current prediction is a capacity of 700,000 gpd with peak daily flow of 1.4 MGD by using the same transmission main. Capacity beyond this amount would require detailed modeling to determine the additional capacity available. It is likely that a second transmission main would be required to accommodate any further increase in flow. There will be a certain portion of any transmission main within Taylor’s ETJ that will require Taylor to pay for portion of the line per contract.

The obligations for reserved capacity in any contract creates real costs for the City of Taylor. As such, contracts without take or pay minimum use/payment should be considered in future contract amendments. In addition, customers should provide a Water Conservation Plan to comply with TCEQ rules (if they have not already done so).

Based on recent year water sales, other significant customers include the City facilities at 18 MG (various 3”/4” meters), Prison (Corrections Corp of America) at 13 MG (6” meter), Taylor ISD at 10 MG (various 3”/4” meters), and ERCOT (4” meter).

## 7.4 CCN Issues and Recommendations

The current CCN (Certificate of Convenience and Necessity) water map for the City of Taylor and surrounding entities is provided in **Figure 7-5** (2014 Version). The CCN numbers for the surrounding area are summarized below:

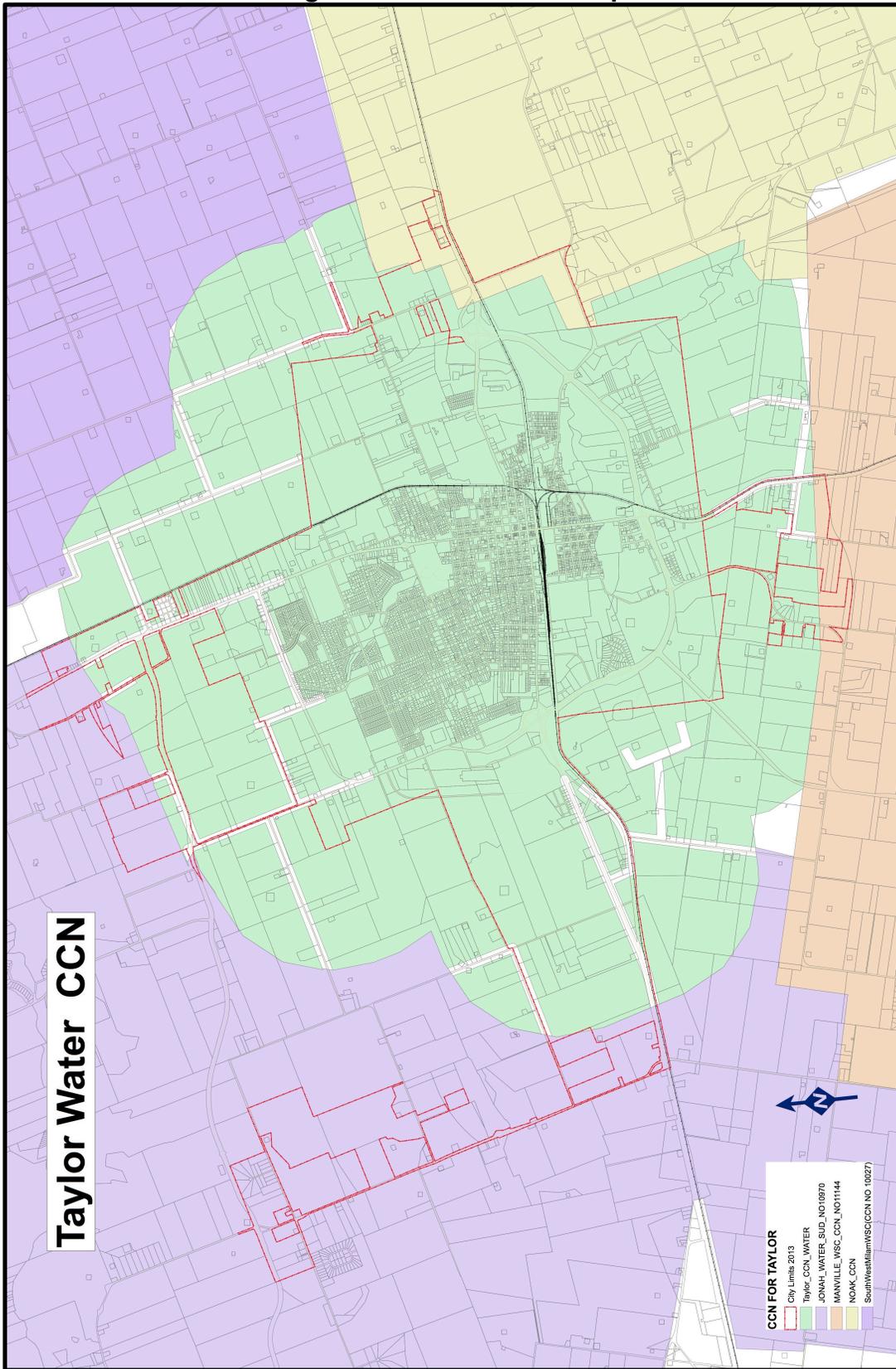


There are CCN water updates needed based on known growth patterns and current issues/conflicts with TCEQ's CCN map. The following summarizes the key issues:

1. City of Hutto – The boundary with City of Hutto is currently out-of-date. The City of Taylor should work with the City of Hutto to revise both water CCN's to resolve current conflicts and also to address future growth concerns by either party.
2. City of Thrall – There are no known conflicts with the two cities' water CCN. As Taylor city limits may expand in the future, change in the CCN may become necessary.
3. Jonah SUD – There are no known conflicts with Jonah SUD and the City of Taylor. As City limits may expand in the future, change in the CCN may become necessary. It is recommended that the City of Taylor coordinate with Jonah SUD for water boundaries.
4. Manville WSC – There are no known conflicts with Manville WSC and Taylor's water CCN. As City limits may expand in the future, change in the CCN may become necessary.
5. Noack WSC water CCN is changing to City of Thrall. The application is being prepared and will be filed with the state. The City of Taylor should review the revised CCN for City of Thrall to double check for no conflicts in service area.
6. Southwest Milam WSC - There are no known conflicts with Southwest Milam WSC and Taylor's water CCN.

In general, the City of Taylor should coordinate and negotiate future plans for CCN changes with all adjacent water suppliers.

Figure 7-5. CCN Water Map



### 7.5 SCADA Review and Recommendations

The current water system is monitored by SCADA (Supervisory Control and Data Acquisition). The current system is functional. It provides features to allow operators to view on desktop, iPad, or phones.

Based on the review and evaluation of the existing SCADA system for the water system, the following upgrades are recommended:

1. **Backup power** - Backup power is needed for the transmitting units at each pump station and tank site. Currently with a wide-spread loss of power, the SCADA system does not read tank levels. The tank levels can be manually read and reported back to operators; however, it is typically during loss of power that other events are occurring whereby city manpower is stretched. Backup (UPS) systems are recommended at water sites to keep the minimal level of SCADA functional so that tank levels of continually monitored. This will provide improved functionality and emergency responsiveness.
2. **Meters** – The BRA meter should be added to the SCADA (including the new entry point meter recommended in this Plan). The meter(s) display will provide more real-time control of the distribution system. In addition, the top ten (10) customer meters should be displayed on the SCADA system. Alarms can be issued if use falls outside of normal usage patterns.
3. **Integrate with Meter Read System** – The current radio read system can be used as entry point into the SCADA system. Since the current system uses radio read, data entry is only possible once per month. However, it can be displayed on the SCADA and used to display the previous month's water loss. If the meter system is converted to a fixed based system in future, water loss could be calculated on a daily basis. This can provide a near real time indication of water loss which can be a trigger within SCADA to investigate any spikes if unaccounted for water.
4. **Tank Levels** – Tank levels are currently displayed on SCADA. There are certain issues that need to be corrected within the program such as the Southwood Hills tank not always showing the correct level. The tank volumes should be listed on SCADA as well as the rise and fall rates; alarm conditions can be set for rapid fall rates.
5. **Communication Monitoring** – The polling of remote sites should be monitored and set as alarm condition if a site fails to read after 3 passes. The monitoring will limit the possibility of tank levels being read as normal when it could actually be a communication issue where it is simply reading the tank level from previous station polling.
6. **New System Components** – As part of the water system recommendations included in this Plan, the SCADA system will need to be expanded to include any new features and/or facilities.

In order to have a top-shelf SCADA system to make delivery of water more efficient and provide overall energy savings, a major overhaul of the SCADA system is warranted. The additional functionality listed above should be incorporated at a minimum.

The SCADA system can be enhanced further by providing automation features to reduce operator time to complete certain functions. This requires more features such as VFDs on pumps with meters to automate pump run times, on-line disinfection meters to pace booster chlorination stations (especially in major dead end lines), etc. The budget for the automation functions is listed separately.

### 7.6 City Base Map Review

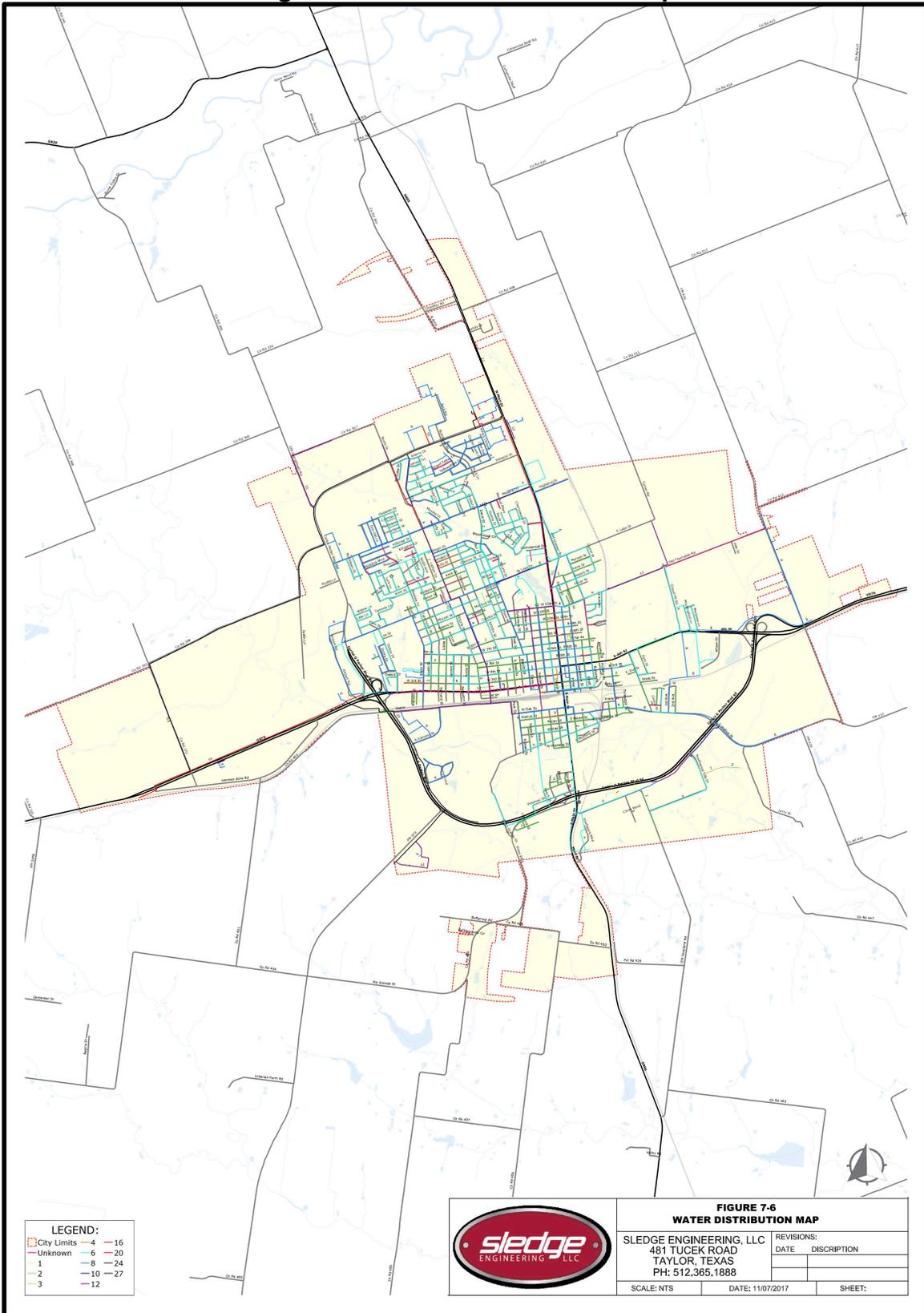
The current Water Distribution Map is provided in **Figure 7-6**. The Water Distribution System key components are summarized below:

- North High Service Pump Station
  - Located FM 1331 and SH 95 (north of 397)
  - Meter for take point from BRA
  - 1.0 MG Ground Storage Tank (GST)
  - 3 High Service Pumps (1,500 gpm)
  - Booster disinfection system (via chloramines to maintain disinfection residual in system)
  - Room for expansion of 2<sup>nd</sup> GST and 2 pumps (pump pad bases and wall pipes in place)
- Ford High Service Pump Station
  - Located on Old Granger Road
  - 1.0 MG Ground Storage Tank (GST)
  - 2 High Service Pumps (1,000 gpm)
- Elevated Storage Tank - West – 1.0 MG, overflow elevation 780 ft
- Elevated Storage Tank – Mallard Lane – 0.40 MG
- Elevated Storage Tank – Murphy Park – 0.75 MG
- Elevated Storage Tank – Southwood Hills – 0.4 MG
- Two Pressure Planes
- Pipe Size as summarized in **Table 7-5** and **Figure 7-7**. The majority of the current material type is not listed in the Water GIS or base map and should be added where known. Line replacements included in this Plan are based on knowledge of the system.

It is recommended the City Water Base Map be converted to grid system (11x17). This can be in both digital and hardcopy format. This will allow field operators to note specific discrepancies (location, line size, material type, etc.) or field locates that may be found in the field with the base map. This information can then be incorporated into annual base map updates.

The GIS should be updated and maintained continually with up to date water system information.

Figure 7-6. Water Distribution Map



\* See Digital Map (PDF) for clarity; see Exhibits for Council Districts & larger scale

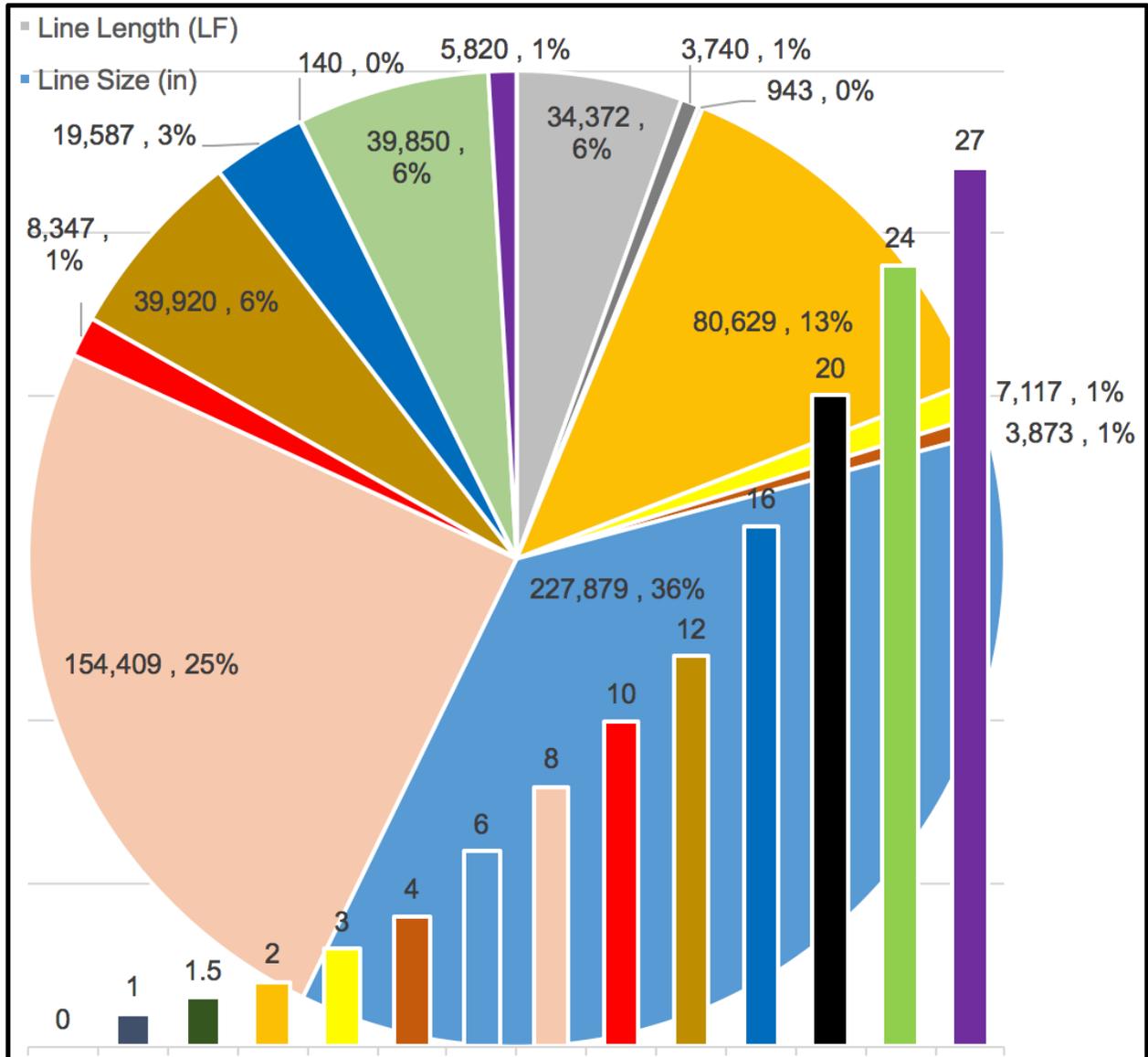
**Table 7-5. Water Line Sizes, Segment Counts, and Quantities**

| <b>Diameter (in)</b> <sup>1</sup> | <b>Material</b> <sup>2</sup> | <b>Line Count</b> | <b>Total Length (LF)</b> | <b>%</b>      |
|-----------------------------------|------------------------------|-------------------|--------------------------|---------------|
| Not Listed                        |                              | 86                | 34,372                   | 5.5%          |
| 1                                 | Unspecified                  | 5                 | 2,248                    | 0.4%          |
| 1                                 | Cast Iron                    | 5                 | 1,492                    | 0.2%          |
| 1.5                               | Unspecified                  | 1                 | 943                      | 0.2%          |
| 2                                 | Unspecified                  | 72                | 51,195                   | 8.2%          |
| 2                                 | Cast Iron                    | 39                | 25,282                   | 4.0%          |
| 2                                 | PVC                          | 8                 | 4,152                    | 0.7%          |
| 3                                 | Unspecified                  | 5                 | 6,045                    | 1.0%          |
| 3                                 | Cast Iron                    | 1                 | 1,072                    | 0.2%          |
| 4                                 | Unspecified                  | 3                 | 1,353                    | 0.2%          |
| 4                                 | Cast Iron                    | 3                 | 2,183                    | 0.3%          |
| 4                                 | PVC                          | 1                 | 337                      | 0.1%          |
| 6                                 | Unspecified                  | 151               | 196,289                  | 31.3%         |
| 6                                 | Cast Iron                    | 22                | 25,883                   | 4.1%          |
| 6                                 | PVC                          | 6                 | 5,707                    | 0.9%          |
| 8                                 | Unspecified                  | 98                | 134,491                  | 21.5%         |
| 8                                 | Cast Iron                    | 11                | 11,947                   | 1.9%          |
| 8                                 | PVC                          | 7                 | 7,971                    | 1.3%          |
| 10                                | Unspecified                  | 5                 | 5,902                    | 0.9%          |
| 10                                | Cast Iron                    | 1                 | 2,446                    | 0.4%          |
| 12                                | Unspecified                  | 17                | 30,729                   | 4.9%          |
| 12                                | Cast Iron                    | 3                 | 5,128                    | 0.8%          |
| 12                                | PVC                          | 3                 | 4,063                    | 0.6%          |
| 16                                | Unspecified                  | 5                 | 19,587                   | 3.1%          |
| 20                                | Unspecified                  | 1                 | 140                      | 0.0%          |
| 24                                | Unspecified                  | 4                 | 39,850                   | 6.4%          |
| 27                                | Unspecified                  | 1                 | 5,820                    | 0.9%          |
|                                   | <b>Total</b>                 | <b>564</b>        | <b>626,626</b>           | <b>100.0%</b> |

<sup>1</sup> Line Size “Not Listed” indicates line segments in the GIS and base map where the line size is in question or not known.

<sup>2</sup> Line Material that is either in question or unknown is listed as “unspecified”

Figure 7-7. Water Line Sizes (inches) and Quantities (LF)



\* The Zero (0) line size listed is unknown line size shown in Table 7-5 (34,372 LF).

The total line length of water is 119 miles. As seen in **Table 7-5** and **Figure 7-7**, there is 130,674 LF of water main in the system that is less than 6” in diameter. These lines should be replaced with a minimum of 6” to meet TCEQ rules (and 8” where practical to improve fire flow in the system).

**Table 7-6** provides a summary of the material type based on known GIS and base map information. Line Material that is either in question or not known is listed as “unspecified”; as illustrated it is a important that future GIS database upgrade include material type. In general, all Cast Iron should be replaced in the system.

Table 7-6. Water Line Material Type

| Size (in)         | Unspecified    | Cast Iron     | PVC           |
|-------------------|----------------|---------------|---------------|
| 0                 | 34,372         |               |               |
| 1                 | 2,248          | 1,492         |               |
| 1.5               | 943            |               |               |
| 2                 | 51,195         | 25,282        | 4,152         |
| 3                 | 6,045          | 1,072         |               |
| 4                 | 1,353          | 2,183         | 337           |
| 6                 | 196,289        | 25,883        | 5,707         |
| 8                 | 134,491        | 11,947        | 7,971         |
| 10                | 5,902          | 2,446         |               |
| 12                | 30,729         | 5,128         | 4,063         |
| 16                | 19,587         |               |               |
| 20                | 140            |               |               |
| 24                | 39,850         |               |               |
| 27                | 5,820          |               |               |
| <b>Total</b>      | <b>528,962</b> | <b>75,432</b> | <b>22,231</b> |
| <b>% Material</b> | <b>84.4%</b>   | <b>12.0%</b>  | <b>3.5%</b>   |

There is 45,404 LF of CI line 6” and larger in the system (based on known material type). The cast iron lines should be replaced with PVC as soon as practical to prevent future leaks.

**7.7 Water System Key Issues**

The existing water system condition was assessed based on all available data such as recently completed projects, leak reports from City, previous studies, and local knowledge of system. The key issues for the water system follow:

1. Water Loss

As previously stated, water loss is 36% based on recent metered sales. Unaccounted for water is not discounted in this figure. Accounting for water from leaks and line flushing is not precise but reduces the net water loss. One issue that operators face is low disinfection residual in certain areas of town. Some outlying areas require monthly or sometimes bi-monthly flushing. It is recommended that flushing be metered to properly account for the amount of water utilized.

2. Disinfection Residual

Water flushing is required in the system to maintain disinfection residuals. At times, outlying areas in the distribution dip below minimum required disinfection levels. This was actually noted at one site at the last TCEQ water inspection in November 2016. While controlling water loss is

important and accounting for water used to flush the system should be refined, the priority is to protect health by maintaining proper disinfection residuals at all points in the system.

Chloramines (Total Chlorine with the combination of chlorine and ammonia) is used as the disinfectant in the system. This is required as the BRA SWTP used chloramines for the water delivered to the City. Free chlorine is not an option with the surface water as disinfectant by-products (DBP) would exceed federal/state standards. The City does boost chloramination in the system. Based on the amount of flushing required to maintain disinfection levels, additional booster disinfection should be added to the system.

Since the City must use chloramines to limit DBP, the system must convert to free chlorine once (or twice) per year to limit nitrification in the tanks and water lines. According to the City's Nitrification Action Plan, the free chlorine "burn" lasts for 30 days. This requires a great deal of coordination with wholesale customers, large uses, and sensitive customers that need to change operations based on type of disinfectant used (such as dialysis facilities, nursing homes, etc.). Customer complaints occur during the transition periods of switching back and forth with free chlorine. It is recommended that the current plan be further studied to refine the flushing protocols during the transition and also determine if a shorter free chlorine period can be utilized.

### 3. Undersized Lines

As previously noted, there is 130,674 LF of lines that remain in the system that are less than 6" (4" and smaller). This is significant as 6" lines are the smallest line that theoretically can be used for fire flows. These lines should be considered for line replacements.

It is recommended that the minimum line size for Taylor be 8". Given Taylor's system, the 8" line size minimum standard will help to provide peak hour flows and fire demands throughout the system. Given this standard and need to improve pressures in certain areas of the system, critical locations with 6" lines should also be replaced.

Water system pressures range from a high of 90 psi to the TCEQ minimum standard pressure of 35 psi. Some areas on the extreme ends of pressure planes have low pressures. The pressures are primarily controlled by the backbone of the pressure planes (i.e., lines greater than 8"). In general, most of the larger lines appear adequate based on local known pressures.

### 4. Material Type and Age of Lines

The existing database for material type and age is lacking. In general,

material type ranges from Cast Iron (CI), Ductile Iron (DI), and PVC. The City’s standard line material is PVC with Ductile Iron fittings. Any lines that are not DI or PVC should be scheduled for replacement. Based on local knowledge of the water system and discussions with operators, key older lines should also be replaced. The long-term plan includes recommended line replacements.

5. Fire Hydrants

As new developments occur or as old lines are replaced, it is Taylor’s practice to require new fire hydrants. This practice should continue.

The City maintains fire hydrants as part of the normal operating procedures. Hydrants that become non-functional are painted black when needed. In general, maintenance of fire hydrants in Taylor is typical. Based on input from operators and city staff, there are areas where additional fire hydrants are needed. **Table 7-7** provides the current areas where hydrants are desired along with information on available water sources in those areas. The hydrants are not listed in any particular order in the table as ALL locations should be completed.

**Table 7-7. Current Locations for Additional Fire Hydrants**

| #  | Location   | Source of Water  |
|----|--|--|
| 1  | Stasny & Fisher – Nearest hydrant is 700’                                  | There is a 2” water line on Fisher; nearest 8” line is on Lake Dr. (350’).   |
| 2  | Rydell Ln & Carlos G Parker  | The closest water line is approximately 300’ away (on the opposite side of Carlos Parker).   |
| 3  | Airport needs 2 <sup>nd</sup> hydrant                                      | Water lines in area should be sufficient.  |
| 4  | Herman Sons Road– no hydrants  | There are no City water lines on Herman Son Rd; the closest water line is the 16” on US 79.  |
| 5  | Nyle Maxwell – Nearest hydrant is across US 79                             | The map indicates a 12” in front of the property and 8” running into the Property (need to confirm 8” ownership/easement).                                       |
| 6  | Sandy Ln – 1,600 ft from end of Sandy Ln cul-de-sac to nearest hydrant     | Closest Water line is the 27” concrete main on opposite side of Hwy 95. (This is the main feed to town from the water plant.)                                    |
| 7  | East side of Hwy 95 (North of HEB) - all current hydrants are on West side | 12” Water line on the east side of Hwy 95 ends at 3810 N. Main.  |
| 8  | Sams Street & Jones Street   | Jones Street was resurfaced; new 8” line.  |
| 9  | Durcon (by warehouse)  | Durcon installed a water line (6”/8”) to their new building (dead end with flush valve). There is a fire hydrant approximately 500’ away in front of the office. |
| 10 | Crop Productions – E 4 <sup>th</sup>                                       | The closest water main to this company is on the other side of US 79 (approximately 750’).   |

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| #  | Location   | Source of Water   |
|----|--|---|
| 11 | Miller St (both East/West side) (Closest hydrant is 1,100')                      | 1 <sup>st</sup> Avenue has an 8" PVC line. 2 <sup>nd</sup> Avenue has a 2" line   |
| 12 | Pecan & Talley (800' to nearest hydrant)   | The closest 6" or 8" water line to this intersection is MLK.  |
| 13 | E Rio Grande (East of S. Robinson) (700' to hydrant)                             | 2" water line on road; nearest 6" or 8" water line to this intersection is MLK.   |
| 14 | MLK & Bland  | These are 2" and 3" lines in area. 8" water line is on Oak (approximately 350').  |
| 15 | Maple & Rick   | Maple St. has a 2" line and Rick does not have a water line. The closest 6" water line is approximately 350' away either at Rio Grande St. or Doak St.    |
| 16 | Sturgis & Wabash   | Existing lines are 2" (nearest larger is Potomac approximately 450' or Hwy 95 approximately 350')   |
| 17 | Hwy 95 & Mississippi   | 8" line under pavement in Hwy 95.   |
| 18 | Symes & Wabash   | Nearest line is Beech approximately 305' or Potomac approximately 400'  |
| 19 | Sturgis & Potomac  | Need to confirm existing line is 6".  |
| 20 | Fenwick & Rices Crossing   | All of these lines are 2". (Nearest 6" is near Carlos Parker.)  |
| 21 | Fenwick & Westchester – (closest hydrant to end of Westchester 1,700')           | All lines in area are 2". (Nearest 6" is near Carlos Parker.)   |
| 22 | Corner of Southwood Hills Dr. (where road turns from East/West to North/South) – | Nearest hydrant is 850'. There is a 6" water line in the area.  |
| 23 | OLG Cemetery & E. Walnut – (1,400' to nearest hydrant)                           | Closest 8" water line is approximately 1,200' away on the opposite side of FM 112.  |
| 24 | E 4 <sup>th</sup> (East of FM 619)   | Fire hydrants constrained by the 4 " meter East of FM 619. City does not maintain the 8" pipe; pressure issues due to decreased in diameter at the meter. |
| 25 | Cotton Rows Ln – 1,100' to end of cul-de-sac from nearest hydrant currently      | The City does not own lines near the area. Nearest line is 16,000'. (Jonah may have lines in area)  |
| 26 | Taylor Compress (E 4 <sup>th</sup> location) – Nearest hydrant is across Hwy 95  | There is a 6" water line that runs on the west side of this property that has hydrants. The Compress has fire lines on property.                          |

The minimum fire demand is 500 gpm. In the 2001 Master Plan, the City adopted a standard of 1,000 gpm for fire demands with industrial and commercial areas use 1,500 gpm. These standards should continue to be used.

6. Tank Condition

The City of Taylor has a variety of ground storage tanks (GST) and elevated storage tanks (EST). The tanks are inspected annually by Dunham Engineering (with the most recent inspection occurring in January 2017). Summaries of the tanks are provided in **Table 7-8** and **Table 7-9**.

**Table 7-8. Ground Storage Tank Summary**

| Name        | Location      | Year Built | Type                | Capacity (Gallons) | Pressure Plane |
|-------------|---------------|------------|---------------------|--------------------|----------------|
| Ford        | Ford Street   | 1954       | Welded Steel        | 1,000,000          | Lower          |
| North       | Regional Park | 2009       | Concrete            | 1,000,000          | Upper          |
| <b>Year</b> | <b>Meters</b> | <b>EST</b> | <b>Total Upper:</b> | <b>1,000,000</b>   | 50%            |
| 2017        | 5,900         | 1,180,000  | <b>Total Lower:</b> | <b>1,000,000</b>   | 50%            |
| 2070        | 13,200        | 2,640,000  | <b>Total:</b>       | <b>2,000,000</b>   |                |

Some summary comments follow for the Ford GST from the 2017 Dunham Engineering report:

- Tank is in good structural condition.
- Exterior and interior protective coating is in fair condition and are providing adequate corrosion protection.
- There were no water quality issues detected at the time of the inspection.

Observations from recent site visit to the North GST follow:

- Tank is in good structural condition.
- Exterior and interior protective coating is in good condition.

The Ford GST will reach its useful life soon and should be considered for replacement during the planning period. Based on population growth and system demands, a second GST may become necessary at the North Pump Station.

**Table 7-9(a). Elevated Storage Tank Summary**

| Name            | Location        | Year Built | Type                | Capacity (Gallons) | Pressure Plane |
|-----------------|-----------------|------------|---------------------|--------------------|----------------|
| West CET        | Lorax Lane      | 2009       | Composite           | 1,000,000          | Upper          |
| East CET        | Murphy Park     | 2009       | Composite           | 750,000            | Lower          |
| Mallard Lane    | Mallard Lane    | 1971       | Multi-Legged        | 500,000            | Lower          |
| Southwood Hills | Southwood Hills | 1993       | Multi-Legged        | 250,000            | Lower          |
| <b>Year</b>     | <b>Meters</b>   | <b>EST</b> | <b>Total Upper:</b> | <b>1,000,000</b>   | 40%            |
| 2017            | 5,900           | 590,000    | <b>Total Lower:</b> | <b>1,500,000</b>   | 60%            |
| 2070            | 13,200          | 1,320,000  | <b>Total:</b>       | <b>2,500,000</b>   |                |

**Table 7-9(b). Elevated Storage Tank Summary – Water Levels**

| Name            | Low Water Line | High Water Line |
|-----------------|----------------|-----------------|
| West CET        | 116.5          | 151.5           |
| East CET        | 98.5           | 133.5           |
| Mallard Lane    | 89             | 118             |
| Southwood Hills | 87.67          | 116             |

Some summary comments follow for the ESTs from the 2017 Dunham Engineering report:

- West and East CETs
  - Tanks are in good structural condition.
  - Exterior protective coating is in fair condition. (The West CET has few areas of minor corrosion on roof. The East CET has minor corrosion on the roof primarily near conduit laying on top of roof.)
  - Interior protective coating is in fair condition (West CET has severe corrosion on the overflow pipe; East CET has a few isolated areas of minor corrosion.)
  - West CET needs repair to provide lock on water compartment hatch.
  - East CET needs repair to provide lock on roof manway.
- Mallard Lane
  - Tank is in good structural condition.
  - Exterior and interior protective coating is in fair condition.
- Southwood Hills
  - Tank is in fair structural condition.
  - Exterior and interior protective coating was in poor condition at time of inspection; however, tank was re-coated in 2017

including some minor repairs.

The upper pressure plane is served by the West CET. The other ESTs are located in the lower pressure plane (total capacity of 1,500,000). The total EST capacity in the water distribution system is 2.5 MG.

The TCEQ requires elevated storage capacity of 100 gallons per connection. **Table 7-9** lists the EST capacity required at current and future connection counts; the current storage capacity is sufficient to meet the TCEQ minimum requirements over the planning period. The TCEQ also requires total storage capacity of 200 gallons per connection (EST plus GST). The current total storage capacity is sufficient to meet the TCEQ minimum requirements over the planning period.

### 7. Backup Power

The City's water system meets storage requirements such that emergency backup power is not needed per TCEQ rule. However, there are operational conditions that are undesirable with any prolonged power failure. Backup power for the SCADA system is critical at SCADA communication sites (as discussed previously).

The main issue with water delivery occurs when the North Pump Station is without power. For example, a recent power failure occurred in the system and the West Elevated Tank could not be filled. The operators have to manually check levels in the remote sites (like West EST and Mallard EST). Maintaining levels requires additional operator time and communications. Any prolonged power outage could create significant issue with tank levels and system pressures.

Backup generator capable of running the firm capacity of the North Pump Station is recommended.

### 8. GIS

The City previously setup the water system on the City's GIS system. The last update was in 2009. The information is pretty basic with water line size and approximately location on the correct side of the road. Given the timing of the last update and only basic information provided, the current information in the GIS should be updated. The GIS system for water should be expanded to include:

- GPS coordinates of valves, fire hydrants, tanks, pump stations, and major line intersections (Certain information should be kept from public database to limit system vulnerabilities)
- Pipe material type

- Pipe age
- Number of leaks and locations (The relatively new iWorks system has been implemented by the Water Department to better track work orders but the iWorks does not yet have the City water map incorporated. Tracking leaks and work orders issued can be accomplished with interface with GIS. This will be an excellent management tool in the future to help prioritize line replacement by focusing on lines with repeat leaks per block or road.)
- Location of all monitoring points in the City’s TCEQ mandated Monitoring Plan
- Other pertinent data as may be required by TCEQ rule or operator preference.

It may be more cost efficient to have an in-house staff person run and maintain the GIS system.

9. Water Line Trouble Areas

In discussions with the water operators, several areas in the water distribution system are considered “troubled areas”. These areas have issues with undersized lines, repeated leaks, conflicts with other utilities making work by city staff problematic, and/or aging infrastructure support system. **Table 7-10** summarizes the water trouble areas as shared by City staff in summer 2017 (not listed in priority order).

**Table 7-10. Water Line Trouble Areas Noted by Operators**

| Size (In) | Street         | Location              | Comments                |
|-----------|----------------|-----------------------|-------------------------|
| 1         | Animal Control | 3rd and Shelter       | bore under 79 needed    |
| 2         | 9th            | Fowzer and Davis      |                         |
| 2         | Edmond         | 2nd and 6th           |                         |
| 2         | Franklin       | 2nd and 1st           |                         |
| 2         | Hood           | Brown and Lake        |                         |
| 2         | Lexington      | Lake and Gilmore      |                         |
| 2         | Miller         | All                   |                         |
| 2         | Sams           | Frink and Old Granger |                         |
| 2         | Scott          | All                   |                         |
| 2         | Symes          | Oak and Walnut        |                         |
| 2         | Travis         | 2nd and 1st           |                         |
| 4         | WWTP           | Private property      | Runs under storage shed |
| 6         | 4th            | Annie and Wyeth       | fiber cable near line   |
| 6         | Cecilia        | Victoria and Sloan    |                         |

| Size (In) | Street         | Location              | Comments                     |
|-----------|----------------|-----------------------|------------------------------|
| 6         | Debus          | 2nd and Lake          |                              |
| 6         | E. MLK         | Threadgill and Dolan  |                              |
| 6         | Hosack         | All                   |                              |
| 6         | Kimbro         | 7th and Dillinger     |                              |
| 6         | Lexington      | 8th and Huff          |                              |
| 6         | Old Granger Rd | Main and Lake         |                              |
| 6         | Royal          | MLK and Miller        |                              |
| 8         | Along Railroad | 1st and 4th           |                              |
| 8         | Beach          | Potamac and Creek     | Creek crossing is washed out |
| 8         | Main           | 6th and MLK           |                              |
| 8         | Old Coupland   | S Main to Water Tower |                              |
| 8         | Robinson       | 3rd and MLK           |                              |
| 8         | S Main         | All                   |                              |
| 12        | 12th           | Main and Fowzer       |                              |

The costs associated with the trouble areas are addressed in **Section 7.9** as part of the overall undersized line issue or specific trouble areas as listed above.

**7.8 Water System Future Needs**

In addition to the water system key issues described in **Section 7.7**, there other water system needs based on demand projections. The previous work to establish the new North Pump Station, West CET, East CET, and related large diameter projects provided a great jump start to the needed improvements in the distribution system to meet future demands. Since growth has not been as rapid as the 2001 Master Plan estimated, the recent improvements provide an excellent backbone to the growth outlined in this 2017 SFP. The long-term plan outlined in **Section 7.9** provides an extension of the previous work to account for future demands estimated in this Plan.

Other areas of future water system needs are outlined below:

1. Typically, new developments are required to pay for any water line extension project needed for said development. As new development occurs, the city should consider “upsizing” water line extensions where strategic for other future growth needs. The City should consider a “development” reserve to fund oversizing of lines.

2. The BRA has indicated a potential centralized take point for the City. If this take point is negotiated between the BRA and the City, then a new transfer pump station will be required near the current Hwy 95 transmission main location. This pump station will need to deliver water to the tanks in the upper and lower pressure zones.
3. The Engineering Manual established by the City should be maintained in the future. Some of the key highlights follow:
  - Adhere to all TCEQ rules (maximum of connections per line size, storage requirements per tap, system pumping redundancy, etc.)
  - Minimum service size to house 1”
  - Minimum distribution lines size 8” (If 2 or more hydrants are installed, minimum is 10”)
  - Avoid dead end lines where possible
  - Design water line projects to the minimum standards established.
4. To help with future system demand planning based on actual population and development areas, the City’s Water Distribution Model should be updated. The model should include the known system changes as identified herein and based on staff input. This will provide a tool for planning for future water system needs based on growth or new planned developments. Some of the other benefits of an updated model include:
  - Coordinate with BRA from a position of knowledge if they proposed changes to entry delivery points to the distribution system
  - Refine flushing protocols to maintain disinfection residuals in the systems (especially in the outer reaches of the system) via a Flushing Optimization Plan.
  - Refine free chlorine / chloramines nitrification plan to determine possible changes to flushing program during the transitions to reduce water use and also verify length of time needed for free chlorine.

The model can be annually updated based on line replacements or new developments. This function can be completed by a qualified staff person or consult with an engineer.

## 7.9 Long-Term Plan - Water

The water system will require many upgrades as part of the long-term plan. The improvements focus on addressing the urgent needs for the water system such as low pressure areas, old lines, reducing water loss, etc. Priority is based on projected needs of the water system. The most immediate maintenance and short-term needs include:

- 1) Replace all lines smaller than 6" (130,674 LF according to current basemap and GIS; replace with 8").
- 2) Replace all old Cast Iron (CI) lines to reduce water leaks (45,404 LF)
- 3) Fire Hydrant replacement project (on-going effort)
- 4) Fire Hydrant – need additional hydrants with line extensions where required – see **Table 7-7** for current locations (as of July 2017)
- 5) Tank maintenance projects – upgrade/recoat tanks as required based on needs as identified in the annual tank inspection reports.
- 6) Upgrade GIS system with pipe age, pipe material, valve locations, fire hydrant locations, etc.
- 7) Upgrade SCADA system (water and wastewater). This includes backup (UPS) systems at water sites to keep the minimal level of SCADA functional. An option to more fully automate routine tasks is also included for the purpose of saving staff time for operations.
- 8) Complete leak detection study to identify areas of water loss and address point repairs and limited line replacements as may be identified.
- 9) Amend CCN to desired boundaries by City of Taylor (negotiations with adjoining CCN entities required)
- 10) Replace trouble area water lines (6", 8", and 12" lines listed in **Table 7-10**; smaller lines are scheduled for replacement under Item 1 above)

Other future studies or capital type projects that should be considered:

- a) Convert radio read system to fixed based meter read system to allow daily accounting of water use and loss (and provide email communications to customers on daily basis if alarm condition occurs). The cost included in the long-term plan assumes the radios on the meters are adequate and only the fixed-based infrastructure is required. In the event that all meters must be changed, additional budget is shown. The BRA take point meters and all wholesale meters should be added to the system.
- b) Add VFDs for the pumps at the North Pump Station (use with SCADA and fixed based meter system to maximum energy efficiency)
- c) Backup generator for North Pump Station
- d) Upgrade Water Distribution Modeling
- e) Future BRA delivery point – new High Service Pump Station complete with new GST. The City should negotiate with BRA to pay for this station since this concept changes the delivery method in the current contract.
- f) Demolish Ford Pump Station at end of useful life of current GST.
- g) Justin Lane water line (20' line on west side of airport to tie 24" line to EST to US 79 main lines).

## City of Taylor – 2017 Strategic Facility Plan

There are many water projects identified in the 2001 Water and Wastewater Master Plan that were implemented in the 2000s. This previous investment by the City laid the ground work for an excellent water system to serve both current and future needs. There were other critical projects identified in the 2001 Master Plan that have yet to be completed to date since growth has not dictated the need to implement the project. The projects remaining are prioritized in the following order:

- 1) 20" line along Old Granger Road to allow more water to be delivered to the Ford Ground Storage Tank and Murphy Park EST
- 2) 16"/12" loop from Highway 95 to and along CR 409 to Lake Drive and back to Hwy 95. This loop adds another line besides the line along Hwy 95 and Old Granger Rd to supply water to the Ford GST and Murphy EST. It will also provide needed capacity to pump water south to the Southwood Hills EST
- 3) 12" line along Old Thorndale Rd and an 8" line along Gravel Pit Rd.
- 4) 12" line to supply water to the Murphy Park EST from the west. After this line is constructed, Taylor will be able to supply water to the Murphy Park EST from both the east and west. It provides the means to fill the tank more quickly and redundancy in case of line breaks.
- 5) New 8" line along 7<sup>th</sup> St from Main St to the railroad.
- 6) 12" line along CR 398 from the proposed 24" line to existing lines at Grace Street and along CR 366 to an existing line on Old Georgetown Rd. These lines will create loops that will eliminate dead end lines, increase areas pressures, and increase fire flows.
- 7) 16" line to supply water to the proposed FM 973 Upper Pressure Plane EST from the west and to serve future growth southwest of the City (line allows more supply and pressure in the area prior to the future EST).
- 8) 12" loop along Old Thorndale Rd, FM 619, and Loop 427 to provide a second path to supply water to the Southwood Hills EST, to increase fire flows in the area, and to serve new growth. The new pipes would replace existing lines 6" and smaller.

In addition, there are growth type projects identified in the 2001 Master Plan that are solely for future development. These projects can be implemented when growth so dictates and include:

- a) 16" line to supply water to the Southwood Hills EST.
- b) 0.5 MG FM 973 Upper Pressure Plane EST to ensure the upper pressure plane can meet the following conditions: a) 100 gallons/tap EST and 2) 40% of the peak hour demand for 4 hours
- c) Expansion of the Upper Pressure Plane Booster Pump Station to serve the needs of growth in the upper pressure plane.
- d) 8" line in the upper pressure plane from Loop 427 to and along Hwy 95 to CR 400 to serve projected growth in the area.
- e) 16" line along Lake Dr. between Davis St and Old Granger Road to increase the water supply to the Murphy Park EST.

- f) 12"/16" line to and along FM 619 to serve future growth.
- g) 12" line along Rices Crossing Rd to and along Buttercup Rd. to and along FM 973. This line complete two loops and provides another line to the proposed FM 973 Upper Pressure Plane EST.
- h) 16" line along CR 398.
- i) 16" line along CR 395 and CR 101 to Hwy 79. This line serves future growth, adds another supply line for the CR 373 Upper Pressure Plane EST, and another supply to the Hutto delivery point.
- j) 12" line along CR 369 and south to CR 398 to serve future growth.
- k) 12" loop along CR 366 and CR 365 from CR 369 to the Upper Pressure Plane Booster Pump Station. This line will serve future growth in the north.
- l) 12" line along FM 619 to and along CR 447 to CR 452. This line will serve future growth southeast of the City.

**Table 7-11** provides a priority list for all the short-term and long-term water system needs. **Figure 7-8** summarizes the projects on the water map by priority.

### 7.10 5-Year CIP - Water

**Table 7-12** summarizes an example 5-year CIP for the water system (total of approximately \$10.6 million). The projects are illustrated on the previous maps for the long-term plan (see **Figure 7-8**).

### 7.11 General Recommendations - Water

In addition to the infrastructure improvements listed, other recommendations applicable to the water system include:

1. Update the Water Conservation Plan every 5 years (or as required by TCEQ). The next update is due 2019.
2. Continue with public education efforts from Water Conservation Plan goals (such as plumbing retrofit, use of xeriscape, etc.)
3. Meter water used in flushing in the distribution where possible and refine estimates for water leaks so that the water is accounted for in water loss calculations.
4. Submit Annual Report for water use to TWDB by May 1<sup>st</sup> each year (see Water Conservation Plan for more information).
5. Update Drought Contingency Plan as major Water System are implemented that will impact trigger conditions.
6. Maintain Monitoring Plan and update per TCEQ rules if any changes in the water system occur (i.e., new pump station, tank, etc.).
7. Maintain water quality sampling as per Monitoring Plan.
8. Update Water (and Wastewater) Impact Fee.
9. Update Water (and Wastewater) Rate Study before 2020 (and continue with water conservation rate structure whereby unit cost per 1,000 gallons increases with increasing block of water use).
10. Complete Leak Detection Study (given high water system water loss); adjust water line replacement priorities based on results (if needed).

## City of Taylor – 2017 Strategic Facility Plan

**Table 7-11. Prioritized Cost for Improvements - Water**

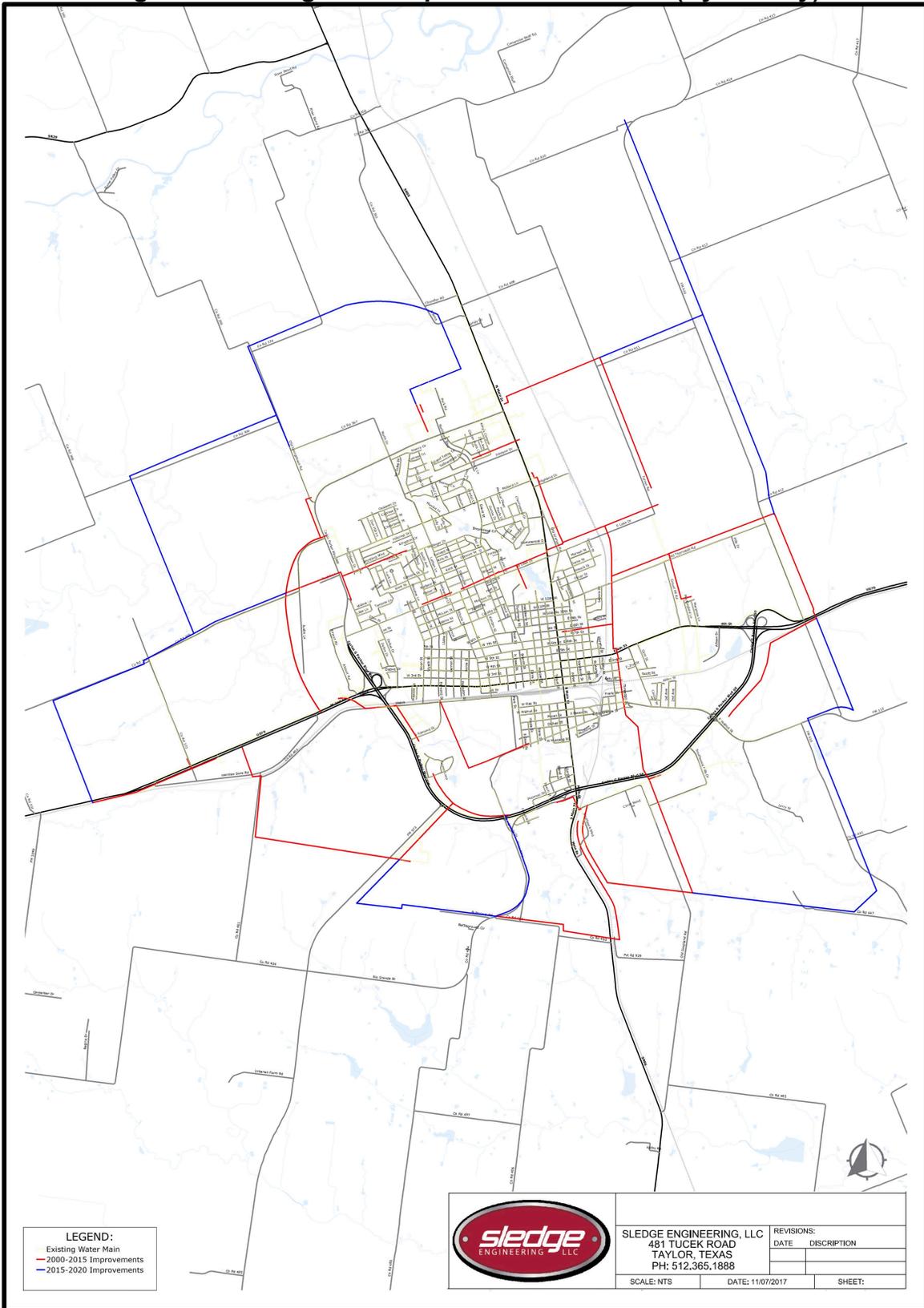
| Item | Description  | Priority 1  | Priority 2  | Priority 3   | Total        |
|------|--|-------------|-------------|--------------|--------------|
| 1    | Replace all lines smaller than 6"                            |             |             | \$10,193,000 | \$10,193,000 |
| 2    | Replace all CI lines   |             | \$3,582,000 |              | \$3,582,000  |
| 3    | Fire Hydrant Replacement                                     | \$500,000   |             |              | \$500,000    |
| 4    | Fire Hydrant Proposed with Lines                             | \$790,000   |             |              | \$790,000    |
| 5    | Tank Maintenance Projects                                    | \$400,000   |             |              | \$400,000    |
| 6    | GIS Upgrade - Water  | \$50,000    |             |              | \$50,000     |
| 7    | SCADA Upgrades (Monitor)                                     | \$200,000   |             |              | \$200,000    |
| 7.5  | SCADA Upgrades (Automation)                                  |             | \$500,000   |              | \$500,000    |
| 8    | Leak Detection Study   | \$100,000   |             |              | \$100,000    |
| 8.5  | Leak Detection - point repairs and line replacements         | \$900,000   |             |              | \$900,000    |
| 9    | CCN Water Amendment  | \$150,000   |             |              | \$150,000    |
| 10   | Trouble Areas (as of Summer 2017)                            | \$800,000   |             |              | \$800,000    |
| 11   | Upgrade meter read to fixed based                            | \$750,000   |             |              | \$750,000    |
| 11.5 | Upgrade meters for fixed based                               |             | \$1,450,000 |              | \$1,450,000  |
| 12   | Add VFDs for North Pump Station                              |             | \$300,000   |              | \$300,000    |
| 13   | Backup generator for North Pump Station                      |             | \$300,000   |              | \$300,000    |
| 14   | Upgrade Water Distribution Model                             |             | \$250,000   |              | \$250,000    |
| 15   | Future HSPS Delivery Point                                   |             |             | \$2,500,000  | \$2,500,000  |
| 16   | Demolish Ford Pump Station                                   |             |             | \$300,000    | \$300,000    |
| 17   | Justin Lane water main (20")                                 | \$1,000,000 |             |              | \$1,000,000  |
|      | <b>2001 Master Plan Remaining Priority Projects:</b>         |             |             |              |              |
| 17   | 20" line along Old Granger Road (for Ford PS and Murphy EST) | \$821,000   |             |              | \$821,000    |
| 18   | 16"/12" loop from Hwy 95, CR409, Lake Drive                  |             | \$1,528,000 |              | \$1,528,000  |
| 19   | 12" line Old Thorndale Road; 8" Gravel Pit Rd                |             | \$959,000   |              | \$959,000    |
| 20   | 12" line to supply Murphy EST from west.                     |             | \$385,000   |              | \$385,000    |

## City of Taylor – 2017 Strategic Facility Plan

| Item | Description   | Priority 1         | Priority 2          | Priority 3          | Total               |
|------|---|--------------------|---------------------|---------------------|---------------------|
| 21   | 8" line along 7th from Main St to Railroad  |                    | \$168,000           |                     | \$168,000           |
| 22   | 12" line CR 398 from 24" along Grace Street, CR 366, to Old Georgetown Rd                       |                    | \$764,000           |                     | \$764,000           |
| 23   | 16" to proposed/future FM 973 EST   |                    | \$1,833,000         |                     | \$1,833,000         |
| 24   | 12" loop along Old Thorndale, FM 619, Loop 427 (supply Southwood Hills EST)                     |                    | \$1,217,000         |                     | \$1,217,000         |
|      | <b>2001 Master Plan Remaining Priority Projects for Growth:</b>                                 |                    |                     |                     |                     |
| 25   | 16" to supply water to Southwood Hills EST  | \$2,900,000        |                     |                     | \$2,900,000         |
| 26   | 0.5 MG EST FM 973 (Upper Plane)   |                    |                     | \$1,000,000         | \$1,000,000         |
| 27   | Expand Upper Pressure Plane HSPS  |                    |                     | \$650,000           | \$650,000           |
| 28   | 8" line in upper pressure plane from Loop 427, along Hwy 95, to CR 400                          |                    |                     | \$1,026,000         | \$1,026,000         |
| 29   | 16" line Lake Drive between Davis St and Old Granger Road to increase supply to Murphy Park EST |                    |                     | \$519,000           | \$519,000           |
| 30   | 12"/16" line FM 619   |                    |                     | \$2,055,000         | \$2,055,000         |
| 31   | 12" line Rices Crossing, Buttercup Rd, to FM 973  |                    |                     | \$1,577,000         | \$1,577,000         |
| 32   | 16" along CR 398  |                    |                     | \$1,123,000         | \$1,123,000         |
| 33   | 16" along CR 395 and CR 101 to Hwy 79   |                    |                     | \$1,466,000         | \$1,466,000         |
| 34   | 12" along CR 369 and south to CR 398  |                    |                     | \$1,851,000         | \$1,851,000         |
| 35   | 12" loop along CR 366, CR 365, CR 369 from Upper Plane HSPS                                     |                    |                     | \$1,664,000         | \$1,664,000         |
| 36   | 12" along FM 619 and along CR 447 to CR 452   |                    |                     | \$2,428,000         | \$2,428,000         |
|      | <b>Total Probable Cost</b>  | <b>\$9,361,000</b> | <b>\$13,236,000</b> | <b>\$28,352,000</b> | <b>\$59,361,000</b> |

\* As previously noted, all cost shown in 2017 dollars for ease in comparison across all priorities. Prior to implementation in CIP, cost estimates should be updated.

Figure 7-8. Long-Term Improvements – Water (By Priority)



\* See Digital Map (PDF) for clarity; see Exhibits for Council Districts & larger scale

Table 7-12. 5-Year CIP – Water (Example CIP shown)

| Project Type / Title  | Funding Source(s) | Project Type | Probable Total Cost | Grant Funding | FY2017-18 | FY2018-19  | FY2019-20  | FY2020-21  | FY2021-22  | FY2022-23    | Remaining Projects |
|---|-------------------|--------------|---------------------|---------------|-----------|------------|------------|------------|------------|--------------|--------------------|
| Replace all lines smaller than 6"   | Utility, Bond     | Capital      | \$10,193,000        | \$ -          |           | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000   | \$ 9,443,000       |
| Replace all CI lines  | Utility Fund      | Capital      | \$ 3,582,000        | \$ -          |           | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000   | \$ 3,082,000       |
| Fire Hydrant Replacement  | Utility Fund      | Capital      | \$ 500,000          | \$ -          | \$ 50,000 | \$ 50,000  | \$ 50,000  | \$ 50,000  | \$ 50,000  | \$ 50,000    | \$ 200,000         |
| Fire Hydrant Proposed with Lines  | Utility Fund      | Capital      | \$ 790,000          | \$ -          |           | \$ 50,000  | \$ 50,000  | \$ 50,000  | \$ 50,000  | \$ 50,000    | \$ 540,000         |
| Tank Maintenance Projects   | Bond, TWDB        | Capital      | \$ 400,000          | \$ -          |           |            |            |            |            | \$ 200,000   | \$ 200,000         |
| GIS Upgrade - Water   | Utility Fund      | Professional | \$ 50,000           | \$ -          |           | \$ 50,000  |            |            |            |              | \$ -               |
| SCADA Upgrades (Monitor)  | Utility Fund      | Professional | \$ 200,000          | \$ -          |           | \$ 200,000 |            | \$ 500,000 |            |              | \$ -               |
| SCADA Upgrades (Automation)   | Utility Fund      | Professional | \$ 500,000          | \$ -          |           |            |            |            |            |              | \$ -               |
| Leak Detection Study  | Utility Fund      | Capital      | \$ 100,000          | \$ -          |           | \$ 100,000 |            |            |            |              | \$ -               |
| Leak Detection - point repairs and line replacements                        | Utility Fund      | Capital      | \$ 900,000          | \$ -          |           | \$ 100,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000   | \$ -               |
| CCN Water Amendment   | Utility Fund      | Professional | \$ 150,000          | \$ -          |           | \$ 50,000  |            |            |            |              | \$ 100,000         |
| Trouble Areas (as of Summer 2017)   | Utility Fund      | Capital      | \$ 800,000          | \$ -          |           | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000   | \$ 300,000         |
| Upgrade meter read to fixed based   | Utility Fund      | Capital      | \$ 750,000          | \$ -          |           |            |            |            |            |              | \$ 750,000         |
| Upgrade meters for fixed based  | Utility Fund      | Capital      | \$ 1,450,000        | \$ -          |           |            |            |            |            | \$ 450,000   | \$ 1,000,000       |
| Add VFDs for North Pump Station   | Utility Fund      | Capital      | \$ 300,000          | \$ -          |           | \$ 300,000 |            |            |            |              | \$ -               |
| Backup generator for North Pump Station                                     | Utility Fund      | Capital      | \$ 300,000          | \$ -          |           |            |            | \$ 300,000 |            |              | \$ -               |
| Upgrade Water Distribution Model  | Bond, TWDB        | Capital      | \$ 250,000          | \$ -          |           |            |            |            |            | \$ 250,000   | \$ -               |
| Future HSPS Delivery Point  | Bond, TWDB        | Capital      | \$ 2,500,000        | \$ -          |           |            |            |            |            |              | \$ 2,500,000       |
| Demolish Ford Pump Station  | Utility Fund      | Capital      | \$ 300,000          | \$ -          |           |            |            | \$ 300,000 |            |              | \$ -               |
| Justin Lane water main (20")  | Utility Fund      | Capital      | \$ 1,000,000        | \$ -          |           |            |            |            |            | \$ 1,000,000 | \$ -               |
| <b>2001 Master Plan Remaining</b>   |                   |              |                     |               |           |            |            |            |            |              |                    |
| <b>Priority Projects:</b>   |                   |              |                     |               |           |            |            |            |            |              |                    |
| 20" line along Old Granger Road (for Ford PS and Murphy EST)                | Bond              | Capital      | \$ 821,000          | \$ -          |           |            |            |            | \$ 821,000 |              | \$ -               |
| 16"/12" loop from Hwy 95, CR409, Lake Drive                                 | Bond              | Capital      | \$ 1,528,000        | \$ -          |           |            |            |            |            |              | \$ 1,528,000       |
| 12" line Old Thorndale Road; 8" Gravel Pit Rd                               | Bond              | Capital      | \$ 959,000          | \$ -          |           |            |            |            |            |              | \$ 959,000         |
| 12" line to supply Murphy EST from west.                                    | Bond              | Capital      | \$ 385,000          | \$ -          |           |            |            |            |            |              | \$ 385,000         |
| 8" line along 7th from Main St to Railroad                                  | Bond              | Capital      | \$ 168,000          | \$ -          |           |            |            |            |            |              | \$ 168,000         |
| 12" line CR 398 from 24" along Grace Street, CR 366, to Old Georgetown Rd   | Bond              | Capital      | \$ 764,000          | \$ -          |           |            |            |            |            |              | \$ 764,000         |
| 16" to proposed/future FM 973 EST   | Bond              | Capital      | \$ 1,833,000        | \$ -          |           |            |            |            |            |              | \$ 1,833,000       |
| 12" loop along Old Thorndale, FM 619, Loop 427 (supply Southwood Hills EST) | Bond              | Capital      | \$ 1,217,000        | \$ -          |           |            |            |            |            |              | \$ 1,217,000       |



Table 7-12. 5-Year CIP – Water (Example CIP shown) (continued)

| Project Type / Title  | Funding Source(s) | Project Type | Probable Total Cost | Grant Funding | FY2017-18        | FY2018-19         | FY2019-20         | FY2020-21           | FY2021-22           | FY2022-23           | Remaining Projects  |
|---|-------------------|--------------|---------------------|---------------|------------------|-------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| <b>2001 Master Plan Remaining Priority Projects for Growth:</b>                                 |                   |              |                     |               |                  |                   |                   |                     |                     |                     |                     |
| 16" to supply water to Southwood Hills EST  | Bond              | Capital      | \$ 2,900,000        | \$ -          |                  |                   |                   | \$ 2,900,000        |                     |                     | \$ -                |
| 0.5 MG EST FM 973 (Upper Plane)   |                   |              | \$ 1,000,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 1,000,000        |
| Expand Upper Pressure Plane HSPS  |                   |              | \$ 650,000          | \$ -          |                  |                   |                   |                     |                     |                     | \$ 650,000          |
| 8" line in upper pressure plane from Loop 427, along Hwy 95, to CR 400                          |                   |              | \$ 1,026,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 1,026,000        |
| 16" line Lake Drive between Davis St and Old Granger Road to increase supply to Murphy Park EST |                   |              | \$ 519,000          | \$ -          |                  |                   |                   |                     |                     |                     | \$ 519,000          |
| 12"/16" line FM 619   |                   |              | \$ 2,055,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 2,055,000        |
| 12" line Rices Crossing, Buttercup Rd, to FM 973  |                   |              | \$ 1,577,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 1,577,000        |
| 16" along CR 398  |                   |              | \$ 1,123,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 1,123,000        |
| 16" along CR 395 and CR 101 to Hwy 79   |                   |              | \$ 1,466,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 1,466,000        |
| 12" along CR 369 and south to CR 398  |                   |              | \$ 1,851,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 1,851,000        |
| 12" loop along CR 366, CR 365, CR 369 from Upper Plane HSPS                                     | Bond              | Capital      | \$ 1,664,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 1,664,000        |
| 12" along FM 619 and along CR 447 to CR 452   | Bond              | Capital      | \$ 2,428,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 2,428,000        |
| <b>TOTAL</b>  |                   |              | <b>\$50,949,000</b> | <b>\$ -</b>   | <b>\$ 50,000</b> | <b>\$ 950,000</b> | <b>\$ 950,000</b> | <b>\$ 3,850,000</b> | <b>\$ 2,271,000</b> | <b>\$ 2,550,000</b> | <b>\$40,328,000</b> |



## **8. WASTEWATER**

The City of Taylor owns and operates the wastewater collection system and wastewater treatment plant to provide sanitary sewer service for its residents and areas within the designated CCN (Certificate of Convenience and Necessity). The TCEQ uses the CCN to define the City's sewer service area. The map of the collection system is provided in **Figure 8-1** for reference.

Wastewater service customers include both those within the city limits and some areas within the Extra Territorial Jurisdiction (ETJ) of the City as per the City's CCN. Customers are comprised of residential, commercial, and industrial users. The City has developed a Pre-Treatment Program for users which primarily relates to industrial users. The Year 2016 total number of sewer connections was approximately 5,900.

The City of Taylor wastewater collection system is comprised of gravity sewer lines ranging in size from 6" collectors to 42" interceptors. Piping material is varied within the system including vitrified clay, concrete, ductile iron, fiberglass, and PVC. Projects have been completed to address infiltration and inflow within the system by point repairs, replacing lines, re-coating manholes, manhole inserts, etc. Due to the topography of Taylor, some lift stations are utilized in the collection system to help pump wastewater through force mains to higher collection lines for ultimate delivery of wastewater to the treatment plant.

The collection system is subdivided into various watersheds based on the topography of Taylor and the main interceptor sewers. The main basins are summarized below:

1. Mustang Creek Basin
2. Bull Branch Basin

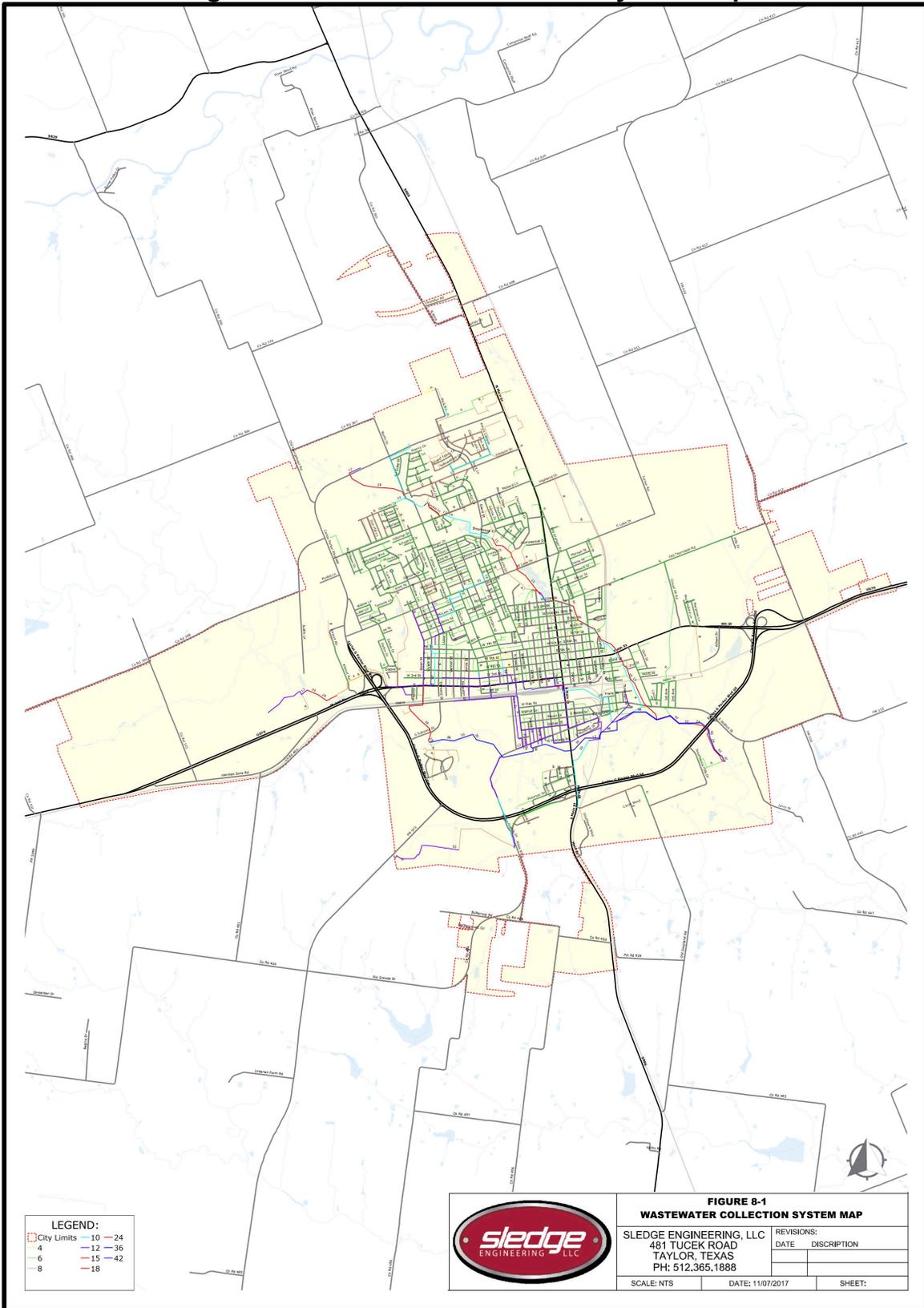
These two major drainage basins are divided into eight (8) minor basins. The previous 2001 Master Plan added two other major basins:

- Turkey Creek Basin
- South Tributary to Mustang Creek Basin

These two basins were included in the previous planning efforts primarily for future sewer service area in Taylor.

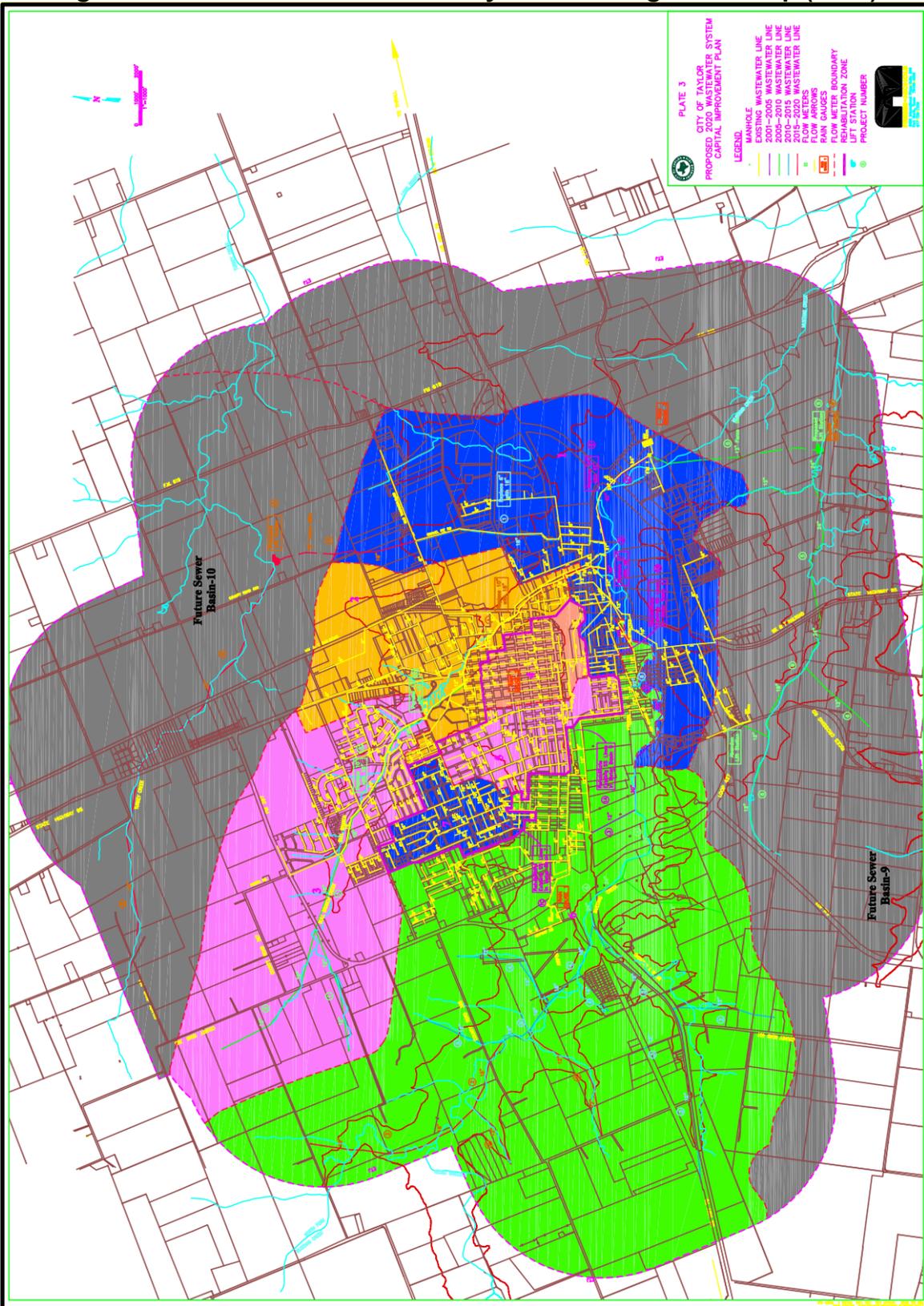
In the 2001 Water and Wastewater Master Plan, the wastewater drainage basins were defined. This included the existing and future drainage basins. These basins remain valid. A map showing the drainage basins as defined in 2001 is included as **Figure 8-2** for reference.

Figure 8-1. Wastewater Collection System Map



\* See Digital Map (PDF) for clarity; see Exhibits for Council Districts & larger scale

Figure 8-2. Wastewater Collection System Drainage Area Map (2001)



\* See Digital Map (PDF) for clarity

## 8.1 Previous Studies

The wastewater system has not received extensive study in the past. The key wastewater system planning effort was the 2001 Master Plan and is summarized below:

### 1. Water and Wastewater System Master Plan (2001)

The “City of Taylor Water and Wastewater System Master Plan” was completed by Freese and Nichols dated December 2001. This plan was the basis of many major improvements to the wastewater collection system in the last decade. Some of the key findings from the 2001 study include:

- a) The WWTP attenuates peaks in the wastewater flow discharge measurements; therefore, the effluent flow is not representative of sanitary sewer inflow to the plant.
- b) Flow monitoring was accomplished as part of the 2001 Master Plan (and also with the SSES at a later date). The dry weather flows indicate that 65% of the water use reaches the wastewater plant.
- c) I/I was identified as a significant issue. As a result, the SSES was completed and actual sanitary sewer system rehabilitation was accomplished as a result.
- d) Wastewater flows from the 2001 plan based on 2000 flows recorded indicated the following flows:
  - Average day dry weather wastewater flow = 1.35 MGD
  - Peak 2-Hour wet weather wastewater flow = 8.65 MGD
  - Ratio of Peak 2-Hour to Average day flow = 6.4:1
- e) The plants average daily flow of 4 MGD would be adequate through Year 2020 (without any buffer) but the peak 2-hour flow would be exceeded by 2015. These flows projections have not come to be realized to date.
- f) Recommendation for improvements included a) rehab for I/I (infiltration and inflow), b) a new 30” interceptor sewer along Mustang Creek to relieve overloading in an old 12” line, and c) extension and paralleling of the Bull Creek interceptors.
- g) Recommendations to accommodate future growth in the western and southern part of the City were summarized.
- h) The wastewater CIP projected cost was \$25,756,144 from the 2001 Plan with the following projected timeline:
  - 2001 – 2005 \$6,542,035
  - 2005 – 2010 \$7,942,211
  - 2010 – 2015 \$4,276,840
  - 2015 – 2020 \$7,013,059

(These costs are shown for information purposes only for comparison with the cost shown in this 2017 SFP.)

## 8.2 Regional Wastewater Opportunities

The TCEQ encourages regionalization of wastewater plants where practical. Engineering reports submitted in support of new or major amendments to discharge permits must include an analysis of regional opportunities.

Given the current plant capacity and ability to expand the plant on the current site to double capacity, there is no driving force or economic benefit to relocating the plant. This limits the potential for regional efforts by combining with City of Hutto or BRA. There may be opportunities in the future.

Since the plant has capacity available, the system can serve new customers that locate to the City. Taylor could also offer sewer service to areas currently only served by water CCN's (such as Manville WSC). Feasibility would need to be determined. There are no current requests for expansion of sanitary sewer coverage in areas outside of Taylor's current service area.

## 8.3 CCN Issues and Recommendations

The City of Taylor provides wastewater service for its residents and areas within the designated CCN (Certificate of Convenience and Necessity). Taylor's assigned CCN number is 20121. The TCEQ CCN sewer service area map for the Taylor area is provided in **Figure 8-3**.

The adjacent entities to Taylor providing wastewater service include Hutto (20122) and Jonah SUD (21053). There are no agreements in place to take over service area, so the CCN map controls service providers. Noack WSC's water contract with Taylor includes a provision that Taylor can expand their wastewater CCN into Noack's water service area without protest. Similar clauses are not present for other water providers in the area.

The City's 2001 Master Plan included expanded service area to account for future growth. The City of Taylor should protect its availability to serve these areas by amending the CCN map to include known and estimated growth patterns.



**8.4 SCADA Review and Recommendations**

The SCADA for the sanitary sewer system is limited as there are relatively few lift stations that are in the system. As the water system SCADA is upgraded (see **Section 7.5**), the applicable wastewater infrastructure on SCADA can be upgraded. These costs are included in the water SCADA upgrade estimate. The WWTP SCADA is considered separately for the system at the wastewater treatment plant (see **Section 9.4**).

**8.5 City Base Map Review**

**Figure 8-1** provides the current wastewater system map. The map includes some updates based on the wastewater system operators’ knowledge of the system and base map changes that they maintain on Google Earth (kmz file).

**Table 8-1** summarizes the line sizes shown in the current GIS system and wastewater base map. The table includes pipe size, the number of line segments shown in the current GIS system, the total length of line per size and the percent of total of line lengths for each pipe size.

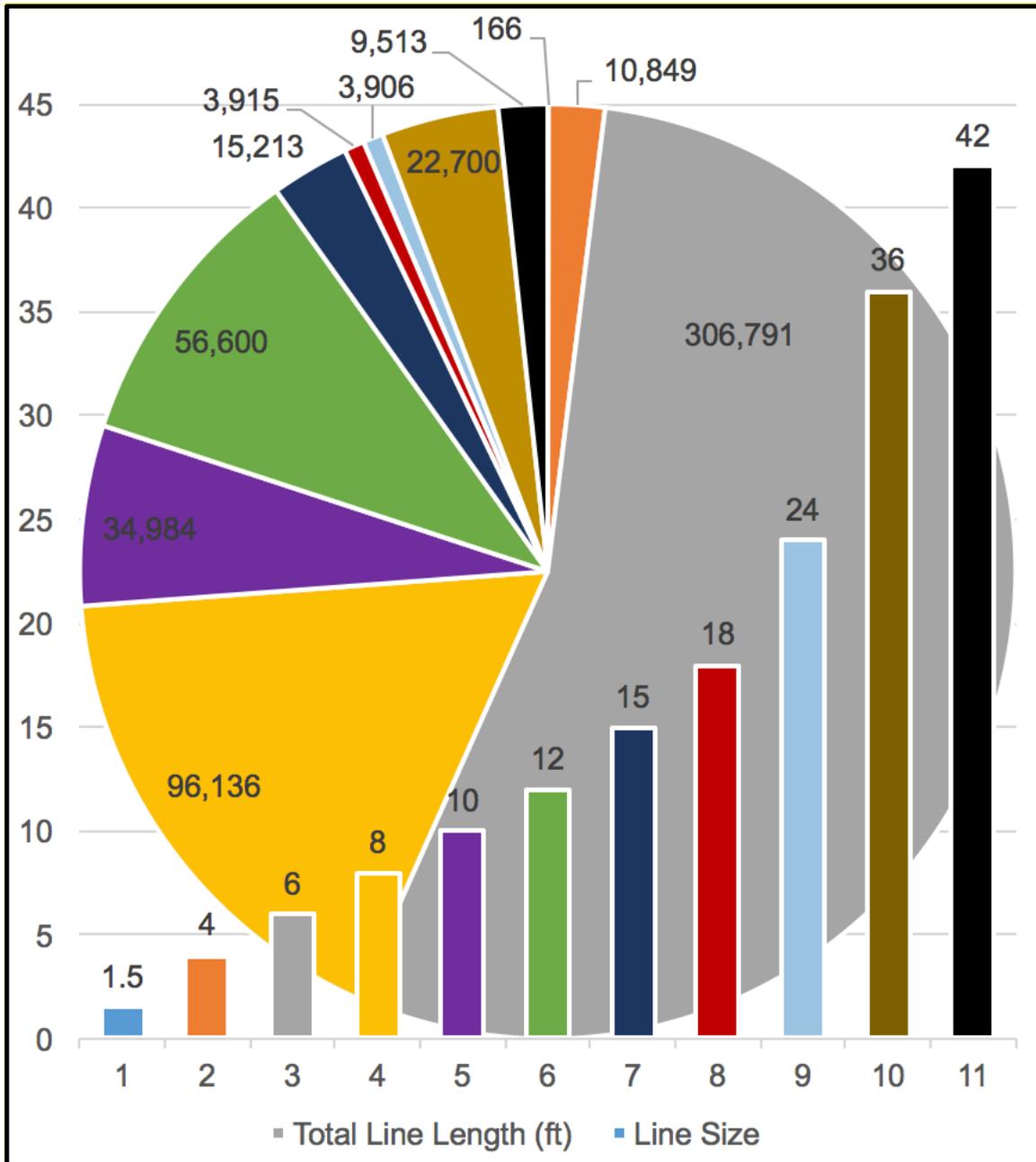
**Table 8-1. Wastewater Line Sizes, Segment Counts, and Quantities**

| Line Size (inches) | Line Count (segments) | Total Line Length (LF) | % of Total     |
|--------------------|-----------------------|------------------------|----------------|
| 1.5                | 9                     | 166                    | 0.03%          |
| 4                  | 144                   | 10,849                 | 1.93%          |
| 6                  | 731                   | 306,791                | 54.71%         |
| 8                  | 262                   | 96,136                 | 17.14%         |
| 10                 | 71                    | 34,984                 | 6.24%          |
| 12                 | 71                    | 56,600                 | 10.09%         |
| 15                 | 28                    | 15,213                 | 2.71%          |
| 18                 | 11                    | 3,915                  | 0.70%          |
| 24                 | 7                     | 3,906                  | 0.70%          |
| 36                 | 46                    | 22,700                 | 4.05%          |
| 42                 | 22                    | 9,513                  | 1.70%          |
|                    | <b>Total:</b>         | <b>560,772</b>         | <b>100.00%</b> |

According to current GIS data, the total length of sewer line is 560,772 LF or approximately 106 miles. It is possible some old lines are still counted, so GIS needs to be updated.

**Figure 8-4** illustrates the total line length per sewer line size based on the available information from the City’s map.

Figure 8-4. Wastewater Line Sizes (inches) and Quantities (LF)



It is recommended the City Wastewater Base Map be converted to grid system (11x17). This can be in both digital and hardcopy format. This will allow field operators to note specific discrepancies (location, line size, material type, etc.) or field locates that may be found in the field with the base map. This information can then be incorporated into annual base map updates.

The GIS should be updated and maintained continually with up to date wastewater system information.

## 8.6 Wastewater System Key Issues

The existing wastewater system condition was assessed based on all available data such as recently completed projects, problem areas based on input from City operators, previous studies, and local knowledge of system. The key issues for the wastewater system follow:

### 1. Infiltration / Inflow (I/I) and SSES

Flow monitoring was completed as part of the 2001 Master Plan. A SSES was completed for Basins 4, 5, and 7 in 2004. This led directly to a manhole rehabilitation effort in 2009. I/I was reduced as part of this effort. However, with any aging sanitary sewer system, new points of I/I or SSO (sanitary sewer overflows) can occur as lines and manholes deteriorate. A yearly program is recommended to focus on reducing I/I and eliminating SSOs.

A system wide SSES (Sanitary Sewer Evaluation Survey) is recommended to help quantify leaks, identify lines with significant issues, measure flows per basin, etc. This effort can help fine tune the priorities for line replacements identified in **Section 8.8**.

### 2. Undersized Lines

As previously noted, there is approximately 11,000 LF of undersized lines in the wastewater system (4" and smaller). While this is not significant, these lines should be replaced to prevent sewer stops.

### 3. Material Type and Age of Lines

The existing database for material type and age of sanitary sewer lines is lacking. In general, material type ranges from vitrified clay, concrete, ductile iron, fiberglass, and PVC. The clay lines are the most troublesome as they tend to lead directly to I/I. These lines are also some of the oldest in the system. All clay lines should be replaced and removed from the system. The long-term plan includes recommended line replacements.

### 4. Lift Station Conditions

In general, the existing lift stations are adequate, but they should be maintained to meet all current TCEQ rules and to meet flow demands. Where possible, lift stations should be eliminated from the system as operating cost tend to be high compared to gravity sanitary sewer. A summary of the lift stations and recommendations follows:

- Airport Lift Station – This lift station is located between US 79 and the T-Hangars at the airport. This lift station is relatively small. It should be eliminated when the Mustang Creek Interceptor is

constructed. This will provide for more development to the west without the need for a lift station.

- HEB lift station – This lift station is small and would be a low priority for elimination. It is possible to eliminate this station once the future Turkey Creek Interceptor is constructed.
- Windy Ridge Lift Station – This lift station is located on the south side of town. It serves the High School, some local connections, and is available for other development in the area. This station is the newest on the system and is in good condition. The City should continue to maintain this lift station to ensure optimal operation and efficiency.

### 5. Lift Station Backup Power

The lift stations mentioned above all have the TCEQ required backup power connections for a portable generator. The city has no dedicated portable generator for the lift stations. A trailer mounted unit should be purchased for use at the lift stations. The Airport and Windy Ridge lift stations have adequate connectors but the HEB lift station control panel will require some modification.

Permanent backup power was considered for the lift stations. Since the Airport and HEB lift stations can be replaced by future interceptor sewer lines, on-site generators are not recommended. The flows at the Windy Ridge Lift Station should be monitored and permanent power considered when flows reach near capacity of the station. Currently, the wet well is sufficient to allow a portable generator to be used to adequately keep up with the flows.

### 6. GIS

The City previously setup the wastewater system on the City's GIS system. The last update was in 2009. The information is basic with line size and approximately location on the correct side of the road. Given the timing of the last update and only basic information provided, the current information in the GIS should be updated. The GIS system for wastewater should be expanded to include:

- GPS coordinates of manholes, cleanouts, flow monitoring stations, and lift stations. GPS information can be obtained as part of the recommended SSES.
- Line material type
- Line age
- Number of sanitary sewer calls for service from stoppage or other

issues. (The relatively new iWorks system has been implemented by the Water Department to better track work orders but the iWorks does not yet have the City wastewater map incorporated. Tracking work orders issued can be accomplished with interface with GIS. This will be an excellent management tool in the future to help prioritize line replacement by focusing on lines with repeat issues.)

- Other pertinent data as may be required by TCEQ rule or operator preference.

It may be more cost efficient to have an in-house staff person run and maintain the GIS system.

7. Wastewater Line Trouble Areas

In discussions with the system operators, several areas in the wastewater system are considered “troubled areas”. These areas have issues with repeated stoppages, I/I, or conflicts with access. **Table 8-2** summarizes the current wastewater trouble areas as shared by City staff.

**Table 8-2. Wastewater Line Trouble Areas Noted by Operators**

| Size (In) | Street                      | Location                            | Comments       |
|-----------|-----------------------------|-------------------------------------|----------------|
| 6"        | 1613 N. Lynn                |                                     | Under driveway |
| 6"        | 1613 N. Lynn                | All areas in front and behind       | Driveways      |
| 6"        | Alley between Bind & Symes  | Walnut & Pecan                      |                |
| 12"       | Alley between Doak and Park | 3 <sup>rd</sup> and 2 <sup>nd</sup> |                |

The alley issue is a result of uncontrolled construction (like fences and storage buildings) and also due to tight conditions with other issues. Pipe bursting is a construction method to help in these conditions.

The costs associated with the trouble areas listed above are addressed in **Section 8.8** as part of the overall long-term priority items.

## 8.7 Wastewater System Future Needs

In addition to the wastewater system key issues described in **Section 8.6**, there are other sanitary sewer system needs based on demand projections. The previous work identified as part of the 2001 Master Plan has not been implemented to date because the growth has not occurred in the system as originally projected. Since growth has not been as rapid as the 2001 Master Plan estimated, many of the “growth” related projects remain valid. The long-term plan outlined in **Section 8.8** provides an extension of the previous work to account for future demands estimated in this 2017 Strategic Facility Plan.

Other areas of future wastewater system needs are outlined below:

1. Typically, new developments are required to pay for any wastewater line extension project needed for said development. As new development occurs, the city should consider “upsizing” wastewater line extensions (or lift stations) where strategic for other future growth needs. In general, the City should consider a “development” reserve for oversizing lines.
2. The Engineering Manual established by the City should be maintained in the future. Some of the key highlights follow:
  - Adhere to all TCEQ rules (minimum and maximum slopes of pipes, manhole spacing, etc.)
  - Minimum service size to house 4” with cleanout at property line for City access to service line in the rights-of-way.
  - Minimum collection lines size 6” (8” generally recommended)
  - Design wastewater line projects to the minimum standards established.
3. To help with future system demand planning based on actual population and development areas, the City’s Sanitary Sewer Model should be updated. The model should include the known system changes as identified herein and based on staff input. This will provide a tool for planning for future wastewater system needs based on growth or new planned developments. Some of the other benefits of an updated model include:
  - Refine line replacement priorities based on current I/I.
  - Estimate flows to the WWTP and capacity impacts both present and in the future.
  - Assist operators with potential areas of SSO to increase routine inspections.

The model can be updated every 5 years based on line replacements or new developments/growth. This function can be completed by a qualified staff person or consult with an engineer.

## 8.8 Long-Term Plan - Wastewater

The long-term plan for the wastewater system requires capital investment to meet the various stated goals in this section. Priority is based on projected needs based on the wastewater system needs. The most immediate maintenance and short-term needs include:

- 1) Replace all lines smaller than 6" (total of 11,000 LF based on current base map information). The total for undersized line replacement projects is estimated as \$660,000).
- 2) Conduct SSES for each major basin (2 each which includes the 8 sub-basins). SSES should include smoke testing, leak detection, drainage basin metering, and Sanitary Sewer Hydraulic Modeling to verify capacities. The two (2) studies can be completed concurrently or sequentially based on budget requirements. The budget is \$400,000 for each SSES (\$800,000 total).
- 3) Based on results of the two (2) SSES findings, complete wastewater line point repairs (for misaligned joints or root intrusion) and replacements (such as clay pipe) and complete manhole rehabilitation to eliminate SSOs and I/I. The budget rehab existing lines and manholes not to be replaced as part of other capital improvements is \$2,000,000 (\$1,000,000 per basin). An alternate to CIP approach to sewer system rehabilitation is for the city to hire a crew and equipment to address in-house.
- 4) Upgrade GIS for wastewater line information (\$50,000 – assumes manhole and line information gathered during SSES efforts).
- 5) Upgrade SCADA system for lift station monitoring (costs included in Water SCADA upgrades since few lift stations are in the system).
- 6) Purchase dedicated portable generator for the lift stations (primarily for the Windy Ridge Lift Station) (\$100,000).
- 7) Modify wastewater CCN to incorporate future growth areas (\$100,000)
- 8) Address troubled areas identified by operators in summer of 2017 (see **Table 8-2**; budget \$150,000).

Other near-term capital type projects that are priority include:

- a) Eliminate airport lift station by construction of the Mustang Creek Interceptor. This proposed 18" interceptor routes from the west side of the airport, under US 79, and connect to the 36" interceptor in Mustang Creek (approximately 4,500 LF). Probable cost is \$1,500,000.
- b) Bull Branch main interceptors include 2 lines that are in parallel (10" and 12"/15"). These lines are in bad condition and need to be replaced with one larger sewer main (24"/36"). This project will be a major project and can be completed in phases (starting at lower sections and working up creek). The estimated total length is 13,000 LF (from the 42" line from Mustang Creek to the upper reaches of Bull Branch near Mallard Ln) with a probable total cost of \$4,000,000.

There are projects identified in the 2001 Master Plan that have not been

completed to date since growth has not dictated the need to implement the project. The projects remaining are prioritized as follows:

- Extend 12"/15" interceptor along upper reaches of Bull Branch to serve the needs of projected growth [*project is part of Item b) above from the near-term project list*]
- Add capacity to the upper reaches of the existing Bull Branch Interceptor by replacing the 10" line with an 18" line and constructing a 15" line parallel to the existing 15" line.
- Extend a 12" interceptor along Bull Branch to serve the needs of projected growth.
- Extend a 15"/18" line along the railroad west of Loop 427.
- The existing 10" lower Bull Branch interceptor is made of vitrified clay. Clay lines crack over time, leading to significant infiltration into the line or exfiltration into the surrounding soil. The existing line should be replaced with an 18"+ line (assuming the line is in poor condition otherwise a second parallel line could be considered). [*project is part of Item b) above from the near-term project list*]
- Extend a 12"/15"/18" interceptor along Mustang Creek.

In addition, there are future growth type projects identified in the 2001 plan that are solely for development. These projects can be implemented when growth so dictates and include:

- Replacing the 6" line serving Sewer Basin 1 with an 18" line.
- Extend a 12"/15" line along upper reaches of Mustang Creek. (This project provides sewer to an area that can support a large industrial type site).
- Construct 12" interceptor along Turkey Creek, a lift station, and a force main to serve projected growth in Sewer Basin 10. (Eliminate HEB lift station if possible after this project).

For all the short-term and long-term wastewater system needs, the prioritized list with costs are summarized in **Table 8-3**. **Figure 8-5** summarizes the projects on the wastewater base map by priority.

### 8.9 5-Year CIP - Wastewater

An example 5-year CIP for the wastewater system is provided in **Table 8-4** (total of \$9,710,000). For those projects listed in the 5-year CIP, the location can be seen on the long-term facility map (see **Figure 8-5**).

### 8.10 General Recommendations - Wastewater

Other recommendations applicable to the wastewater system include:

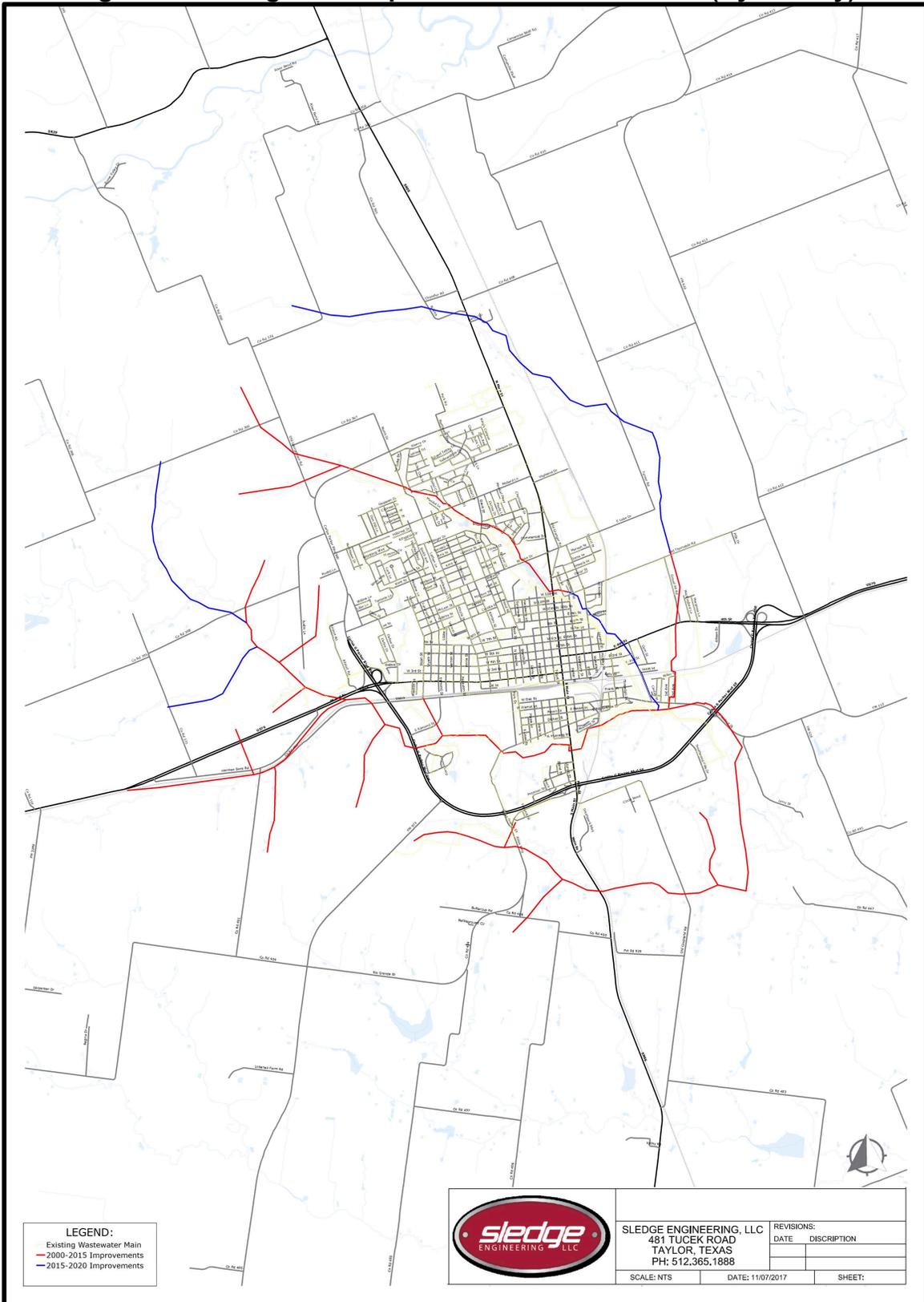
1. Update Water and Wastewater Impact Fee (per law, these fees must be updated every 5 years)
2. Update Water and Wastewater Rate Study (5-year updates recommended)
3. Complete SSES (included in CIP)

## City of Taylor – 2017 Strategic Facility Plan

| <b>Table 8-3. Prioritized Cost for Improvements - Wastewater</b> |  |                    |                    |                     |                     |
|--|--|--------------------|--------------------|---------------------|---------------------|
| Item   | Description  | Priority 1         | Priority 2         | Priority 3          | Total               |
| 1  | Replace all lines smaller than 6"  | \$330,000          | \$330,000          |                     | \$660,000           |
| 2  | SSES - Mustang Creek Basin   | \$400,000          |                    |                     | \$400,000           |
| 3  | SSES - Bull Branch Basin   | \$400,000          |                    |                     | \$400,000           |
| 4  | System Rehab based on SSES's   |                    | \$2,000,000        |                     | \$2,000,000         |
| 5  | GIS Upgrade - Wastewater   | \$50,000           |                    |                     | \$50,000            |
| 6  | SCADA Upgrades (Part of Water)   | \$-                |                    |                     | \$-                 |
| 7  | Lift Station Portable Generator  | \$100,000          |                    |                     | \$100,000           |
| 8  | CCN Wastewater Amendment   | \$100,000          | \$100,000          |                     | \$200,000           |
| 9  | Trouble Areas (Summer 2017)  | \$150,000          |                    |                     | \$150,000           |
| 10   | Eliminate Airport Lift Station - Mustang Creek Interceptor Extension         | \$1,500,000        |                    |                     | \$1,500,000         |
| 11   | Bull Branch Interceptors Replace   | \$2,000,000        | \$2,000,000        |                     | \$4,000,000         |
| 12   | Complete Sanitary Sewer Model  |                    |                    | \$250,000           | \$250,000           |
|  | <b>2001 Master Plan Remaining Priority Projects:</b>                         |                    |                    |                     | \$-                 |
| 13   | Add capacity to upper reaches of Bull Branch (replace 10" line)              |                    |                    | \$2,100,000         | \$2,100,000         |
| 14   | Extend 12" interceptor along Bull Branch to serve additional capacity        |                    |                    | \$1,100,000         | \$1,100,000         |
| 15   | Extend 15"/18" line along railroad west of Loop 427                          |                    |                    | \$900,000           | \$900,000           |
| 16   | Extend 12"/15"/18" interceptor along Mustang Creek                           |                    |                    | \$2,200,000         | \$2,200,000         |
|  | <b>2001 Master Plan Remaining Priority Projects for Growth:</b>              |                    |                    |                     | \$-                 |
| 17   | Replace 6" line serving Basin 1 with 18"                                     |                    |                    | \$1,900,000         | \$1,900,000         |
| 18   | Extend 12"/15" line along upper reaches of Mustang Creek                     |                    |                    | \$2,100,000         | \$2,100,000         |
| 19   | Construct 12" interceptor along Turkey Creek, LS, and forcemain for Basin 10 |                    |                    | \$3,800,000         | \$3,800,000         |
|  | <b>Total Probable Cost</b>   | <b>\$5,030,000</b> | <b>\$4,430,000</b> | <b>\$14,350,000</b> | <b>\$23,810,000</b> |

\* As previously noted, all cost shown in 2017 dollars for ease in comparison across all priorities. Prior to implementation in CIP, cost estimates should be updated.

Figure 8-5. Long-Term Improvements – Wastewater (By Priority)



\* See Digital Map (PDF) for clarity; see Exhibits for Council Districts & larger scale

Table 8-4. 5-Year CIP – Wastewater (Example CIP shown)

| Project Type / Title  | Funding Source(s) | Project Type | Probable Total Cost | Grant Funding | FY2017-18   | FY2018-19         | FY2019-20         | FY2020-21           | FY2021-22           | FY2022-23           | Remaining Projects   |
|---|-------------------|--------------|---------------------|---------------|-------------|-------------------|-------------------|---------------------|---------------------|---------------------|----------------------|
| Replace all lines smaller than 6"   | Utility, Bond     | Capital      | \$ 660,000          | \$ -          |             |                   |                   | \$ 220,000          | \$ 220,000          | \$ 220,000          | \$ -                 |
| SSES - Mustang Creek Basin  | Utility Fund      | Professional | \$ 400,000          | \$ -          |             | \$ 400,000        |                   |                     |                     |                     | \$ -                 |
| SSES - Bull Branch Basin  | Utility Fund      | Professional | \$ 400,000          | \$ -          |             |                   | \$ 400,000        |                     |                     |                     | \$ -                 |
| System Rehab based on SSES's  | Bond, TWDB        | Capital      | \$ 2,000,000        | \$ -          |             |                   |                   | \$ 1,000,000        | \$ 1,000,000        |                     | \$ -                 |
| GIS Upgrade - Wastewater  | Utility Fund      | Professional | \$ 50,000           | \$ -          |             |                   | \$ 50,000         |                     |                     |                     | \$ -                 |
| SCADA Upgrades (Part of Water)  | Utility Fund      | Professional | \$ -                | \$ -          |             |                   |                   |                     |                     |                     | \$ -                 |
| Lift Station Portable Generator   | Utility Fund      | Capital      | \$ 100,000          | \$ -          |             | \$ 100,000        |                   |                     |                     |                     | \$ -                 |
| CCN Wastewater Amendment  | Utility Fund      | Professional | \$ 200,000          | \$ -          |             |                   | \$ 100,000        | \$ 100,000          |                     |                     | \$ -                 |
| Trouble Areas (Summer 2017)   | Utility Fund      | Capital      | \$ 150,000          | \$ -          |             | \$ 100,000        | \$ 50,000         |                     |                     |                     | \$ -                 |
| Eliminate Airport Lift Station - Mustang Creek Interceptor Extension          | Bond, TWDB        | Capital      | \$ 1,500,000        | \$ -          |             |                   |                   |                     | \$ 1,500,000        |                     | \$ -                 |
| Bull Branch Interceptors Replace  | Bond, TWDB        | Capital      | \$ 4,000,000        | \$ -          |             |                   |                   |                     |                     | \$ 4,000,000        | \$ -                 |
| Complete Sanitary Sewer Model   | Utility Fund      | Professional | \$ 250,000          | \$ -          |             |                   |                   |                     |                     | \$ 250,000          | \$ -                 |
| <b>2001 Master Plan Remaining Priority Projects:</b>                          |                   |              |                     | \$ -          |             |                   |                   |                     |                     |                     |                      |
| Add capacity to upper reaches of Bull Branch (replace 10" line)               | Bond              | Capital      | \$ 2,100,000        | \$ -          |             |                   |                   |                     |                     |                     | \$ 2,100,000         |
| Extend 12" interceptor along Bull Branch to serve additional capacity         | Bond              | Capital      | \$ 1,100,000        | \$ -          |             |                   |                   |                     |                     |                     | \$ 1,100,000         |
| Extend 15"/18" line along railroad west of Loop 427                           | Bond              | Capital      | \$ 900,000          | \$ -          |             |                   |                   |                     |                     |                     | \$ 900,000           |
| Extend 12"/15"/18" interceptor along Mustang Creek west of airport            | Bond              | Capital      | \$ 2,200,000        | \$ -          |             |                   |                   |                     |                     |                     | \$ 2,200,000         |
| <b>2001 Master Plan Remaining Priority Projects for Growth:</b>               |                   |              |                     | \$ -          |             |                   |                   |                     |                     |                     |                      |
| Replace 6" line serving Basin 1 with 18"                                      | Bond              | Capital      | \$ 1,900,000        | \$ -          |             |                   |                   |                     |                     |                     | \$ 1,900,000         |
| Extend 12"/15" line along upper reaches of Mustang Creek                      | Bond              | Capital      | \$ 2,100,000        | \$ -          |             |                   |                   |                     |                     |                     | \$ 2,100,000         |
| Construct 12" interceptor along Turkey Creek, L.S, and forcemain for Basin 10 | Bond              | Capital      | \$ 3,800,000        | \$ -          |             |                   |                   |                     |                     |                     | \$ 3,800,000         |
| <b>TOTAL</b>  |                   |              | <b>\$23,810,000</b> | <b>\$ -</b>   | <b>\$ -</b> | <b>\$ 600,000</b> | <b>\$ 600,000</b> | <b>\$ 1,320,000</b> | <b>\$ 2,720,000</b> | <b>\$ 4,470,000</b> | <b>\$ 14,100,000</b> |



## 9. WASTEWATER TREATMENT PLANT

This section summarizes the previous study completed for the City of Taylor by Sledge Engineering title “**Wastewater Treatment Plant – 2016 Strategic Facility Plan**” dated October 28, 2016. Updates are included herein based on recent activities at the plant.

### 9.1 Existing Plant Information

The City has one (1) wastewater treatment plant known as the Mustang Creek Wastewater Treatment Plant. The plant is located on the southeast side of Taylor approximately 3,000 feet from the intersection of US 79 and FM 112. The plant is located off of FM 112 at 100 Larry Street. The WWTP discharges effluent into Mustang Creek (which flows into Brushy Creek in Segment No. 1244 of the Brazos River Basin).

**Figure 9-1** provides a “Bird’s Eye” view of the plant property

**Figure 9-1. “Bird’s Eye” View of WWTP Property**



The wastewater treatment plant provides treatment services for all current users on the sanitary sewer collection system of the City of Taylor. This plant was constructed in 1998. The design plans were issued July 11, 1997 with the “record drawings” issued May 15, 2000.

The plant capacity was designed to 4 million gallons per day (MGD) annual average flow of effluent. The peak design capacity was planned for 6,944 gallons per minute (gpm) two-hour peak flow (or 10 MGD on an equivalent 24-hour basis). The plant remains at these original design flows.

The project site and yard plan from the “record” drawings are provided for reference in **Figure 9-2**. The treatment units listed on this sheet will be summarized in this section.



The wastewater treatment plant includes the following major components:

- Climber bar screen (36" channel with manual bypass channel; 2 Hp Motor)
- Parshall Flume Influent Meter (open channel)
- Influent Lift Station (5 pumps; two 60 Hp Motor Pumps, two 40 Hp Motor Pumps, one 15 Hp Motor Pump)
- Internally Fed Rotating Fine Screen (rated for 5 MGD; 1 Hp Motor)
- Treatment Units No. 1 and No. 2 – Aeration Units (bubble diffuser aeration with air provided by blowers – 2 each at 125 Hp)
- Treatment Unit No. 1 - Final Clarifier No. 1 (effective diameter = 65'; ½ Hp Motor)
- Treatment Unit No. 2 - Final Clarifier No. 2 (effective diameter = 65'; ½ Hp Motor)
- Final Clarifier No. 3 (effective diameter = 65'; ½ Hp Motor)
- Ultraviolet (UV) disinfection (2 channels)
- Venturi Type Effluent Meter (closed pipe)
- Cascade Aeration and 36" Effluent Outfall Pipe to Mustang Creek
- Sludge Pump Station for WAS/RAS (3 RAS pumps with 30 Hp Motors and 2 WAS pumps with 7.5 Hp Motors; influent meter located on forcemain near point of discharge at influent lift station)
- Aerobic Digester (carousel type unit with 2 – 60 Hp motor driven propellers)
- Gravity Sludge Thickener (effective diameter = 34'; ¾" Hp Motor)
- Sludge Dewatering Belt Press (sludge pump 10 Hp Motor, booster pump 10 Hp Motor); backup is Sludge Drying Beds
- Non-potable water re-use system (5,000-gallon pressure tank, 2 - 20 Hp Motor Pumps, air)
- Office, Laboratory, and Storage Building with Generator (750KW,937.5 kva)

**9.2 TPDES Permit**

The City of Taylor’s TPDES permit authorizes the City to dispose of treated effluent into Mustang Creek (thence to Brushy Creek in Segment No. 1244 of the Brazos River Basin). The Texas Pollutant Discharge Elimination System (TPDES) permit number for the plant is WQ0010299001 (EPA ID No. TX0020443). The current permit was issued on January 22, 2014 and must be renewed prior to the permit expiring at midnight on December 1, 2018. **Table 9-1** shows a summary list of permitted effluent parameters.

**Table 9-1. Current Discharge Permit Pollutant Limits**

| Effluent Parameter   | Final Limit                  |
|--|------------------------------|
| <b>Annual Average Daily Flow<br/>(measure continuous via totalizing meter)</b>   | <b>4.0 MGD</b>               |
| Daily Average Flow   | Report                       |
| Daily Maximum Flow in Month  | Report                       |
| <b>2-Hour Peak Flow</b>  | <b>6,944 gpm</b>             |
| <b>Daily Average Carbonaceous Biochemical<br/>Oxygen Demand (CBOD<sub>5</sub>)<br/>(measure by composite samples 2/week)</b> | <b>10 mg/L<br/>(334 ppd)</b> |
| 7-Day Average CBOD <sub>5</sub>  | 15 mg/L                      |
| Daily Maximum CBOD <sub>5</sub>  | 25 mg/L                      |
| Single Grab Sample Maximum CBOD <sub>5</sub>   | 35 mg/L                      |
| <b>Daily Average Total Suspended Solids (TSS)<br/>(measure by composite sample – 2/week)</b>                                 | <b>15 mg/L<br/>(500 ppd)</b> |
| 7-Day Average TSS  | 25 mg/L                      |
| Daily Maximum TSS  | 40 mg/L                      |
| Individual Grab Sample Maximum TSS   | 60 mg/L                      |
| <b>Daily Average Ammonia Nitrogen (NH<sub>3</sub>N)<br/>(measure by composite sample – 2/week)</b>                           | <b>2 mg/L<br/>(67 ppd)</b>   |
| 7-Day Average NH <sub>3</sub> N  | 5 mg/L                       |
| Daily Maximum NH <sub>3</sub> N  | 7 mg/L                       |
| Individual Grab Sample Maximum NH <sub>3</sub> N   | 15 mg/L                      |
| <b>Daily Average E. coli, CFU or MPN/100 mL<br/>(measure by grab sample – 1/day)</b>   | <b>126</b>                   |
| Daily Maximum E. coli, CFU or MPN/100 mL   | 399                          |
| <b>Minimum Dissolved Oxygen (DO)<br/>(measure by grab sample – 2/week)</b>   | <b>4.0 mg/L</b>              |
| Maximum pH (measure by grab sample – 1/week)   | 9.0                          |
| Minimum pH (measure by grab sample – 1/week)   | 6.0                          |
|  | -                            |

MGD - million gallons per day      gpm - gallons per minute  
 mg/L - milligrams per liter      ppd - pounds per day

Other key requirements listed in the permit include:

- The permit also requires no discharge of floating solids or visible foam in other than trace amounts and no discharge of visible oil.
- The annual average flow and maximum 2-hour peak flow shall be reported monthly.
- The plant must maintain backup power in the event of electrical power failures.
- City must employ or contract with one or more licensed operators as defined in 30 TAC Chapter 30.
- 30-day average (or monthly average) percent removal for BOD and TSS shall not be less than 85%.
- Buffer zones must be maintained in accordance with 30 TAC 309.13 (a) – (d).
- The plant must be protected from the 100-year flood.
- Biomonitoring requirements in the permit apply to the outfall for whole effluent toxicity (WET) testing.
- Sludge provisions of the permit must be met. Annual sludge report is required.
- Pre-Treatment Program required for industrial users.

The TCEQ requires monthly operating reports to document TPDES permit compliance.

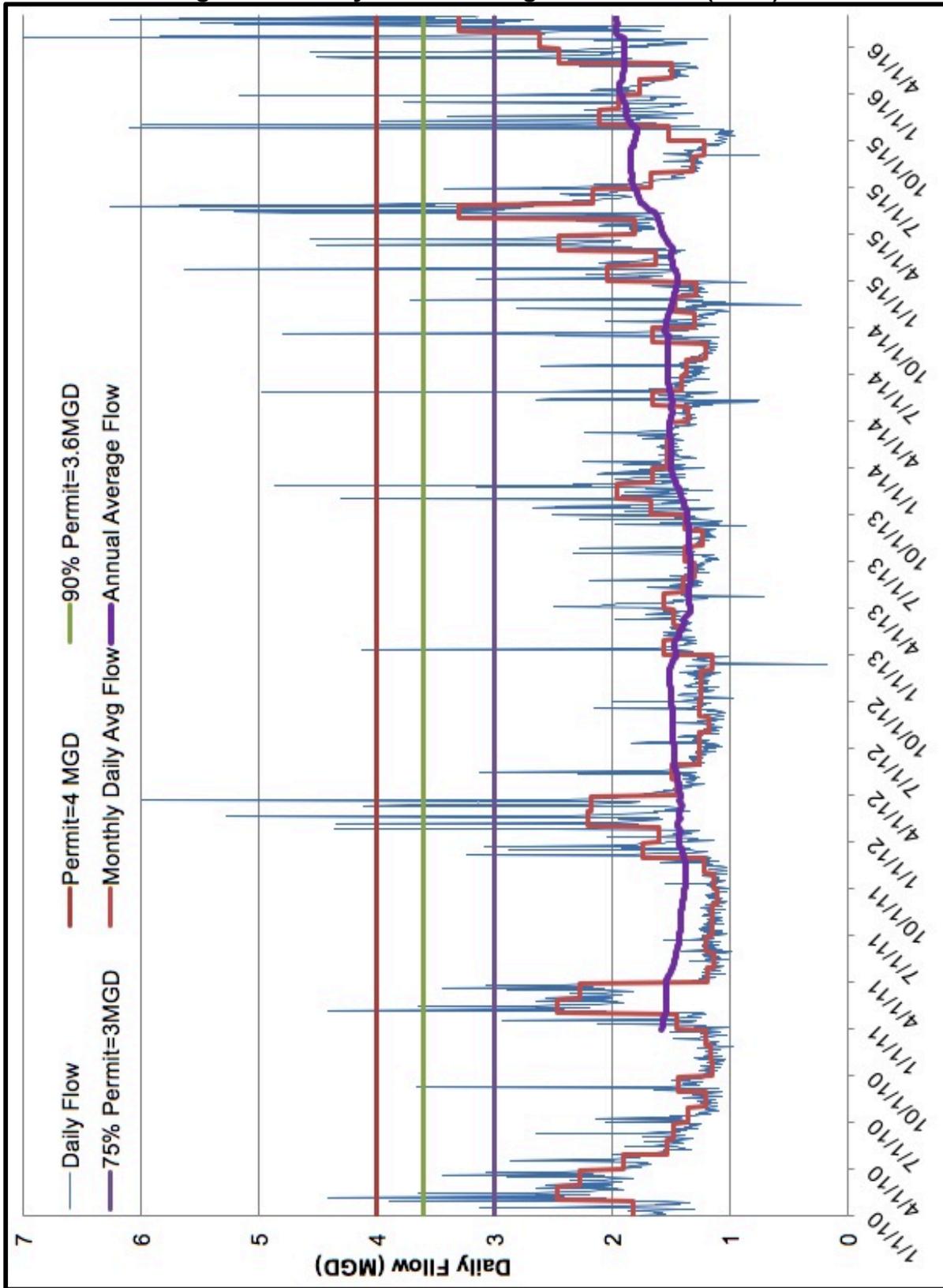
### 9.3 Daily Operating Logs Parameter Summary

Detailed analysis of the individual effluent parameters is provided in the “**Wastewater Treatment Plant - 2016 Strategic Facility Plan**”. The following summarizes individual key parameters shown in **Table 9-1**.

#### 1. Daily Flow

**Figure 9-3** graphs the daily flow values from 2010 – 2016.

Figure 9-3. Daily Flow Readings 2010 – 2016 (MGD)



This chart also provides for reference:

- a) Daily average flow permit limit = 4.0 MGD,
- b) 90% of the annual average limit = 3.6 MGD
- c) 75% of the annual average limit = 3.0 MGD.

According to the TPDES Permit, when the average daily flow exceeds 75% of the permitted level (or 3.0 MGD) for three consecutive months, the TCEQ requires the permittee to either: 1) initiate engineering and financial planning for the expansion and/or upgrading of the wastewater treatment and/or collection facilities or 2) seek a waiver for this requirement.

The TCEQ also requires construction to commence for plant expansion when the flow exceeds 90% of the permitted limit (or 3.6 MGD).

The daily flow values shown in **Figure 9-3** above the permit limit DO NOT represent a violation of the permit or exceedance of the daily average flow permit limit. Permit compliance is based solely on the “annual average flow” which is defined as “*the arithmetic average of all daily flow determinations taken within the preceding 12 consecutive calendar months*”. The plot of the annual average flow (or running 365-day average) is used to determine permit compliance and compared to the permit limit of 4 MGD. As shown on **Figure 9-3**, the annual average flow value is never above the permit limit thresholds for the time period shown.

### 2. CBOD5, TSS, and NH3-N

The plant has excellent performance in meeting the permit effluent limits for CBOD5 and TSS. For comparison, CBOD5 permit limit is 334 ppd and TSS permit is 500 ppd. The effluent results are a fraction of the permit limits with average monthly CBOD5 and TSS removals that are only 5% and 8% respectively of the permit values.

The permit limit for NH3-N is 67 ppd. As with CBOD5 and TSS, the effluent NH3-N results are a fraction of the permit limit (11%).

### 3. Disinfection

The permit limit for *E. coli* (CFU or MPN/100 mL) is 126 on a daily average basis for each month. The effluent always complies with the permit. For example, since January 2015, the average *E. coli* result is 23 which is only 18% of the permit limit of 126.

One area of concern for *E. coli* compliance is the noticeable uptrend since January 2015. This indicates that the UV system is failing (system was replaced in 2017).

## 9.4 Existing Treatment Process and Units

Various units have indications of structural issues. Structural deterioration has occurred at the Aerobic Digester. In addition, various areas adjacent to treatment units show settlement of 6” to 12” inches with sidewalk and some structural cracking. Recommendations to address the structure are included in the list of proposed improvements.

The existing plant process utilizes a mechanical plant operating in the conventional activated sludge mode to treat the influent wastewater to the levels prescribed in the TPDES permit.

To evaluate the existing treatment plant’s treatment units, the TCEQ rules pertaining to treatment unit sizing were used to compare to the calculated capacities. Chapter 30 of the Texas Administrative Code includes Chapter 217 – Design Criteria for Sewerage Systems is used as the standard for comparing Taylor’s plant to the criteria. These rules became effective August 28, 2008 (with various updates as recent as 2015). A detailed plant evaluation was provided as part of the WWTP – 2016 Strategic Facility Plan.

The following influent characteristics were assumed and used in the calculations of treatment unit capacities. A hydraulic profile and modeling of flows through the plant was not included as part of this scope of work. Prior to next permit renewal a hydraulic model is recommended to verify peak flow capacities through the plant’s treatment units and connecting piping.

The existing plant evaluation was based on the following:

- Average annual flow = 4 MGD (2,777 gpm); 2-Hour Peak 6,944 gpm (10 MGD)
- CBOD<sub>5</sub> Influent = 400 mg/L (13,344 ppd) Effluent = 10 mg/L (334 ppd)
- TSS Influent = 250 mg/L (8,340 ppd) Effluent = 15 mg/L (500 ppd)
- NH<sub>3</sub>-N Influent = 50 mg/L (1,668 ppd) Effluent = 2 mg/L (67 ppd)

**Table 9-2** provides a summary of the detailed analysis and calculated capacities for each major unit. *Note: If the TCEQ changes the TPDES permit in the future and lowers the effluent parameters, then the plant must be reevaluated. This effort will likely be required at each permit renewal.*

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**Table 9-2. Existing WWTP Units Capacity and TCEQ Rule Compliance**

| <b>Unit</b>  | <b>Unit Information</b>   | <b>Evaluated Capacity</b>   | <b>TCEQ Reference</b>   |
|--|---|---|---|
| Bar Screen   | Climber bar screen with conveyor to dumpster  | 0.5 Inch<br>10 MGD  | 217.121 – must include manual bypass channel  |
| Influent Meter                                     | Parshall Flume Throat Width =<br>Peak Capacity =<br>Continuous flow recorder, transmitter, and totalizer chart  | 18 Inch<br>15.9 MGD   |   |
| Influent Lift Station                              | Pump 1 (15 Hp) =<br>Pump 2 and 3 (40 Hp) =<br>Pump 4 and 5 (60 Hp) =<br>Firm Capacity with 4 pumps =  | 500 gpm<br>2,150 gpm<br>3,000 gpm<br>7,800 gpm  | Pump peak flow with firm capacity<br>217.61(c)<br><i>Estimated Flows</i>  |
| Influent Forcemain To Fine Screen and Splitter Box | 20" diameter pipe<br>Area =<br>Velocity at average flow =<br>Velocity at peak 2-hour flow =   | 2.18 sf<br>2.84 fps<br>7.09 fps   | Minimum velocity<br>Forcemain 3 fps   |
| Fine Screen  | Design capacity =<br>Internally feed rotating fine screen<br>Space for second screen available and is recommended   | 5 MGD   | 217.122 – clear openings < 0.25"  |
| Grit Chamber                                       | Not currently provided but is recommended   |   | 217.124   |
| Aeration Basin                                     | Depth at peak water surface elev. =<br>Volume of Basin =<br>Influent BOD <sub>5</sub> =<br>Calculated organic loading =<br><br>Calculated Capacity =<br>Aeration Provided by Blowers and Bubble Diffusers                       | 16 ft<br>2.9 MG<br>13,344 ppd<br>35 ppd/<br>1000cf<br>4.0 MGD<br>1,250 lbO <sub>2</sub> /hr | Required organic loading is 35 ppd BOD <sub>5</sub> per 1,000 cf of volume<br>217.154(b)<br>2.2 lbO <sub>2</sub> /lbBOD<br>217.155(a) |
| Clarifiers   | # of Clarifiers<br>Clarifier Diameter =<br>Clarifier Side Water Depth =<br>Total Clarifier Surface Area (each) =<br>Capacity of Clarifiers at Avg Flow =<br>Capacity of Clarifiers at Peak =<br>Total Detention Time Provided = | 3<br>65 ft<br>12 ft<br>2,827 sf<br>5.09 MGD<br>10.18 MGD<br>1.83 hrs                        | Maximum loading Rate at peak flow is 1,200 gpd/sf<br>217.154<br>Detention Time = 1.8 hr   |
| Disinfection Chamber                               | Number of Channels =<br>Total Number of Banks =<br>Total Number of Lamps =  | 2<br>10<br>400  | Disinfectant for Peak Flow<br>217.291   |



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| Unit  | Unit Information  | Evaluated Capacity  | TCEQ Reference   |
|---|---|---|--|
| Effluent Meter                                | Venturi Flow Tube<br>Continuous flow recorder,<br>transmitter, and totalizer chart<br>Chart Calibrated to Max =   | 15.9 MGD<br><br>10 MGD  | Effluent flow must<br>be measured<br>217.33(a); Need<br>weir or flume                                |
| Cascade Aeration                              | Number of Steps with Spikes   | 7   | Adequate for DO  |
| Return/<br>Waste<br>Sludge<br>Pump<br>Station | Number of RAS Pumps =<br>Motor Size =<br><i>Estimated</i> Flow 1 pump running =<br>Estimated Firm Capacity =<br>Number of WAS Pumps =<br>Estimated WAS capacity =<br>Estimated WAS capacity = | 3<br>30 Hp<br>1,200 gpm<br>2,400 gpm<br>2<br>600 gpm<br>1,200 gpm | Pumps should<br>range from 200 to<br>400 gpd / clarifier<br>total surface area<br><br>217.152 (j)(3) |
| Aerobic<br>Digester                           | Surface Area =<br>Total Volume =<br>Number of Mixers =<br>Motor Size Per Mixer =  | 9,060. Sf<br>0.813 MG<br>2<br>60 Hp                               | Design Air<br>0.5 Hp per<br>1000cf<br>217.49(t)  |
| Gravity<br>Thickener                          | Number of Units =<br>Diameter =<br>Surface Area =<br>Volume =   | 1<br>34 ft<br>707 sf<br>0.063 MG                                  | Used for sludge<br>holding tank prior<br>to dewatering   |
| Sludge<br>Dewatering                          | Number of Belt Presses =<br>Drying Bed provided for backup  | 2   | TCEQ<br>217.250  |
| Reclaim<br>Water<br>System                    | Pressure Tank Size<br>Pumps<br>Air Compressor<br>Meter  | 5,000 Gal<br>2 Each<br>1 Each<br>0 Each                           | 217.39 –<br>must use<br>system for<br>wash down<br>and<br>irrigation;<br>meter                       |

Based on the current TCEQ design criteria and the calculations summarized in **Table 9-2**, the majority of the plant meets current TCEQ rules. There are a few items that do not meet the current standards and will need to be addressed with overall plant improvements.

### 9.5 Long-Term Plan - WWTP

Since plant expansion is not anticipated over the next 20 years unless accelerated growth occurs, the alternatives listed herein focus on items needed to: a) address current deficiencies at the plant, b) improve operational performance, and c) reduce energy consumption.

Additional property is not recommended at this time since plant expansion is not necessary based on current growth patterns. If plant expansion is needed in the future, the existing property should be adequate to accommodate an expansion. This will help to reduce any potential environmental constraints since all improvements will be contained within the boundaries of the existing treatment plant site. There are no known environmental or permit issues associated with the existing site.

The recommended treatment unit improvements are summarized as follows:

1. Consider aerated pre-equalization basin to attenuate peak flows (after meter verification and data collection period until permit renewal in 2018).
2. Replace existing climber bar screen and conveyor belt to meet current TCEQ rules. Equipment is at end of useful life. Provide container (dumpster) that is fully covered with tight-fitting cover designed to reduce vector attraction. *This work was completed in August 2017.*
3. Replace influent gates (2 each – 36" x 48" aluminum slide gate; one to be motored operated. *This work was completed in August 2017 with the existing gates refurbished but the motor operator not installed.*
4. Add second fine screen with 5 MGD capacity to increase total capacity to plant capacity of 10 MGD. With two screens, a full scale study can be completed in accordance with TCEQ rules to allow for CBOD5 removal credit (up to 35%).
5. Install mechanical type grit chamber after fine screen with grit washer and conveyor to enclosed dumpster.
6. Replace influent pumps (3 each at 60 Hp to match size of largest two pumps) and install five (5) VFDs (variable frequency drives) to allow for more energy efficient operation, flow face influent to be more consistent for treatment units, and provide redundancy for large flows). The station should be designed so that 2-hour peak flow can be pumped with 1 of the 5 pumps out of service. Current permit peak is 6,944 gpm or 10 MGD on an equivalent 24-hour period. Total pump capacity with 4 pumps should be increased to 11,110 gpm or 16 MGD for future expansion and to meet 4:1 peak to average ratio required by TCEQ.
7. Add influent meter on main forcemain since Parshall Flume can be submerged at times. An ultrasonic flowmeter should be installed on the discharge forcemain from the main plant influent lift station. This information will be very useful in the future to predict true 2-hour peak flows. *This work was completed in August 2017.*

8. Repaint Treatment Unit No. 1 (clarifier mechanism) upgrade sludge rake to spiral type design for more efficient sludge removal process, and install full radius scum removal arm.
9. Replace bubble diffusers in Aeration Basin 1
10. Repaint and refurbish Treatment Unit No. 2 (aeration basin and clarifier). Also upgrade sludge rake to spiral type design for more efficient sludge removal process, and install full radius scum removal arm.
11. Replace bubble diffusers in Aeration Basin 2.
12. Add DO meters in Aeration Basins and replace blowers with VFD type motors to more precisely and automatically pace air to aeration basins based on DO demand. This will greatly improve energy efficiency at the plant and reduce electric costs.
13. Repaint Clarifier No. 3, upgrade sludge rake to spiral type design for more efficient sludge removal process, and install full radius scum removal arm.
14. Replace UV Disinfection system with more energy efficient system with flow pace capability to best match UV dose to flow. *This work was completed in September 2017.*
15. Replace effluent flow meter with open channel type such as Parshall Flume to meet TCEQ rules. Maximum flow should be minimum of 12,500 gpm (18 MGD)
16. Replace ultrasonic flowmeters for RAS and WAS flows.
17. Replace RAS and WAS pumps with VFDs to allow for more energy efficient operation and provide improved redundancy
18. Repair walls on Aerobic Digester.
19. Replace motors and mixers in Aerobic Digester.
20. Repaint Sludge Thickener clarifier type mechanism.
21. Recondition Belt Press units
22. Install meter on reclaim water line after pumps with flow totalizer recorder.
23. Replace slide and isolation gates at all channels.
24. Replace wet and dry well vents.

The general site improvements include:

1. Repair sidewalks.
2. Regrade areas to re-establish grade next to units and eliminate areas of ponding water.
3. Add motor operated gate with keypad and video for security and better control septic haulers disposals.
4. Setup irrigation system on site to use on site re-use system.
5. Fix low areas below fence.

Since redundancy is provided throughout the plant, it is possible to address most improvements without any major shutdowns. This will be an advantage to the existing operations to help provide permit compliance during construction. The most involved process will be switch of operations to Aeration Basin and Clarifier No. 2 while work on Treatment Unit No. 1 is accomplished.

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Opinion of total probable project cost were developed for the above listed improvements. Various equipment vendors were contacted and provide equipment budgets. In general, the equipment prices are doubled in **Table 9-3** to reflect equipment plus installation costs. Electrical costs, contractor mobilization and non-construction costs are estimated. A prioritized list for the improvements is provided in **Table 9-3** (the 2017 project elements are shown for reference). The costs shown represent total probable cost with engineering, contingency, and construction for complete project. Other items such as permit renewal are included in **Table 9-3**.

**Table 9-3. Prioritized Costs for Improvements WWTP**

| #  | Description   | Priority 1<br>2017<br>Project | Priority 1<br>Items<br>Remaining | Priority 1 /<br>2 | Priority 3  | Priority<br>Total |
|----|---|-------------------------------|----------------------------------|-------------------|-------------|-------------------|
| 1  | Aerated Pre-Equalization Basin                                    |                               |                                  |                   | \$2,210,000 | \$2,210,000       |
| 2  | Replace Climber Screen  | \$275,000                     |                                  |                   |             | \$-               |
| 3  | Replace Climber Screen Conveyor and Container                     | \$53,000                      |                                  |                   |             | \$-               |
| 4  | Refurbish Influent Gates (2 EA) - Add 1 motor operated            | \$47,000                      |                                  | \$32,500          |             | \$32,500          |
| 5  | Add Fine Screen (5 MGD)   |                               |                                  |                   | \$520,000   | \$520,000         |
| 6  | Install Mechanical Grit Chamber                                   |                               |                                  |                   | \$1,125,000 | \$1,125,000       |
| 7  | Replace Influent Pumps (3 EA 60 Hp) with VFDs (5 EA)              |                               |                                  | \$455,000         |             | \$455,000         |
| 8  | Add Influent Meter on Forcemain from Lift Station                 | \$32,000                      |                                  |                   |             | \$-               |
| 9  | Repaint and Upgrade Clarifier 1 Sludge Rake & Full Radius Skimmer |                               | \$170,000                        |                   | \$170,000   | \$340,000         |
| 10 | Repaint and Upgrade Clarifier 2 Sludge Rake &                     |                               |                                  | \$340,000         |             | \$340,000         |

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| #  | Description   | Priority 1<br>2017<br>Project | Priority 1<br>Items<br>Remaining | Priority 1 /<br>2 | Priority 3 | Priority<br>Total |
|----|---|-------------------------------|----------------------------------|-------------------|------------|-------------------|
|    | Full Radius Skimmer   |                               |                                  |                   |            |                   |
| 11 | Repaint and Upgrade Clarifier<br>3 Sludge Rake &<br>Full Radius Skimmer |                               | \$170,000                        |                   | \$170,000  | \$340,000         |
| 12 | Replace Treatment Unit 2  |                               |                                  | \$5,000,000       |            | \$5,000,000       |
| 13 | Replace Bubble Diffusers in<br>Aeration Basin 1                         |                               |                                  | \$195,000         |            | \$195,000         |
| 14 | Replace Bubble Diffusers in<br>Aeration Basin 2                         |                               |                                  |                   | \$195,000  | \$195,000         |
| 15 | Convert Aeration Basin to DO<br>Pace Air                                |                               |                                  | \$429,000         |            | \$429,000         |
| 16 | Replace UV Disinfection System with<br>Flow Pace                        | \$1,000,000                   |                                  |                   |            | \$-               |
| 17 | Replace Slide and Isolation<br>Gate at UV                               | \$107,000                     |                                  |                   |            | \$-               |
| 18 | Replace Effluent Flow Meter<br>Parshall Flume                           |                               |                                  |                   | \$250,000  | \$250,000         |
| 19 | Repair Walls on Aerobic Digester  |                               | \$195,000                        |                   |            | \$195,000         |
| 20 | Replace Motors and Mixers in<br>Aerobic Digester                        |                               |                                  |                   | \$910,000  | \$910,000         |
| 21 | Repaint Sludge Thickener<br>Clarifier Mechanism                         |                               |                                  | \$130,000         |            | \$130,000         |
| 22 | Recondition Belt Presses  |                               |                                  | \$130,000         | \$650,000  | \$780,000         |
| 23 | Install Meter for Reclaim System  | \$36,000                      |                                  |                   |            | \$-               |
| 24 | Replace Wet and Dry Well<br>Vents                                       |                               |                                  | \$39,000          |            | \$39,000          |
| 25 | Repair Sidewalks  |                               |                                  | \$78,000          |            | \$78,000          |
| 26 | Regrade Areas   |                               |                                  | \$104,000         |            | \$104,000         |

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| #  | Description   | Priority 1<br>2017<br>Project | Priority 1<br>Items<br>Remaining | Priority 1 /<br>2  | Priority 3          | Priority<br>Total   |
|----|---|-------------------------------|----------------------------------|--------------------|---------------------|---------------------|
|    | Next to Units   |                               |                                  |                    |                     |                     |
| 27 | Add Motor Operated Gate with Keypad                             |                               |                                  | \$130,000          |                     | \$130,000           |
| 28 | On-site irrigation system                                       |                               |                                  |                    | \$130,000           | \$130,000           |
| 29 | Regrade Low Areas Near Fence                                    |                               |                                  | \$32,500           |                     | \$32,500            |
| 30 | SCADA Upgrades  |                               | \$85,000                         |                    |                     | \$85,000            |
| 31 | Electrical Upgrades (Existing and Upgrades for New Equipment)   |                               | \$50,000                         | \$2,129,000        | \$1,899,000         | \$4,078,000         |
| 32 | TPDES Permit Effluent Testing, Flow Measurement and Application |                               | \$30,000                         |                    |                     | \$30,000            |
|    | <b>Total Opinion of Probable Cost</b>                           | <b>\$1,550,000</b>            | <b>\$700,000</b>                 | <b>\$9,224,000</b> | <b>\$8,229,000</b>  | <b>\$18,153,000</b> |
|    | <b>Total Priority 1 - Currently Funded</b>                      |                               | <b>\$2,250,000</b>               |                    |                     | <b>\$19,703,000</b> |
|    | <b>Future Expansion</b>   |                               |                                  |                    | <b>\$20,000,000</b> | <b>\$39,703,000</b> |

\* As previously noted, all cost shown in 2017 dollars for ease in comparison across all priorities. Prior to implementation in CIP, cost estimates should be updated.

\*\* Priority 1 projects are currently funded. Priority 1 / 2 projects are needed and are included in the overall analysis with other Priority 1 items in **Section 12**.

**Table 9-3** shows total for Priority 1 – 3 items of \$18,153,000. The total with the 2017 project is **\$19,703,000**.

The above table assume rehabilitation of Treatment Unit 2 (aeration and clarifier). There are some concerns with the structural integrity of the steel unit. Additional testing of the existing materials should be completed prior to any rehabilitation. If the unit is deemed to have failed and beyond typical rehabilitation assumed in **Table 9-3**, then a new concrete structure should be constructed. **The estimated cost for a new aeration and clarifier arrangement similar to the existing Treatment Unit No. 1 is \$5 million.** This cost is included in Priority 2 in **Table 9-3**.

While expansion was assumed as not required based on best available flow data at this time, it may become necessary to expand in the future. The plant capacity may require an additional 50% capacity if population trends accelerate. Since current capacity is 4 MGD annual average flow with 10 MGD equivalent two-hour peak, a possible expansion to 6 MGD average flow with 20 MGD equivalent two-hour peak is possible. **The estimated cost for this expansion is \$20 million.** The costs presented in **Table 9-3** are estimates based on the professional opinions of the contributing authors. The construction cost estimates are in 2017 dollars as based on current market rates of labor and material furnished for similar projects. Other considerations for the costs contained herein include:

- A comprehensive compliance strategy is not included in the cost estimates to address minor TCEQ rule issues. Only critical issues are included in the costs in this Plan. As future plant expansion is needed, full compliance should be achieved on an on-going basis based on new rules as may be proposed by the TCEQ.
- A reasonable allowance for contractor overhead and profit is included in all cost estimates.
- Total cost include design, management, survey, geotechnical, and similar non-construction costs.
- A reasonable allowance for contingencies is included for current market conditions (contingency typically equals 15% of hard costs).

The priority phasing shown in **Table 9-3** does not include any inflation factors for those items not in Priority 1. This allows for ease in comparison based on 2017 dollars.

The City has several options and scenarios when looking at possible facility decisions in the upcoming years. The cost summary table above highlights one scenario with three priority categories. Timeline can vary for these priorities; an example timeline follows:

- Priority 1 = 0-2 Years Timeline
- Priority 2 = 2-4 Years Timeline
- Priority 3 = 5+ Years Timeline

While there are unlimited scenarios available, it is important for City leadership to determine the optimal potential timing when considering the facility decisions and future funding options.

The recommended improvements can be paid through annual budget, loans, and/or grants (if available). Grants are highly unlikely based on current federal and state programs but it is possible that some “loan forgiveness” can be achieved for the City of Taylor for certain programs. This is applicable whether all improvements are completed as one project or as multiple phased projects. The improvements must be covered through a funding vehicle such as:

- City annual CIP plan.
- Texas Water Development board (TWDB) - Clean Water State Revolving Fund (CWSRF) loan program. If the City ranks as disadvantage communities, then low or no interest loans with partial debt forgiveness is possible.
- Sale of bonds by City.
- Texas Capital Fund or Economic Development Administration (EDA) grants if improvements are tied to wastewater supply needs for attracting a certain industry to the City.

*If loan monies are required, a qualified financial advisor should be consulted to determine the most advantageous funding means available to the City of Taylor including any potential impact to water and sewer rates.*

### 9.6 5-Year CIP - WWTP

The Priority 1 items listed in **Table 9-3** are currently under construction at the plant. The project description submitted to the TCEQ to gain approval follows:

*The “City of Taylor - Wastewater Treatment Plant – 2017 Emergency Improvements” project is intended to replace failed or failing existing equipment. Engineering plans and specifications sealed by Stephen P. Dorman, P.E. of Sledge Engineering were dated March 21, 2017. The Mustang Creek WWTP was constructed in 1997. Most equipment is nearing the end of its useful life. The City Council of the City of Taylor has declared an emergency because of certain failed equipment including the mechanical bar screen and the headworks screening conveyor. Operators are currently using the backup manually cleaned bar screen. In addition, the UV system is starting to show deteriorated performance although no permit excursions have occurred to date. **The plant has an excellent record of permit compliance. To continue this performance, certain maintenance items must occur as soon as possible to replace failed or failing equipment.** Influent flows and organic loads are consistent with those at the last permit renewal (January 22, 2014). Permitted flows and parameters will not change as the result of the project. Instead, this project is considered maintenance by the replacement of certain equipment.*

The project elements include the items listed in **Table 9-4**. Construction is estimated to be completed by the end of 2017.

**Table 9-4. WWTP 2017 Emergency Improvements**

| Item | Description of Item   |
|------|---|
| 1    | Replace Mechanical Climber Bar Screen (remove existing and replace with new climber screen)   |
| 2    | Replace Climber Screen Conveyor (also received fine screens) and Container (conveyor will include discharge chute through lid on new container)   |
| 3    | Replace Influent Gates that isolate mechanical bar screen channel from manually cleaned bar screen channel (2 Each)   |
| 4    | Add Influent Meter on Forcemain from Influent Lift Station to Fine Screen (meter to be strap on type meter located in the MCC where the forcemain routes; plant shut down is not required)  |
| 5    | Replace UV Disinfection System with new system (existing flow pace system to be replaced with new flow pace system; new controls will be included to replace existing controls; new cleaning system will be included to replace existing; minor channel modifications to be included but overall hydraulics will not change based on the equipment replacement; <b><i>the peak flow for new system increases from 10 to 16 MGD in anticipation of future peak flow increase at the plant.</i></b> ) |
| 6    | Replace Slide gates upstream of UV (2 each; open or close gates to isolate the UV channels as is current function) and UV effluent weir gates (2 each; gates to be motored actuated based on plant effluent flow to keep bulb submergence as provided with existing gates)  |
| 8    | Install Meter for Reclaim System (the existing reclaim system does not have meter as required by TCEQ rule so new propeller type meter will be installed on existing discharge piping; a new in-line strainer will be added to the piping to limit the particles that enter the reclaim system to reduce plugging of hoses or other systems that utilize the reclaim water.)  |
| 9    | Electrical Upgrades (Upgrades of existing conditions based on new equipment installed as part of the maintenance project)   |
| 10   | Contractor Mobilization/Demobilization and Bonding and miscellaneous as required for complete project   |

Portions of Priority 1 and 2 items should be included in the City's 5-Year CIP. **Table 9-5** provides an example 5-Year CIP for the WWTP (total of \$11,271,000).

Prior to implementing any project or developing detail budgets for financing, all costs should be reviewed and adjusted based on the project elements to be included, size of the resulting project, and proper inflation factors. While priority has been assigned where appropriate, the City of Taylor may need to adjust Capital Improvement Plan goals as necessary for the WWTP.

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## Table 9-5. 5-Year CIP – WWTP (Example CIP shown)

| Project Type / Title   | Funding Source(s) | Project Type | Probable Total Cost | Grant Funding | FY2017-18           | FY2018-19         | FY2019-20           | FY2020-21           | FY2021-22           | FY2022-23           | Remaining Projects  |
|--|-------------------|--------------|---------------------|---------------|---------------------|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Aerated Pre-Equalization Basin                                   | TWDB              | Capital      | \$ 2,210,000        | \$ -          | \$ -                | \$ -              |                     |                     |                     |                     | \$ 2,210,000        |
| Replace Climber Screen   | Bond              | Capital      | \$ 275,000          | \$ -          | \$ 275,000          | \$ -              |                     |                     |                     |                     | \$ -                |
| Replace Climber Screen Conveyor and Container                    | Bond              | Capital      | \$ 53,000           | \$ -          | \$ 53,000           | \$ -              |                     |                     |                     |                     | \$ -                |
| Refurbish Influent Gates (2 EA) - Add 1 motor operated           | Bond, TWDB        | Capital      | \$ 79,500           | \$ -          | \$ 47,000           | \$ -              |                     |                     | \$ 32,500           |                     | \$ -                |
| Add Fine Screen (5 MGD)  | TWDB              | Capital      | \$ 520,000          | \$ -          | \$ -                | \$ -              |                     | \$ 520,000          |                     |                     | \$ -                |
| Install Mechanical Grit Chamber                                  | Capital           | Capital      | \$ 1,125,000        | \$ -          | \$ -                | \$ -              |                     |                     |                     |                     | \$ 1,125,000        |
| Replace Influent Pumps (3 EA 60 Hp) with VFDs (5 EA)             | TWDB              | Capital      | \$ 455,000          | \$ -          | \$ -                | \$ 455,000        |                     |                     |                     |                     | \$ -                |
| Add Influent Meter on Forcemain from Lift Station                | Bond              | Capital      | \$ 32,000           | \$ -          | \$ 32,000           | \$ -              |                     |                     |                     |                     | \$ -                |
| Repair and Upgrade Clarifier 1 Sludge Rake & Full Radius Skimmer | Bond              | Capital      | \$ 340,000          | \$ -          | \$ -                | \$ 170,000        |                     |                     |                     |                     | \$ 170,000          |
| Repair and Upgrade Clarifier 2 Sludge Rake & Full Radius Skimmer | TWDB              | Capital      | \$ 340,000          | \$ -          | \$ -                | \$ -              | \$ 340,000          |                     |                     |                     | \$ -                |
| Repair and Upgrade Clarifier 3 Sludge Rake & Full Radius Skimmer | Bond              | Capital      | \$ 340,000          | \$ -          | \$ -                | \$ 170,000        |                     |                     |                     |                     | \$ 170,000          |
| Replace Treatment Unit 2   | Capital           | Capital      | \$ 5,000,000        | \$ -          | \$ -                | \$ -              |                     |                     |                     | \$ 5,000,000        | \$ -                |
| Replace Bubble Diffusers in Aeration Basin 1                     | TWDB              | Capital      | \$ 195,000          | \$ -          | \$ -                | \$ -              |                     |                     |                     |                     | \$ 195,000          |
| Replace Bubble Diffusers in Aeration Basin 2                     | Capital           | Capital      | \$ 195,000          | \$ -          | \$ -                | \$ -              | \$ 195,000          |                     |                     |                     | \$ -                |
| Convert Aeration Basin to DO Pace Air                            | TWDB              | Capital      | \$ 429,000          | \$ -          | \$ -                | \$ -              | \$ 429,000          |                     |                     |                     | \$ -                |
| Replace UV Disinfection System with Flow Pace                    | Bond              | Capital      | \$ 1,000,000        | \$ -          | \$ 1,000,000        | \$ -              |                     |                     |                     |                     | \$ -                |
| Replace Slide and Isolation Gate at UV                           | Bond              | Capital      | \$ 107,000          | \$ -          | \$ 107,000          | \$ -              |                     |                     |                     |                     | \$ -                |
| Replace Effluent Flow Meter Parshall Flume                       | Capital           | Capital      | \$ 250,000          | \$ -          | \$ -                | \$ -              |                     | \$ 250,000          |                     |                     | \$ -                |
| Repair Walls on Aerobic Digester                                 | Bond              | Capital      | \$ 195,000          | \$ -          | \$ -                | \$ 195,000        |                     |                     |                     |                     | \$ -                |
| Replace Motors and Mixers in Aerobic Digester                    | TWDB              | Capital      | \$ 910,000          | \$ -          | \$ -                | \$ -              |                     | \$ 910,000          |                     |                     | \$ -                |
| Repair Sludge Thickener Clarifier Mechanism                      | TWDB              | Capital      | \$ 130,000          | \$ -          | \$ -                | \$ -              | \$ 130,000          |                     |                     |                     | \$ -                |
| Recondition Belt Presses   | TWDB              | Capital      | \$ 780,000          | \$ -          | \$ -                | \$ -              |                     | \$ 130,000          |                     |                     | \$ 650,000          |
| Install Meter for Reclaim System                                 | Bond              | Capital      | \$ 36,000           | \$ -          | \$ 36,000           | \$ -              |                     |                     |                     |                     | \$ -                |
| Replace Wet and Dry Well Vents                                   | TWDB              | Capital      | \$ 39,000           | \$ -          | \$ -                | \$ -              | \$ 39,000           |                     |                     |                     | \$ -                |
| Repair Sidewalks   | TWDB              | Capital      | \$ 78,000           | \$ -          | \$ -                | \$ -              | \$ 78,000           |                     |                     |                     | \$ -                |
| Regrade Areas Next to Units                                      | TWDB              | Capital      | \$ 104,000          | \$ -          | \$ -                | \$ -              | \$ 104,000          |                     |                     |                     | \$ -                |
| Add Motor Operated Gate with Keypad                              | TWDB              | Capital      | \$ 130,000          | \$ -          | \$ -                | \$ -              | \$ 130,000          |                     |                     |                     | \$ -                |
| On-site irrigation system  | Capital           | Capital      | \$ 130,000          | \$ -          | \$ -                | \$ -              |                     |                     |                     |                     | \$ 130,000          |
| Regrade Low Areas Near Fence                                     | TWDB              | Capital      | \$ 32,500           | \$ -          | \$ -                | \$ -              | \$ 32,500           |                     |                     |                     | \$ -                |
| SCADA Upgrades   | Bond              | Capital      | \$ 85,000           | \$ -          | \$ 85,000           | \$ -              |                     |                     |                     |                     | \$ -                |
| Electrical Upgrades (Existing and Upgrades for New Equipment)    | Bond              | Capital      | \$ 4,078,000        | \$ -          | \$ -                | \$ 50,000         | \$ 283,000          | \$ 543,000          | \$ 673,000          | \$ 2,232,000        | \$ -                |
| FUTURE Plant Expansion   |                   |              |                     |               | \$ 50,000           |                   |                     |                     |                     |                     | \$ (50,000)         |
| TPDES Permit Effluent Testing, Flow Measurement and Application  | Bond              | Professional | \$ 30,000           | \$ -          | \$ 30,000           | \$ -              |                     |                     |                     |                     | \$ -                |
| <b>TOTAL</b>   |                   |              | <b>\$19,703,000</b> | <b>\$ -</b>   | <b>\$ 1,600,000</b> | <b>\$ 700,000</b> | <b>\$ 1,287,000</b> | <b>\$ 1,225,500</b> | <b>\$ 2,353,000</b> | <b>\$ 5,705,500</b> | <b>\$ 6,832,000</b> |



### 9.7 General Recommendations - WWTP

In addition to the capital improvements included for the wastewater treatment plant, other recommendations include:

1. Continue influent testing on a **weekly** basis to test for pH, FOG (fats, oils and grease), TSS, CBOD<sub>5</sub>, NH<sub>3</sub>-N, and total phosphorus (start testing for this parameter). Influent testing should be prior to any treatment unit (i.e., prior to bar screen). Stagger the days and times of testing so that a broad range of sample data is collected throughout the coming years.
2. Calculate the 30-day average percent removal of CBOD<sub>5</sub> and TSS to show compliance with 85% removal permit requirement.
3. Record influent flow meter daily to determine each days incoming flow and 2-hour peak. As noted in the improvements section, an ultrasonic flowmeter should be installed on the discharge forcemain from the main plant influent lift station. Both meters should be used to record the total day's flow and the peak flows that occur each day. 2-hour peak capacity should be revisited during the next permit renewal cycle (2018).
5. From a treatment capacity standpoint, monitor the type and size of industries that locate to the City. Certain industries will have significant impacts to the pollutant loadings to the treatment plant(s). Pre-treatment of waste discharge from any Categorical Industrial Users (CIU) or Significant Industrial Users (SIU) should be evaluated on a case by case basis. The City's draft Pre-Treatment Program should be fully implemented.
6. Renew the existing TPDES permit prior to expiration on December 1, 2018. The permit renewal application must be submitted no later than six (6) months prior to expiration (that is, by June 1, 2018).
7. A hydraulic profile and modeling of flows through the plant was not included as part of this scope of work. Prior to next permit renewal a hydraulic model is recommended to verify peak flow capacities through the plant units and piping.
8. The City of Taylor must maintain diligence in locating and correcting sources of I/I in the sanitary sewer collection system to reduce peak flows received at the WWTP.
9. Report the "annual average daily flow" by averaging 365-days of daily flow at the end of each month. Continue to report the "average daily flow" as required.

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10. When the average flows reach 2 MGD, both aeration basins must be used to provide adequate treatment.
11. When peak flows are above 6.8 MGD (4,722 gpm), all three clarifiers should be operated to provide adequate treatment.
12. When the average daily flow exceeds 75% of the permitted level (or 3.0 MGD) for three consecutive months, the TPDES permit requires the permittee to either: 1) initiate engineering and financial planning for the expansion and/or upgrading of the wastewater treatment and/or collection facilities or 2) seek a waiver for this requirement. The TCEQ also requires construction to commence for plant expansion when the flow exceeds 90% of the permitted limit (or 3.6 MGD).
13. Monitor all TPDES permit conditions to ensure continual compliance.
14. Report any monthly permit non-compliance to upper staff management and City Council.
15. Provide routine maintenance of the existing plant units, components, and equipment to extend useful life.

## 10. PARKS

The parks listed in **Table 10-1** were reviewed in the 2017 Strategic Facility Plan and the deficiencies as well as recommended upgrades are summarized in this section consisting of approximately 240 acres of park land:

**Table 10-1. Taylor Parks**

| Park/Site                              | Park/Site                        |
|--|----------------------------------|
| 1. Future Sites (reserved)             | 8. Jason Street Park             |
| 2. Murphy Park                         | 9. Hike & Bike Trail             |
| 3. Robinson Park                       | 10. Heritage Park                |
| 4. Taylor Regional Park Sports Complex | 11. West End Park                |
| 5. Bull Branch Park                    | 12. Gateway and Downtown Signage |
| 6. Doak Street Ball Fields             | 13. Burkett Street Pocket Park   |
| 7. Gano Street Park                    | 14. Taylor Skate Park            |

**Figure 10-1** provides a map of the existing Taylor Parks.

**Figure 10-1. Map of Existing Taylor Parks**



## 10.1 Summary of Previous Park Plans

All previous park planning efforts such as the 2005 Murphy Park Master Plan, 2005 Robinson Park Master Plan, and 2016 Parks and Recreation Master Plan were reviewed prior to making recommendations in the 2017 Strategic Facility Plan. Some items recommended are altered from the previous planning efforts to take into account items of safety concern, construction synergies, and overall best use of City funds.

While all the parks in the City of Taylor have many great amenities, there are certain improvements and enhancements that are recommended. The assessments for each park are summarized below. The park site assessments include the list of deficiencies, recommended upgrades, and estimates for improvements by priority.

## 10.2 Murphy Park

The summary of Murphy Park assessment follows:

1. Most paving should be reconstructed.
2. Almost all uncovered site furnishings are in very poor condition and should be removed or replaced for safety. (This includes at least resetting and leveling the concrete site furniture that is at risk of falling over.)
3. Ball fields need new bleachers, fencing repair and replacement. No current ADA seating or path from parking area or for concession restrooms.
  - a. Recommend replacing press box, table and shading device.
  - b. Fields need leveling and potholes filled at minimum. Also need to be weeded and over-seeded with more grass seed.
4. Refresh fall material at playgrounds. The addition of specific ADA equipment is recommended. Given the ongoing maintenance of mulch, more permanent fall protection such as poured rubber or turf should be considered.
5. Recommend re-building existing mini golf course to allow use, or demolishing unused mini golf course for safety.
6. Recommend replacing much of the fencing at the tennis courts (rusty and broken in many places). Courts should be planned for resurface. Some areas have cracked and heaved enough to block gates from swinging.
  - a. Lighting at the tennis courts appears old
  - b. Demolish older unused court as well as freestanding practice wall
7. Football field and track area.
  - a. Track will need resurfaced and will need repairs to subgrade in some places. Fence runs through outside lane near home stands.
  - b. Stands are not ADA compliant
  - c. Field is in fair condition, recommend some sand leveling and continuing maintenance.
  - d. Visitor Ticket booth and restrooms are not ADA compliant
  - e. Visitor restroom building should be demolished.

- f. A large portion of this area is still owned by the school district and it is recommended that the city acquire this before making improvements. It is also recommended that the city engage a full assessment of the ISD owned property prior to making improvements and possibly before purchasing.
8. Replace missing cable and rotted park fence to keep vehicles from traveling on grass. Split rail or other style fencing would be more visually appealing and cost effective.
9. Swimming pool:
  - a. Pumps are nearly 20 years old and reaching the end of life.
  - b. Pools have settled as viewable along perimeter drains and water lines. Pools will need to be leveled and repairs as required.
  - c. Flatwork / pool deck around the pools has settled and cracked in many areas. Recommended to replace the remaining old flatwork.
10. Pavilion / Bandstand area:
  - a. There are some issues with transients using this area due to poor lighting.
  - b. Fencing off the pavilion does not allow day-to-day use of this area. Removing the fence and allowing daily use could help with this problem as more people will frequent the area that is otherwise unused during most times.
  - c. Basic maintenance such as painting should be done in the near future to the pavilion.
11. Consideration should be taken to purchase old ISD admin building on 12<sup>th</sup> to utilize as Park and Recreation Headquarters. It is an ideal location for access to the park as well as house summer camps, etc. This is also true for other ISD owned buildings on the site such as the field house etc. If this area becomes park land, there are upgrades that will need to be considered. A more complete assessment of the ISD land is recommended prior to making upgrades to this area.
12. The previous park master plan recommends selling off the portion of the park where the existing baseball and softball fields are for commercial property. Given the location of the business already on the corner, the city should consider retaining this property and the existing ball fields. It will be much less costly to revitalize these fields than to replace elsewhere. This will also allow for the rebuilding of the existing tennis courts in their current location.
13. Murphy Park's Master Plan should be updated to reflect all recent planning efforts.

**Figure 10-2** provides an improvement plan for the Murphy Park. **Table 10-2** provides a summary of the prioritized improvements at Murphy Park.

Figure 10-2. Murphy Park Recommended Improvements Site Map



**Table 10-2. Murphy Park Recommended Improvements Budget**

| <b>Description</b>                                  | <b>Priority 1</b> | <b>Priority 2</b>  | <b>Priority 3</b>  |
|---|-------------------|--------------------|--------------------|
| Asphalt Rehabilitation                              |                   | \$645,000          |                    |
| Asphalt New   |                   | \$569,000          |                    |
| Pool Pumps  | \$101,000         |                    |                    |
| Pool foundation and leveling repairs                | \$126,000         |                    |                    |
| Replace Old sections Concrete Flatwork around Pools | \$206,000         |                    |                    |
| Additional Shade structures at Pool                 |                   | \$63,000           |                    |
| Split rail fencing                                  |                   | \$18,000           |                    |
| New Flatwork and ADA paths at Ball Fields           | \$53,000          |                    |                    |
| New Aluminum Bleachers at Ball Fields               | \$51,000          |                    |                    |
| New Park Furniture                                  | \$76,000          |                    |                    |
| Replace 8 Tennis Courts                             |                   | \$759,000          |                    |
| Add Pre-Fab Restroom and Concession at Tennis       |                   | \$316,000          |                    |
| Demo Putt-Putt Golf Course (Option 1)               | \$51,000          |                    |                    |
| Renovate Putt-Putt Golf Course (Option 2)           |                   |                    | \$171,000          |
| Update Pavilion                                     |                   | \$25,000           |                    |
| Add ADA Play Equipment to Play Areas                |                   | \$38,000           |                    |
| <b>Opinion of Cost</b>                              | <b>\$664,000</b>  | <b>\$2,433,000</b> | <b>\$171,000</b>   |
| <b>Total</b>  |                   |                    | <b>\$3,268,000</b> |

**10.3 Robinson Park**

The assessment for Robinson Park follows:

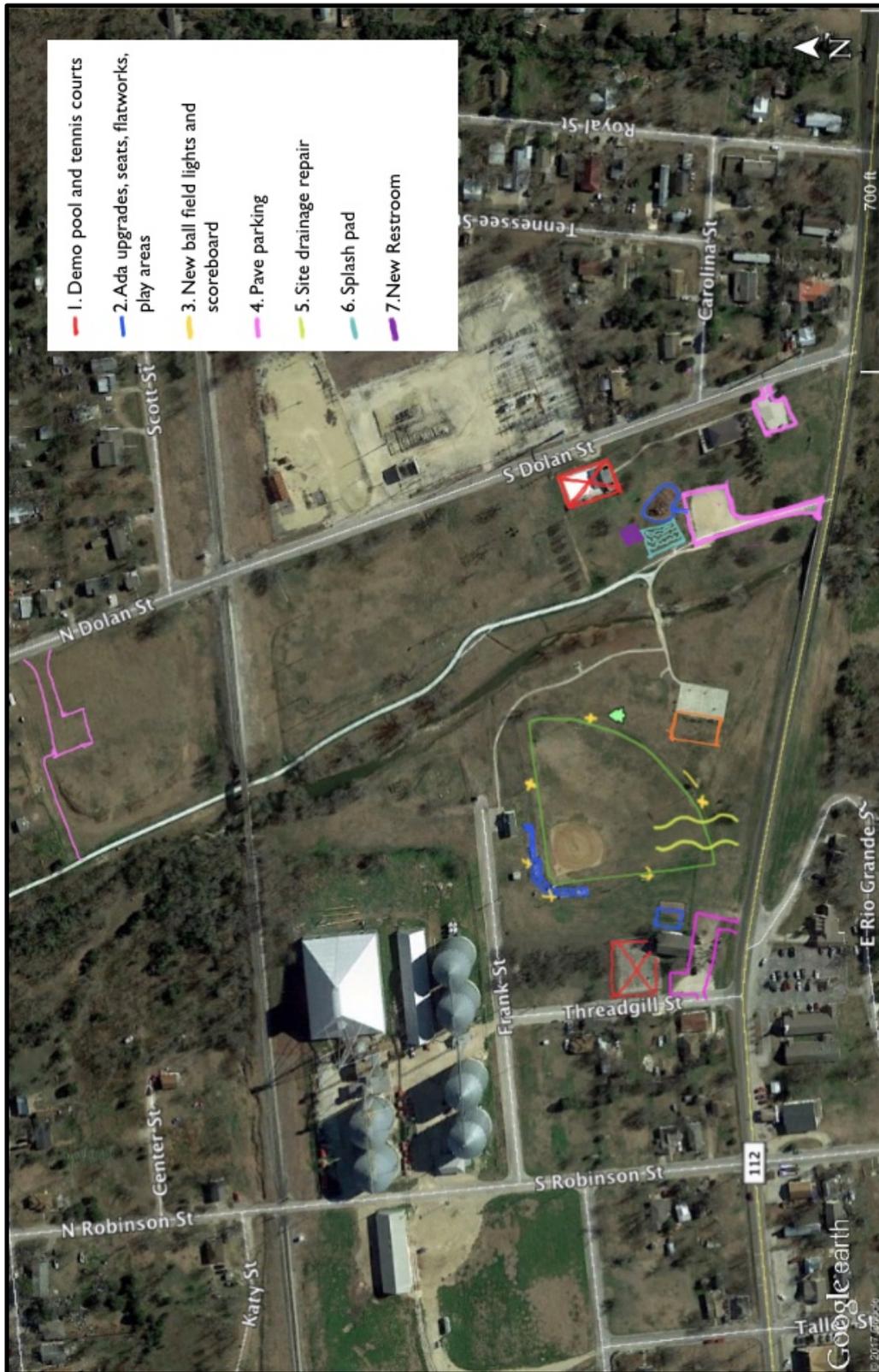
1. Swimming Pool:
  - a. Current swimming pool is in poor condition. There are visible cracks through the pool and it leaks over a foot of water a day.
  - b. Pump area is too small with not access for maintenance.
  - c. There is no ADA path to pool or in restrooms
  - d. The pool and related structures should be demolished.
  - e. Currently planned is a splash pad that can be expanded in phases to meet summer water play needs at Robinson Park. The splash pad will be much less costly than a pool and require no supervision of a lifeguard or staff

and will use less water than replacing the pool with a new one. This would allow the main focus of city provided pools to be at Murphy Park only 1.9 miles away by driving, or closer on the hike and bike trail.

- f. Phase 2 of the splash pad should be planned to include a restroom facility to serve this area.
2. Givens Community Center:
  - a. This building is currently under a design/build contract for renovation. The current renovation project is planned to take care of all current concerns in this facility.
3. Baseball Field:
  - a. Seating should be replaced. There is no ADA seating.
  - b. Provide ADA path and compliant concrete flatwork around seating area with route to the restroom building.
  - c. Outfield has drainage issues and is constantly wet
  - d. Fences are in the process of being repaired at the time of this report.
  - e. There are no lights, and scoreboard is old. These should be installed to allow more use of this field.
4. Playground:
  - a. Fall material should be refreshed.
  - b. An ADA compliant route to the playground is needed. There is currently a sidewalk in place but no ramp into the playground itself.
  - c. Additional ADA equipment is needed on the playground.
  - d. A second basketball court and the addition of lighting should be considered, similar to the Robinson Park Master Plan to allow for more play space.
5. Parking:
  - a. All parking should be paved. Currently it is road base, ADA parking is made non-compliant with washing gravel.
6. Tennis Courts:
  - a. The existing tennis courts should be demolished. Currently they are in poor condition and beyond repair.
7. Dolan Street Lot:
  - a. Currently vacant. This lot would be an ideal location for a trail head and parking area for the Hike and Bike Trail.

**Figure 10-3** shows the site plan with the recommended improvements for Robinson Park. **Table 10-3** provides a summary of the prioritized improvements at Robinson Park.

Figure 10-3. Robinson Park Recommended Improvements Site Map



**Table 10-3. Robinson Park Recommended Improvement Budget**

| <b>Description</b>                              | <b>Priority 1</b> | <b>Priority 2</b> | <b>Priority 3</b>  |
|---|-------------------|-------------------|--------------------|
| Asphalt New                                     | \$210,000         |                   |                    |
| Demo Pool                                       | \$80,000          |                   |                    |
| New Pool  |                   |                   | \$3,746,000        |
| Phase 2 addition to splash pad                  |                   | \$150,000         |                    |
| New Restroom Building Near Splash Pad           |                   | \$312,000         |                    |
| New Flatwork and ADA paths at Ball Field        | \$57,000          |                   |                    |
| New Aluminum Bleachers at Ball Field            | \$25,000          |                   |                    |
| Replace Lights and new Scoreboard at Ball Field |                   | \$187,000         |                    |
| Site Grading for Ball Field Drainage            |                   | \$25,000          |                    |
| Add Playground Fall Material                    | \$6,000           |                   |                    |
| Provide ADA path to Playground                  | \$3,000           |                   |                    |
| Demo existing Tennis courts                     | \$30,000          |                   |                    |
| Add Second Basketball Court with Lights         |                   |                   | \$81,000           |
| <b>Opinion of Cost</b>                          | <b>\$411,000</b>  | <b>\$674,000</b>  | <b>\$3,827,000</b> |
| <b>Total</b>                                    |                   |                   | <b>\$4,912,000</b> |

A future project could include a lighted soccer field. This should be considered after Priority 1 and 2 projects are completed.

**10.4 Taylor Regional Park Sports Complex**

The Taylor Regional Sports Complex is a great park that attracts tourists to the area for various sporting tournaments and events. While relatively new, there are some items of note from the assessment:

1. Currently parks maintenance shares the space with the water department. There is not enough space here and equipment is stored outside in the weather. A new parks maintenance building and yard should be provided at this park. This not only helps the park department but allows for easier expansion of the water pump station.
2. Parking is undersized for the size of the park and for the large tournament events and games that are held at the park.

3. A public recreation center at this site is recommended. There is adequate space on this site to house this center. While the location has not been selected at this time, the City of Taylor should plan for a Recreation Center to meet the expressed needs of citizens and park users.
4. Bill Pickett Trail is currently a driveway and should be converted to public right of way.
5. Some damage noted to the dumpster enclosure. (maintenance item)
6. Additional batting cages are needed for competing teams.
7. Portion of the park with the small pond located near the middle school should be named. This area is intended for use as a work out station but only has a small climbing wall. More work out equipment should be added as well as paved parking with and ADA path to this equipment.

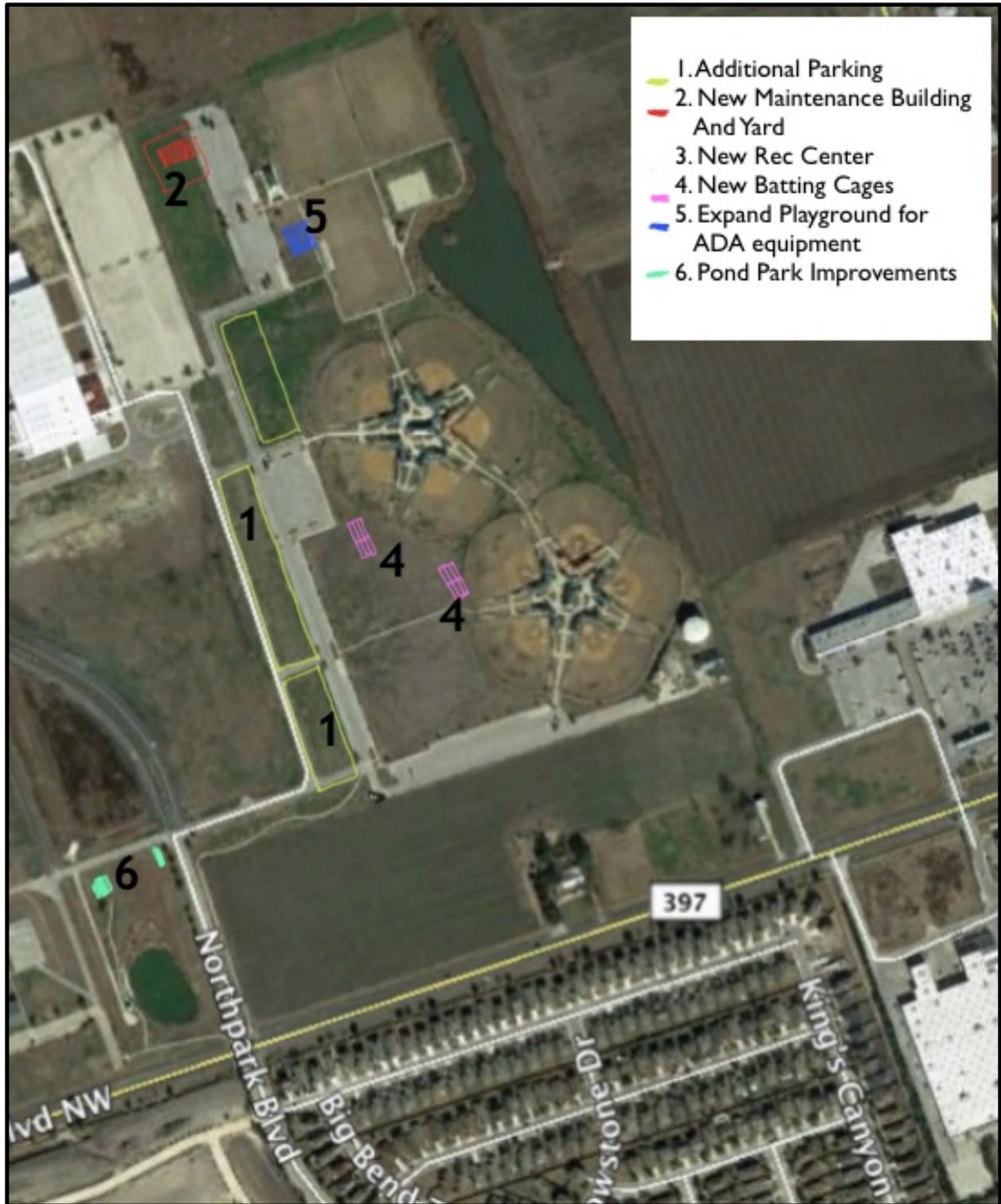
**Figure 10-4** illustrates the improvements recommended for the regional park (the potential Recreational Center is not shown since site and location should be determined after further study). The costs associated with the improvements is listed in **Table 10-4**.

**Table 10-4. Taylor Regional Park Recommended Improvements Budget**

| Description  | Priority 1       | Priority 2         | Priority 3         |
|--|------------------|--------------------|--------------------|
| Signage and more workout equipment at park near school | \$31,000         |                    |                    |
| Additional work out equipment at park near school      |                  | \$31,000           |                    |
| Expand Parking lots                                    |                  | \$1,230,000        |                    |
| Maintenance yard and building for Regional Park        |                  | \$1,008,000        |                    |
| New Recreational Center                                |                  |                    | \$4,612,000        |
| Expand Playground and Add ADA Playground               | \$148,000        |                    |                    |
| 12 Batting Cages with Shade Canopy                     |                  | \$701,000          |                    |
| <b>Opinion of Cost</b>                                 | <b>\$179,000</b> | <b>\$2,970,000</b> | <b>\$4,612,000</b> |
| <b>Total</b>   |                  |                    | <b>\$7,761,000</b> |

Other potential / future projects at the park include additional spectator seating including shading, soccer fields with lights and shaded seating, and playground areas. These should be considered with other projects where possible or as funds allow. These projects are generally considered to Priority 3+ phasing but can be revisited during the City’s CIP process or future SFP updates.

Figure 10-4. Taylor Regional Park Sports Complex Recommended Improvements



**10.5 Bull Branch Park**

The summary of the assessment at the Bull Branch Park follows:

1. Repave parking areas at both pony and little league fields
2. Repairs and replacement of fences at all ball fields
3. Most site furnishing should be replaced or removed. (all wood seating is rotting or rotted. This is a safety issue as someone could fall through)
4. Plan for some renovation of the fishing pier.
5. Concrete lined area of the creek is broken and eroding. Replace this area near walk bridge.
6. No ADA seating or access to concession restrooms at either ball field area
7. Site lighting along trail is in poor condition. Fiberglass poles are sun dried and splintering in many places, reaching end of life.
8. 2 Story building at the little league fields should be replaced.
9. Wood soffits and surfaces at pony field concession need replaced.

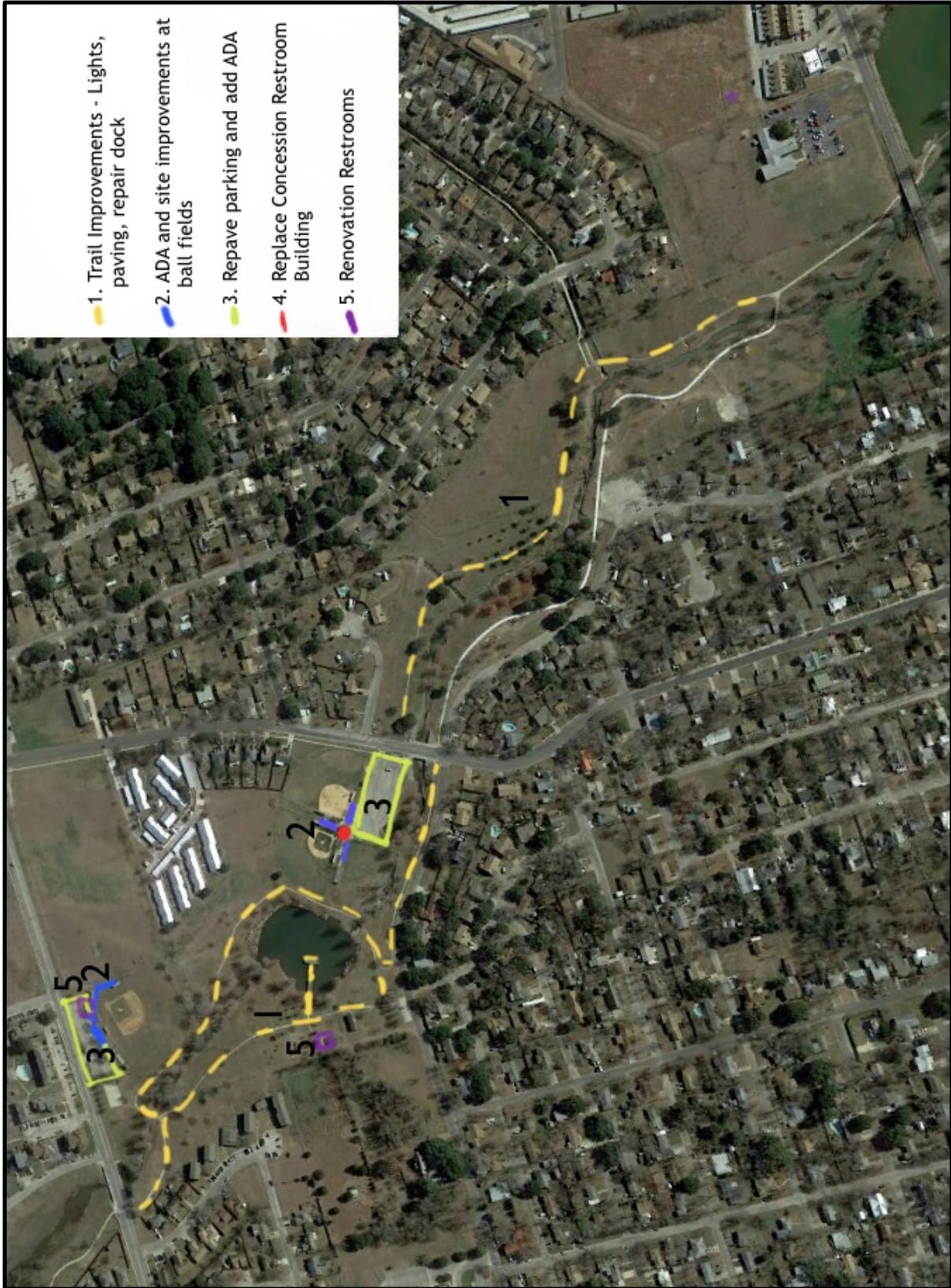
**Figure 10-5** shows the Bull Branch Park recommended improvements. **Table 10-5** provides the phased costs associated with the improvements.

**Table 10-5. Bull Branch Park Recommended Improvements Budget**

| Description                                     | Priority 1       | Priority 2       | Priority 3         |
|---|------------------|------------------|--------------------|
| Asphalt Rehabilitation                          | \$253,000        |                  |                    |
| Repairs to Pier                                 |                  | \$19,000         |                    |
| New lights on trail                             |                  | \$169,000        |                    |
| Renovate Restroom Facility near Pond            | \$34,000         |                  |                    |
| New Roof for Pavilion                           | \$4,000          |                  |                    |
| Repairs to Eroded Creek Crossing                | \$14,000         |                  |                    |
| New Aluminum Bleachers at Ball Field            | \$56,000         |                  |                    |
| Install Lights and new Scoreboard at Ball Field |                  |                  | \$211,000          |
| Replace Davis St. Ball Field Building           |                  | \$493,000        |                    |
| Renovate Mallard St. Ball Field Building        | \$42,000         |                  |                    |
| Add Playground Fall Material                    | \$5,000          |                  |                    |
| Provide ADA path to Playground                  | \$3,000          |                  |                    |
| <b>Opinion of Cost</b>                          | <b>\$411,000</b> | <b>\$681,000</b> | <b>\$211,000</b>   |
| <b>Total</b>                                    |                  |                  | <b>\$1,303,000</b> |

Disc golf can also be added at this park (or another park as the City chooses); equipment needed is assumed to be purchased and installed as part of park department annual budgets or as a future project.

Figure 10-5. Bull Branch Park Recommended Improvements Site Map



**10.6 Doak Street Ball Fields**

The assessment of the Doak Street Ball Fields is provided below:

1. No ADA route to fields
2. No ADA seating area
3. Fields should be sand leveled in uneven areas
4. Fence is in good condition
5. No Lights
6. Irrigation system installed and appears to be working
7. No onsite parking provided.
8. No restroom or concession facility provided. Given the location of this park it is recommended restrooms are installed.
9. No shade provided on site

In general, fields are in fair condition and should be sand leveled in spots that are uneven. These fields are in a good location to serve the south side of the community, and if kept as city property, they should be upgraded to include ADA flatwork, bleachers, restroom building, parking and field lighting.

The Doak Fields site map with improvements highlighted is shown on **Figure 10-6**. The prioritized cost for the various improvements is listed in **Table 10-6**.

**Table 10-6. Doak Fields Recommended Improvements Budget**

| <b>Description</b>                              | <b>Priority 1</b> | <b>Priority 2</b> | <b>Priority 3</b>  |
|---|-------------------|-------------------|--------------------|
| Asphalt New                                     |                   |                   | \$265,000          |
| New Park Concession / Restroom Facility         |                   |                   | \$331,000          |
| New Aluminum Bleachers at Ball Field            | \$53,000          |                   |                    |
| Install Lights and new Scoreboard at Ball Field |                   |                   | \$199,000          |
| Shade Structures for Seating area and Dugouts   |                   |                   | \$159,000          |
| Provide ADA path, flatwork and seating area     | \$126,000         |                   |                    |
| <b>Opinion of Cost</b>                          | <b>\$179,000</b>  | <b>\$0</b>        | <b>\$954,000</b>   |
| <b>Total</b>                                    |                   |                   | <b>\$1,133,000</b> |

Figure 10-6. Doak Fields Recommended Improvements Site Map



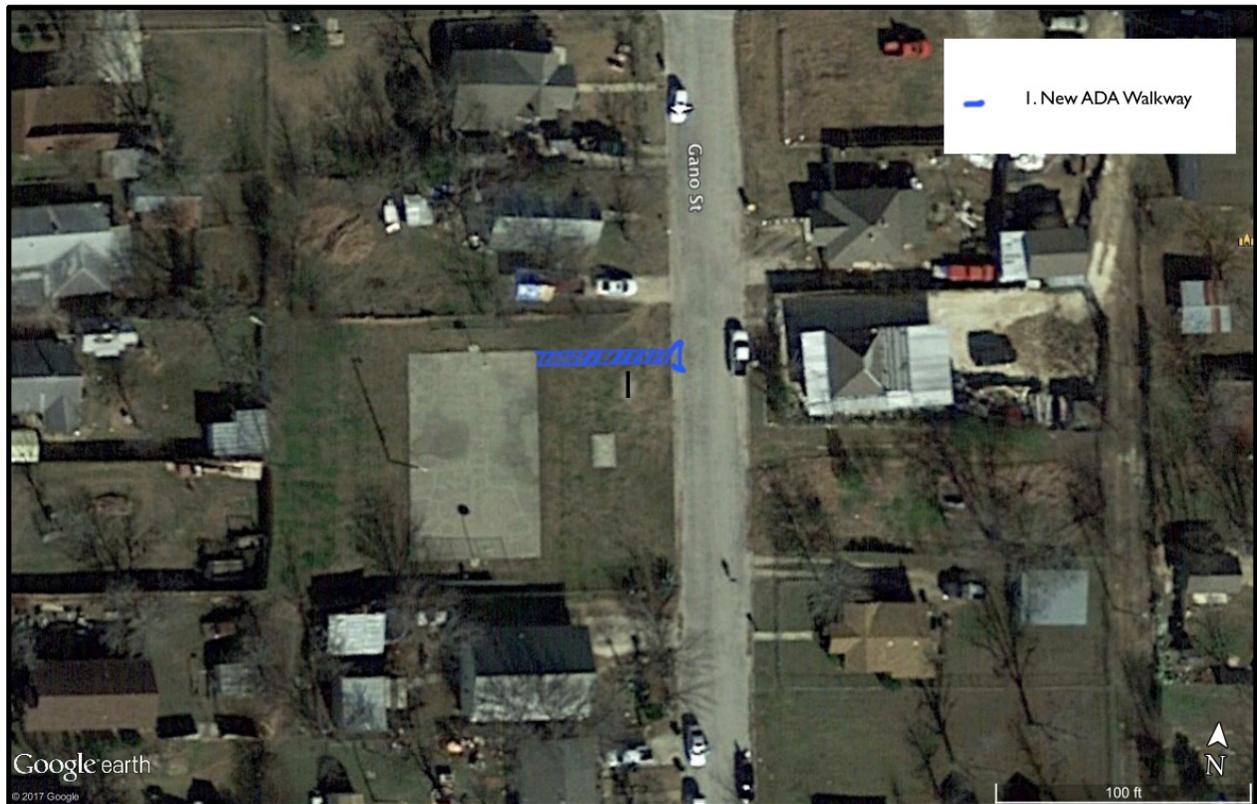
**10.7 Gano Street Basketball Court**

The Gano Street Basketball court is a park property that is utilized by the surrounding neighborhood by mostly pedestrian traffic. While it is not necessary to provide general parking for this park, it is recommended to provide 1 ADA parking space with an ADA path to reach the courts. This path will also prevent people from walking through the grass and causing damage. Assessment information includes:

1. Court is in good condition
2. Goals are in good condition
3. No ADA parking or route to courts

The Gano Street Basketball Court is shown in **Figure 10-7**. The cost estimate for the recommended improvements is listed in **Table 10-7**.

**Figure 10-7. Gano Street Recommended Improvements Site Map**



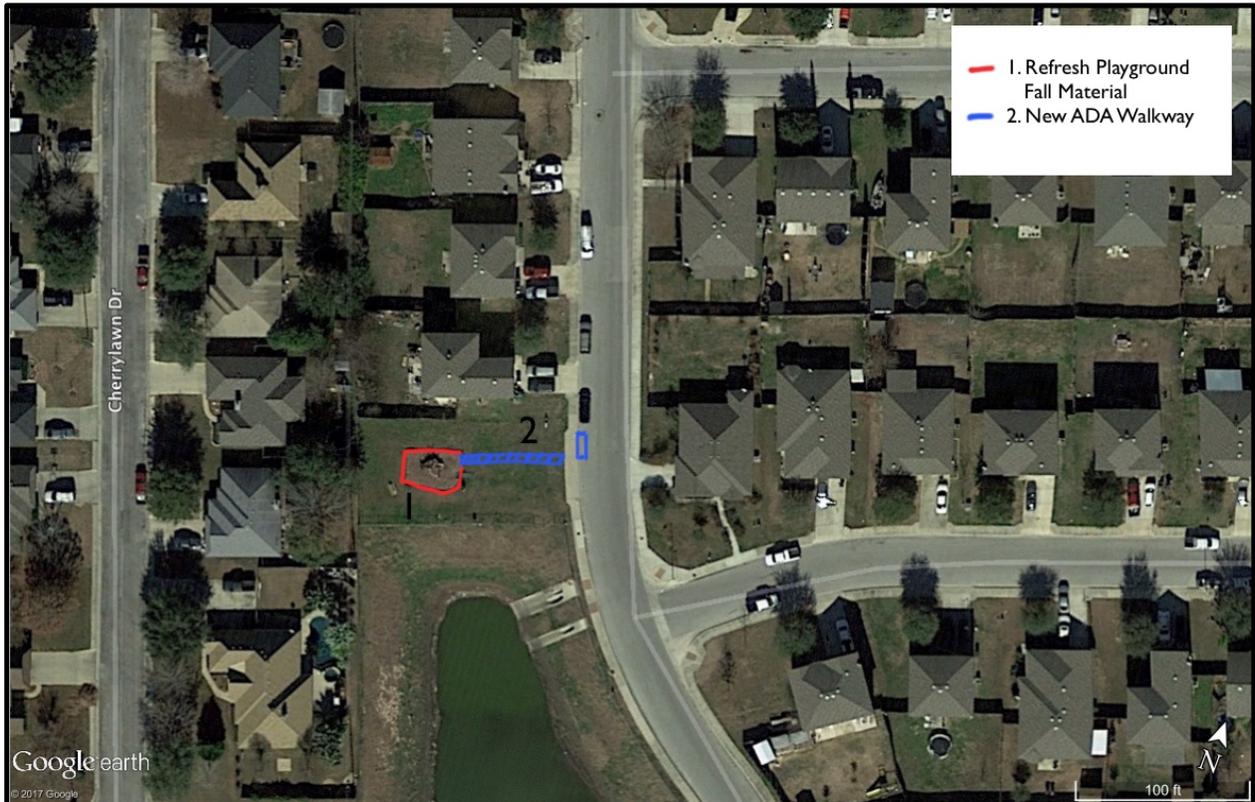
**Table 10-7. Gano Street Recommended Improvements Budget**

| Description                                      | Priority 1 | Priority 2 | Priority 3 |
|--|------------|------------|------------|
| Provide ADA parking space and path to Playground | \$9,000    |            |            |

**10.8 Jason Street Playground**

This park consists of a small playground on a residential sized lot located between a home and a detention pond (see **Figure 10-8**). An ADA path and parking space should be added to the playground. This park could benefit from more play equipment but given its size would likely crowd the neighboring home. Additional fall material is needed at play equipment. The cost for the listed improvements is summarized in **Table 10-8**.

**Figure 10-8. Jason Street Playground Recommended Improvements Site Map**



**Table 10-8. Jason Street Playground Recommended Improvements Budget**

| Description                                      | Priority 1      | Priority 2 | Priority 3      |
|--|-----------------|------------|-----------------|
| Add Playground Fall Material                     | \$1,400         |            |                 |
| Provide ADA parking space and path to Playground | \$9,600         |            |                 |
| <b>Opinion of Cost</b>                           | <b>\$11,000</b> | <b>\$0</b> | <b>\$0</b>      |
| <b>Total</b>                                     |                 |            | <b>\$11,000</b> |

**10.9 Hike and Bike Trail**

The hike and bike trail is a great asset to the City of Taylor and makes for an overall good system to link parks for pedestrian traffic. With a few upgrades, this will be a very effective and well-utilized trail system that will last the city for many years to come with minimal maintenance.

Improvement items include:

1. Some areas have washed out where not paved. This is mostly the area in the lower sections of the trail between Main Street and the existing animal shelter. It is recommended to reconstruct this portion of trail with concrete sidewalk to make a permanent repair and prevent future damage to the trail.
2. Some areas of the trail are especially dark. While most of the intent of the trail is to be utilized during the day, these darker areas should be lit to improve safety. The area between Robinson Park and Main Street should be considered for added lighting in strategic areas along the trail.
3. Some areas of the trail can be hard to follow (when traveling along the trail on direction ends, at the Passman Elementary, turn-off to the Taylor Regional Park along the trail, etc.). It is highly recommended to add way-finding signage and distance markers along the trail.

The Hike and Bike trail was recently upgraded by the addition of: 1) the Cross Town Trail (construction cost of \$270,000 with total project cost of approximately \$300,000) and 2) Main Street Trail (construction cost of \$1.5 million with total project cost of approximately \$1.75 million).

**Table 10-9** summarizes the recommended improvements for the hike and bike trail system.

**Table 10-9. Hike and Bike Trail Recommended Improvements Budget**

| Description  | Priority 1       | Priority 2       | Priority 3       |
|--|------------------|------------------|------------------|
| Pave washed-out portions of Trail with Concrete Sidewalk | \$233,000        |                  |                  |
| Add lighting along trail in strategic areas              |                  | \$173,000        |                  |
| Wayfinding Signage                                       | \$16,000         |                  |                  |
| <b>Opinion of Cost</b>                                   | <b>\$233,000</b> | <b>\$173,000</b> | <b>\$0</b>       |
| <b>Total</b>   |                  |                  | <b>\$406,000</b> |

The City should consider future expansion of the hike and bike trail system. This expansion is assumed to occur after the Priority 2 / 3 projects. Future expansion should be addressed in the City’s future CIP and the next SFP update.

**10.10 West End Park**

The West End Park is located at the corner of Vernon Street and 4<sup>th</sup> Street. Notes applicable to this site follow (see **Table 10-10** for applicable estimated cost):

1. If this park is kept in the park system, it is recommended to add signage and an ADA path to the basketball court.
2. The building on this site has been used for fire department training (built in 1920) and should be demolished if the park is kept in use and the fire training function be relocated.

**Table 10-10. West End Park Recommended Improvements Budget**

| Description                                      | Priority 1     | Priority 2 | Priority 3     |
|--|----------------|------------|----------------|
| Provide ADA parking space and path to Playground | \$9,000        |            |                |
| <b>Opinion of Cost</b>                           | <b>\$9,000</b> | <b>\$0</b> | <b>\$0</b>     |
| <b>Total</b>                                     |                |            | <b>\$9,000</b> |

**10.11 Gateway Signage and Downtown Signage**

The city has been planning to install gateway signage along major corridors entering the city. This is recommended and should be planned and budgeted for in future CIPs. The higher priority areas for this are along the Highway 79 corridors as the most traffic enters town this direction.

Downtown Way-Finding Signage should be added to help with both street and pedestrian traffic. Current planned signage will significantly improve the connectivity of downtown to other areas of the city and encourage more pedestrian traffic to downtown businesses.

The cost estimates for these signage projects are provided in **Table 10-11**.

**Table 10-11. Gateway and Downtown Signage Cost**

| Description            | Priority 1       | Priority 2       | Priority 3       |
|------------------------|------------------|------------------|------------------|
| Gateway Signage        |                  | \$200,000        |                  |
| Downtown Signage       | \$100,000        |                  |                  |
| <b>Opinion of Cost</b> | <b>\$100,000</b> | <b>\$200,000</b> | <b>\$0</b>       |
| <b>Total</b>           |                  |                  | <b>\$300,000</b> |

## 10.12 Heritage Park

Currently Heritage Park consists of one city block in downtown Taylor across from the existing City Hall. The current form of Heritage Park does not attract many guests and it remains an underutilized asset of the city. At the time of this Strategic Plan, the City is in the process of renovating Heritage Park to include Porter Street and will connect this park directly to City Hall. This plan will help in the beautification of downtown and should result in much higher use of this park. The current planned renovations should address all concerns at this location as well as some of the parking lot issues at City Hall. The estimated project cost is **\$3 - \$3.5 million** but final scope, design, and bidding is pending.

## 10.13 Burkett Street Pocket Park

There are no improvements recommended at this time for the Burkett Street Pocket Park.

## 10.14 Taylor Skate Park

The Taylor Skate Park is currently in progress at 3<sup>rd</sup> and Porter Street. The project includes:

- a. Concrete Flatwork and skate park features
- b. Lighting
- c. Seating
- d. Landscaping

The funding has been secured for no additional project cost is included in this Plan since it will be completed in early 2018.

## 10.15 Long-Term Plan - Parks

**Table 10-12** provides a summary of the total probable cost for each park by priority presented in this section. The “future” projects identified for the various parks are not listed in the table but referenced for future use.

## 10.16 5-Year CIP – Parks

The 5-year CIP projects are generally the Priority 1 items from the various parks’ budgets. Priority 1 items are typically things that impact health, safety and welfare, ADA issues, and high priority maintenance beyond routine maintenance. The Priority 1 cost totals for each park are shown in **Table 10-12**. **Table 10-13** provides an example 5-Year CIP for the Priority 1 projects.

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**Table 10-12. Long-Term Prioritized Cost - Parks**

| <b>Park</b>                         | <b>Priority 1</b>  | <b>Priority 2</b>  | <b>Priority 3</b>  | <b>Total Per Park</b> |
|-------------------------------------|--------------------|--------------------|--------------------|-----------------------|
| Murphy Park                         | \$664,000          | \$2,433,000        | \$171,000          | \$3,268,000           |
| Robinson Park                       | \$411,000          | \$674,000          | \$3,827,000        | \$4,912,000           |
| Taylor Regional Park Sports Complex | \$179,000          | \$2,970,000        | \$4,612,000        | \$7,761,000           |
| Bull Branch Park                    | \$441,000          | \$681,000          | \$211,000          | \$1,333,000           |
| Doak Street Ball Fields             | \$179,000          | \$-                | \$954,000          | \$1,133,000           |
| Gano Street Basketball Court        | \$9,000            | \$-                | \$-                | \$9,000               |
| Jason Street Playground             | \$11,000           | \$-                | \$-                | \$11,000              |
| Hike and Bike Trail                 | \$233,000          | \$173,000          | \$-                | \$406,000             |
| West End Park                       | \$9,000            | \$-                | \$-                | \$9,000               |
| Gateway and Downtown Signage        | \$100,000          | \$200,000          | \$-                | \$300,000             |
| Heritage Park                       | \$3,000,000        | \$-                | \$-                | \$3,000,000           |
| Burkett Street Pocket Park          | \$-                | \$-                | \$-                | \$-                   |
| Taylor Skate Park                   | \$-                | \$-                | \$-                | \$-                   |
| <b>Total by Priority</b>            | <b>\$5,236,000</b> | <b>\$7,131,000</b> | <b>\$9,775,000</b> | <b>\$22,142,000</b>   |
| <b>Future Projects</b>              |                    |                    |                    | <b>\$3,000,000</b>    |
| <b>Total by Priority w/ Future</b>  |                    |                    |                    | <b>\$25,142,000</b>   |

\* As previously noted, all cost shown in 2017 dollars for ease in comparison across all priorities. Prior to implementation in CIP, cost estimates should be updated.

\*\* “Future” projects generally considered to occur beyond Priority 3 are estimated as \$3,000,000 and include: a) Robinson Park lighted soccer field, 2) Regional Park – additional seats and shade at baseball/softball fields, lighted soccer with seats, and playgrounds, 3) Bull Branch Park – disc golf, and 4) Heritage Park – additional project elements.

### 10.17 General Recommendations – Parks

Other recommendations to supplement the parks infrastructure plan follows:

1. Update the Parks Master Plan every 5 years and incorporate changes realized from the CIP.
2. Conduct a Trails Master Plan as supplement to the Parks Master Plan to refine the proposed trails recommended in this Plan and future master planning efforts.
3. Review conditions at each site annually and update formal assessments each 2 years.

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Table 10-13. 5-Year CIP – Parks (Example CIP shown)

| Project Type / Title                | Funding Source(s) | Project Type | Probable Total Cost | Grant Funding     | FY2017-18         | FY2018-19         | FY2019-20         | FY2020-21         | FY2021-22         | FY2022-23         | Remaining Projects  |
|-------------------------------------|-------------------|--------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| <b>Priority 1</b>                   |                   |              |                     |                   |                   |                   |                   |                   |                   |                   |                     |
| Murphy Park                         | General           | Capital      | \$ 1,044,000        | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Robinson Park                       | General           | Capital      | \$ 411,000          | \$ -              | \$ 411,000        |                   |                   |                   | \$ 544,000        | \$ 500,000        | \$ -                |
| Taylor Regional Park Sports Complex | General           | Capital      | \$ 153,000          | \$ -              |                   | \$ 153,000        |                   |                   |                   |                   | \$ -                |
| Bull Branch Park                    | General           | Capital      | \$ 441,000          | \$ -              |                   |                   | \$ 441,000        |                   |                   |                   | \$ -                |
| Doak Street Ball Fields             | General           | Capital      | \$ 179,000          | \$ -              |                   | \$ 179,000        |                   |                   |                   |                   | \$ -                |
| Gano Street Basketball Court        | General           | Capital      | \$ 9,000            | \$ -              | \$ 9,000          |                   |                   |                   |                   |                   | \$ -                |
| Jason Street Playground             | General           | Capital      | \$ 10,725           | \$ -              | \$ 10,725         |                   |                   |                   |                   |                   | \$ -                |
| Hike and Bike Trail                 | General           | Capital      | \$ 233,000          | \$ -              | \$ 9,000          | \$ 133,000        | \$ 100,000        |                   |                   |                   | \$ -                |
| West End Park                       | General           | Capital      | \$ 9,000            | \$ -              | \$ 9,000          |                   |                   |                   |                   |                   | \$ -                |
| Gateway and Downtown Signage        | General           | Capital      | \$ 100,000          | \$ -              | \$ 100,000        |                   |                   |                   |                   |                   | \$ -                |
| Taylor Skate Park                   | GF/Loop           | Capital      | \$ 400,000          | \$ 100,000        | \$ 100,000        |                   |                   |                   |                   |                   | \$ 200,000          |
| <b>Priority 2</b>                   |                   |              |                     |                   |                   |                   |                   |                   |                   |                   |                     |
| Murphy Park                         | General           | Capital      | \$ 2,433,000        | \$ -              |                   |                   |                   |                   |                   |                   | \$ 2,433,000        |
| Robinson Park                       | General           | Capital      | \$ 674,000          | \$ -              |                   |                   |                   |                   |                   |                   | \$ 674,000          |
| Taylor Regional Park Sports Complex | General           | Capital      | \$ 2,970,000        | \$ -              |                   |                   |                   |                   |                   |                   | \$ 2,970,000        |
| Bull Branch Park                    | General           | Capital      | \$ 681,000          | \$ -              |                   |                   |                   |                   |                   |                   | \$ 681,000          |
| Doak Street Ball Fields             | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Gano Street Basketball Court        | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Jason Street Playground             | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Hike and Bike Trail                 | General           | Capital      | \$ 173,000          | \$ -              |                   |                   |                   |                   |                   |                   | \$ 173,000          |
| West End Park                       | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Gateway and Downtown Signage        | General           | Capital      | \$ 200,000          | \$ -              |                   |                   |                   |                   |                   |                   | \$ 200,000          |
| <b>Priority 3</b>                   |                   |              |                     |                   |                   |                   |                   |                   |                   |                   |                     |
| Murphy Park                         | General           | Capital      | \$ 171,000          | \$ -              |                   |                   |                   |                   |                   |                   | \$ 171,000          |
| Robinson Park                       | General           | Capital      | \$ 3,827,000        | \$ -              |                   |                   |                   |                   |                   |                   | \$ 3,827,000        |
| Taylor Regional Park Sports Complex | General           | Capital      | \$ 4,612,000        | \$ -              |                   |                   |                   |                   |                   |                   | \$ 4,612,000        |
| Bull Branch Park                    | General           | Capital      | \$ 211,000          | \$ -              |                   |                   |                   |                   |                   |                   | \$ 211,000          |
| Doak Street Ball Fields             | General           | Capital      | \$ 954,000          | \$ -              |                   |                   |                   |                   |                   |                   | \$ 954,000          |
| Gano Street Basketball Court        | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Jason Street Playground             | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Hike and Bike Trail                 | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| West End Park                       | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Gateway and Downtown Signage        | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| <b>TOTAL</b>                        |                   |              | <b>\$19,895,725</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 439,725</b> | <b>\$ 565,000</b> | <b>\$ 541,000</b> | <b>\$ 544,000</b> | <b>\$ 500,000</b> | <b>\$17,106,000</b> |



## **11. DEPARTMENTS / BUILDINGS**

The City of Taylor owns and insures buildings and structures with estimated valuation of \$45,000,000. **Appendix A** provides a summary of the insurance coverages for all the City-owned property. The “Real and Personal Property Schedule” list the address, year built, occupancy/department, building valuation, and content valuation for each property and structure owned by the City of Taylor.

The City owned property is comprised of certain elements previously discussed in applicable sections of this Plan (such as tanks, WWTP, park structures, etc.). The balance of the items are buildings and structures associated with various City departments such as:

1. City Hall – Administration
2. Municipal Court
3. Fire Department
4. Police Department
5. Animal Control
6. Cemetery
7. Library
8. Public Works Department
9. Street Maintenance Building
10. Moody Museum

This section provides an assessment of the each of the above departments including applicable building ages, building size information, and/or other applicable information that impacts costs for any recommended improvements. The City has recently completed an energy efficiency report for several buildings. Taylor did execute a Performance Contract with Siemens to fund replacement of some air conditioning, lights, and other related energy savings. The improvements recommended herein account for the previously planned improvements.

### **11.1 City Hall – Administration**

The assessment summary of City Hall follows:

Site:

1. Parking is concrete and in fair condition. Certain portions of the parking lot should be re-constructed. The lot should be re-stripped. Current ADA spaces do not meet ADA standards as the slopes exceed 2%.
2. Sidewalk entry at rear of building is not ADA compliant.
3. Site lighting was low at time of visit but is currently being replaced with LED as part of the Energy Project so this issue should be alleviated.
4. Crickets and other pests are very bad at certain times of the year and can pile up against the front entry.

### Building Exterior:

1. Most of the building is tilt wall construction and in good condition.
2. Metal panel is in fair condition, but trim is damaged in some locations. Care should be taken to repair and seal building around the metal panels for both pest and environmental intrusion.
3. Roof is in fair condition and should be maintained for leaks and other problem areas as needed. Depending on the timeline of building replacement a new roof will need to be budgeted within the next 10 years.
4. Most HVAC units have been replaced or are in the process as part of the City's energy project currently in progress.

### Building Interior:

1. Most of the carpeting on the interior of the building is nearing the end of its life and should be scheduled for replacement in the near future.
2. Most interior wood doors do not have ADA hardware.
3. Acoustic ceiling tiles are in fair condition in most offices.
4. Acoustic ceiling tiles are aging and should be considered for replacement in the next 5 years in all public areas.
5. Council Chambers do not have designated ADA seating.
6. Currently Auditorium area is shared with the ISD building across the street.
7. The structure of this building is good considering it was built in 1972.
8. Building should be fully remodeled including the addition of a new front Facade to this building. (or replace building with new). Security enhancements should also be implemented. This will require specific study based on the future plans for the facility.

### Summary:

Generally, the overall condition of the City Hall building is fair to good; however, the retrofitted design which utilized an existing grocery store structure has some inherent challenges to everyday use for the City Hall function. While most office areas are in good condition, layout and use of space is not ideal. ADA issues are an issue throughout. Additional meeting room space is needed. In the long-term plan, this building should be replaced with a new structure designed specifically for City Hall use which will greatly improve operational efficiency. The current location of the site is ideal.

**Figure 11-1** provides an existing aerial map for City Hall along with a legend for some of the above listed recommended improvements.

**Table 11-1** summarizes the recommended improvements along with associated costs for the City Hall.

Figure 11-1. Aerial Map with Proposed Improvements – City Hall



Table 11-1. City Hall Recommended Improvements

| Description   | Priority 1         | Priority 2*        | Priority 3         |
|---|--------------------|--------------------|--------------------|
| New City Hall Option 1                                | \$5,217,000        |                    |                    |
| Full Renovation with Facade Option 2                  |                    | \$3,130,000        |                    |
| Backup Generator for New City Hall                    |                    | \$49,000           |                    |
| ADA Path Upgrades from Parking into building at front | \$31,000           |                    |                    |
| Reconstruct Portion of Parking Lot                    |                    |                    | \$750,000          |
| Restripe Parking Lot                                  | \$15,000           |                    |                    |
| <b>Opinion of Cost</b>                                | <b>\$5,263,000</b> | <b>\$3,179,000</b> | <b>\$750,000</b>   |
| <b>Total</b>  |                    |                    | <b>\$9,192,000</b> |

\* Please note the total for Priority 2 reflects Option 2 for City Hall. Priority 1 is for new City Hall. If Option 1 is selected, then the cost for Option 2 remodel shown in Priority 2 can be removed from the overall list. Alternatively, it is possible to renovate City Hall and then replace it at some point in the future (such as in Priority 3), it is generally assumed that only 1 of the 2 options for the City Hall will be executed.

## 11.2 Municipal Court

The Municipal Court facility assessment is summarized below:

### Site:

1. Asphalt is in poor condition.
2. No ADA access to building.
3. Parking area is very tight.
4. Location seems to be good; however, it is on a small lot with minimal room for expansion.

### Building Exterior:

1. Exterior of building is in fair condition.
2. Some signs of cracking due to foundation movement.
3. Insulation at glass top area is falling down and should be repaired.
4. Gutter and downspouts are badly damaged.

### Building Interior:

1. Larger lobby needed - this area should have some private areas for defendants to be able to talk without being overheard.
2. Another room aside from the court room should be available for use by the prosecutor to meet with defendants so that the court room is not held up by these meetings.
3. The transaction window area should be bulletproof and more secure. Security enhancements should also be implemented throughout. This will require specific study based on the future plans for the facility.
4. Circulation in the building happens through office areas which should be avoided.
5. There is no security between defendant / public areas and offices which is cause for safety concern.
6. The vault is too small and is running out of room for active case files. Digital files are possible to reduce some storage room, but in general records must be maintained.
7. Closed cases are stored in a room that is not fire protected and must be kept for a minimum of 5 years. Larger room and/or digitizing files are recommended.
8. Electrical infrastructure is nearing end of life.
9. Carpet is fair to poor and should be replaced.
10. Most wall surfaces are in good to fair condition.
11. Acoustic ceilings are in fair condition.
12. Most lighting is in fair condition and offers acceptable light levels. However, the lights are T8 fluorescent and should be considered for upgrade for energy saving reasons. Mechanical and closet areas are very dim and lighting should be upgraded.

### Summary:

While much of the interior of this building is in fair condition, given site constraints and overall interior circulation and space needs for a municipal court, consideration should be taken to include this in a new Justice Center. At minimum, care should be taken to alleviate safety, ADA and privacy concerns mentioned above. Some of this could be accomplished with an addition to the west side where the old drive-thru is located but would still not be ideal for the current use as a municipal court. This option is shown in the below site plan diagram. This existing building could be used for the Chamber of Commerce and Downtown Manager. The option to include in a new Justice Center is located in the Police Department sub-section of this report.

**Figure 11-2** provides the aerial map with summary legend for the Municipal Court. **Table 11-2** provides cost estimate for the renovation option.

**Figure 11-2. Aerial Map with Proposed Improvements – Municipal Court**



**Table 11-2. Municipal Court Recommended Improvements (Renovation Option)**

| Description   | Priority 1      | Priority 2       | Priority 3       |
|---|-----------------|------------------|------------------|
| New Addition to Municipal Court                       |                 | \$362,000        |                  |
| ADA Path Upgrades from Parking into building at front | \$36,000        |                  |                  |
| <b>Opinion of Cost</b>                                | <b>\$36,000</b> | <b>\$362,000</b> | <b>\$0</b>       |
| <b>Total</b>  |                 |                  | <b>\$398,000</b> |

## 11.3 Fire Department

The assessments of the fire department sites were based on site visits, interviews with City staff, and on the “Safety and Health Considerations for the Design of Fire and Emergency Medical Services Station”

(<https://www.usfa.fema.gov/downloads/pdf/publications/fa-168.pdf>).

### Fire Station #1:

This station is the newest fire station in the City of Taylor (2006). Some retrofitting/remodel could be done to maximize existing space efficiency such as:

1. Add office area in common area
2. Reconfigure kitchen storage area to allow separate lockable area for fridge/pantries.
3. Convert oven to gas and have auto/emergency shut off for kitchen so it isn't left on in an emergency exit.
4. Add more data to EOC room. Currently the only 2 backed up outlets are in this room. This room is not secure due to windows to outside.
5. There is no actual built in base system in the communications room. Currently the antenna is sitting up on the window sill connected to a portable unit. Permanent exterior antennae should be installed for better connectivity as well.
6. Some bunk room area could be converted to office space for officer in charge.
7. Current parking bays are crowded. The maintenance equipment and work area should be housed in a separate building on site.
8. Future addition to allow 2 trucks to fit per bay would be desirable.
9. There is no exhaust ventilation for the garage area. This is a safety concern due to the nature of running vehicles crossing with personnel.
10. Add secure entry area for a public entry. Currently a citizen has no entry area.
11. The addition of a weight room to the south is recommended to allow for the existing weight room to be converted into more admin space.

Fire Station #1 existing aerial map with proposed improvements illustrated is provided in **Figure 11-3**.

Figure 11-3. Aerial Map with Proposed Improvements – Fire Station #1



Fire Station #2:

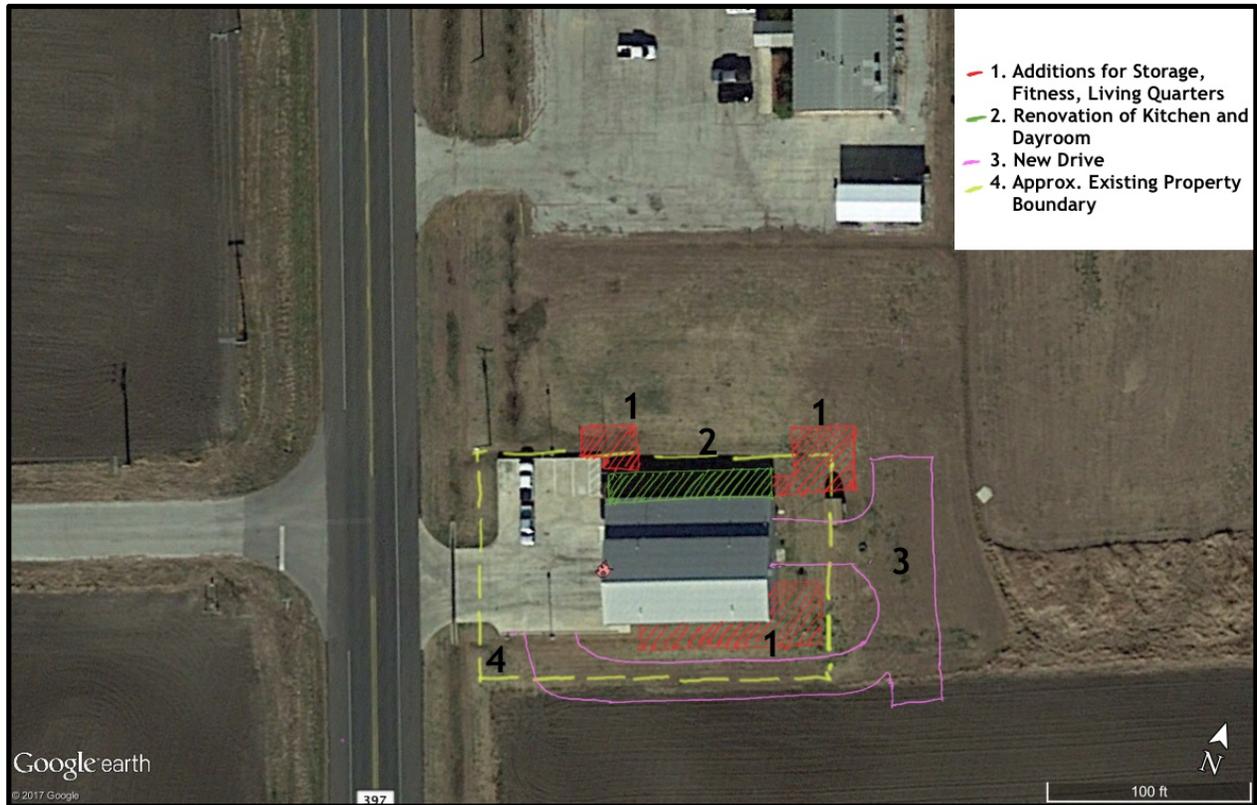
This station is located on the loop and does not have pull through access (built in 2002). This is an extreme safety concern for both fire fighters and citizens as the only access is by stopping in the road and backing into the station. There have been 3 past incidents with other vehicles here. The existing site with proposed improvements summarized below are shown in **Figure 11-4:**

1. Additional land must be acquired behind this fire station to allow for pull through access (if available).
2. Additional space needed for weight room
3. Additional space needed for meeting area
4. Additional space needed for public entry
5. Additional onsite parking needed.
6. Backup generator should be replaced with more reliable automatic unit that will power building systems. One cost effective solution would be to relocate Fire Station #1 generator system to this station and upgrade Fire Station #1's generator system to allow for building system backup at that location as well.
7. Pest are problematic at this station. There have been reported issues with crickets and rattlesnakes among other pests mentioned. The building

should be sealed better and a more stringent pest control plan put into place.

8. Flashing light or signal along the road is recommended to address safety concerns of trucks entering the station (\$250,000). This is a priority if the new drive is not implemented but should be considered even if new drive is constructed.

**Figure 11-4. Aerial Map with Proposed Improvements – Fire Station #2**



Victoria Street Station:

This station is currently used to house extra units and is not staffed. It was built in 1955. **Figure 11-5** provides the existing site aerial map. While it is located in an ideal location to serve the nearby area, it will need to be replaced to make functional as a modern fire station.

The building is in poor condition and the overall layout is not conducive to daily use as a modern fire station.

Figure 11-5. Aerial Map with Proposed Improvements – Victoria Station



Summary:

Fire Station #1 is a relatively new building and can be made to work more optimally with some minor renovations and addition of some more storage space. Administrative offices at this location are undersized and should be expanded to accommodate more staff. Secure storage and some renovation to help with pest infiltration are needed.

Fire Station #2 can be a highly functioning fire station with renovations, additions, and land acquisition. This station is the closest to fire block 4. If the land acquisition to make this fire station larger and more functional is not possible, it may be advantageous to consider a new fire station on the other side of the loop on at least 3 acres that would help to cover fire block 4 in a quicker manner than currently possible.

This station has served its useful life as an active fire station. In its current state, it is acceptable for use as an auxiliary station and to house auxiliary units as it does now. Given this station's location and the fact that it scored highly in the overall Taylor Fire Department's PPC ratings, consideration should be made to rebuild a new auxiliary station to serve this area of town in the long-term (20+ years).

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New stations are recommended in the southwest and northwest area of Taylor to help with response times. These areas have a good deal of new planned development and will need fire service. As development occurs, it may be possible to secure fire department land dedication.

It should be noted that Williamson County provides all EMS services for the City of Taylor. Williamson County EMS has been sharing space in other County cities (such as Hutto, Round Rock etc.). Williamson County EMS might want consideration to be in a future southwest Taylor Fire Station. Additional coordination is recommended prior to any new station being planned in the City of Taylor. However, based on previous communications, it is believed that any new station will not need to accommodate Williamson County EMS.

**Table 11-3. Fire Department Recommended Improvements Budget**

| <b>Description</b>  | <b>Priority 1</b> | <b>Priority 2</b>  | <b>Priority 3</b>   |
|---|-------------------|--------------------|---------------------|
| Fire Station #2 – Additions/Renovations                   |                   | \$1,593,000        |                     |
| Fire Station #1 - Ventilation System for Garage Area      | \$85,000          |                    |                     |
| Fire Station #1 - Emergency Shut-Off for Kitchen "ISIMET" | \$20,000          |                    |                     |
| Fire Station #2 - Backup power generator                  | \$49,000          |                    |                     |
| New Fire Station for Southwest District                   |                   | \$4,759,000        |                     |
| New Fire Station for Zone Northwest District              |                   |                    | \$4,759,000         |
| Land Acquisition (sites to be determined – cost may vary) | \$198,000         |                    |                     |
| Fire Station #1 - Maintenance Building                    |                   | \$293,000          |                     |
| Fire Station #1 - Minor Renovations                       |                   | \$61,000           |                     |
| Renovations to Administration Building                    | \$159,000         |                    |                     |
| Fire Station #1 - Upgrade Communication System            | \$18,000          |                    |                     |
| <b>Opinion of Cost Per Priority</b>                       | <b>\$529,000</b>  | <b>\$6,706,000</b> | <b>\$4,759,000</b>  |
| <b>Total All Priorities</b>                               |                   |                    | <b>\$11,994,000</b> |

\* Other Future project includes flashing lights or signal on highway for Station #2 (\$250,000)

## 11.4 Police Department

The assessment of the police department building and site were based in part site visits, interview with City staff, and on the “Police Department Planning Guides” (<http://www.theiacp.org/portals/0/pdfs/publications/acf2f3d.pdf>).

### Site:

1. The site is undersized and limits any future growth of the police station (reference is made to **Figure 11-6** which also summarizes the improvements listed herein). New land is needed.
2. The parking is across the street and mixes both officers’ vehicles, visitors, and other staff. There should be controlled, secure parking for all staff vehicles that also blocks view into the area from public areas.
3. There is no covered parking for department owned vehicles.
4. There is not a wash bay area. Currently some car care is done in the street near the entry of the building due to lack of space.
5. Entry to the building should be controlled more with bollards or other vehicle restricting devices.
6. No room for a vehicle to get around the sides of the building.
7. Back door of building leads into drainage area between neighboring building. It is not ADA compliant and this exterior area is not secure.

### Building Exterior:

1. The exterior of the building is mostly metal panel. It is in fair condition but damaged in many areas.
2. Stucco accents around entry areas have some cracks consistent with foundation issues.
3. There is no secure area around HVAC condenser units.
4. Front entry is not secure. No entrance specifically for law enforcement separate from citizens.
5. There is not an exterior private/secure area for staff use.

### Building Interior:

1. Although built in 1998, the building is very crowded and grossly undersized for a department of this size.
2. There are significant signs of foundation issues throughout the building. This can be seen easily in un-level floors in hallways and throughout the larger areas. This poor condition should be corrected prior to any remodel which can be costly. The better option is to replace the building.
3. Evidence room
  - a. Room is very undersized.
  - b. The high-density storage does not lock in place and is a safety concern for employees having to enter the area.
  - c. More secure drop off lockers are needed. Some should be larger than existing. These should lead directly to the processing area for evidence rather than into the hall prior to the evidence room.

- d. Office area outside of evidence room is undersized and requires more storage for everyday use.
  - e. The area is poorly ventilated.
  - f. Transaction type window to this area of the building is needed.
  - g. There is no work room for packing / processing evidence prior to filing.
  - h. Evidence room needs refrigerator space. Currently there is only an apartment size refrigerator.
4. Dispatch:
- a. This area is very tight and not as secure as it should be. There is need for at least one more work station.
  - b. There is no office area separate for supervisor
  - c. There is no secure area for servers. They are currently placed next to wet counter area that adds to risk of damage. These should be placed within a secure closet with dedicated a/c room and have backup server and power.
  - d. Kitchen is needed in this area to allow for employees to stay within dispatch area while on duty.
5. Entry area:
- a. Bulletproof glass is recommended at reception counter with secure wall as well.
  - b. There should be a separate entry for staff/law enforcement that does not mix with citizen entry.
  - c. There is no private counseling area or victim services area. There should be one for patrol and one available for detectives.
  - d. There is not a private / soft room for juvenile needs.
6. Training Room:
- a. Current training room only allows for approximately 16 people and is very undersized. It should allow for 40 minimum given the department size.
  - b. More conference space is needed for smaller meetings as well (rooms that hold approximately 10-12 people).
7. Records Room:
- a. Records should be stored in secured and fire rated room.
8. There is no dedicated finger printing area which complicates this process and can make less accurate.

### Summary:

The existing Police Station building is undersized and should be replaced on a new site that will house the needs of the current department as well as accommodate future growth and needs. The lack of secure parking and entries as well as proper processing rooms and general security is concerning for both department employees, and citizens. The location on the south side of town along a main corridor is ideal as law enforcement has quick access to most area of town. This building should be maintained for day-to-day use and plan to replace at a new location when funds allow. Given the current location of the

building, the City should carefully plan for the redevelopment of this site to retail or similar use. Combining use in a new building with departments such as the Municipal Court or Fire Department is recommended to help combine projects and provide some possible cost savings for shared spaces. The budget in **Table 11-4** shows a line item for locating the Municipal Court within this facility.

**Figure 11-6. Aerial Map with Proposed Improvements – Police Department**



**Table 11-4 Police Department Recommended Improvements Budget**

| Description                                  | Priority 1          | Priority 2         | Priority 3          |
|--|---------------------|--------------------|---------------------|
| Land Acquisition                             | \$243,000           |                    |                     |
| New Justice Center (Police Portion)          | \$10,435,000        |                    |                     |
| New Justice Center (Municipal Court Portion) |                     | \$1,517,000        |                     |
| Backup Generator for New Police Station      | \$49,000            |                    |                     |
| Secured Covered Parking for Police Vehicles  | \$485,000           |                    |                     |
| Car wash area                                |                     |                    | \$97,000            |
| <b>Opinion of Cost</b>                       | <b>\$11,212,000</b> | <b>\$1,517,000</b> | <b>\$97,000</b>     |
| <b>Total</b>                                 |                     |                    | <b>\$12,826,000</b> |

\* Note: If new station is not implemented or timing is not soon, then some safety improvements should be implemented soon for the Police Station.

**11.5 Animal Control**

The condition of the current Taylor Animal shelter is poor. The storage building was built in 1955, and the dog kennels were built in 1994. There are three available options to improve Taylor’s Animal Control program:

1. Upgrade Facilities at Current Site (shown in **Figure 11-7** below)
2. Relocate site and build new facilities
3. Partner with Williamson County Regional Animal Shelter
4. Relocated to new site and move existing facilities.

The current facility should be fully replaced and brought up to current standards. Given the location of the current Animal Shelter which is very near the creek (flood risk to animals as part of the site is in the floodplain) and very near the train tracks (noise issue causing stress on animals), the option of relocating the animal shelter may be a better option than keeping it in the current location. It would also make economic sense to plan to relocate this when purchasing land for the new public works land acquisition to allow sharing land, possible drives, security, utilities etc.

Another option to consider is to partner with the Williamson County Animal Shelter, which would save the city considerable money since there would not be need for the cost of constructing, maintaining and staffing a new facility.

The fourth option listed above is to relocate existing facilities to a new site at estimated cost of \$2,500,000. This option is not recommended due to the poor condition of the existing facilities. If a new site (or existing buildings at new site) are utilized, then all facilities and equipment need to be updated to current standards. This will increase project costs unless a smaller facility is implemented to serve fewer animals. It is believed that this option will not be as feasible and economical as other options listed since blend of existing and new facilities are used.

The current property could be used as a new trail head and parking area for the City of Taylor Trail System or continued use as an auxiliary public works yard.

**Table 11-5** provides a budget for the Animal Shelter options. The state requirements are reflected in the costs shown in the cost table.

**Table 11-5. Taylor Animal Shelter Improvements Budget**

| Description                            | Priority 1       | Priority 2         | Priority 3         |
|--|------------------|--------------------|--------------------|
| Upgrade Facilities at Current Site     | \$250,000        |                    |                    |
| Relocate Site and Build New Facilities |                  | \$4,000,000        |                    |
| <b>Opinion of Cost</b>                 | <b>\$250,000</b> | <b>\$4,000,000</b> | <b>\$0</b>         |
| <b>Total</b>                           |                  |                    | <b>\$4,250,000</b> |

Figure 11-7. Animal Shelter if Existing Site Retained



### 11.6 Cemetery

The Cemetery is owned and operated by the City of Taylor. The Cemetery is located on the east side of town north of Business US Highway 79. According to lot counts, the Cemetery can accommodate growth for the long-term future.

All roads within the cemetery are in poor condition. Part of the issue are waterline leaks from the system providing water to over 85 hose bibs so utility upgrades should be considered for this site. All roads should be planned for full replacement; however, it is recommended to start with the main roads and access to the sexton's office. (see **Figure 11-8** for illustration of the main road replacements as well as other recommendations listed herein).

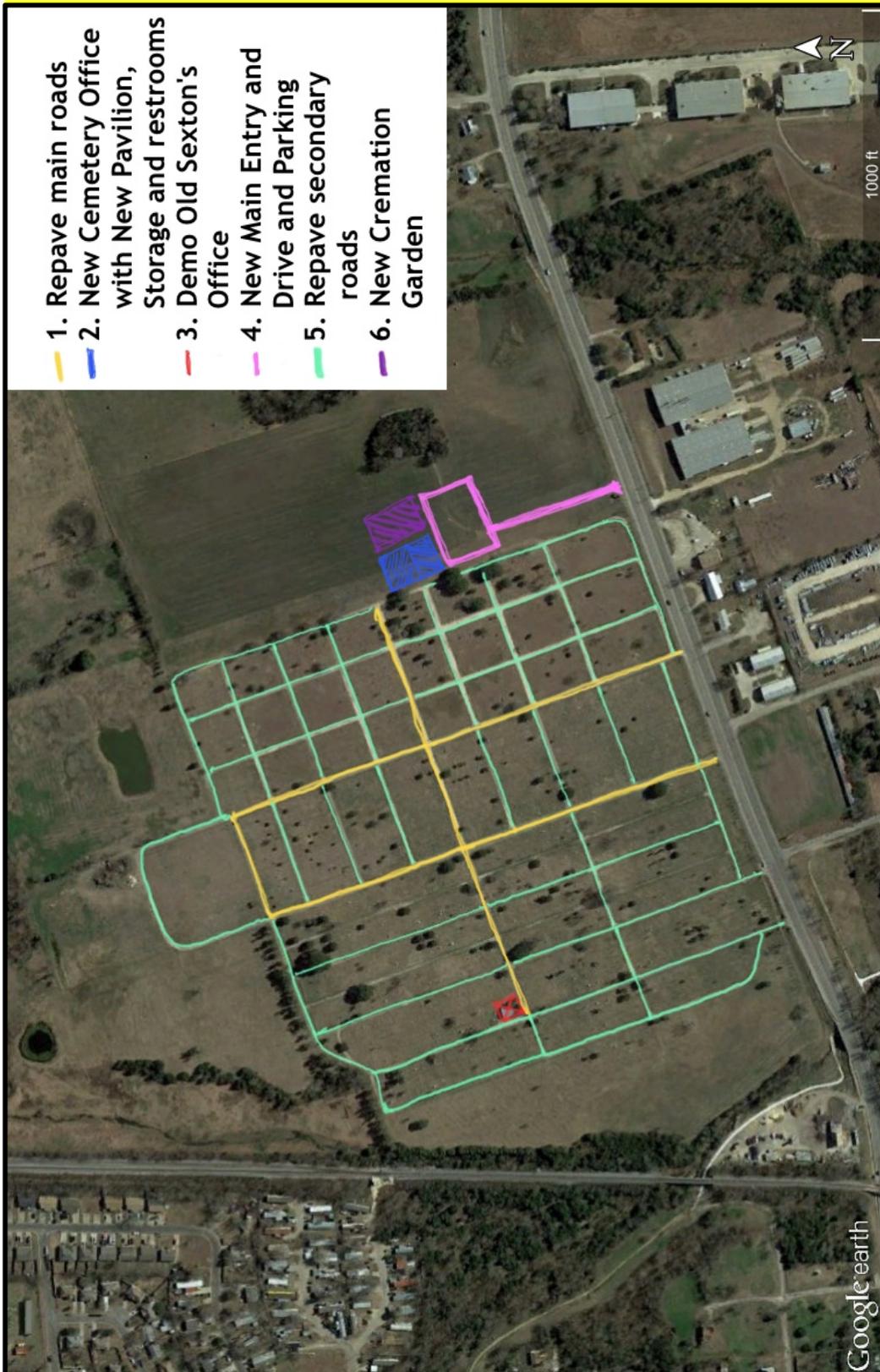
In the long-term plan, it is recommended to plan for replacement of the sexton's office as the current building is in fair to poor condition and does not have space to allow for proper ADA paths for visitors or staff. An ADA restroom facility should be provided for public use as well in the new design.

It is also recommended to add a pavilion at the eastern end of the cemetery where grave sites currently stop. This location will allow for covered funeral ceremonies and will eventually be near the center of the cemetery when full build out occurs. The most economical and recommended way to do this would be to construct this as a part of, or concurrent with a new sexton's office and restroom facility.

As stated above, the new sexton office is planned in what will be the eventual center of the cemetery. It is best to provide a new main entrance road for optimum access to the new sexton office and also to accommodate the future build out of the cemetery.

There is also a need for a new cremation garden. As this means of burial becomes more utilized, the need will continue to arise. The placement of the cremation garden should be adjacent to the new sexton office and new pavilion. The new proposed entrance road will provide direct access to this new cremation garden.

Figure 11-8. Cemetery Recommended Improvements Site Map



## City of Taylor – 2017 Strategic Facility Plan

**Table 11-6** summarizes the proposed budget for the recommended improvements with a priority assigned to each item.

**Table 11-6. Cemetery Recommended Improvements Budget**

| Description  | Priority 1       | Priority 2       | Priority 3         |
|--|------------------|------------------|--------------------|
| Asphalt Rehabilitation Main Roads                    |                  | \$294,000        |                    |
| Asphalt Rehabilitation Secondary Roads               |                  |                  | \$263,000          |
| New Pavilion Chapel                                  |                  | \$108,000        |                    |
| New Cemetery Admin office with Restrooms and Storage | \$297,000        |                  |                    |
| Storage Building for Grounds Maintenance             |                  | \$162,000        |                    |
| New Cremation Garden                                 |                  | \$202,000        |                    |
| New Main Entry Drive and Parking Lot                 | \$396,000        |                  |                    |
| Demo Sexton's Office                                 |                  | \$13,000         |                    |
| <b>Opinion of Cost</b>                               | <b>\$693,000</b> | <b>\$779,000</b> | <b>\$263,000</b>   |
| <b>Total</b>   |                  |                  | <b>\$1,735,000</b> |

The City has \$175,000 of dedicated cemetery funds for driveway maintenance / reconstruction in the current CIP budget.

## 11.7 Library

The Library was built in 2006 and is in overall good condition. **Figure 11-9** provides the site plan for the Library. The assessment of the Library was based in part site visits, interview with City staff, and on state standards (such as TSL - [https://www.tsl.texas.gov/sites/default/files/public/tslac/plstandards/2014%20TLA\\_Standards\\_Final.pdf](https://www.tsl.texas.gov/sites/default/files/public/tslac/plstandards/2014%20TLA_Standards_Final.pdf)). The following summarizes the assessment completed as part of this 2017 Strategic Facility Plan:

### Site:

1. Some washing out of soil and pooling of water against foundation is occurring. This is especially noted at the back of the building as well as in flowerbeds that block drainage. This should be re-graded to allow proper drainage away from the foundation and splash blocks placed properly.
2. There is a missing cover on irrigation controls on west side of building.
3. There is some unauthorized use of site after hours, but most of this is to utilize WIFI supplied by the library. Currently the library is alleviating this problem by scheduling WIFI access during library hours only.

### Building Exterior:

1. Cladding is red brick and limestone.
2. There was some initial foundation movement at the northeast corner of the building. Much of this is likely caused by water infiltration under the foundation due to poor drainage. It appears that this movement happened shortly after construction and is no longer progressing. Proper grading and minor foundation repairs should alleviate future issues.
3. All control joints and window joints should be caulked and sealed.
4. Hollow metal windows should have the window gaskets replaced and sealed. Some signs of seeping and leaking are present.
5. The low slope / flat modified roof should be replaced in the next 10 years. Some signs of deterioration are present such as bubbles in the membrane.
6. Trees should be trimmed back from roof and gutters cleaned. There are plants growing in the gutters in areas. This will cause rot and leaks.

### Building Interior:

1. Staff work room / shared office space is very crowded.
2. Storage space is limited for the multiple functions the library carries out.
3. Library is designed to hold approximately 100,000 books and currently houses approximately 52,000 books.

### Summary:

The library structure is overall in good condition and most library needs are met within the current structure. Storage is very limited, and additional storage areas should be taken into consideration. If the volume of books grows or more

programs are added, this will problem will become more apparent. General maintenance items should be taken care of as soon as possible as to not cause further damage to the building. (items mentioned above such as site drainage, placement of splash blocks under downspouts, repair of gutters and tree trimming). **Table 11-7** provides a summary of the capital projects for the Library.

**Figure 11-9. Library Recommended Improvements Site Map**



**Table 11-7. Library Recommended Improvements Budget**

| Description  | Priority 1      | Priority 2      | Priority 3      |
|--|-----------------|-----------------|-----------------|
| Replace Roof in Flat Section                             |                 | \$58,000        |                 |
| Repoint brick as needed                                  | \$11,000        |                 |                 |
| Dedicated A/C Unit for Archives Room to Control Humidity | \$10,000        |                 |                 |
| Site Drainage and Grading                                | \$18,000        |                 |                 |
| <b>Opinion of Cost</b>                                   | <b>\$39,000</b> | <b>\$58,000</b> | <b>\$0</b>      |
| <b>Total</b>   |                 |                 | <b>\$97,000</b> |

**11.8 Public Works Department**

The Public Works Department is located on Main Street. A summary of the assessment follows:

Site:

1. The site is too small for the amount of vehicles and supplies.
2. Location of this facility would be better suited towards the outskirts of town. The current location is in a major commercial corridor for the city and would be better suited for retail or commercial space.
3. Site storage building are very old and in poor condition.
4. There are no compliant ADA paths on site or into any building.
5. Site pavement is in very poor condition.
6. Site fencing is in fair condition.

Buildings:

1. All buildings have served their useful lives.
2. No adequate ventilation is in shop area.
3. No ADA compliant path is in building or restrooms.

Summary:

ADA issues are an issue throughout with no real accessibility. There is no secured entry (either via exterior card reader type entry door or interior glassed reception area. Additional meeting room space is needed. The current location of the public works department / Public Utility department has served its useful life in both the condition of the structures as well as the physical location within the City of Taylor. It is recommended that these sites are considered for relocation in a less populated area for both safety and visual appeal to the city. This could allow for the city to sell or lease out the current property that will provide additional tax roll money to the City and provide a modern facility that will better serve the City. The improvement budget is provided in **Table 11-8**.

**Table 11-8. Public Works Recommended Improvements Budget**

| Description  | Priority 1         | Priority 2 | Priority 3         |
|--|--------------------|------------|--------------------|
| New Public Works/ Utilities/ Streets Office Building     | \$2,754,000        |            |                    |
| New Public Works Warehouse Building                      | \$2,326,000        |            |                    |
| New Public Utilities Warehouse Building                  | \$2,326,000        |            |                    |
| New Lot with Covered Parking for Fleet and Equip         | \$1,469,000        |            |                    |
| Land Acquisition   | \$734,000          |            |                    |
| Demolition of Existing Public Works/Utilities Structures |                    |            | \$130,000          |
| <b>Opinion of Cost</b>                                   | <b>\$9,609,000</b> | <b>\$0</b> | <b>\$130,000</b>   |
| <b>Total</b>   |                    |            | <b>\$9,739,000</b> |

## 11.9 Street Maintenance Building

The current buildings and locations are poor. The Street Maintenance Building should be combined with a New Public Works Center located out of the central part of the city (see **Section 11.8**).

**Figure 11-10** shows the existing sites for both the Public Works Building and Street sites.

The previous **Table 11-8** provided the combined cost for the new proposed Public Works/Utilities/Streets site and building.

Figure 11-10. Public Works/Utilities/Streets Improvements - Existing Sites



**11.10 Moody Museum**

The Moody Museum has several ADA issues inside and outside the building. However, being a historic structure, improvements will need to be planned with the Historic Commission. It is recommended at a minimum to add an ADA path from the street to the entry of the building. This project is relatively minor and can be addressed as part of a sidewalk project. The current ramp that is at the back of the building does not comply with ADA standards as there is not landing at the door.

**11.11 Long-Term Plan – Buildings/Miscellaneous**

The combined cost summary for the various departments and sites discussed in **Section 11** are shown in **Table 11-9**.

**Table 11-9. Long-Term Plan – Various Departments/Buildings**

| <b>Department / Buildings</b> | <b>Priority 1</b>   | <b>Priority 2</b>   | <b>Priority 3</b>  | <b>Total Per Site</b> |
|-------------------------------|---------------------|---------------------|--------------------|-----------------------|
| City Hall                     | \$5,263,000         | \$3,179,000         | \$750,000          | \$9,192,000           |
| Municipal Court               | \$36,000            | \$362,000           | \$-                | \$398,000             |
| Fire Department               | \$529,000           | \$6,706,000         | \$4,759,000        | \$11,994,000          |
| Police Department             | \$11,212,000        | \$1,517,000         | \$97,000           | \$12,826,000          |
| Animal Control                | \$250,000           | \$4,000,000         | \$-                | \$4,250,000           |
| Cemetery                      | \$693,000           | \$779,000           | \$263,000          | \$1,735,000           |
| Library                       | \$39,000            | \$58,000            | \$-                | \$97,000              |
| Public Works                  | \$9,609,000         | \$-                 | \$130,000          | \$9,739,000           |
| Moody Museum                  | \$-                 | \$-                 | \$-                | \$-                   |
| <b>Total by Priority</b>      | <b>\$27,631,000</b> | <b>\$16,601,000</b> | <b>\$5,999,000</b> | <b>\$50,231,000</b>   |

\* As previously noted, all cost shown in 2017 dollars for ease in comparison across all priorities. Prior to implementation in CIP, cost estimates should be updated.

\*\* Temporary/Future improvements include \$250,000 for the existing Police Station security if timing of a new station is delayed and \$250,000 for traffic signal at Fire Station #2 if new drive is not implemented. Grand total increases to \$50,731,000.

**11.12 5-Year CIP – Buildings/Miscellaneous**

5-year CIP impacts of proposed improvements are generally the Priority 1 items from the various budgets listed in **Section 11**. Priority 1 items are typically things that effect health, safety and welfare, ADA issues, and high priority maintenance items. The Priority 1 cost totals for each site are shown in **Table 11-9** (total of \$27,631,000) but each subsection cost table should be referenced for more detail for each department. An example 5-Year CIP for these improvements is shown in **Table 11-10**.

# City of Taylor – 2017 Strategic Facility Plan

**Table 11-10. 5-Year CIP – Departments/Buildings (Example CIP shown)**

| Project Type / Title | Funding Source(s) | Project Type | Probable Total Cost | Grant Funding | FY2017-18         | FY2018-19           | FY2019-20         | FY2020-21            | FY2021-22         | FY2022-23           | Remaining Projects   |
|----------------------|-------------------|--------------|---------------------|---------------|-------------------|---------------------|-------------------|----------------------|-------------------|---------------------|----------------------|
| <b>Priority 1</b>    |                   |              |                     |               |                   |                     |                   |                      |                   |                     |                      |
| City Hall            | General           | Capital      | \$ 5,263,000        | \$ -          |                   | \$ 5,263,000        |                   |                      |                   |                     | \$ -                 |
| Municipal Court      | General           | Capital      | \$ 36,000           | \$ -          |                   | \$ 36,000           |                   |                      |                   |                     | \$ -                 |
| Fire Department      | General           | Capital      | \$ 529,000          | \$ -          |                   |                     |                   | \$ 529,000           |                   |                     | \$ -                 |
| Police Department    | General           | Capital      | \$11,212,000        | \$ -          |                   |                     | \$ 11,212,000     |                      |                   |                     | \$ -                 |
| Animal Control       | General           | Capital      | \$ 250,000          | \$ -          |                   |                     | \$ 250,000        |                      |                   |                     | \$ -                 |
| Cemetery             | General           | Capital      | \$ 693,000          | \$ -          | \$ 175,000        | \$ 518,000          |                   |                      |                   |                     | \$ -                 |
| Library              | General           | Capital      | \$ 39,000           | \$ -          |                   | \$ 39,000           |                   |                      |                   |                     | \$ -                 |
| Public Works         | General, Bond     | Capital      | \$ 9,609,000        | \$ -          |                   |                     |                   | \$ 9,609,000         |                   |                     | \$ -                 |
| Moody Museum         | General           | Capital      | \$ -                | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                 |
| <b>Priority 2</b>    |                   |              |                     |               |                   |                     |                   |                      |                   |                     |                      |
| City Hall            | General           | Capital      | \$ 3,179,000        | \$ -          |                   |                     |                   |                      |                   |                     | \$ 3,179,000         |
| Municipal Court      | General           | Capital      | \$ 362,000          | \$ -          |                   |                     |                   |                      |                   |                     | \$ 362,000           |
| Fire Department      | General           | Capital      | \$ 6,706,000        | \$ -          |                   |                     |                   |                      |                   |                     | \$ 6,706,000         |
| Police Department    | General           | Capital      | \$ 1,517,000        | \$ -          |                   |                     |                   |                      |                   |                     | \$ 1,517,000         |
| Animal Control       | General           | Capital      | \$ 4,000,000        | \$ -          |                   |                     |                   |                      |                   |                     | \$ 4,000,000         |
| Cemetery             | General           | Capital      | \$ 779,000          | \$ -          |                   |                     |                   |                      |                   |                     | \$ 779,000           |
| Library              | General           | Capital      | \$ 58,000           | \$ -          |                   |                     |                   |                      |                   |                     | \$ 58,000            |
| Public Works         | General           | Capital      | \$ -                | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                 |
| Moody Museum         | General           | Capital      | \$ -                | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                 |
| <b>Priority 3</b>    |                   |              |                     |               |                   |                     |                   |                      |                   |                     |                      |
| City Hall            | General           | Capital      | \$ -                | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                 |
| Municipal Court      | General           | Capital      | \$ -                | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                 |
| Fire Department      | General           | Capital      | \$ 4,759,000        | \$ -          |                   |                     |                   |                      |                   |                     | \$ 4,759,000         |
| Police Department    | General           | Capital      | \$ 97,000           | \$ -          |                   |                     |                   |                      |                   |                     | \$ 97,000            |
| Animal Control       | General           | Capital      | \$ -                | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                 |
| Cemetery             | General           | Capital      | \$ 263,000          | \$ -          |                   |                     |                   |                      |                   |                     | \$ 263,000           |
| Library              | General           | Capital      | \$ -                | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                 |
| Public Works         | General           | Capital      | \$ 130,000          | \$ -          |                   |                     |                   |                      |                   |                     | \$ 130,000           |
| Moody Museum         | General           | Capital      | \$ -                | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                 |
| <b>TOTAL</b>         |                   |              | <b>\$49,481,000</b> | <b>\$ -</b>   | <b>\$ 175,000</b> | <b>\$ 5,856,000</b> | <b>\$ 250,000</b> | <b>\$ 11,212,000</b> | <b>\$ 529,000</b> | <b>\$ 9,609,000</b> | <b>\$ 21,850,000</b> |



## 12. CONCLUSIONS

The City of Taylor has infrastructure that are in poor, fair, and good condition. Some infrastructure has reached the end of its useful life and should be replaced. There are specific areas of improvements needed from simple maintenance to more capital-intensive projects. These improvements are identified in this 2017 Strategic Facility Plan. The improvements generally include capital expenditures that will enhance the overall City’s operational and maintenance efficiencies. While this report provides the City of Taylor a general 2017 snapshot of current areas of focus, it does provide a general road map to addressing areas of concern through a prioritized schedule.

The total improvements recommended herein for the City of Taylor will require continued effort by current and future staff and City Councils to properly fund equipment replacement and rehabilitation. This 2017 Strategic Facility Plan provides the information needed to make informed decisions and move towards City infrastructure that offer an affordable, perpetual life that enhances the City services and the quality of life of its citizens.

### 12.1 Long-Term Plan

The long-term plan for each applicable department or infrastructure component is presented in each applicable section of this 2017 SFP. The long-term plan information includes prioritization where applicable. A summary of the total cost for all improvements are provided in **Table 12-1** and **Figure 12-1**.

As seen in **Table 12-1**, the total for all improvements is approximately **\$320 million**. Prioritization of current and future staff and City Councils will be required to continually re-prioritize and fund needed improvements.

**Table 12-1. Long-Term Plan – Total**

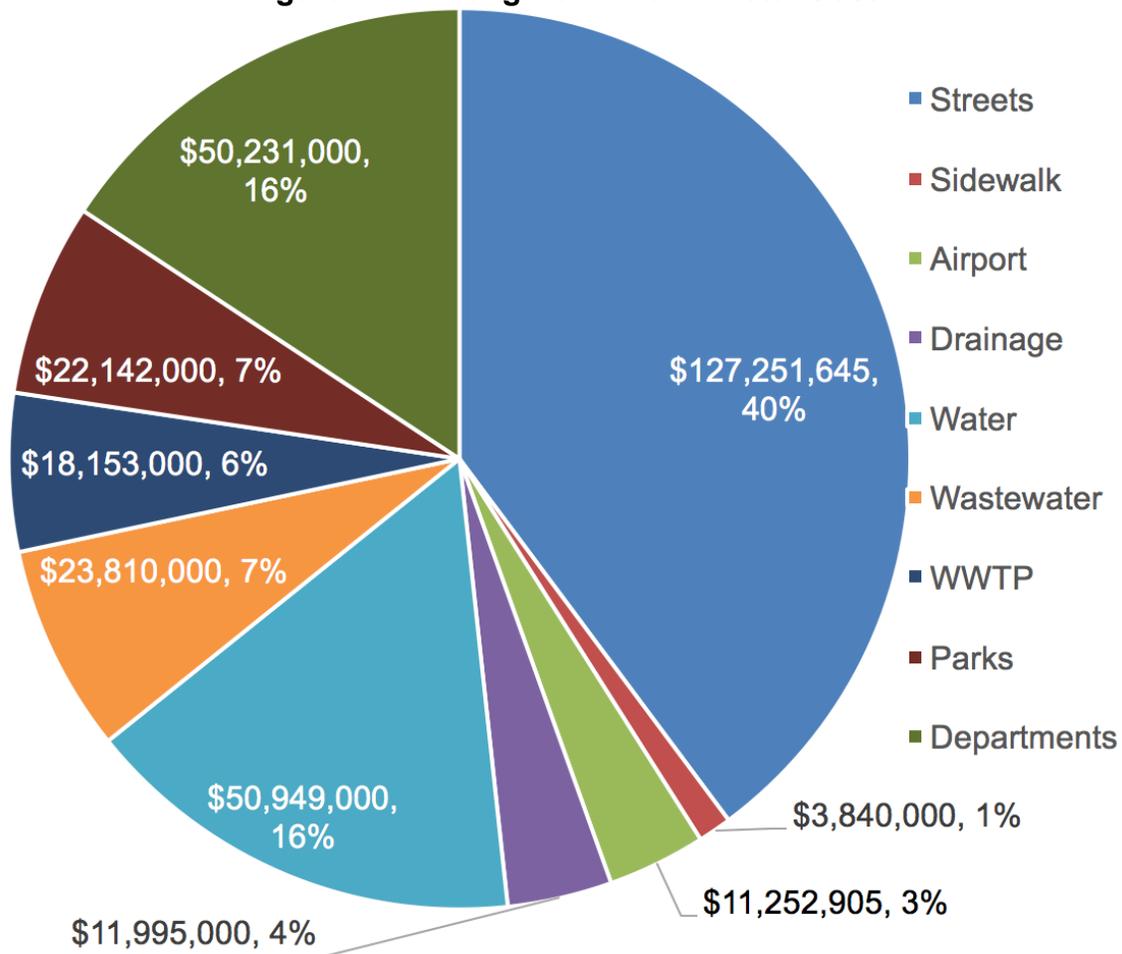
| Department                | Priority 1          | Priority 2           | Priority 3           | Total Per Department | %   |
|---------------------------|---------------------|----------------------|----------------------|----------------------|-----|
| Streets                   | \$35,417,215        | \$45,417,215         | \$46,417,215         | \$127,251,645        | 40% |
| Sidewalk                  | \$640,000           | \$1,600,000          | \$1,600,000          | \$3,840,000          | 1%  |
| Airport                   | \$6,902,905         | \$1,650,000          | \$2,700,000          | \$11,252,905         | 4%  |
| Drainage                  | \$4,155,000         | \$1,840,000          | \$6,000,000          | \$11,995,000         | 4%  |
| Water                     | \$9,361,000         | \$13,236,000         | \$28,352,000         | \$50,949,000         | 16% |
| Wastewater                | \$5,030,000         | \$4,430,000          | \$14,350,000         | \$23,810,000         | 7%  |
| WWTP                      | \$700,000           | \$9,224,000          | \$8,229,000          | \$18,153,000         | 6%  |
| Parks                     | \$5,236,000         | \$7,131,000          | \$9,775,000          | \$22,142,000         | 7%  |
| Departments               | \$27,631,000        | \$16,601,000         | \$5,999,000          | \$50,231,000         | 16% |
| <b>Total by Priority</b>  | <b>\$95,073,120</b> | <b>\$101,129,215</b> | <b>\$123,422,215</b> | <b>\$319,624,550</b> |     |
| <b>Total Priority 1+2</b> |                     | <b>\$196,202,335</b> |                      |                      |     |

# City of Taylor – 2017 Strategic Facility Plan

## Notes for Table 12-1 and Figure 12-1:

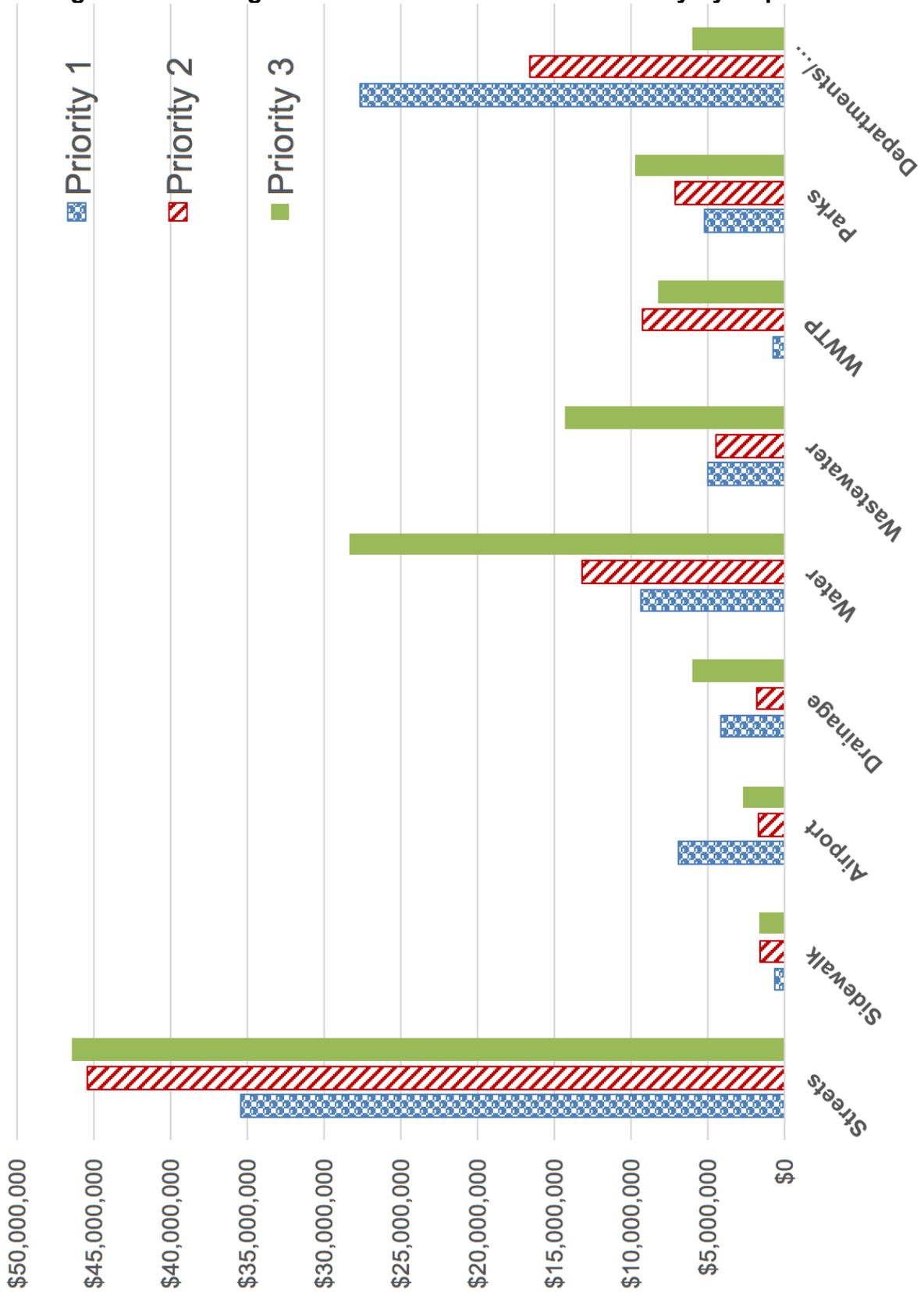
1. As previously noted, all cost shown in 2017 dollars for ease in comparison across all priorities. Prior to implementation in CIP, cost estimates should be updated.
2. Cost are generally for capital elements and do not include on-going maintenance items (example: new asphalt parking only includes cost to construct the lot and does not include on-going items needed to maintain such as crack sealing in the future).
3. The costs presented herein do not include budget impacts to staffing, operational, and new equipment/vehicles that may be required in operating budgets to fully operate and maintain some of the capital improvements identified (example: fire trucks for new fire station not included since this is operational/departamental costs).
4. Streets assumed all street maintenance and reconstruction (see **Table 3-5**)
5. See notes for WWTP Priority 1 and 1 / 2 (overlap of the top priorities – these elements are in essence 1A and 1B priority).

**Figure 12-1. Long-Term Plan – Total Cost**



The three priorities summarized for each department in **Table 12-1** is illustrated in **Figure 12-2**.

Figure 12-2. Long-Term Plan – Total Cost with Priority by Department



**Table 12-2** lists the total for all improvements per area/department with the “future” projects shown as described in the various sections. Prioritization of these “future” projects are not provided based on additional study required, work beyond Priority 3 as assigned, or timing of a selected option. A summary of the “future” items identified follows:

- Future sidewalks – if City wide (\$55,540,000)
- Future drainage beyond Priority (\$6,000,000)
- Future WWTP expansion when required (\$20,000,000)
- Parks - “Future” projects generally considered to occur beyond Priority 3 are estimated as \$3,000,000 and include:
  - a) Robinson Park lighted soccer field
  - b) Regional Park – additional seats and shade at baseball/softball fields, lighted soccer with seats, and playgrounds
  - c) Bull Branch Park – disc golf
  - d) Heritage Park – additional project elements
- Departments/Buildings - Temporary/Future improvements include:
  - a) \$250,000 for the existing Police Station security if timing of a new station is delayed
  - b) \$250,000 for traffic signal at Fire Station #2 if new drive is not implemented.

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Table 12-2. Long-Term Plan – Total with “Future” Projects Included

| Department               | Priority 1           | Priority 2            | Priority 3            | Total Per Department  | Additional Future Projects | Total With Future Projects |
|--------------------------|----------------------|-----------------------|-----------------------|-----------------------|----------------------------|----------------------------|
| Streets                  | \$ 35,417,215        | \$ 45,417,215         | \$ 46,417,215         | \$ 127,251,645        |                            | \$ 127,251,645             |
| Sidewalk                 | \$ 640,000           | \$ 1,600,000          | \$ 1,600,000          | \$ 3,840,000          | \$ 55,540,000              | \$ 59,380,000              |
| Airport                  | \$ 6,902,905         | \$ 1,650,000          | \$ 2,700,000          | \$ 11,252,905         |                            | \$ 11,252,905              |
| Drainage                 | \$ 4,155,000         | \$ 1,840,000          | \$ 6,000,000          | \$ 11,995,000         | \$ 6,000,000               | \$ 17,995,000              |
| Water                    | \$ 9,361,000         | \$ 13,236,000         | \$ 28,352,000         | \$ 50,949,000         |                            | \$ 50,949,000              |
| Wastewater               | \$ 5,030,000         | \$ 4,430,000          | \$ 14,350,000         | \$ 23,810,000         |                            | \$ 23,810,000              |
| WWTP                     | \$ 700,000           | \$ 9,224,000          | \$ 8,229,000          | \$ 18,153,000         | \$ 20,000,000              | \$ 38,153,000              |
| Parks                    | \$ 5,236,000         | \$ 7,131,000          | \$ 9,775,000          | \$ 22,142,000         | \$ 3,000,000               | \$ 25,142,000              |
| Departments/Buildings    | \$ 27,631,000        | \$ 16,601,000         | \$ 5,999,000          | \$ 50,231,000         | \$ 500,000                 | \$ 50,731,000              |
| <b>Total by Priority</b> | <b>\$ 95,073,120</b> | <b>\$ 101,129,215</b> | <b>\$ 123,422,215</b> | <b>\$ 319,624,550</b> | <b>\$ 85,040,000</b>       | <b>\$ 404,664,550</b>      |

## 12.2 5-Year CIP

The CIP information presented in this 2017 SFP are included for illustrative purposes only. They are intended to represent a 5-year approach to the addressing the Priority 1 projects listed in this plan. The City's 5-year CIP should be adjusted to incorporate as many Priority 1 projects as possible as funding will allow. The 5-year CIP should be updated annually as part of the budget process.

The combined 5-Year CIP for all the improvements listed in the 2017 SFP is provided in **Appendix B**. The total cost represented over the 5-year period is \$69 million. The breakdown between the various areas of study is shown in **Table 12-3**.

Future tasks to develop the 5-year CIP include:

1. Identify current year CIP funded projects
2. Add council districts for applicable projects (such as sidewalks, streets, etc.)
3. Add known upcoming funding for various projects
4. Project potential funding sources
5. Reduce number of projects based on prioritization by staff and City Council
6. Adopt 5-year CIP as part of 2018 budget process.

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**Table 12-3. 5-Year CIP – Total Cost (Example CIP shown)**

| Site                  | TOTAL                 | FY2017-18           | FY2018-19            | FY2019-20            | FY2020-21            | FY2021-22            | FY2022-23            | Remaining Projects   |
|-----------------------|-----------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Streets               | \$ 127,251,645        | \$ 990,000          | \$ 5,088,443         | \$ 6,610,443         | \$ 5,088,443         | \$ 5,088,443         | \$ 5,328,443         | \$ 81,038,365        |
| Sidewalk              | \$ 3,840,000          | \$ -                | \$ 100,000           | \$ 60,000            | \$ 60,000            | \$ 60,000            | \$ 60,000            | \$ 3,500,000         |
| Airport               | \$ 6,898,626          | \$ 53,200           | \$ 221,985           | \$ 1,419,422         | \$ -                 | \$ 354,896           | \$ -                 | \$ -                 |
| Drainage              | \$ 11,994,575         | \$ 667,000          | \$ 868,500           | \$ 1,235,075         | \$ 1,066,100         | \$ 1,176,400         | \$ 1,231,500         | \$ 6,000,000         |
| Water                 | \$ 50,949,000         | \$ 50,000           | \$ 950,000           | \$ 950,000           | \$ 3,850,000         | \$ 2,271,000         | \$ 2,550,000         | \$ 40,328,000        |
| Wastewater            | \$ 23,810,000         | \$ -                | \$ 600,000           | \$ 600,000           | \$ 1,320,000         | \$ 2,720,000         | \$ 4,470,000         | \$ 14,100,000        |
| WWTP                  | \$ 19,703,000         | \$ 1,600,000        | \$ 700,000           | \$ 1,287,000         | \$ 1,225,500         | \$ 2,353,000         | \$ 5,705,500         | \$ 6,832,000         |
| Parks                 | \$ 19,922,000         | \$ -                | \$ 439,725           | \$ 565,000           | \$ 541,000           | \$ 544,000           | \$ 500,000           | \$ 17,132,275        |
| Departments           | \$ 49,481,000         | \$ 175,000          | \$ 5,856,000         | \$ 250,000           | \$ 11,212,000        | \$ 529,000           | \$ 9,609,000         | \$ 21,850,000        |
| <b>Total Per Year</b> |                       | <b>\$ 3,535,200</b> | <b>\$ 14,824,653</b> | <b>\$ 12,976,940</b> | <b>\$ 24,363,043</b> | <b>\$ 15,096,739</b> | <b>\$ 29,454,443</b> | <b>\$ 68,914,225</b> |
| <b>TOTAL</b>          | <b>\$ 313,849,846</b> |                     |                      |                      |                      | <b>5-Year Total</b>  | <b>\$ 96,715,818</b> | <b>\$ 68,914,225</b> |

## 12.3 Overall Prioritization and Ranking

A major challenge with a comprehensive Strategic Facility Plan is to rank all the various needs identified across all City departments and facilities. There is a challenge is deciding projects to budget when seemingly equal needs exist. For example, is replacing a building more important than replacing a water line given that both may be listed as Priority 1 in the respective departments? Instead of letting political needs dictate priority or tackling projects easily funded when partial or full grants are available, a tool is needed to help balance all important influences such as engineering, operational, political, public, and technical. Overall prioritization and ranking/grouping is possible with an open dialogue process.

An important aspect that helps with decisions of projects is funding source. Sometimes a project is easily funded via general fund or utility funds and fits within the existing CIP budgets. If a project includes full or partial grant or is part of cost-sharing with another entity (like Williamson County or TxDOT Aviation where airport projects are funded with 90% “grants”), then it is easier to proceed with a project. Such projects can be completed fairly quick and straightforward. Major capital projects without a funding source secured can take years to develop a Focused Project Plan, fund, design, bid, and construct.

For the purposes of the City of Taylor 2017 Strategic Facility Plan, projects across departments are ranked based on the following three (3) major groupings:

- **Group 1 - Regulatory and Life Safety Projects** – This group includes items that are needed based on regulatory requirements. Items that are direct rule violations or non-compliant must be resolved. There is a level of severity that should be considered for potential rule non-compliance. Any area of life safety should be ranked the highest while minor rule excursions may not rise to the level of life safety issue. Generic examples of life safety issues include low water system pressure, low disinfection residual, sanitary sewer overflows, etc. Other generic examples of potential rule deviations that may not rise to the level of life safety include sidewalk tripping hazards, undersized water or sewer lines, ADA/TDLR issues at building, etc.). Police or Fire Stations that do not meet current guidelines would also belong in Group 1 (even if it is not direct state agency rule violation). Certain street replacements could also be high priority especially if they are main thoroughfares used for fire and police response.
- **Group 2 - Efficiency Projects** – Projects that include enhancements to efficiencies of city infrastructure are considered Group 2. Examples include: replace lights with LED relatively short return on investment due to energy efficiency, replace HVAC with automation at buildings that greatly improves energy efficiency, water leak study, replace water lines to

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return water loss revenue to city budget for other projects, replace or demo park pool that leaks, etc. Other efficiency enhancements examples include improve parking or circulation to a building, complete airport projects since mostly grant money and stimulates the local economy, etc.

- Group 3 - Operational Projects** – Operational projects are elements that are needed but may not rise to the level of Group 1 or 2. Generic examples include streets rehabilitation, water or sewer line upsizing, SSES or other studies that lead the way for other projects, building remodel or replacement, etc.

There will be projects that do not fit perfectly within one group. Some projects in this SFP may contain one element that falls within a category. In these cases, the whole project is placed within the group that has the element controlling the most critical need. These grouping are a general guide for City Staff and City Council to consider all the projects identified.

The grouping and ranking of projects should focus on the Priority 1 projects. The 5-year CIP will generally just include Priority 1 projects. The Priority 1 projects have been identified across all facilities as more urgent than Priority 2 or 3 projects. As such, grouping and ranking Priority 1 projects are worth the exercise as a guide to critical decisions facing the City of Taylor.

**Table 12-4** shows all Priority 1 projects listed in order as they appeared in this 2017 Strategic Facility Plan.

**Table 12-4. City of Taylor – Priority 1 Projects (with WWTP Priority 1 / 2)**

| Department           | Item                                   | Priority 1                    | Total               |
|----------------------|--|-------------------------------|---------------------|
| <b>Street</b>        | 2015 CDBG 4th Street (Remaining)       | \$400,000                     | <b>\$35,417,215</b> |
|                      | 2017 CDBG 3rd Street                   | \$900,000                     |                     |
|                      | Edmond Street (Remaining)              | \$200,000                     |                     |
|                      | Annual Street Maintenance (City Staff) | \$950,000                     |                     |
|                      | Corrective Maintenance-Excellent       | \$4,151,745                   |                     |
|                      | Corrective Maintenance-Good            | \$5,931,065                   |                     |
|                      | Corrective Maintenance-Fair            | \$4,884,405                   |                     |
|                      | Poor Street Reconstruction             | \$18,000,000                  |                     |
|                      | <b>Sidewalk</b>                        | Reconstruct Existing Sidewalk |                     |
| Sidewalk Master Plan |  | \$40,000                      |                     |
| <b>Airport</b>       | Airport AWOS                           | \$190,000                     | <b>\$6,902,905</b>  |
|                      | Terminal Apron and Connector           | \$3,274,670                   |                     |
|                      | Taxiways                               |                               |                     |
|                      | Fuel Farm                              | \$700,000                     |                     |
|                      | New Terminal                           | \$690,000                     |                     |
|                      | Design and construct new terminal      | \$300,000                     |                     |

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| Department        | Item  | Priority 1  | Total              |
|-------------------|---|-------------|--------------------|
|                   | auto access (at same time as new fuel farm and preferably at same time and coordinated with new terminal apron) |             |                    |
|                   | Reconstruct Apron & Shade   | \$1,543,025 |                    |
|                   | Project Management and Contingency  | \$205,210   |                    |
| <b>Drainage</b>   | Edmond and Mills Street   | \$957,000   | <b>\$4,154,675</b> |
|                   | Donna Channel*  | \$1,760,000 |                    |
|                   | 2709 Kelly Drive  | \$11,000    |                    |
|                   | 1609/1611 Castlewood Ct.  | \$52,000    |                    |
|                   | Paula Lane/Medical Parkway*   | \$33,000    |                    |
|                   | Laurel/Sams Street  | \$170,000   |                    |
|                   | 800 Kirk Street   | \$38,500    |                    |
|                   | 1st Ave/Royal St/Walnut*  | \$360,000   |                    |
|                   | 1806 N Lynn Street  | \$53,000    |                    |
|                   | Booth/Oak (Walnut)*   | \$55,000    |                    |
|                   | Reece residence on 2nd Street*  | \$160,000   |                    |
|                   | Oaklawn @ Bull Br Trib (Greenlawn)*   | \$66,000    |                    |
|                   | Brookwood Circle (706, 708, 710)  | \$189,000   |                    |
|                   | Turkey Creek  | \$250,175   |                    |
| <b>Water</b>      | Fire Hydrant Replacement  | \$500,000   | <b>\$9,361,000</b> |
|                   | Fire Hydrant Proposed with Lines  | \$790,000   |                    |
|                   | Tank Maintenance Projects   | \$400,000   |                    |
|                   | GIS Upgrade - Water   | \$50,000    |                    |
|                   | SCADA Upgrades (Monitor)  | \$200,000   |                    |
|                   | Leak Detection Study  | \$100,000   |                    |
|                   | Leak Detection - point repairs and line replacements  | \$900,000   |                    |
|                   | CCN Water Amendment   | \$150,000   |                    |
|                   | Trouble Areas (as of Summer 2017)   | \$800,000   |                    |
|                   | Upgrade meter read to fixed based   | \$750,000   |                    |
|                   | Justin Lane water main (20")  | \$1,000,000 |                    |
|                   | 20" line along Old Granger Road (for Ford PS and Murphy EST)  | \$821,000   |                    |
|                   | 16" to supply water to Southwood Hills EST  | \$2,900,000 |                    |
| <b>Wastewater</b> | Replace all lines smaller than 6"   | \$330,000   | <b>\$5,030,000</b> |
|                   | SSES - Mustang Creek Basin  | \$400,000   |                    |
|                   | SSES - Bull Branch Basin  | \$400,000   |                    |
|                   | GIS Upgrade - Wastewater  | \$50,000    |                    |
|                   | Lift Station Portable Generator   | \$100,000   |                    |
|                   | CCN Wastewater Amendment  | \$100,000   |                    |

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| Department        | Item   | Priority 1           | Total                |
|-------------------|--|----------------------|----------------------|
|                   | Trouble Areas (Summer 2017)  | \$150,000            |                      |
|                   | Eliminate Airport Lift Station - Mustang Creek Interceptor Extension | \$1,500,000          |                      |
|                   | Bull Branch Interceptors Replace                                     | \$2,000,000          |                      |
| <b>WWTP-2</b>     | Refurbish Influent Gates (2 EA) - Add 1 motor operated               | \$32,500             | <b>\$9,224,000</b>   |
|                   | Replace Influent Pumps (3 EA 60 Hp) with VFDs (5 EA)                 | \$455,000            |                      |
|                   | Repaint and Upgrade Clarifier 2 Sludge Rake & Full Radius Skimmer    | \$340,000            |                      |
|                   | Replace Treatment Unit 2   | \$5,000,000          |                      |
|                   | Replace Bubble Diffusers in Aeration Basin 1                         | \$195,000            |                      |
|                   | Convert Aeration Basin to DO Pace Air                                | \$429,000            |                      |
|                   | Repaint Sludge Thickener Clarifier Mechanism                         | \$130,000            |                      |
|                   | Recondition Belt Presses   | \$130,000            |                      |
|                   | Replace Wet and Dry Well Vents                                       | \$39,000             |                      |
|                   | Repair Sidewalks   | \$78,000             |                      |
|                   | Regrade Areas Next to Units  | \$104,000            |                      |
|                   | Add Motor Operated Gate with Keypad                                  | \$130,000            |                      |
|                   | Regrade Low Areas Near Fence   | \$32,500             |                      |
|                   | Electrical Upgrades for Current Projects                             | \$2,129,000          |                      |
| <b>Parks</b>      | Murphy Park  | \$664,000            | <b>\$5,236,000</b>   |
|                   | Robinson Park  | \$411,000            |                      |
|                   | Taylor Regional Park Sports Complex                                  | \$179,000            |                      |
|                   | Bull Branch Park   | \$441,000            |                      |
|                   | Doak Street Ball Fields  | \$179,000            |                      |
|                   | Gano Street Basketball Court   | \$9,000              |                      |
|                   | Jason Street Playground  | \$11,000             |                      |
|                   | Hike and Bike Trail  | \$233,000            |                      |
|                   | West End Park  | \$9,000              |                      |
|                   | Gateway and Downtown Signage   | \$100,000            |                      |
|                   | Heritage Park  | \$3,000,000          |                      |
| <b>Department</b> | City Hall  | \$5,263,000          | <b>\$27,631,000</b>  |
|                   | Municipal Court  | \$36,000             |                      |
|                   | Fire Department  | \$529,000            |                      |
|                   | Police Department  | \$11,212,000         |                      |
|                   | Animal Control   | \$250,000            |                      |
|                   | Cemetery   | \$693,000            |                      |
|                   | Library  | \$39,000             |                      |
|                   | Public Works   | \$9,609,000          |                      |
| <b>Total</b>      |  | <b>\$103,596,795</b> | <b>\$103,596,795</b> |

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As previously noted, the total of all Priority 1 projects is **\$95,073,120**. The projects shown for the WWTP in the above **Table 12-4** are the Priority 2 projects since the Priority 1 projects are currently funded. The Priority 2 projects shown for the WWTP are for additional TCEQ compliance issues and are therefore included in the grouping exercise. Based on this, the totals for Priority 1 projects in **Tables 12-3 and 12-4** are not the same.

**Table 12-5** provides an example of grouping into the three Groups previously described with ranking intradepartmental.

**Table 12-5. City of Taylor – Priority 1 Projects with Grouping**

| Dept   | Rank | Item                                   | Group 1     | Group 2     | Group 3      |
|--------|------|--|-------------|-------------|--------------|
| Street | 1    | 2015 CDBG 4th Street (Remaining)       |             | \$400,000   |              |
| Street | 2    | 2017 CDBG 3rd Street                   |             | \$900,000   |              |
| Street | 3    | Edmond Street (Remaining)              |             | \$200,000   |              |
| Street | 4    | Annual Street Maintenance (City Staff) |             | \$950,000   |              |
| Street | 5    | Corrective Maintenance-Excellent       | \$1,000,000 | \$1,000,000 | \$2,151,745  |
| Street | 6    | Corrective Maintenance-Good            | \$1,000,000 | \$1,000,000 | \$3,931,065  |
| Street | 7    | Corrective Maintenance-Fair            | \$1,000,000 | \$1,000,000 | \$2,884,405  |
| Street | 8    | Poor Street Reconstruction             | \$4,000,000 | \$4,000,000 | \$10,000,000 |
| SW     | 1    | Reconstruct Existing Sidewalk          | \$200,000   | \$200,000   | \$200,000    |
| SW     | 2    | Sidewalk Master Plan                   |             | \$40,000    |              |
| Air    | 1    | Airport AWOS                           |             | \$190,000   |              |
| Air    | 2    | Terminal Apron and Connector Taxiways  |             | \$3,274,670 |              |
| Air    | 3    | Fuel Farm                              |             | \$700,000   |              |
| Air    | 4    | New Terminal                           |             | \$690,000   |              |
| Air    | 5    | New terminal auto access               |             | \$300,000   |              |
| Air    | 6    | Reconstruct Apron & Shade              |             | \$1,543,025 |              |
| Air    | 7    | Project Management and Contingency     |             | \$205,210   |              |
| Drain  | 1    | Edmond and Mills Street                | \$957,000   |             |              |
| Drain  | 2    | Donna Channel*                         |             | \$1,760,000 |              |
| Drain  | 3    | 2709 Kelly Drive                       |             |             | \$11,000     |
| Drain  | 4    | 1609/1611 Castlewood Ct.               |             |             | \$52,000     |
| Drain  | 5    | Paula Lane/Medical Parkway*            |             |             | \$33,000     |
| Drain  | 6    | Laurel/Sams Street                     |             |             | \$170,000    |
| Drain  | 7    | 800 Kirk Street                        |             |             | \$38,500     |

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| Dept  | Rank | Item   | Group 1   | Group 2     | Group 3     |
|-------|------|--|-----------|-------------|-------------|
| Drain | 8    | 1st Ave/Royal St/Walnut*                                     |           |             | \$360,000   |
| Drain | 9    | 1806 N Lynn Street   |           |             | \$53,000    |
| Drain | 10   | Booth/Oak (Walnut)*  |           |             | \$55,000    |
| Drain | 11   | Reece residence on 2nd Street*                               |           |             | \$160,000   |
| Drain | 12   | Oaklawn @ Bull Br Trib (Greenlawn)*                          |           |             | \$66,000    |
| Drain | 13   | Brookwood Circle (706, 708, 710)                             |           |             | \$189,000   |
| Drain | 14   | Turkey Creek   |           |             | \$250,175   |
| Water | 1    | Fire Hydrant Replacement                                     | \$250,000 | \$250,000   |             |
| Water | 2    | Leak Detection Study   | \$100,000 |             |             |
| Water | 3    | Leak Detection - point repairs and line replacements         | \$900,000 |             |             |
| Water | 4    | Trouble Areas (as of Summer 2017)                            |           | \$400,000   | \$400,000   |
| Water | 5    | 20" line along Old Granger Road (for Ford PS and Murphy EST) |           | \$821,000   |             |
| Water | 6    | GIS Upgrade - Water  |           | \$50,000    |             |
| Water | 7    | Fire Hydrant Proposed with Lines                             |           |             | \$790,000   |
| Water | 8    | Tank Maintenance Projects                                    |           |             | \$400,000   |
| Water | 9    | Justin Lane water main (20")                                 |           |             | \$1,000,000 |
| Water | 10   | Upgrade meter read to fixed based                            |           |             | \$750,000   |
| Water | 11   | 16" to supply water to Southwood Hills EST                   |           |             | \$2,900,000 |
| Water | 12   | SCADA Upgrades (Monitor)                                     |           |             | \$200,000   |
| Water | 13   | CCN Water Amendment  |           |             | \$150,000   |
| WW    | 1    | Replace all lines smaller than 6"                            | \$330,000 |             |             |
| WW    | 2    | Lift Station Portable Generator                              |           | \$100,000   |             |
| WW    | 3    | Trouble Areas (Summer 2017)                                  |           | \$150,000   |             |
| WW    | 4    | GIS Upgrade - Wastewater                                     |           | \$50,000    |             |
| WW    | 5    | SSES - Mustang Creek Basin                                   |           | \$400,000   |             |
| WW    | 6    | SSES - Bull Branch Basin                                     |           | \$400,000   |             |
| WW    | 7    | Eliminate Airport LS - Mustang Creek Interceptor             |           | \$1,500,000 |             |

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| Dept  | Rank | Item   | Group 1     | Group 2   | Group 3     |
|-------|------|--|-------------|-----------|-------------|
|       |      | Extension                                    |             |           |             |
| WW    | 8    | Bull Branch Interceptors Replace             |             |           | \$2,000,000 |
| WW    | 9    | CCN Wastewater Amendment                     |             |           | \$100,000   |
| WWTP  | 1    | Repaint and Upgrade Clarifier 2              | \$340,000   |           |             |
| WWTP  | 2    | Replace Treatment Unit 2                     | \$5,000,000 |           |             |
| WWTP  | 3    | Replace Influent Pumps with VFDs             |             | \$455,000 |             |
| WWTP  | 4    | Replace Bubble Diffusers in Aeration Basin 1 |             | \$195,000 |             |
| WWTP  | 5    | Convert Aeration Basin to DO Pace Air        |             | \$429,000 |             |
| WWTP  | 6    | Add 1 motor operated influent gate           |             |           | \$32,500    |
| WWTP  | 7    | Repaint Sludge Thickener Clarifier           |             |           | \$130,000   |
| WWTP  | 8    | Recondition Belt Presses                     |             |           | \$130,000   |
| WWTP  | 9    | Replace Wet and Dry Well Vents               |             |           | \$39,000    |
| WWTP  | 10   | Repair Sidewalks                             |             |           | \$78,000    |
| WWTP  | 11   | Regrade Areas Next to Units                  |             |           | \$104,000   |
| WWTP  | 12   | Add Motor Operated Gate with Keypad          |             |           | \$130,000   |
| WWTP  | 13   | Regrade Low Areas Near Fence                 |             |           | \$32,500    |
| WWTP  | 14   | Electical Upgrades for Current Projects      |             |           | \$2,129,000 |
| Parks | 1    | Heritage Park                                | \$3,000,000 |           |             |
| Parks | 2    | Murphy Park                                  |             | \$486,000 | \$178,000   |
| Parks | 3    | Robinson Park                                |             | \$140,000 | \$271,000   |
| Parks | 4    | Taylor Regional Park Sports Complex          |             |           | \$179,000   |
| Parks | 5    | Bull Branch Park                             |             |           | \$441,000   |
| Parks | 6    | Doak Street Ball Fields                      |             |           | \$179,000   |
| Parks | 7    | Gano Street Basketball Court                 |             |           | \$9,000     |
| Parks | 8    | Jason Street Playground                      |             |           | \$11,000    |
| Parks | 9    | Hike and Bike Trail                          |             |           | \$233,000   |
| Parks | 10   | West End Park                                |             |           | \$9,000     |

## City of Taylor – 2017 Strategic Facility Plan

| Dept  | Rank | Item                         | Group 1             | Group 2             | Group 3             |
|-------|------|------------------------------|---------------------|---------------------|---------------------|
| Parks | 11   | Gateway and Downtown Signage |                     |                     | \$100,000           |
| Dept  | 1    | City Hall                    | \$5,263,000         |                     |                     |
| Dept  | 2    | Municipal Court              | \$36,000            |                     |                     |
| Dept  | 3    | Fire Department              | \$529,000           |                     |                     |
| Dept  | 4    | Police Department            | \$10,435,000        |                     | \$777,000           |
| Dept  | 5    | Animal Control               |                     | \$250,000           |                     |
| Dept  | 6    | Cemetery                     |                     |                     | \$693,000           |
| Dept  | 7    | Library                      |                     |                     | \$39,000            |
| Dept  | 8    | Public Works                 |                     |                     | \$9,609,000         |
|       |      | <b>Subtotals Per Group</b>   | <b>\$34,340,000</b> | <b>\$24,428,905</b> | <b>\$44,827,890</b> |

**Table 12-5** is a tool to better understanding the ranking in the priority projects. This tool can be used by City Staff and Council in developing the 2018 5-Year CIP needs.

### 12.4 Other Recommendations - General

In addition to the prioritized capital improvements and specific recommendations to each major Infrastructure area, other recommendations associated with the overall city infrastructure were presented in this report in the applicable sections. Additional recommendations not previously identified are summarized below:

1. Consider future scope of work with applicable consultants for the following services:
  - a) Aerial photography to Update Base Mapping (recommend every 5 years unless significant growth occurs)
  - b) Demographic Study and Housing Study (to support future population and water use projections as part of the TWBD regional planning process and communicate with Brazos G.)
  - c) Traffic Speed Study (use to modify posted speed limits on city streets)
  - d) City Engineering Manual (update by 2019)
  - e) GIS Update (outside firm or hire city staff)
  - f) Zoning and development ordinance review and update (by 2020)
  - g) Code Enforcement review and update (by 2020)
  
2. Adjust operating budgets as needed based on the impacts to staffing, operational, and new equipment/vehicles that may be required to fully operate and maintain some of the capital improvements identified in the SFP.

## City of Taylor – 2017 Strategic Facility Plan

3. Annual CIP update. The CIP information presented in this SFP (and **Appendix B**) are included for illustrative purposes only. They are intended to represent a 5-year approach to the addressing the Priority 1 projects listed in this plan. The City's 5-year CIP should be adjusted to incorporate as many Priority 1 projects as possible as funding will allow. The 5-year CIP should be updated annually as part of the budget process.
4. Strategic Facility Plan (bi-annual update)

**APPENDIX A**  
**Real Property Schedule**  
**(2016-2017)**



## Real and Personal Property Schedule

Member: Taylor

Member ID: 3204

Coverage Period: 10/01/2016 to 10/01/2017 Shown As of 10/01/2016



The contribution and limit calculated for your Real and Personal Property Coverages are based on the following schedule. The values shown are the estimated Replacement Cost or Actual Cash Value (RC or ACV) unless otherwise noted and endorsed. Any changes or corrections may require adjustment to the contribution. Improvements and betterments to locations you lease from others are included with the contents value. Your elected Coverage Extension limits are shown on a separate schedule.

| ID | Address or Site<br>Secondary ID            | Year<br>Built | Occupancy<br>Department      | Bldg Value<br>Valuation Basis | Contents Value<br>Valuation Basis |
|----|--|---------------|------------------------------|-------------------------------|-----------------------------------|
| 1  | 303 Airport Rd                             | 1948          | Hanger/Base                  | 156,526                       | 10,000                            |
|    |  |               | Airport                      | RC                            | RC                                |
| 2  | 309 Airport Rd<br>A10                      | 1985          | Hanger A                     | 192,959                       | 0                                 |
|    |  |               | Airport                      | RC                            |                                   |
| 3  | 309 Airport Rd<br>B5                       | 1948          | Hanger B                     | 99,853                        | 0                                 |
|    |  |               | Airport                      | RC                            |                                   |
| 5  | 301 S Dolan Rd                             | 1960          | Bath House                   | 46,293                        | 0                                 |
|    |  |               | Parks & Recreation           | RC                            |                                   |
| 6  | 707 E 4th St                               | 1938          | Storage Building             | 30,620                        | 0                                 |
|    |  |               | Street                       | RC                            |                                   |
| 7  | Hwy 112                                    | 1974          | Maintenance Building         | 59,372                        | 58,200                            |
|    |  |               | Sewer                        | RC                            | RC                                |
| 8  | Hwy 112                                    | 1994          | Blower Building              | 334,019                       | 150,000                           |
|    |  |               | Sewer                        | RC                            | RC                                |
| 11 | 1208 Sycamore Dr                           | 1939          | Club House/Boys Scouts       | 158,498                       | 0                                 |
|    |  |               | Parks & Recreation           | RC                            |                                   |
| 12 | 1001 Mallard Dr                            | 1985          | Concession Stand/Restroom    | 105,354                       | 0                                 |
|    |  |               | Parks & Recreation           | RC                            |                                   |
| 13 | 2205 Davis St                              | 1985          | Concession Stand/Restroom    | 124,868                       | 0                                 |
|    |  |               | Parks & Recreation           | RC                            |                                   |
| 14 | Hwy 112<br>#2                              | 1985          | Contact Stabilization        | 159,225                       | 100,000                           |
|    |  |               | Sewer                        | RC                            | RC                                |
| 15 | Hwy 112<br>#1                              | 1985          | Contact Stabilization        | 79,612                        | 90,000                            |
|    |  |               | Sewer                        | RC                            | RC                                |
| 16 | 701 E 4th St                               | 1955          | Animal Control Storage       | 11,314                        | 2,000                             |
|    |  |               | Animal Control               | RC                            | RC                                |
| 17 | 701A E 4th St                              | 1994          | Dog Kennels                  | 46,293                        | 3,000                             |
|    |  |               | Animal Control               | RC                            | RC                                |
| 19 | 1120 Porter St                             | 1948          | Equip Storage w/Break Room   | 50,653                        | 3,000                             |
|    |  |               | Storage                      | ACV                           | RC                                |
| 20 | 910 Victoria St                            | 1955          | Fire Station (TVFD)          | 188,495                       | 5,000                             |
|    |  |               | Fire                         | RC                            | RC                                |
| 22 | 1319 W 4th St                              | 1920          | Training Center (Old School) | 233,128                       | 0                                 |
|    |  |               | Fire                         | RC                            |                                   |
| 25 | 1615 Old Granger Rd<br>Ford Ground Storage | 1954          | 1M gal Ground Water Tank     | 779,101                       | 0                                 |
|    |  |               | Water                        | RC                            |                                   |
| 26 | 1301 W 4th St                              | 1948          | Senior Citizen Nutrition     | 119,367                       | 0                                 |
|    |  |               | Senior Citizens              | RC                            |                                   |

Real and Personal Property Schedule

Member: Taylor  
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| ID | Address or Site<br>Secondary ID | Year<br>Built | Occupancy<br>Department  | Bldg Value<br>Valuation Basis | Contents Value<br>Valuation Basis |
|----|---------------------------------|---------------|--------------------------|-------------------------------|-----------------------------------|
| 27 | Hwy 112                         | 1972          | Old Lab/Chart Bldg       | 20,656                        | 10,000                            |
|    |                                 |               | Sewer                    | RC                            | RC                                |
| 28 | Hwy 112                         | 1972          | RAS/WAS Building         | 66,742                        | 300,000                           |
|    |                                 |               | Sewer                    | RC                            | RC                                |
| 32 | 303 Airport Rd                  | 1985          | Runway Lights            | 15,570                        | 0                                 |
|    |                                 |               | Airport                  | RC                            |                                   |
| 33 | 1424 N Main St                  | 1948          | Office/Fleet Maintenance | 122,584                       | 35,000                            |
|    |                                 |               | Street                   | RC                            | RC                                |
| 34 | 1424 N Main St                  | 1948          | Maintenance Shop         | 62,278                        | 20,800                            |
|    |                                 |               | Street                   | RC                            | RC                                |
| 35 | 114 W 9th St                    | 1985          | Museum - Moody           | 369,414                       | 53,147                            |
|    |                                 |               | Museum                   | RC                            | RC                                |
| 36 | 1001 E 4th St                   | 1955          | Tool House/Sexton Office | 35,602                        | 10,000                            |
|    |                                 |               | Storage                  | RC                            | RC                                |
| 37 | 2260 N Lynn Rd                  | 1990          | Restroom                 | 64,562                        | 0                                 |
|    |                                 |               | Parks & Recreation       | RC                            |                                   |
| 38 | 1220 Sycamore Dr                | 1988          | Pavilion                 | 713,812                       | 5,000                             |
|    |                                 |               | Parks & Recreation       | RC                            | RC                                |
| 39 | 2200 N Lynn Rd                  | 1988          | Pavilion                 | 36,225                        | 2,500                             |
|    |                                 |               | Parks & Recreation       | RC                            | RC                                |
| 42 | 400 Porter St                   | 1972          | Public/City Hall         | 1,520,627                     | 1,000,000                         |
|    |                                 |               | Administration           | RC                            | RC                                |
| 44 | 1803 Old Coupland Rd            | 1988          | Pump House               | 38,301                        | 31,200                            |
|    |                                 |               | Water                    | RC                            | RC                                |
| 46 | 1201 N Main St                  | 1950          | Utility Storage          | 54,078                        | 62,400                            |
|    |                                 |               | Water Administration     | RC                            | RC                                |
| 49 | 1202 N Main St                  | 1920          | Utility Office           | 111,167                       | 25,000                            |
|    |                                 |               | Water Administration     | RC                            | RC                                |
| 51 | 1118 Porter St                  | 1950          | Truck/Tractor Stg Shed   | 6,332                         | 50,000                            |
|    |                                 |               | Vehicle Maintenance      | RC                            | RC                                |
| 58 | 500 S Main St                   | 1998          | Police Department        | 1,032,573                     | 250,000                           |
|    |                                 |               | Police                   | RC                            | RC                                |
| 59 | 205 Airport Rd                  | 1999          | Hangar C                 | 388,616                       | 0                                 |
|    | C12                             |               | Airport                  | RC                            |                                   |
| 60 | 207 Airport Rd                  | 1999          | Hangar D                 | 388,616                       | 0                                 |
|    | D12                             |               | Airport                  | RC                            |                                   |
| 64 | Hwy 112                         | 1985          | Contact Stabilization    | 51,899                        | 0                                 |
|    | #3                              |               | Sewer                    | RC                            |                                   |
| 65 | Hwy 112                         | 1985          | Sludge Tank              | 1,037,971                     | 275,000                           |
|    |                                 |               | Sewer                    | RC                            | RC                                |
| 66 | Hwy 112                         | 1985          | Thickener Scum/Sludge    | 51,899                        | 135,000                           |
|    |                                 |               | Sewer                    | RC                            | RC                                |

Real and Personal Property Schedule

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| ID | Address or Site<br>Secondary ID              | Year<br>Built | Occupancy<br>Department        | Bldg Value<br>Valuation Basis | Contents Value<br>Valuation Basis |
|----|--|---------------|--------------------------------|-------------------------------|-----------------------------------|
| 67 | Hwy 112                                      | 1985          | Lift Station-MCU Pumps         | 235,827                       | 660,000                           |
|    |  |               | Sewer                          | RC                            | RC                                |
| 68 | 1600 Sycamore St                             | 2000          | Swimming Pool                  | 1,037,971                     | 0                                 |
|    |  |               | Parks & Recreation             | RC                            |                                   |
| 69 | Rices Crossing                               | 2000          | Lift Station                   | 103,797                       | 0                                 |
|    |  |               | Sewer                          | RC                            |                                   |
| 73 | 303 Airport Rd                               | 1980          | Tower w/Glass Beacon Light     | 36,329                        | 0                                 |
|    |  |               | Airport                        | RC                            |                                   |
| 74 | 305 Airport Rd                               | 2001          | Pilot/Nurses Flight Quarters   | 55,324                        | 0                                 |
|    |  |               | Airport                        | RC                            |                                   |
| 75 | 705 Carlos Parker Blvd NM                    | 2002          | Fire Station                   | 729,797                       | 75,000                            |
|    |  |               | Fire                           | RC                            | RC                                |
| 76 | 303 Airport Rd                               | 2001          | Electrical Control Box         | 5,190                         | 5,000                             |
|    |  |               | Airport                        | RC                            | RC                                |
| 77 | 303 Airport Rd                               | 2000          | Grnd AV Fuel Tank              | 57,088                        | 0                                 |
|    |  |               | Airport                        | RC                            |                                   |
| 78 | 303 Airport Rd                               | 2001          | Grnd Jet Fuel Tank             | 57,088                        | 0                                 |
|    |  |               | Airport                        | RC                            |                                   |
| 79 | 1600 Sycamore St                             | 2000          | Bathouse                       | 126,529                       | 0                                 |
|    |  |               | Parks & Recreation             | RC                            |                                   |
| 80 | 1600 Sycamore St                             | 2000          | Office                         | 48,888                        | 5,000                             |
|    |  |               | Parks & Recreation             | RC                            | RC                                |
| 81 | 1600 Sycamore St                             | 2000          | Pump House                     | 36,433                        | 10,000                            |
|    |  |               | Parks & Recreation             | RC                            | RC                                |
| 82 | Hwy 112                                      | 2000          | Ultraviolet Disinfectors/Sewer | 176,455                       | 560,000                           |
|    |  |               | Sewer                          | RC                            | RC                                |
| 83 | 1805 Old Coupland Rd                         | 1990          | 500k gal Elevated Water Tank   | 1,559,136                     | 0                                 |
|    |  |               | Water                          | RC                            |                                   |
| 85 | 702 Mallard Ln                               | 1980          | 500k gal Elevated Water Tank   | 1,559,136                     | 0                                 |
|    |  |               | Water                          | RC                            |                                   |
| 87 | North Dr between George Dr/Randall<br>#3515  | 2002          | School Flasher                 | 4,671                         | 0                                 |
|    |  |               | Street                         | RC                            |                                   |
| 88 | North Dr between Marshall St/Mallar<br>#3516 | 2002          | School Flasher                 | 4,671                         | 0                                 |
|    |  |               | Street                         | RC                            |                                   |
| 89 | Mallard Ln between Main St/Medical<br>#3522  | 2002          | School Flasher                 | 4,671                         | 0                                 |
|    |  |               | Street                         | RC                            |                                   |
| 90 | Mallard Ln between North Dr/Kelly C<br>#3517 | 2002          | School Flasher                 | 4,671                         | 0                                 |
|    |  |               | Street                         | RC                            |                                   |
| 91 | Mallard Ln between Greenlawn/Smit<br>#3518   | 2002          | School Flasher                 | 4,671                         | 0                                 |
|    |  |               | Street                         | RC                            |                                   |
| 92 | TH Johnson Dr between Davis St/Mai<br>#3520  | 2002          | School Flasher                 | 4,671                         | 0                                 |
|    |  |               | Street                         | RC                            |                                   |

Real and Personal Property Schedule

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|-----|------------------------------------|---------------|------------------------------------|-------------------------------|-----------------------------------|
| 93  | TH Johnson Dr between Davis St/Mai | 2002          | School Flasher                     | 4,671                         | 0                                 |
|     | #3521                              |               | Street                             | RC                            |                                   |
| 94  | North Dr between TH Johnson/Malla  | 2002          | School Flasher                     | 4,671                         | 0                                 |
|     | #3519                              |               | Street                             | RC                            |                                   |
| 97  | 100 Larry St                       | 2004          | Wastewater Lab                     | 128,501                       | 20,000                            |
|     |                                    |               | Wastewater                         | RC                            | RC                                |
| 98  | 109 W 5th St                       | 1972          | City Hall Annex                    | 257,728                       | 55,000                            |
|     |                                    |               | City Hall                          | RC                            | RC                                |
| 99  | 304 E 3rd St                       | 2002          | Admin Office                       | 168,670                       | 65,000                            |
|     |                                    |               | Fire                               | RC                            | RC                                |
| 101 | 1307 Sycamore St                   | 2006          | Restroom                           | 188,080                       | 0                                 |
|     |                                    |               | Parks                              | RC                            |                                   |
| 102 | 900 Frank St                       | 2006          | Restroom                           | 107,326                       | 0                                 |
|     |                                    |               | Parks                              | RC                            |                                   |
| 103 | 801 Vance St                       | 2006          | Public Library                     | 3,608,090                     | 2,000,000                         |
|     |                                    |               | Library                            | RC                            | RC                                |
| 104 | 200 Washburn St                    | 2006          | Central Fire Station               | 1,507,860                     | 220,253                           |
|     |                                    |               | Fire                               | RC                            | RC                                |
| 105 | 107 Airport Rd                     | 2007          | Lift Station                       | 186,835                       | 0                                 |
|     |                                    |               | Sewer                              | RC                            |                                   |
| 106 | 3910 N Main St                     | 2003          | Lift Station                       | 259,493                       | 0                                 |
|     |                                    |               | Sewer                              | RC                            |                                   |
| 108 | 301 Airport Rd                     | 2007          | Hanger E                           | 377,614                       | 0                                 |
|     |                                    |               | Airport                            | RC                            |                                   |
| 109 | 210 N Carlos G Parker Blvd         | 2009          | Shade Structure (1 of 2)           | 3,425                         | 0                                 |
|     | Taylor Regional Park               |               | Parks & Recreation                 | RC                            |                                   |
| 110 | 210 N Carlos G Parker Blvd         | 2009          | Athletic Eqpt incl Football Bleach | 130,444                       | 0                                 |
|     | Taylor Regional Park               |               | Parks & Recreation                 | RC                            |                                   |
| 111 | 210 N Carlos G Parker Blvd         | 2009          | Pavilion                           | 28,025                        | 0                                 |
|     | Taylor Regional Park               |               | Parks & Recreation                 | RC                            |                                   |
| 112 | 210 N Carlos G Parker Blvd         | 2009          | Site Furnishing (Trash Cans/Tabl   | 31,139                        | 0                                 |
|     | Taylor Regional Park               |               | Parks & Recreation                 | RC                            |                                   |
| 113 | 210 N Carlos G Parker Blvd         | 2009          | Scoreboard                         | 40,550                        | 0                                 |
|     | Taylor Regional Park               |               | Parks & Recreation                 | RC                            |                                   |
| 114 | 210 N Carlos G Parker Blvd         | 2009          | Ballfield Lighting (10 Fields)     | 615,326                       | 0                                 |
|     | Taylor Regional Park               |               | Parks & Recreation                 | RC                            |                                   |
| 115 | 210 N Carlos G Parker Blvd         | 2009          | Football Lighting                  | 73,362                        | 0                                 |
|     | Taylor Regional Park               |               | Parks & Recreation                 | RC                            |                                   |
| 116 | 210 N Carlos G Parker Blvd         | 2009          | Basketball Lighting                | 24,196                        | 0                                 |
|     | Taylor Regional Park               |               | Parks & Recreation                 | RC                            |                                   |
| 117 | 210 N Carlos G Parker Blvd         | 2009          | Soccer Lighting (2 Fields)         | 138,271                       | 0                                 |
|     | Taylor Regional Park               |               | Parks & Recreation                 | RC                            |                                   |

Real and Personal Property Schedule

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| ID  | Address or Site<br>Secondary ID | Year<br>Built | Occupancy<br>Department          | Bldg Value<br>Valuation Basis | Contents Value<br>Valuation Basis |
|-----|---------------------------------|---------------|----------------------------------|-------------------------------|-----------------------------------|
| 118 | 210 N Carlos G Parker Blvd      | 2009          | Playground Equipment             | 81,221                        | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 119 | 210 N Carlos G Parker Blvd      | 2009          | Ballfield Bench Seating          | 88,228                        | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 120 | 210 N Carlos G Parker Blvd      | 2009          | Concession Building #1           | 212,888                       | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 121 | 210 N Carlos G Parker Blvd      | 2009          | Concession Building #2           | 212,888                       | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 122 | 210 N Carlos G Parker Blvd      | 2009          | Alt #8 Batting Cages Lighted     | 105,948                       | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 123 | 210 N Carlos G Parker Blvd      | 2009          | Alt #9 Xeriscape Garden #2-Optic | 28,056                        | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 124 | 210 N Carlos G Parker Blvd      | 2009          | Landscape and Irrigation         | 1,454,763                     | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 125 | 210 N Carlos G Parker Blvd      | 2009          | Fencing                          | 706,962                       | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 126 | 210 N Carlos G Parker Blvd      | 2009          | Misc Metals/Handrails/Scorer Ta  | 51,899                        | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 127 | 210 N Carlos G Parker Blvd      | 2009          | Signage/Temp/Fixed/Educationa    | 20,759                        | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 128 | 210 N Carlos G Parker Blvd      | 2009          | Shade Shelter (2 of 2)           | 3,425                         | 0                                 |
|     |                                 |               | Parks & Recreation               | RC                            |                                   |
| 129 | 210 N Carlos G Parker Blvd      | 2009          | Shade Structure (1 of 4)         | 4,048                         | 0                                 |
|     | East WILCO Park                 |               | Parks & Recreation               | RC                            |                                   |
| 130 | 210 N Carlos G Parker Blvd      | 2009          | Shade Structure (2 of 4)         | 4,048                         | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 131 | 210 N Carlos G Parker Blvd      | 2009          | Shade Structure (3 of 4)         | 4,048                         | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 132 | 210 N Carlos G Parker Blvd      | 2009          | Shade Structure (4 of 4)         | 4,048                         | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 133 | 210 N Carlos G Parker Blvd      | 2009          | Shade Structure (1 of 10)        | 15,466                        | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 134 | 210 N Carlos G Parker Blvd      | 2009          | Shade Structure (2 of 10)        | 15,466                        | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 135 | 210 N Carlos G Parker Blvd      | 2009          | Shade Structure (3 of 10)        | 15,466                        | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 136 | 210 N Carlos G Parker Blvd      | 2009          | Shade Structure (4 of 10)        | 15,466                        | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 137 | 210 N Carlos G Parker Blvd      | 2009          | Shade Structure (5 of 10)        | 15,466                        | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |
| 138 | 210 N Carlos G Parker Blvd      | 2009          | Shade Structure (6 of 10)        | 15,466                        | 0                                 |
|     | Taylor Regional Park            |               | Parks & Recreation               | RC                            |                                   |

Real and Personal Property Schedule

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| ID  | Address or Site<br>Secondary ID       | Year<br>Built | Occupancy<br>Department      | Bldg Value<br>Valuation Basis | Contents Value<br>Valuation Basis |
|-----|---------------------------------------|---------------|------------------------------|-------------------------------|-----------------------------------|
| 139 | 210 N Carlos G Parker Blvd            | 2009          | Shade Structure (7 of 10)    | 15,466                        | 0                                 |
|     | Taylor Regional Park                  |               | Parks & Recreation           | RC                            |                                   |
| 140 | 210 N Carlos G Parker Blvd            | 2009          | Shade Structure (8 of 10)    | 15,466                        | 0                                 |
|     | Taylor Regional Park                  |               | Parks & Recreation           | RC                            |                                   |
| 141 | 210 N Carlos G Parker Blvd            | 2009          | Shade Structure (9 of 10)    | 15,466                        | 0                                 |
|     | Taylor Regional Park                  |               | Parks & Recreation           | RC                            |                                   |
| 142 | 210 N Carlos G Parker Blvd            | 2009          | Shade Structure (10 of 10)   | 15,466                        | 0                                 |
|     | Taylor Regional Park                  |               | Parks & Recreation           | RC                            |                                   |
| 143 | 1124 Porter St                        | 1970          | Storage Building             | 7,162                         | 0                                 |
|     |                                       |               | Water                        | RC                            |                                   |
| 144 | 1122 Porter St                        | 1950          | Storage Building             | 2,906                         | 0                                 |
|     |                                       |               | Water                        | ACV                           |                                   |
| 145 | 1206 Sycamore Dr                      | 1975          | Clubhouse (Girl Scouts)      | 98,296                        | 0                                 |
|     |                                       |               | Parks & Recreation           | RC                            |                                   |
| 146 | 1424 N Main St                        | 1960          | Fleet Wash Shed              | 3,114                         | 0                                 |
|     |                                       |               | Fleet                        | RC                            |                                   |
| 147 | 301 S Dolan St                        | 2008          | Shade Shelter #1             | 830                           | 0                                 |
|     |                                       |               | Parks & Recreation           | RC                            |                                   |
| 148 | 301 S Dolan Rd                        | 2008          | Shade Shelter #2             | 1,661                         | 0                                 |
|     |                                       |               | Parks & Recreation           | RC                            |                                   |
| 149 | 416 N Main St                         | 1990          | Old City Hall Gazebo         | 2,803                         | 0                                 |
|     |                                       |               | Parks & Recreation           | RC                            |                                   |
| 150 | 416 N Main St                         | 1990          | Flag Pole                    | 10,899                        | 0                                 |
|     |                                       |               | Parks & Recreation           | RC                            |                                   |
| 151 | 1401 Sycamore                         | 2010          | Pavilion                     | 38,820                        | 0                                 |
|     | Murphy Park                           |               | Parks & Recreation           | RC                            |                                   |
| 152 | 210 N Carlos G Parker Blvd            | 2011          | TRPSC Signs                  | 86,982                        | 0                                 |
|     | Taylor Regional Park                  |               | Parks & Recreation           | RC                            |                                   |
| 153 | 400 W 12th St                         | 2011          | 750k gal Elevated Water Tank | 1,957,094                     | 0                                 |
|     | Murphy Park                           |               | Water                        | RC                            |                                   |
| 154 | 608 Lorax Ln                          | 2011          | 1M gal Elevated Water Tank   | 2,587,869                     | 0                                 |
|     |                                       |               | Water                        | RC                            |                                   |
| 155 | 2200 N Lynn                           | 2010          | Wood Playground Set          | 215,587                       | 0                                 |
|     | Bull Branch Park                      |               | Parks & Recreation           | RC                            |                                   |
| 156 | 1424 N Main                           |               | Recreational Equipment       | 0                             | 10,800                            |
|     |                                       |               | Parks & Recreation           | RC                            |                                   |
| 157 | 114 W 9th St                          | 1970          | Carport/Storage              | 4,256                         | 0                                 |
|     |                                       |               | Parks & Recreation           | RC                            |                                   |
| 158 | 1600 Sycamore St                      | 2006          | Pool Shade Shelter           | 4,878                         | 0                                 |
|     |                                       |               | Parks & Recreation           | RC                            |                                   |
| 159 | 210 N Carlos G Parker Blvd, Suite 460 | 2011          | 1M Gal Ground Storage Tank   | 851,240                       | 0                                 |
|     |                                       |               | Water                        | RC                            |                                   |

Real and Personal Property Schedule

Member: Taylor

Member ID: 3204

Coverage Period: 10/01/2016 to 10/01/2017 Shown As of 10/01/2016



| ID                                 | Address or Site<br>Secondary ID | Year<br>Built | Occupancy<br>Department     | Bldg Value<br>Valuation Basis | Contents Value<br>Valuation Basis |
|------------------------------------|---------------------------------|---------------|-----------------------------|-------------------------------|-----------------------------------|
| 160                                | Southwest                       | 2011          | 24" Water Transmission Main | 1,161,038                     | 0                                 |
|                                    |                                 |               | Water                       | RC                            |                                   |
| 161                                | 3706 N Main St                  |               | Christmas Lights            | 0                             | 64,061                            |
|                                    |                                 |               | Parks & Recreation          |                               | RC                                |
| 162                                | 304 S Dolan St                  | 2012          | Pavilion/Fence              | 137,116                       | 5,000                             |
|                                    |                                 |               | Parks & Recreation          | RC                            | RC                                |
| 163                                | 210 N Carlos G Parker Blvd      | 2011          | Pump Bldg/Parks Maintenance | 378,133                       | 0                                 |
|                                    |                                 |               | Parks                       | RC                            |                                   |
| 164                                | 210 N Carlos G Parker Blvd      | 2011          | Fence-Chain Link            | 18,995                        | 0                                 |
|                                    |                                 |               | Parks                       | RC                            |                                   |
| 165                                | 701 E 4th St                    | 2015          | Animal Control Office       | 15,332                        | 2,500                             |
|                                    |                                 |               | Animal Control              | RC                            | RC                                |
| 166                                | 197 S Edmond St                 | 2015          | Industrial Shell Building   | 2,531,250                     | 100,000                           |
|                                    |                                 |               | Economic Development        | RC                            | RC                                |
| 167                                | 700 N Main St                   | 2015          | Office                      | 0                             | 50,000                            |
|                                    |                                 |               | Economic Development        |                               | RC                                |
| Coverage: Real & Personal Property |                                 | Total Items:  | 132                         | 36,156,509                    | 6,593,861                         |

**APPENDIX B**

**Combined**

**5-Year CIP**

**(CIP Included for Illustrative Purposes Only)**



| Site                  | TOTAL                 | FY2017-18           | FY2018-19            | FY2019-20            | FY2020-21            | FY2021-22            | FY2022-23            | Remaining Projects   |
|-----------------------|-----------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Streets               | \$ 127,251,645        | \$ 990,000          | \$ 5,088,443         | \$ 6,610,443         | \$ 5,088,443         | \$ 5,088,443         | \$ 5,328,443         | \$ 81,038,365        |
| Sidewalk              | \$ 3,840,000          | \$ -                | \$ 100,000           | \$ 60,000            | \$ 60,000            | \$ 60,000            | \$ 60,000            | \$ 3,500,000         |
| Airport               | \$ 6,898,626          | \$ 53,200           | \$ 221,985           | \$ 1,419,422         | \$ -                 | \$ 354,896           | \$ -                 | \$ -                 |
| Drainage              | \$ 11,994,575         | \$ 667,000          | \$ 868,500           | \$ 1,235,075         | \$ 1,066,100         | \$ 1,176,400         | \$ 1,231,500         | \$ 6,000,000         |
| Water                 | \$ 50,949,000         | \$ 50,000           | \$ 950,000           | \$ 950,000           | \$ 3,850,000         | \$ 2,271,000         | \$ 2,550,000         | \$ 40,328,000        |
| Wastewater            | \$ 23,810,000         | \$ -                | \$ 600,000           | \$ 600,000           | \$ 1,320,000         | \$ 2,720,000         | \$ 4,470,000         | \$ 14,100,000        |
| WWTP                  | \$ 19,703,000         | \$ 1,600,000        | \$ 700,000           | \$ 1,287,000         | \$ 1,225,500         | \$ 2,353,000         | \$ 5,705,500         | \$ 6,832,000         |
| Parks                 | \$ 19,922,000         | \$ -                | \$ 439,725           | \$ 565,000           | \$ 541,000           | \$ 544,000           | \$ 500,000           | \$ 17,132,275        |
| Departments           | \$ 49,481,000         | \$ 175,000          | \$ 5,856,000         | \$ 250,000           | \$ 11,212,000        | \$ 529,000           | \$ 9,609,000         | \$ 21,850,000        |
| <b>Total Per Year</b> |                       | <b>\$ 3,535,200</b> | <b>\$ 14,824,653</b> | <b>\$ 12,976,940</b> | <b>\$ 24,363,043</b> | <b>\$ 15,096,739</b> | <b>\$ 29,454,443</b> | <b>\$ 68,914,225</b> |
| <b>TOTAL</b>          | <b>\$ 313,849,846</b> |                     |                      |                      |                      | <b>5-Year Total</b>  | <b>\$ 96,715,818</b> | <b>\$ 68,914,225</b> |

**Streets**

| Project Type / Title                   | Funding Source(s) | Project Type | Probable Total Cost  | Grant Funding        | FY2017-18         | FY2018-19           | FY2019-20           | FY2020-21           | FY2021-22           | FY2022-23           | Remaining Projects  |
|--|-------------------|--------------|----------------------|----------------------|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Priority 1</b>                      |                   |              |                      | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |
| Downtown Street Improvements           | General           | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |
| 2015 CDBG 4th Street (Remaining)       | CDBG/Street       | Capital      | \$ 400,000           | \$ -                 | \$ 400,000        |                     |                     |                     |                     |                     | \$ -                |
| 2017 CDBG 3rd Street                   | CDBG/Street       | Capital      | \$ 900,000           | \$ 600,000           |                   |                     | \$ 300,000          |                     |                     |                     | \$ -                |
| Edmond Street (Remaining)              | Street            | Capital      | \$ 200,000           | \$ -                 | \$ 200,000        |                     |                     |                     |                     |                     | \$ -                |
| CR101 Widening (Approx. 10% City M     | Wilco/CO          | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |
| CR366 Street Project (City Match)      | Wilco/CO          | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |
| Annual Street Maintenance (City Staff) | General           | Capital      | \$ 950,000           | \$ -                 | \$ 150,000        | \$ 95,000           | \$ 95,000           | \$ 95,000           | \$ 95,000           | \$ 95,000           | \$ 325,000          |
| Corrective Maintenance-Excellent       | General           | Capital      | \$ 4,151,745         | \$ -                 |                   | \$ 830,349          | \$ 830,349          | \$ 830,349          | \$ 830,349          | \$ 830,349          | \$ -                |
| Corrective Maintenance-Good            | General           | Capital      | \$ 5,931,065         | \$ -                 |                   | \$ 1,186,213        | \$ 1,186,213        | \$ 1,186,213        | \$ 1,186,213        | \$ 1,186,213        | \$ -                |
| Corrective Maintenance-Fair            | General           | Capital      | \$ 4,884,405         | \$ -                 |                   | \$ 976,881          | \$ 976,881          | \$ 976,881          | \$ 976,881          | \$ 976,881          | \$ -                |
| Poor Street Reconstruction             | GF/Loop           | Capital      | \$18,000,000         | \$ -                 |                   | \$ 2,000,000        | \$ 2,000,000        | \$ 2,000,000        | \$ 2,000,000        | \$ 2,000,000        | \$ 8,000,000        |
| <b>Priority 2</b>                      |                   |              |                      | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |
| Downtown Street Improvements           | General           | Capital      | \$ 1,500,000         | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 1,500,000        |
| 2015 CDBG 4th Street (Remaining)       | CDBG/Street       | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |
| 2017 CDBG 3rd Street                   | CDBG/Street       | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |
| Edmond Street (Remaining)              | Street            | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |
| CR101 Widening (Approx. 10% City M     | Wilco/CO          | Capital      | \$10,000,000         | \$ 8,778,000         |                   |                     | \$ 1,222,000        |                     |                     |                     | \$ -                |
| CR366 Street Project (City Match)      | Wilco/CO          | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |
| Annual Street Maintenance (City Staff) | General           | Capital      | \$ 950,000           | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 950,000          |
| Corrective Maintenance-Excellent       | General           | Capital      | \$ 4,151,745         | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 4,151,745        |
| Corrective Maintenance-Good            | General           | Capital      | \$ 5,931,065         | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |
| Corrective Maintenance-Fair            | General           | Capital      | \$ 4,884,405         | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 4,884,405        |
| Poor Street Reconstruction             | General           | Capital      | \$18,000,000         | \$ -                 |                   |                     |                     |                     |                     |                     | \$18,000,000        |
| <b>Priority 3</b>                      |                   |              |                      | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |
| Downtown Street Improvements           | General           | Capital      | \$ 500,000           | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 500,000          |
| 2015 CDBG 4th Street (Remaining)       | CDBG/Street       | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |
| 2017 CDBG 3rd Street                   | CDBG/Street       | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |
| Edmond Street (Remaining)              | Street            | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |
| CR101 Widening (Approx. 10% City M     | Wilco/CO          | Capital      | \$ -                 | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |
| CR366 Street Project (City Match)      | Wilco/CO          | Capital      | \$ 2,000,000         | \$ 1,760,000         | \$ 240,000        |                     |                     |                     |                     | \$ 240,000          | \$ (240,000)        |
| Annual Street Maintenance (City Staff) | General           | Capital      | \$ 950,000           | \$ -                 |                   |                     |                     |                     |                     |                     | \$ -                |
| Corrective Maintenance-Excellent       | General           | Capital      | \$ 4,151,745         | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 4,151,745        |
| Corrective Maintenance-Good            | General           | Capital      | \$ 5,931,065         | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 5,931,065        |
| Corrective Maintenance-Fair            | General           | Capital      | \$ 4,884,405         | \$ -                 |                   |                     |                     |                     |                     |                     | \$ 4,884,405        |
| Poor Street Reconstruction             | General           | Capital      | \$28,000,000         | \$ -                 |                   |                     |                     |                     |                     |                     | \$28,000,000        |
|  |                   |              |                      |                      |                   |                     |                     |                     |                     |                     | \$ -                |
| <b>TOTAL</b>                           |                   |              | <b>\$127,251,645</b> | <b>\$ 11,138,000</b> | <b>\$ 990,000</b> | <b>\$ 5,088,443</b> | <b>\$ 6,610,443</b> | <b>\$ 5,088,443</b> | <b>\$ 5,088,443</b> | <b>\$ 5,328,443</b> | <b>\$81,038,365</b> |

# **Sidewalks**

| Project Type / Title          | Funding Source(s) | Project Type | Probable Total Cost | Grant Funding | FY2017-18   | FY2018-19         | FY2019-20        | FY2020-21        | FY2021-22        | FY2022-23        | Remaining Projects  |
|-------------------------------|-------------------|--------------|---------------------|---------------|-------------|-------------------|------------------|------------------|------------------|------------------|---------------------|
| <b>Priority 1</b>             |                   |              |                     | \$ -          |             |                   |                  |                  |                  |                  | \$ -                |
| Reconstruct Existing Sidewalk | General           | Capital      | \$ 600,000          | \$ -          |             | \$ 60,000         | \$ 60,000        | \$ 60,000        | \$ 60,000        | \$ 60,000        | \$ 300,000          |
| New Sidewalk                  | General           | Capital      | \$ -                | \$ -          |             |                   |                  |                  |                  |                  | \$ -                |
| Sidewalk Master Plan          | General           | Capital      | \$ 40,000           | \$ -          |             | \$ 40,000         |                  |                  |                  |                  | \$ -                |
| <b>Priority 2</b>             |                   |              |                     | \$ -          |             |                   |                  |                  |                  |                  | \$ -                |
| Reconstruct Existing Sidewalk | General           | Capital      | \$ 600,000          | \$ -          |             |                   |                  |                  |                  |                  | \$ 600,000          |
| New Sidewalk                  | General           | Capital      | \$ 1,000,000        | \$ -          |             |                   |                  |                  |                  |                  | \$ 1,000,000        |
|                               |                   |              |                     |               |             |                   |                  |                  |                  |                  | \$ -                |
| <b>Priority 3</b>             |                   |              |                     | \$ -          |             |                   |                  |                  |                  |                  | \$ -                |
| Reconstruct Existing Sidewalk | General           | Capital      | \$ 600,000          | \$ -          |             |                   |                  |                  |                  |                  | \$ 600,000          |
| New Sidewalk                  | General           | Capital      | \$ 1,000,000        | \$ -          |             |                   |                  |                  |                  |                  | \$ 1,000,000        |
|                               |                   |              |                     |               |             |                   |                  |                  |                  |                  | \$ -                |
|                               |                   |              |                     |               |             |                   |                  |                  |                  |                  | \$ -                |
|                               |                   |              |                     |               |             |                   |                  |                  |                  |                  | \$ -                |
|                               |                   |              |                     |               |             |                   |                  |                  |                  |                  | \$ -                |
|                               |                   |              |                     |               |             |                   |                  |                  |                  |                  | \$ -                |
|                               |                   |              |                     |               |             |                   |                  |                  |                  |                  | \$ -                |
|                               |                   |              |                     |               |             |                   |                  |                  |                  |                  | \$ -                |
|                               |                   |              |                     |               |             |                   |                  |                  |                  |                  | \$ -                |
| <b>TOTAL</b>                  |                   |              | <b>\$ 3,840,000</b> | <b>\$ -</b>   | <b>\$ -</b> | <b>\$ 100,000</b> | <b>\$ 60,000</b> | <b>\$ 60,000</b> | <b>\$ 60,000</b> | <b>\$ 60,000</b> | <b>\$ 3,500,000</b> |

**Airport**



# Drainage

| Project Type / Title                                     | Funding Source(s) | Project Type | Probable Total Cost | Grant Funding | FY2017-18         | FY2018-19         | FY2019-20           | FY2020-21           | FY2021-22           | FY2022-23           | Remaining Projects  |
|--|-------------------|--------------|---------------------|---------------|-------------------|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Edmond and Mills Street                                  | MDUS              | Capital      | \$ 957,000          | \$ -          | \$ 617,000        | \$ 340,000        |                     |                     |                     |                     | \$ -                |
| Donna Channel*   | MDUS              | Capital      | \$ 1,760,000        | \$ -          |                   |                   |                     |                     | \$ 880,000          | \$ 880,000          | \$ -                |
| 2709 Kelly Drive   | MDUS              | Capital      | \$ 11,000           | \$ -          |                   | \$ 11,000         |                     |                     |                     |                     | \$ -                |
| 1609/1611 Castlewood Ct.                                 | MDUS              | Capital      | \$ 52,000           | \$ -          |                   | \$ 52,000         |                     |                     |                     |                     | \$ -                |
| Paula Lane/Medical Parkway*                              | MDUS              | Capital      | \$ 33,000           | \$ -          |                   | \$ 33,000         |                     |                     |                     |                     | \$ -                |
| Laurel/Sams Street                                       | MDUS              | Capital      | \$ 170,000          | \$ -          |                   | \$ 170,000        |                     |                     |                     |                     | \$ -                |
| 800 Kirk Street  | MDUS              | Capital      | \$ 38,500           | \$ -          |                   | \$ 38,500         |                     |                     |                     |                     | \$ -                |
| 1st Ave/Royal St/Walnut*                                 | MDUS              | Capital      | \$ 360,000          | \$ -          |                   |                   | \$ 360,000          |                     |                     |                     | \$ -                |
| 1806 N Lynn Street                                       | MDUS              | Capital      | \$ 53,000           | \$ -          |                   | \$ 53,000         |                     |                     |                     |                     | \$ -                |
| Booth/Oak (Walnut)*                                      | MDUS              | Capital      | \$ 55,000           | \$ -          |                   | \$ 55,000         |                     |                     |                     |                     | \$ -                |
| Reece residence on 2nd Street*                           | MDUS              | Capital      | \$ 160,000          | \$ -          |                   |                   | \$ 160,000          |                     |                     |                     | \$ -                |
| Oaklawn @ Bull Br Trib (Greenlawn)*                      | MDUS              | Capital      | \$ 66,000           | \$ -          |                   | \$ 66,000         |                     |                     |                     |                     | \$ -                |
| Brookwood Circle (706, 708, 710)                         | MDUS              | Capital      | \$ 189,000          | \$ -          |                   |                   | \$ 189,000          |                     |                     |                     | \$ -                |
| Turkey Creek   | MDUS              | Capital      | \$ 250,175          | \$ -          |                   |                   | \$ 250,175          |                     |                     |                     | \$ -                |
| 1308 TH Johnson culvert                                  | MDUS              | Capital      | \$ 121,000          | \$ -          |                   |                   |                     | \$ 121,000          |                     |                     | \$ -                |
| 2000 Davis Street  | MDUS              | Capital      | \$ 21,000           | \$ -          |                   |                   |                     | \$ 21,000           |                     |                     | \$ -                |
| 915 Lexington Street                                     | MDUS              | Capital      | \$ 21,500           | \$ -          |                   |                   |                     | \$ 21,500           |                     |                     | \$ -                |
| 3310 Crystal Circle                                      | MDUS              | Capital      | \$ 31,000           | \$ -          |                   |                   |                     | \$ 31,000           |                     |                     | \$ -                |
| Kimbro @ 7th   | MDUS              | Capital      | \$ 38,500           | \$ -          |                   |                   |                     | \$ 38,500           |                     |                     | \$ -                |
| 2104 Davis Street  | MDUS              | Capital      | \$ 43,000           | \$ -          |                   |                   |                     | \$ 43,000           |                     |                     | \$ -                |
| 107 Mustang Street                                       | MDUS              | Capital      | \$ 45,000           | \$ -          |                   |                   |                     | \$ 45,000           |                     |                     | \$ -                |
| Taylor Dental Association (Cabaniss) on 920 Main St/SH95 | MDUS              | Capital      | \$ 50,600           | \$ -          |                   |                   |                     | \$ 50,600           |                     |                     | \$ -                |
| 407 Drake Lane   | MDUS              | Capital      | \$ 66,000           | \$ -          |                   |                   |                     | \$ 66,000           |                     |                     | \$ -                |
| 713 Bland Street   | MDUS              | Capital      | \$ 72,000           | \$ -          |                   |                   |                     | \$ 72,000           |                     |                     | \$ -                |
| Travis Street (& Franklin Street)                        | MDUS              | Capital      | \$ 145,000          | \$ -          |                   |                   |                     | \$ 145,000          |                     |                     | \$ -                |
| 304 Cherrywood Circle                                    | MDUS              | Capital      | \$ 14,000           | \$ -          |                   |                   |                     | \$ 14,000           |                     |                     | \$ -                |
| Cecilia/Lizzie Street                                    | MDUS              | Capital      | \$ 24,000           | \$ -          |                   |                   |                     | \$ 24,000           |                     |                     | \$ -                |
| Tammi Lane near 1617                                     | MDUS              | Capital      | \$ 70,500           | \$ -          |                   |                   |                     | \$ 70,500           |                     |                     | \$ -                |
| Debus Drive*   | MDUS              | Capital      | \$ 121,000          | \$ -          |                   |                   |                     | \$ 121,000          |                     |                     | \$ -                |
| Old Thorndale Rd   | MDUS              | Capital      | \$ 69,000           | \$ -          |                   |                   |                     | \$ 69,000           |                     |                     | \$ -                |
| 1409 TH Johnson at Pinehurst                             | MDUS              | Capital      | \$ 92,400           | \$ -          |                   |                   |                     |                     | \$ 92,400           |                     | \$ -                |
| Mclain Street  | MDUS              | Capital      | \$ 154,000          | \$ -          |                   |                   |                     |                     | \$ 154,000          |                     | \$ -                |
| Marisposa/Mockingbird                                    | MDUS              | Capital      | \$ 180,500          | \$ -          |                   |                   |                     |                     |                     | \$ 180,500          | \$ -                |
| 2200 Lee Street  | MDUS              | Capital      | \$ 100,000          | \$ -          |                   |                   |                     |                     |                     | \$ 100,000          | \$ -                |
| Davis Street Sidewalk at Bull Branch                     | MDUS              | Capital      | \$ 21,000           | \$ -          |                   |                   |                     |                     |                     | \$ 21,000           | \$ -                |
| FUTURE MDUS Projects                                     | MDUS              | Capital      | \$ 6,000,000        |               | \$ 50,000         |                   |                     |                     |                     |                     | \$ 5,950,000        |
| Floodplain Study   | General Fund      | Professional | \$ 225,900          | \$ -          |                   |                   | \$ 225,900          |                     |                     |                     | \$ -                |
| FEMA - LOMRs (Mustang Creek and Tributary)               | MDUS              | Professional | \$ 63,000           | \$ -          |                   |                   |                     | \$ 63,000           |                     |                     | \$ -                |
| City Maintenance of Existing Drainage                    | General Fund      | Maintenance  | \$ 50,000           | \$ -          |                   | \$ 50,000         | \$ 50,000           | \$ 50,000           | \$ 50,000           | \$ 50,000           | \$ 50,000           |
| <b>TOTAL</b>   |                   |              | <b>\$11,994,575</b> | <b>\$ -</b>   | <b>\$ 667,000</b> | <b>\$ 868,500</b> | <b>\$ 1,235,075</b> | <b>\$ 1,066,100</b> | <b>\$ 1,176,400</b> | <b>\$ 1,231,500</b> | <b>\$ 6,000,000</b> |

**Water**

| Project Type / Title  | Funding Source(s) | Project Type | Probable Total Cost | Grant Funding | FY2017-18        | FY2018-19         | FY2019-20         | FY2020-21           | FY2021-22           | FY2022-23           | Remaining Projects  |
|---|-------------------|--------------|---------------------|---------------|------------------|-------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| Replace all lines smaller than 6"   | Utility, Bond     | Capital      | \$10,193,000        | \$ -          |                  | \$ 150,000        | \$ 150,000        | \$ 150,000          | \$ 150,000          | \$ 150,000          | \$ 9,443,000        |
| Replace all CI lines  | Utility Fund      | Capital      | \$ 3,582,000        | \$ -          |                  | \$ 100,000        | \$ 100,000        | \$ 100,000          | \$ 100,000          | \$ 100,000          | \$ 3,082,000        |
| Fire Hydrant Replacement  | Utility Fund      | Capital      | \$ 500,000          | \$ -          | \$ 50,000        | \$ 50,000         | \$ 50,000         | \$ 50,000           | \$ 50,000           | \$ 50,000           | \$ 200,000          |
| Fire Hydrant Proposed with Lines  | Utility Fund      | Capital      | \$ 790,000          | \$ -          |                  | \$ 50,000         | \$ 50,000         | \$ 50,000           | \$ 50,000           | \$ 50,000           | \$ 540,000          |
| Tank Maintenance Projects   | Bond, TWDB        | Capital      | \$ 400,000          | \$ -          |                  |                   |                   |                     |                     | \$ 200,000          | \$ 200,000          |
| GIS Upgrade - Water   | Utility Fund      | Professional | \$ 50,000           | \$ -          |                  | \$ 50,000         |                   |                     |                     |                     | \$ -                |
| SCADA Upgrades (Monitor)  | Utility Fund      | Professional | \$ 200,000          | \$ -          |                  | \$ 200,000        |                   |                     |                     |                     | \$ -                |
| SCADA Upgrades (Automation)   | Utility Fund      | Professional | \$ 500,000          | \$ -          |                  |                   |                   |                     | \$ 500,000          |                     | \$ -                |
| Leak Detection Study  | Utility Fund      | Capital      | \$ 100,000          | \$ -          |                  | \$ 100,000        |                   |                     |                     |                     | \$ -                |
| Leak Detection - point repairs and line replacements  | Utility Fund      | Capital      | \$ 900,000          | \$ -          |                  | \$ 100,000        | \$ 200,000        | \$ 200,000          | \$ 200,000          | \$ 200,000          | \$ -                |
| CCN Water Amendment   | Utility Fund      | Professional | \$ 150,000          | \$ -          |                  | \$ 50,000         |                   |                     |                     |                     | \$ 100,000          |
| Trouble Areas (as of Summer 2017)   | Utility Fund      | Capital      | \$ 800,000          | \$ -          |                  | \$ 100,000        | \$ 100,000        | \$ 100,000          | \$ 100,000          | \$ 100,000          | \$ 300,000          |
| Upgrade meter read to fixed based   | Utility Fund      | Capital      | \$ 750,000          | \$ -          |                  |                   |                   |                     |                     |                     | \$ 750,000          |
| Upgrade meters for fixed based  | Utility Fund      | Capital      | \$ 1,450,000        | \$ -          |                  |                   |                   |                     |                     | \$ 450,000          | \$ 1,000,000        |
| Add VFDs for North Pump Station   | Utility Fund      | Capital      | \$ 300,000          | \$ -          |                  |                   | \$ 300,000        |                     |                     |                     | \$ -                |
| Backup generator for North Pump Station   | Utility Fund      | Capital      | \$ 300,000          | \$ -          |                  |                   |                   | \$ 300,000          |                     |                     | \$ -                |
| Upgrade Water Distribution Model  | Bond, TWDB        | Capital      | \$ 250,000          | \$ -          |                  |                   |                   |                     |                     | \$ 250,000          | \$ -                |
| Future HSPS Delivery Point  | Bond, TWDB        | Capital      | \$ 2,500,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 2,500,000        |
| Demolish Ford Pump Station  | Utility Fund      | Capital      | \$ 300,000          | \$ -          |                  |                   |                   | \$ 300,000          |                     |                     | \$ -                |
| Justin Lane water main (20")  | Utility Fund      | Capital      | \$ 1,000,000        | \$ -          |                  |                   |                   |                     |                     | \$ 1,000,000        | \$ -                |
| <b>2001 Master Plan Remaining Priority Projects:</b>  |                   |              |                     |               |                  |                   |                   |                     |                     |                     |                     |
| 20" line along Old Granger Road (for Ford PS and Murphy EST)                                    | Bond              | Capital      | \$ 821,000          | \$ -          |                  |                   |                   |                     | \$ 821,000          |                     | \$ -                |
| 16"/12" loop from Hwy 95, CR409, Lake Drive   | Bond              | Capital      | \$ 1,528,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 1,528,000        |
| 12" line Old Thorndale Road; 8" Gravel Pit Rd   | Bond              | Capital      | \$ 959,000          | \$ -          |                  |                   |                   |                     |                     |                     | \$ 959,000          |
| 12" line to supply Murphy EST from west.  | Bond              | Capital      | \$ 385,000          | \$ -          |                  |                   |                   |                     |                     |                     | \$ 385,000          |
| 8" line along 7th from Main St to Railroad  | Bond              | Capital      | \$ 168,000          | \$ -          |                  |                   |                   |                     |                     |                     | \$ 168,000          |
| 12" line CR 398 from 24" along Grace Street, CR 366, to Old Georgetown Rd                       | Bond              | Capital      | \$ 764,000          | \$ -          |                  |                   |                   |                     |                     |                     | \$ 764,000          |
| 16" to proposed/future FM 973 EST   | Bond              | Capital      | \$ 1,833,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 1,833,000        |
| 12" loop along Old Thorndale, FM 619, Loop 427 (supply Southwood Hills EST)                     | Bond              | Capital      | \$ 1,217,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 1,217,000        |
| <b>2001 Master Plan Remaining Priority Projects for Growth:</b>                                 |                   |              |                     |               |                  |                   |                   |                     |                     |                     |                     |
| 16" to supply water to Southwood Hills EST  | Bond              | Capital      | \$ 2,900,000        | \$ -          |                  |                   |                   | \$ 2,900,000        |                     |                     | \$ -                |
| 0.5 MG EST FM 973 (Upper Plane)   |                   |              | \$ 1,000,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 1,000,000        |
| Expand Upper Pressure Plane HSPS  |                   |              | \$ 650,000          | \$ -          |                  |                   |                   |                     |                     |                     | \$ 650,000          |
| 8" line in upper pressure plane from Loop 427, along Hwy 95, to CR 400                          |                   |              | \$ 1,026,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 1,026,000        |
| 16" line Lake Drive between Davis St and Old Granger Road to increase supply to Murphy Park EST |                   |              | \$ 519,000          | \$ -          |                  |                   |                   |                     |                     |                     | \$ 519,000          |
| 12"/16" line FM 619   |                   |              | \$ 2,055,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 2,055,000        |
| 12" line Rices Crossing, Buttercup Rd, to FM 973  |                   |              | \$ 1,577,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 1,577,000        |
| 16" along CR 398  |                   |              | \$ 1,123,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 1,123,000        |
| 16" along CR 395 and CR 101 to Hwy 79   |                   |              | \$ 1,466,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 1,466,000        |
| 12" along CR 369 and south to CR 398  |                   |              | \$ 1,851,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 1,851,000        |
| 12" loop along CR 366, CR 365, CR 369 from Upper Plane HSPS                                     | Bond              | Capital      | \$ 1,664,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 1,664,000        |
| 12" along FM 619 and along CR 447 to CR 452   | Bond              | Capital      | \$ 2,428,000        | \$ -          |                  |                   |                   |                     |                     |                     | \$ 2,428,000        |
|   |                   |              |                     | \$ -          |                  |                   |                   |                     |                     |                     | \$ -                |
| <b>TOTAL</b>  |                   |              | <b>\$50,949,000</b> | <b>\$ -</b>   | <b>\$ 50,000</b> | <b>\$ 950,000</b> | <b>\$ 950,000</b> | <b>\$ 3,850,000</b> | <b>\$ 2,271,000</b> | <b>\$ 2,550,000</b> | <b>\$40,328,000</b> |

# **Wastewater**

| Project Type / Title   | Funding Source(s) | Project Type | Probable Total Cost | Grant Funding | FY2017-18   | FY2018-19         | FY2019-20         | FY2020-21           | FY2021-22           | FY2022-23           | Remaining Projects  |
|--|-------------------|--------------|---------------------|---------------|-------------|-------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| Replace all lines smaller than 6"  | Utility, Bond     | Capital      | \$ 660,000          | \$ -          |             |                   |                   | \$ 220,000          | \$ 220,000          | \$ 220,000          | \$ -                |
| SSES - Mustang Creek Basin   | Utility Fund      | Professional | \$ 400,000          | \$ -          |             | \$ 400,000        |                   |                     |                     |                     | \$ -                |
| SSES - Bull Branch Basin   | Utility Fund      | Professional | \$ 400,000          | \$ -          |             |                   | \$ 400,000        |                     |                     |                     | \$ -                |
| System Rehab based on SSES's   | Bond, TWDB        | Capital      | \$ 2,000,000        | \$ -          |             |                   |                   | \$ 1,000,000        | \$ 1,000,000        |                     | \$ -                |
| GIS Upgrade - Wastewater   | Utility Fund      | Professional | \$ 50,000           | \$ -          |             |                   | \$ 50,000         |                     |                     |                     | \$ -                |
| SCADA Upgrades (Part of Water)   | Utility Fund      | Professional | \$ -                | \$ -          |             | \$ -              |                   |                     |                     |                     | \$ -                |
| Lift Station Portable Generator  | Utility Fund      | Capital      | \$ 100,000          | \$ -          |             | \$ 100,000        |                   |                     |                     |                     | \$ -                |
| CCN Wastewater Amendment   | Utility Fund      | Professional | \$ 200,000          | \$ -          |             |                   | \$ 100,000        | \$ 100,000          |                     |                     | \$ -                |
| Trouble Areas (Summer 2017)  | Utility Fund      | Capital      | \$ 150,000          | \$ -          |             | \$ 100,000        | \$ 50,000         |                     |                     |                     | \$ -                |
| Elimintate Airport Lift Station - Mustang Creek Interceptor Extension        | Bond, TWDB        | Capital      | \$ 1,500,000        | \$ -          |             |                   |                   |                     | \$ 1,500,000        |                     | \$ -                |
| Bull Branch Interceptors Replace   | Bond, TWDB        | Capital      | \$ 4,000,000        | \$ -          |             |                   |                   |                     |                     | \$ 4,000,000        | \$ -                |
| Complete Sanitary Sewer Model  | Utility Fund      | Professional | \$ 250,000          | \$ -          |             |                   |                   |                     |                     | \$ 250,000          | \$ -                |
| <b>2001 Master Plan Remaining Priority Projects:</b>                         |                   |              |                     | \$ -          |             |                   |                   |                     |                     |                     |                     |
| Add capacity to upper reaches of Bull Branch (replace 10" line)              | Bond              | Capital      | \$ 2,100,000        | \$ -          |             |                   |                   |                     |                     |                     | \$ 2,100,000        |
| Extend 12" interceptor along Bull Branch to serve additional capacity        | Bond              | Capital      | \$ 1,100,000        | \$ -          |             |                   |                   |                     |                     |                     | \$ 1,100,000        |
| Extend 15"/18" line along railroad west of Loop 427                          | Bond              | Capital      | \$ 900,000          | \$ -          |             |                   |                   |                     |                     |                     | \$ 900,000          |
| Extend 12"/15"/18" interceptor along Mustang Creek west of airport           | Bond              | Capital      | \$ 2,200,000        | \$ -          |             |                   |                   |                     |                     |                     | \$ 2,200,000        |
| <b>2001 Master Plan Remaining Priority Projects for Growth:</b>              |                   |              |                     | \$ -          |             |                   |                   |                     |                     |                     |                     |
| Replace 6" line serving Basin 1 with 18"                                     | Bond              | Capital      | \$ 1,900,000        | \$ -          |             |                   |                   |                     |                     |                     | \$ 1,900,000        |
| Extend 12"/15" line along upper reaches of Mustang Creek                     | Bond              | Capital      | \$ 2,100,000        | \$ -          |             |                   |                   |                     |                     |                     | \$ 2,100,000        |
| Construct 12" interceptor along Turkey Creek, LS, and forcemain for Basin 10 | Bond              | Capital      | \$ 3,800,000        | \$ -          |             |                   |                   |                     |                     |                     | \$ 3,800,000        |
|  |                   |              |                     | \$ -          |             |                   |                   |                     |                     |                     | \$ -                |
| <b>TOTAL</b>   |                   |              | <b>\$23,810,000</b> | <b>\$ -</b>   | <b>\$ -</b> | <b>\$ 600,000</b> | <b>\$ 600,000</b> | <b>\$ 1,320,000</b> | <b>\$ 2,720,000</b> | <b>\$ 4,470,000</b> | <b>\$14,100,000</b> |

# **Wastewater Treatment Plant**

| Project Type / Title  | Funding Source(s) | Project Type | Probable Total Cost | Grant Funding | FY2017-18           | FY2018-19         | FY2019-20           | FY2020-21           | FY2021-22           | FY2022-23           | Remaining Projects  |
|---|-------------------|--------------|---------------------|---------------|---------------------|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Aerated Pre-Equalization Basin                                    | TWDB              | Capital      | \$ 2,210,000        | \$ -          | \$ -                | \$ -              |                     |                     |                     |                     | \$ 2,210,000        |
| Replace Climber Screen  | Bond              | Capital      | \$ 275,000          | \$ -          | \$ 275,000          | \$ -              |                     |                     |                     |                     | \$ -                |
| Replace Climber Screen Conveyor and Container                     | Bond              | Capital      | \$ 53,000           | \$ -          | \$ 53,000           | \$ -              |                     |                     |                     |                     | \$ -                |
| Refurbish Influent Gates (2 EA) - Add 1 motor operated            | Bond, TWDB        | Capital      | \$ 79,500           | \$ -          | \$ 47,000           | \$ -              |                     |                     |                     | \$ 32,500           | \$ -                |
| Add Fine Screen (5 MGD)   | TWDB              | Capital      | \$ 520,000          | \$ -          | \$ -                | \$ -              |                     | \$ 520,000          |                     |                     | \$ -                |
| Install Mechanical Grit Chamber                                   |                   | Capital      | \$ 1,125,000        | \$ -          | \$ -                | \$ -              |                     |                     |                     |                     | \$ 1,125,000        |
| Replace Influent Pumps (3 EA 60 Hp) with VFDs (5 EA)              | TWDB              | Capital      | \$ 455,000          | \$ -          | \$ -                | \$ -              | \$ 455,000          |                     |                     |                     | \$ -                |
| Add Influent Meter on Forcemain from Lift Station                 | Bond              | Capital      | \$ 32,000           | \$ -          | \$ 32,000           | \$ -              |                     |                     |                     |                     | \$ -                |
| Repaint and Upgrade Clarifier 1 Sludge Rake & Full Radius Skimmer | Bond              | Capital      | \$ 340,000          | \$ -          | \$ -                | \$ 170,000        |                     |                     |                     |                     | \$ 170,000          |
| Repaint and Upgrade Clarifier 2 Sludge Rake & Full Radius Skimmer | TWDB              | Capital      | \$ 340,000          | \$ -          | \$ -                | \$ -              | \$ 340,000          |                     |                     |                     | \$ -                |
| Repaint and Upgrade Clarifier 3 Sludge Rake & Full Radius Skimmer | Bond              | Capital      | \$ 340,000          | \$ -          | \$ -                | \$ 170,000        |                     |                     |                     |                     | \$ 170,000          |
| Replace Treatment Unit 2  |                   | Capital      | \$ 5,000,000        | \$ -          | \$ -                | \$ -              |                     |                     |                     | \$ 5,000,000        | \$ -                |
| Replace Bubble Diffusers in Aeration Basin 1                      | TWDB              | Capital      | \$ 195,000          | \$ -          | \$ -                | \$ -              |                     |                     |                     |                     | \$ 195,000          |
| Replace Bubble Diffusers in Aeration Basin 2                      |                   | Capital      | \$ 195,000          | \$ -          | \$ -                | \$ -              | \$ 195,000          |                     |                     |                     | \$ -                |
| Convert Aeration Basin to DO Pace Air                             | TWDB              | Capital      | \$ 429,000          | \$ -          | \$ -                | \$ -              |                     | \$ 429,000          |                     |                     | \$ -                |
| Replace UV Disinfection System with Flow Pace                     | Bond              | Capital      | \$ 1,000,000        | \$ -          | \$ 1,000,000        | \$ -              |                     |                     |                     |                     | \$ -                |
| Replace Slide and Isolation Gate at UV                            | Bond              | Capital      | \$ 107,000          | \$ -          | \$ 107,000          | \$ -              |                     |                     |                     |                     | \$ -                |
| Replace Effluent Flow Meter Parshall Flume                        |                   | Capital      | \$ 250,000          | \$ -          | \$ -                | \$ -              |                     | \$ 250,000          |                     |                     | \$ -                |
| Repair Walls on Aerobic Digester                                  | Bond              | Capital      | \$ 195,000          | \$ -          | \$ -                | \$ 195,000        |                     |                     |                     |                     | \$ -                |
| Replace Motors and Mixers in Aerobic Digester                     | TWDB              | Capital      | \$ 910,000          | \$ -          | \$ -                | \$ -              |                     | \$ 910,000          |                     |                     | \$ -                |
| Repaint Sludge Thickener Clarifier Mechanism                      | TWDB              | Capital      | \$ 130,000          | \$ -          | \$ -                | \$ -              |                     | \$ 130,000          |                     |                     | \$ -                |
| Recondition Belt Presses  | TWDB              | Capital      | \$ 780,000          | \$ -          | \$ -                | \$ -              |                     | \$ 130,000          |                     |                     | \$ 650,000          |
| Install Meter for Reclaim System                                  | Bond              | Capital      | \$ 36,000           | \$ -          | \$ 36,000           | \$ -              |                     |                     |                     |                     | \$ -                |
| Replace Wet and Dry Well Vents                                    | TWDB              | Capital      | \$ 39,000           | \$ -          | \$ -                | \$ -              | \$ 39,000           |                     |                     |                     | \$ -                |
| Repair Sidewalks  | TWDB              | Capital      | \$ 78,000           | \$ -          | \$ -                | \$ -              | \$ 78,000           |                     |                     |                     | \$ -                |
| Regrade Areas Next to Units                                       | TWDB              | Capital      | \$ 104,000          | \$ -          | \$ -                | \$ -              | \$ 104,000          |                     |                     |                     | \$ -                |
| Add Motor Operated Gate with Keypad                               | TWDB              | Capital      | \$ 130,000          | \$ -          | \$ -                | \$ -              | \$ 130,000          |                     |                     |                     | \$ -                |
| On-site irrigation system   |                   | Capital      | \$ 130,000          | \$ -          | \$ -                | \$ -              |                     |                     |                     |                     | \$ 130,000          |
| Regrade Low Areas Near Fence                                      | TWDB              | Capital      | \$ 32,500           | \$ -          | \$ -                | \$ -              | \$ 32,500           |                     |                     |                     | \$ -                |
| SCADA Upgrades  | Bond              | Capital      | \$ 85,000           | \$ -          | \$ -                | \$ 85,000         |                     |                     |                     |                     | \$ -                |
| Electrical Upgrades (Existing and Upgrades for New Equipment)     | Bond              | Capital      | \$ 4,078,000        | \$ -          | \$ -                | \$ 50,000         | \$ 297,000          | \$ 283,000          | \$ 543,000          | \$ 673,000          | \$ 2,232,000        |
| FUTURE Plant Expansion  |                   |              |                     |               | \$ 50,000           |                   |                     |                     |                     |                     | \$ (50,000)         |
| TPDES Permit Effluent Testing, Flow Measurement and Application   | Bond              | Professional | \$ 30,000           | \$ -          |                     | \$ 30,000         |                     |                     |                     |                     | \$ -                |
| <b>TOTAL</b>  |                   |              | <b>\$19,703,000</b> | <b>\$ -</b>   | <b>\$ 1,600,000</b> | <b>\$ 700,000</b> | <b>\$ 1,287,000</b> | <b>\$ 1,225,500</b> | <b>\$ 2,353,000</b> | <b>\$ 5,705,500</b> | <b>\$ 6,832,000</b> |

# Parks

| Project Type / Title                | Funding Source(s) | Project Type | Probable Total Cost | Grant Funding     | FY2017-18         | FY2018-19         | FY2019-20         | FY2020-21         | FY2021-22         | FY2022-23         | Remaining Projects  |
|-------------------------------------|-------------------|--------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| <b>Priority 1</b>                   |                   |              |                     | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Murphy Park                         | General           | Capital      | \$ 1,044,000        | \$ -              |                   |                   |                   |                   | \$ 544,000        | \$ 500,000        | \$ -                |
| Robinson Park                       | General           | Capital      | \$ 411,000          | \$ -              |                   | \$ 411,000        |                   |                   |                   |                   | \$ -                |
| Taylor Regional Park Sports Complex | General           | Capital      | \$ 179,000          | \$ -              |                   |                   | \$ 153,000        |                   |                   |                   | \$ 26,000           |
| Bull Branch Park                    | General           | Capital      | \$ 441,000          | \$ -              |                   |                   |                   | \$ 441,000        |                   |                   | \$ -                |
| Doak Street Ball Fields             | General           | Capital      | \$ 179,000          | \$ -              |                   |                   | \$ 179,000        |                   |                   |                   | \$ -                |
| Gano Street Basketball Court        | General           | Capital      | \$ 9,000            | \$ -              |                   | \$ 9,000          |                   |                   |                   |                   | \$ -                |
| Jason Street Playground             | General           | Capital      | \$ 11,000           | \$ -              |                   | \$ 10,725         |                   |                   |                   |                   | \$ 275              |
| Hike and Bike Trail                 | General           | Capital      | \$ 233,000          | \$ -              |                   |                   | \$ 133,000        | \$ 100,000        |                   |                   | \$ -                |
| West End Park                       | General           | Capital      | \$ 9,000            | \$ -              |                   | \$ 9,000          |                   |                   |                   |                   | \$ -                |
| Gateway and Downtown Signage        | General           | Capital      | \$ 100,000          | \$ -              |                   |                   | \$ 100,000        |                   |                   |                   | \$ -                |
| Taylor Skate Park                   | GF/Loop           | Capital      | \$ 400,000          | \$ 100,000        | \$ 100,000        |                   |                   |                   |                   |                   | \$ 200,000          |
| <b>Priority 2</b>                   |                   |              |                     | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Murphy Park                         | General           | Capital      | \$ 2,433,000        | \$ -              |                   |                   |                   |                   |                   |                   | \$ 2,433,000        |
| Robinson Park                       | General           | Capital      | \$ 674,000          | \$ -              |                   |                   |                   |                   |                   |                   | \$ 674,000          |
| Taylor Regional Park Sports Complex | General           | Capital      | \$ 2,970,000        | \$ -              |                   |                   |                   |                   |                   |                   | \$ 2,970,000        |
| Bull Branch Park                    | General           | Capital      | \$ 681,000          | \$ -              |                   |                   |                   |                   |                   |                   | \$ 681,000          |
| Doak Street Ball Fields             | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Gano Street Basketball Court        | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Jason Street Playground             | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Hike and Bike Trail                 | General           | Capital      | \$ 173,000          | \$ -              |                   |                   |                   |                   |                   |                   | \$ 173,000          |
| West End Park                       | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Gateway and Downtown Signage        | General           | Capital      | \$ 200,000          | \$ -              |                   |                   |                   |                   |                   |                   | \$ 200,000          |
| <b>Priority 3</b>                   |                   |              |                     | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Murphy Park                         | General           | Capital      | \$ 171,000          | \$ -              |                   |                   |                   |                   |                   |                   | \$ 171,000          |
| Robinson Park                       | General           | Capital      | \$ 3,827,000        | \$ -              |                   |                   |                   |                   |                   |                   | \$ 3,827,000        |
| Taylor Regional Park Sports Complex | General           | Capital      | \$ 4,612,000        | \$ -              |                   |                   |                   |                   |                   |                   | \$ 4,612,000        |
| Bull Branch Park                    | General           | Capital      | \$ 211,000          | \$ -              |                   |                   |                   |                   |                   |                   | \$ 211,000          |
| Doak Street Ball Fields             | General           | Capital      | \$ 954,000          | \$ -              |                   |                   |                   |                   |                   |                   | \$ 954,000          |
| Gano Street Basketball Court        | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Jason Street Playground             | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Hike and Bike Trail                 | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| West End Park                       | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
| Gateway and Downtown Signage        | General           | Capital      | \$ -                | \$ -              |                   |                   |                   |                   |                   |                   | \$ -                |
|                                     |                   |              |                     |                   |                   |                   |                   |                   |                   |                   | \$ -                |
| <b>TOTAL</b>                        |                   |              | <b>\$19,922,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 439,725</b> | <b>\$ 565,000</b> | <b>\$ 541,000</b> | <b>\$ 544,000</b> | <b>\$ 500,000</b> | <b>\$17,132,275</b> |

# **Departments/Buildings**

| Project Type / Title | Funding Source(s) | Project Type | Probable Total Cost | Grant Funding | FY2017-18         | FY2018-19           | FY2019-20         | FY2020-21            | FY2021-22         | FY2022-23           | Remaining Projects  |
|----------------------|-------------------|--------------|---------------------|---------------|-------------------|---------------------|-------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Priority 1</b>    |                   |              |                     | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                |
| City Hall            | General           | Capital      | \$ 5,263,000        | \$ -          |                   | \$ 5,263,000        |                   |                      |                   |                     | \$ -                |
| Municipal Court      | General           | Capital      | \$ 36,000           | \$ -          |                   | \$ 36,000           |                   |                      |                   |                     | \$ -                |
| Fire Department      | General           | Capital      | \$ 529,000          | \$ -          |                   |                     |                   |                      | \$ 529,000        |                     | \$ -                |
| Police Department    | General           | Capital      | \$11,212,000        | \$ -          |                   |                     |                   | \$ 11,212,000        |                   |                     | \$ -                |
| Animal Control       | General           | Capital      | \$ 250,000          | \$ -          |                   |                     | \$ 250,000        |                      |                   |                     | \$ -                |
| Cemetery             | General           | Capital      | \$ 693,000          | \$ -          | \$ 175,000        | \$ 518,000          |                   |                      |                   |                     | \$ -                |
| Library              | General           | Capital      | \$ 39,000           | \$ -          |                   | \$ 39,000           |                   |                      |                   |                     | \$ -                |
| Public Works         | General,Bond      | Capital      | \$ 9,609,000        | \$ -          |                   |                     |                   |                      |                   | \$ 9,609,000        | \$ -                |
| Moody Museum         | General           | Capital      | \$ -                | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                |
|                      |                   |              |                     | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                |
| <b>Priority 2</b>    |                   |              |                     | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                |
| City Hall            | General           | Capital      | \$ 3,179,000        | \$ -          |                   |                     |                   |                      |                   |                     | \$ 3,179,000        |
| Municipal Court      | General           | Capital      | \$ 362,000          | \$ -          |                   |                     |                   |                      |                   |                     | \$ 362,000          |
| Fire Department      | General           | Capital      | \$ 6,706,000        | \$ -          |                   |                     |                   |                      |                   |                     | \$ 6,706,000        |
| Police Department    | General           | Capital      | \$ 1,517,000        | \$ -          |                   |                     |                   |                      |                   |                     | \$ 1,517,000        |
| Animal Control       | General           | Capital      | \$ 4,000,000        | \$ -          |                   |                     |                   |                      |                   |                     | \$ 4,000,000        |
| Cemetery             | General           | Capital      | \$ 779,000          | \$ -          |                   |                     |                   |                      |                   |                     | \$ 779,000          |
| Library              | General           | Capital      | \$ 58,000           | \$ -          |                   |                     |                   |                      |                   |                     | \$ 58,000           |
| Public Works         | General           | Capital      | \$ -                | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                |
| Moody Museum         | General           | Capital      | \$ -                | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                |
|                      | General           | Capital      |                     | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                |
| <b>Priority 3</b>    |                   |              |                     | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                |
| City Hall            | General           | Capital      | \$ -                | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                |
| Municipal Court      | General           | Capital      | \$ -                | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                |
| Fire Department      | General           | Capital      | \$ 4,759,000        | \$ -          |                   |                     |                   |                      |                   |                     | \$ 4,759,000        |
| Police Department    | General           | Capital      | \$ 97,000           | \$ -          |                   |                     |                   |                      |                   |                     | \$ 97,000           |
| Animal Control       | General           | Capital      | \$ -                | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                |
| Cemetery             | General           | Capital      | \$ 263,000          | \$ -          |                   |                     |                   |                      |                   |                     | \$ 263,000          |
| Library              | General           | Capital      | \$ -                | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                |
| Public Works         | General           | Capital      | \$ 130,000          | \$ -          |                   |                     |                   |                      |                   |                     | \$ 130,000          |
| Moody Museum         | General           | Capital      | \$ -                | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                |
|                      |                   |              |                     | \$ -          |                   |                     |                   |                      |                   |                     | \$ -                |
| <b>TOTAL</b>         |                   |              | <b>\$49,481,000</b> | <b>\$ -</b>   | <b>\$ 175,000</b> | <b>\$ 5,856,000</b> | <b>\$ 250,000</b> | <b>\$ 11,212,000</b> | <b>\$ 529,000</b> | <b>\$ 9,609,000</b> | <b>\$21,850,000</b> |

## **EXHIBITS**

**4 Quads (NE, NW, SE, SW) to illustrate at larger scale and to show Council Districts for the following Figures:**

**Figure 3-6 through Figure 3-9 - Street Condition**

**Figure 4-2 – Existing Sidewalks**

**Figure 7-6 – Existing Water**

**Figure 7-8 – Water System Improvements**

**Figure 8-1 – Existing Wastewater**

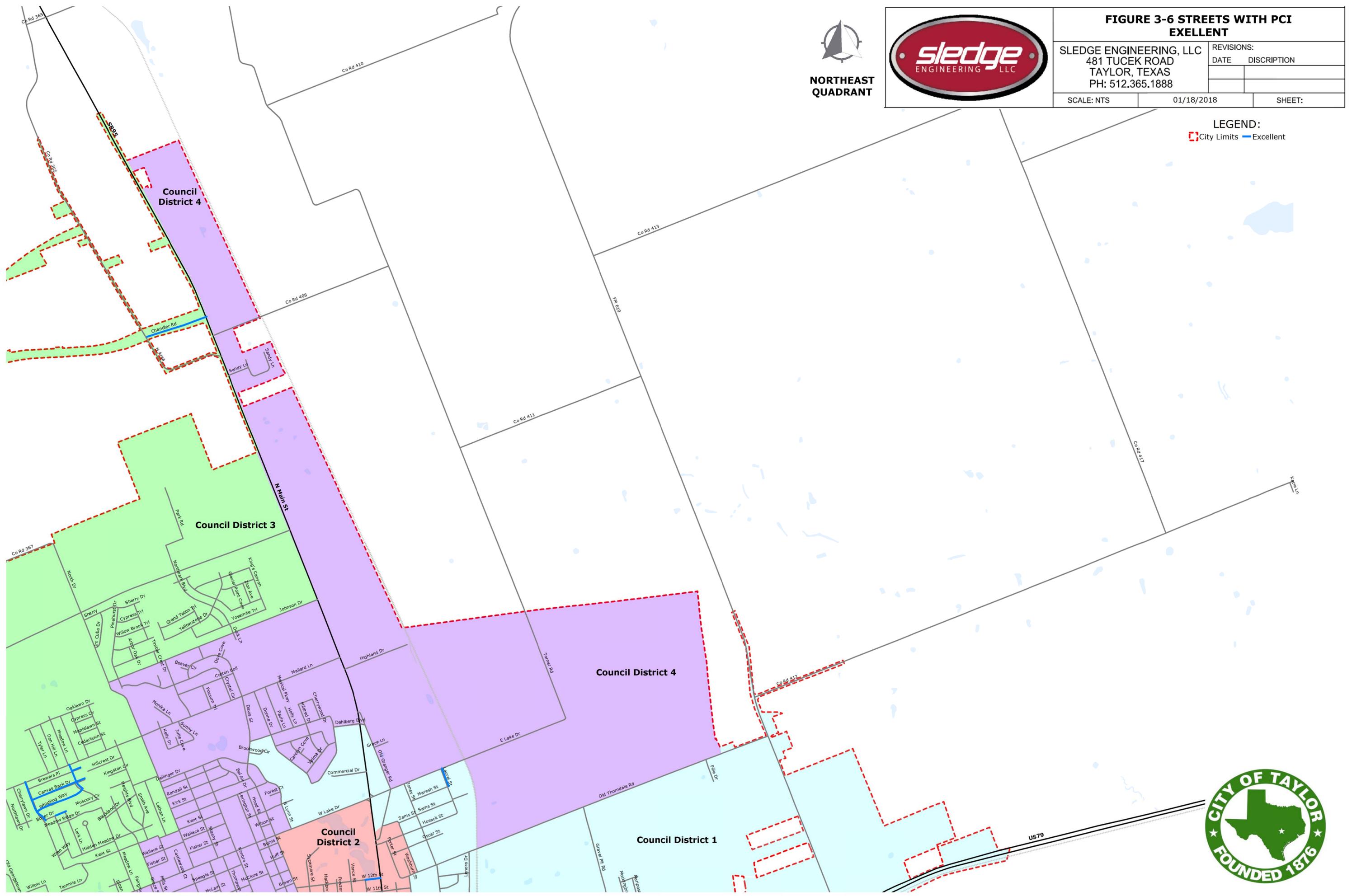
**Figure 8-5 – Wastewater Improvements**

## Figure 3-6 Street Condition – Excellent



| FIGURE 3-6 STREETS WITH PCI EXCELLENT  |            |             |
|--|------------|-------------|
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 | REVISIONS: |             |
|  | DATE       | DISCRIPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:      |

LEGEND:  
 City Limits Excellent





### FIGURE 3-6 STREETS WITH PCI EXCELLENT

SLEDGE ENGINEERING, LLC  
481 TUCEK ROAD  
TAYLOR, TEXAS  
PH: 512.365.1888

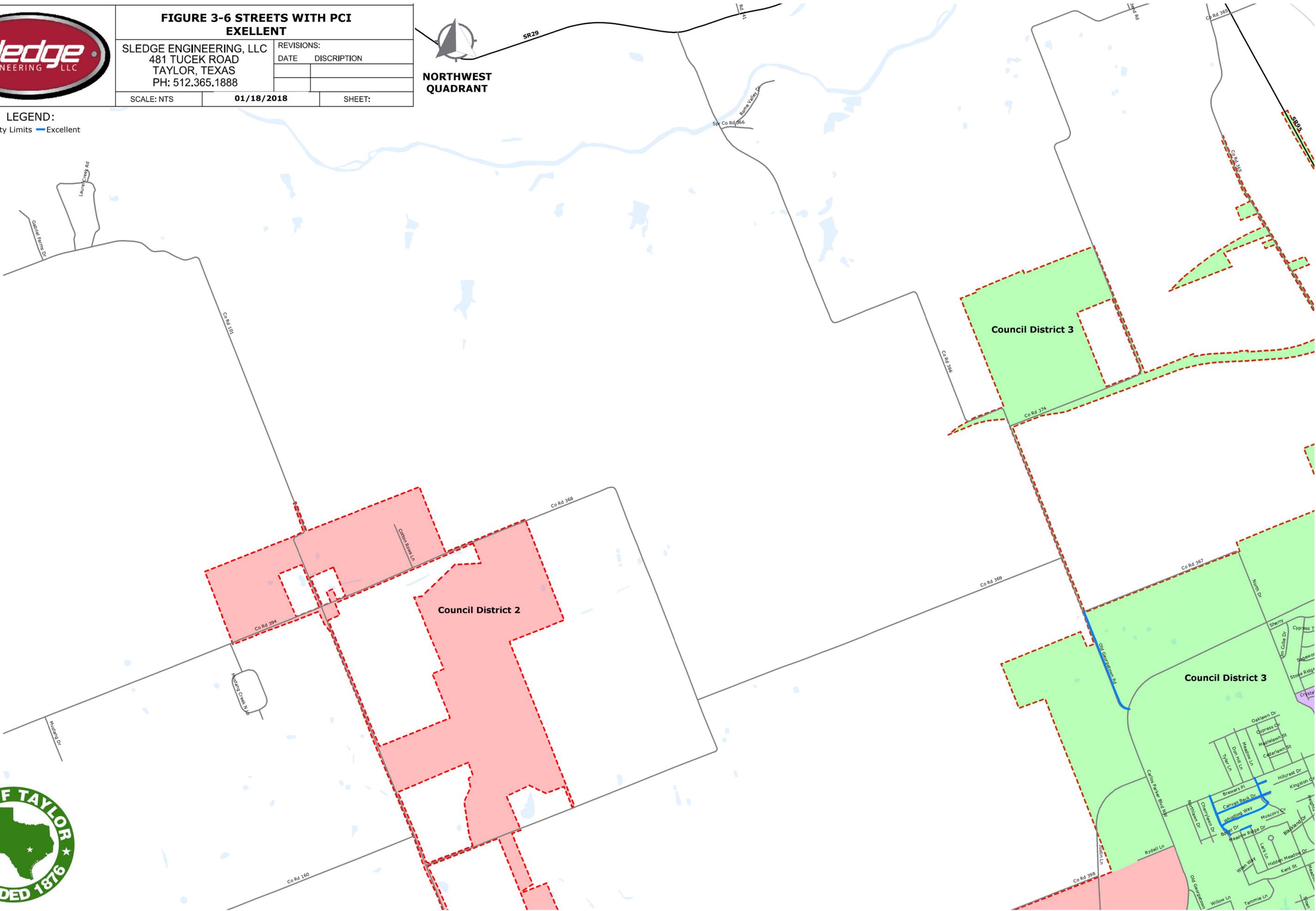
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|------------|-------------|
| DATE       | DISCRIPTION |
|            |             |
|            |             |

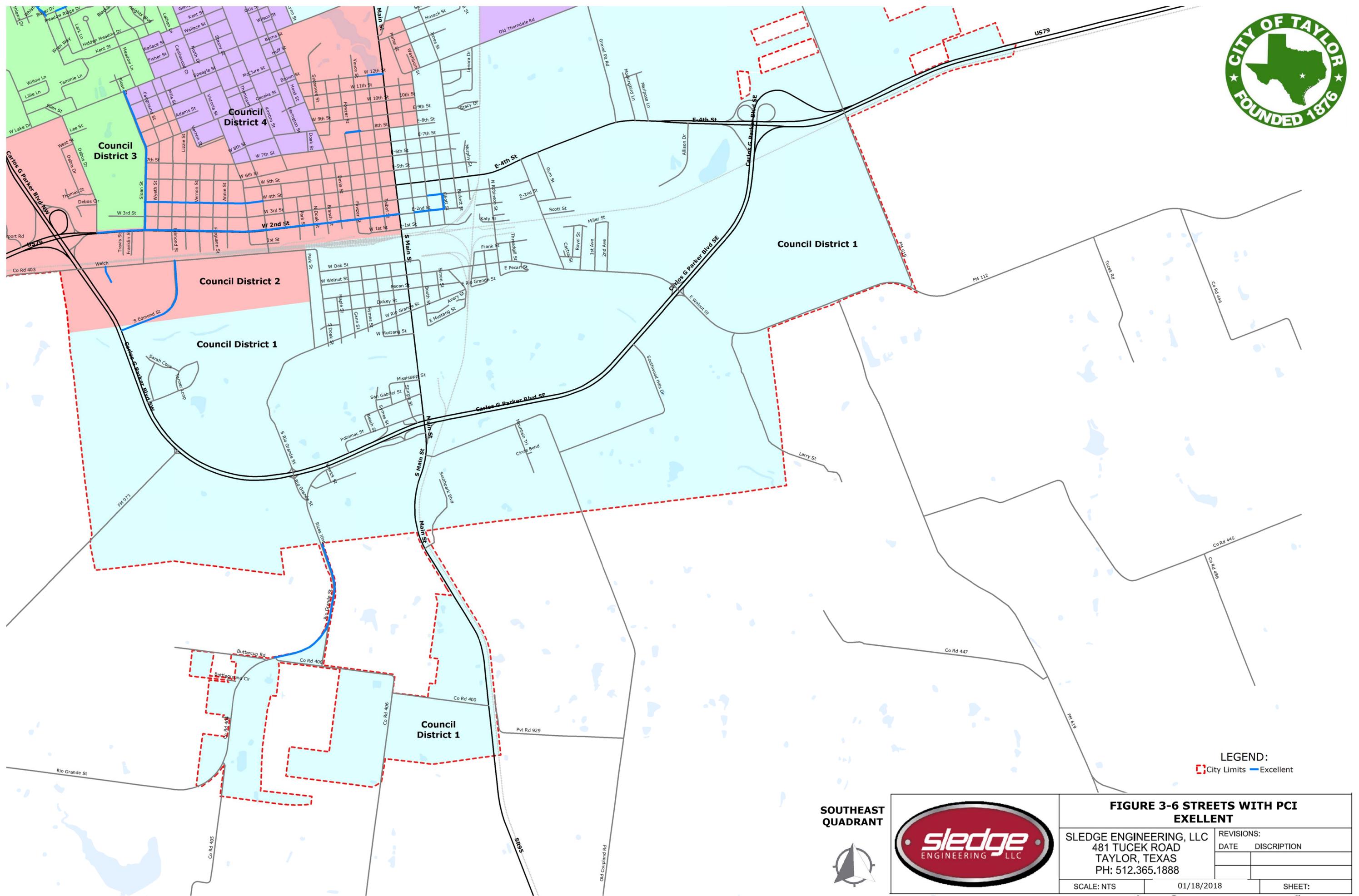
SCALE: NTS      01/18/2018      SHEET:



**NORTHWEST QUADRANT**

**LEGEND:**  
City Limits    Excellent

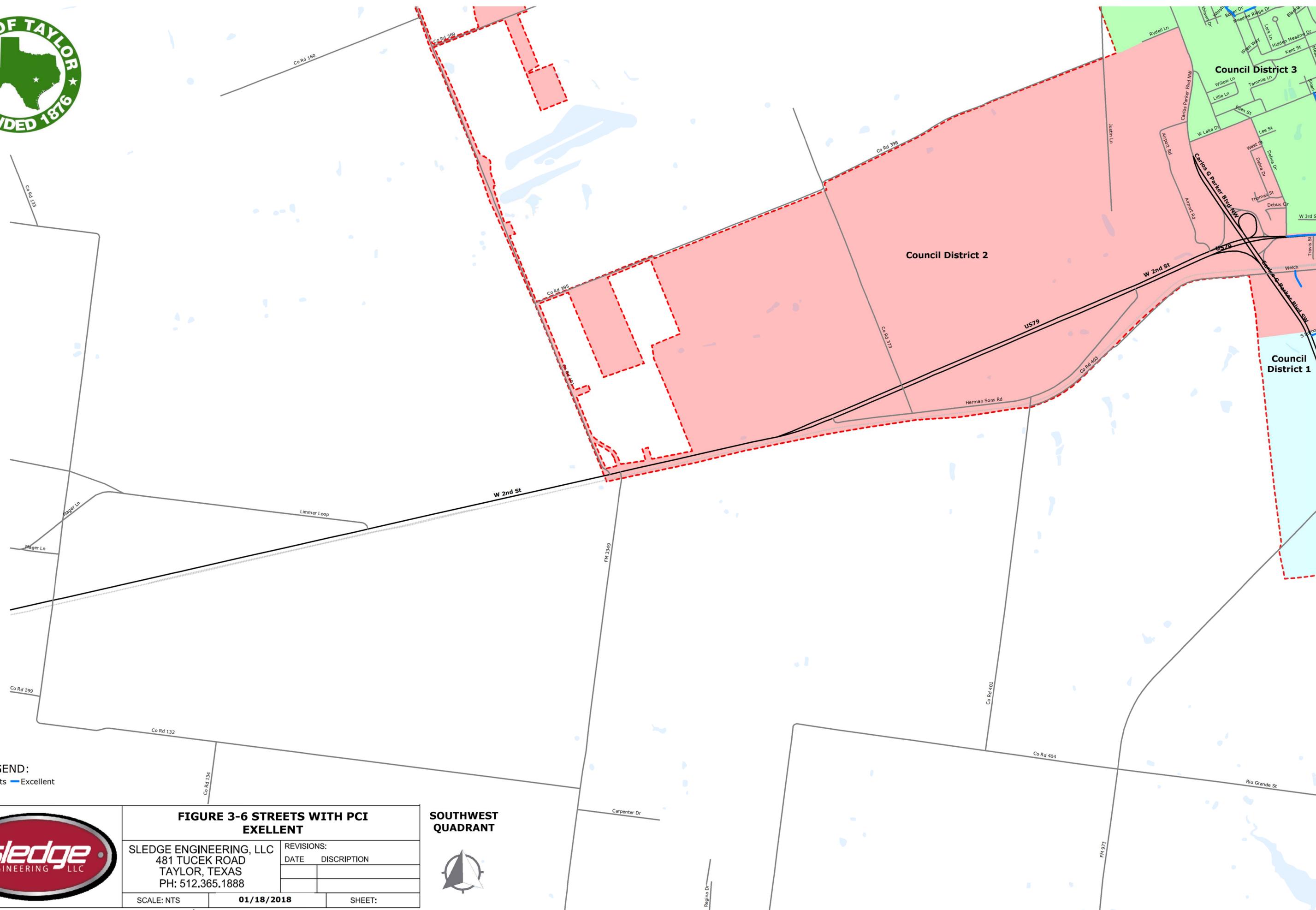




**LEGEND:**  
- - - City Limits — Excellent



|  |            |                                  |
|--|------------|----------------------------------|
| <b>FIGURE 3-6 STREETS WITH PCI EXCELLENT</b>                                   |            |                                  |
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 |            | REVISIONS:<br>DATE    DISCRPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:                           |



**LEGEND:**  
 City Limits Excellent



| FIGURE 3-6 STREETS WITH PCI EXCELLENT  |            |                                   |
|--|------------|-----------------------------------|
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 |            | REVISIONS:<br>DATE    DISCRIPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:                            |

**SOUTHWEST QUADRANT**



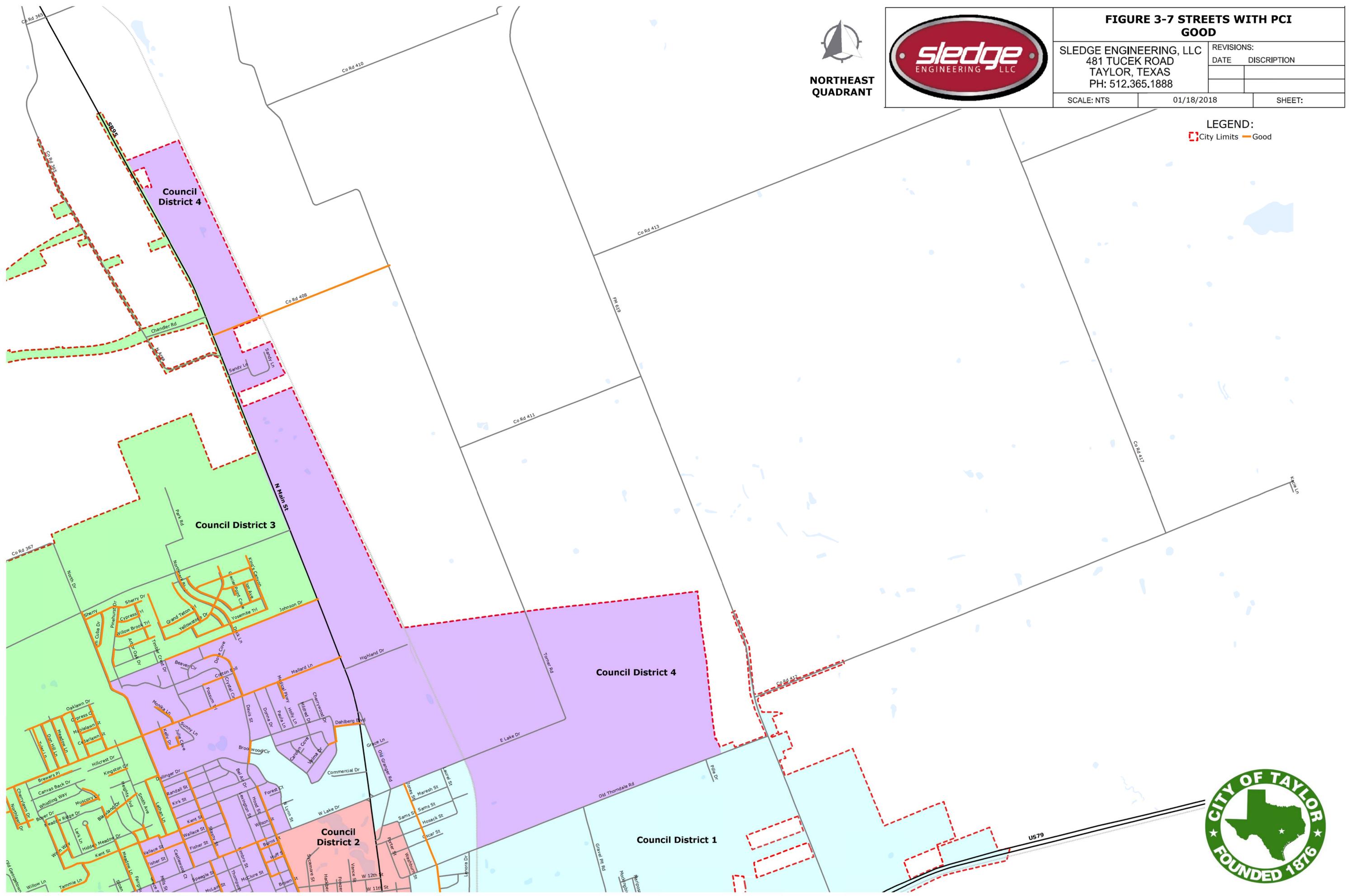
Regina Dr

## Figure 3-7 Street Condition - Good



| FIGURE 3-7 STREETS WITH PCI GOOD   |            |             |
|--|------------|-------------|
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 | REVISIONS: |             |
|  | DATE       | DISCRIPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:      |

LEGEND:  
 City Limits Good





### FIGURE 3-7 STREETS WITH PCI GOOD

SLEDGE ENGINEERING, LLC  
481 TUCEK ROAD  
TAYLOR, TEXAS  
PH: 512.365.1888

| REVISIONS: |             |
|------------|-------------|
| DATE       | DISCRIPTION |
|            |             |
|            |             |

SCALE: NTS

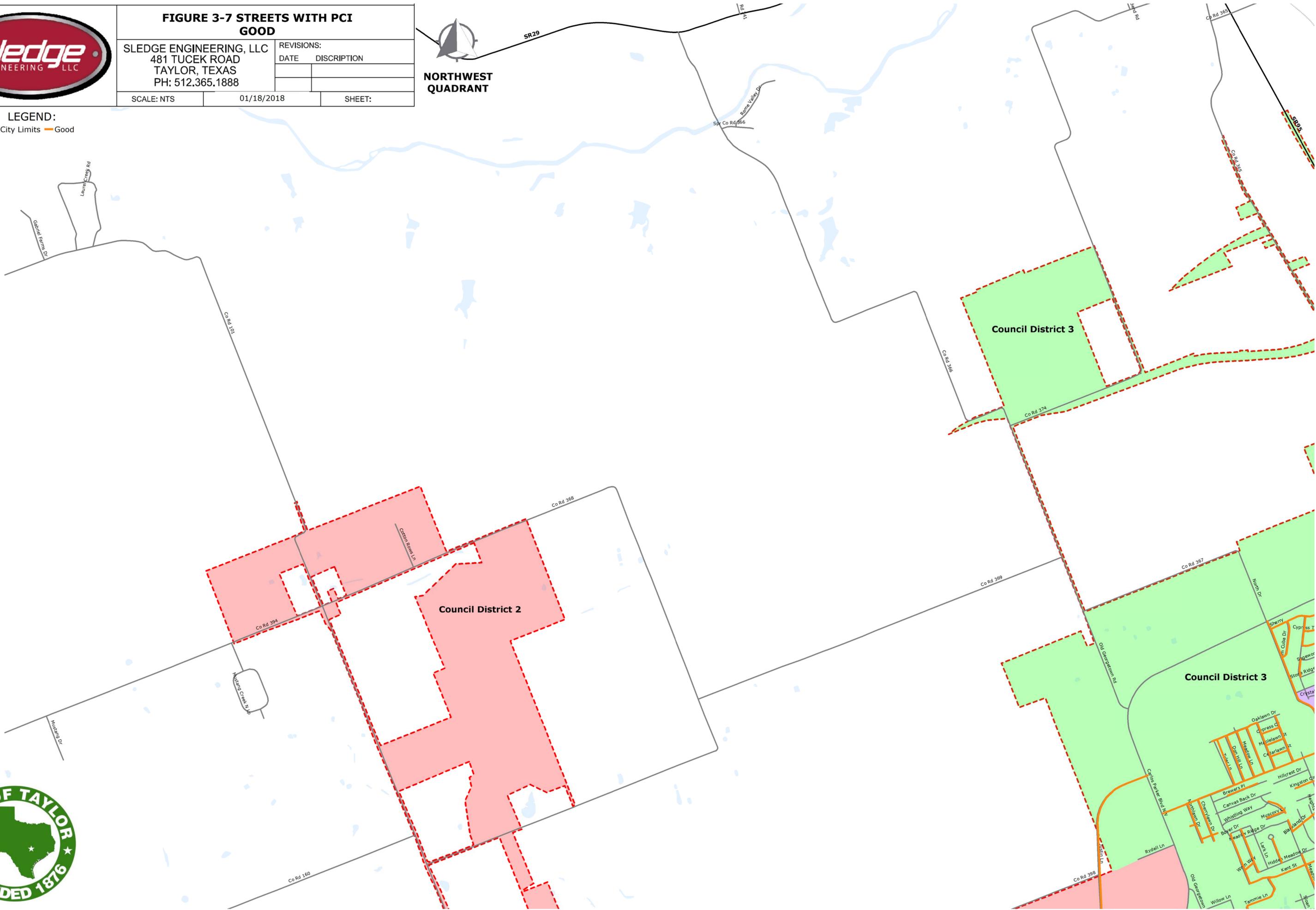
01/18/2018

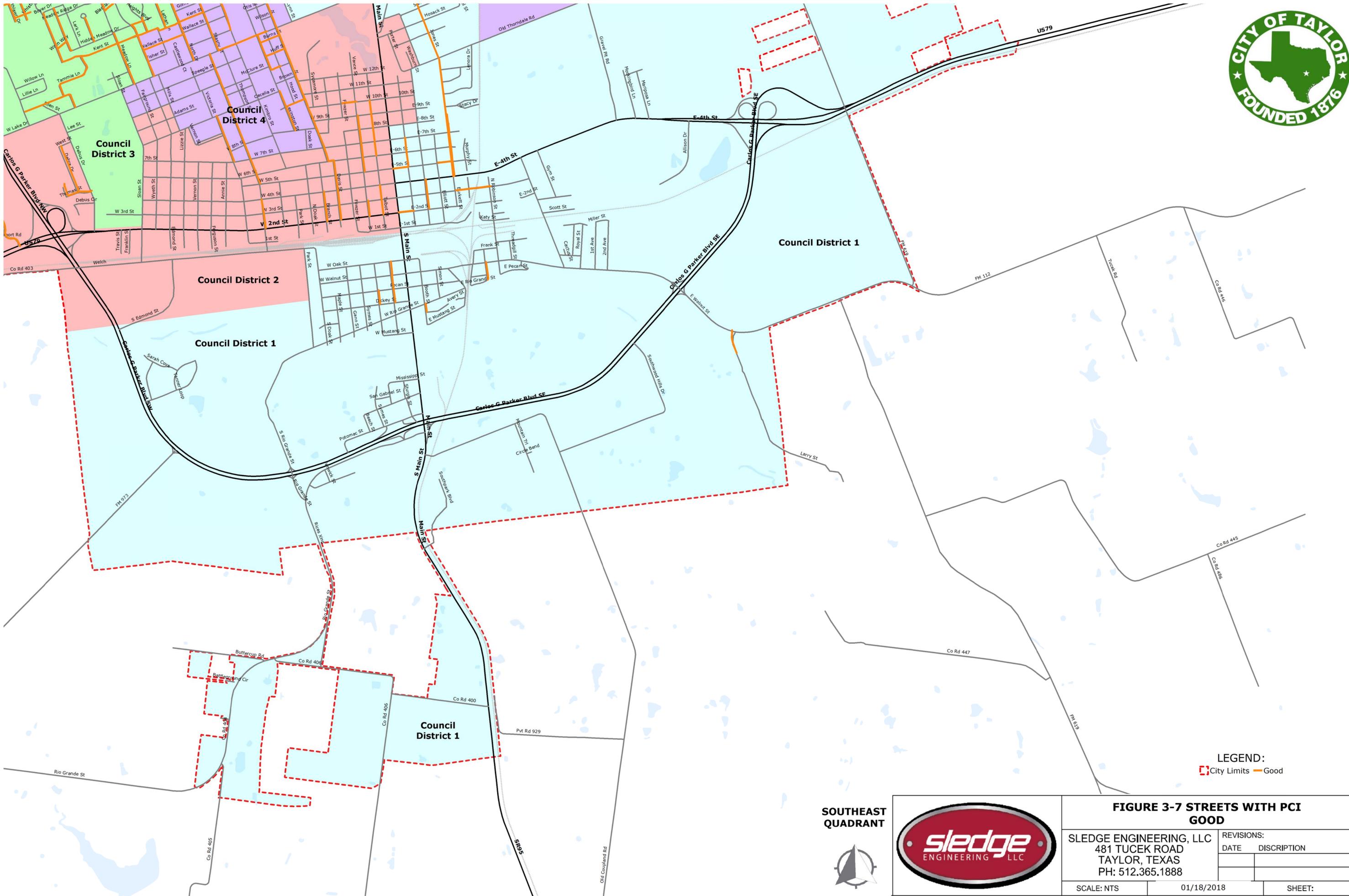
SHEET:



**NORTHWEST  
QUADRANT**

**LEGEND:**  
City Limits Good

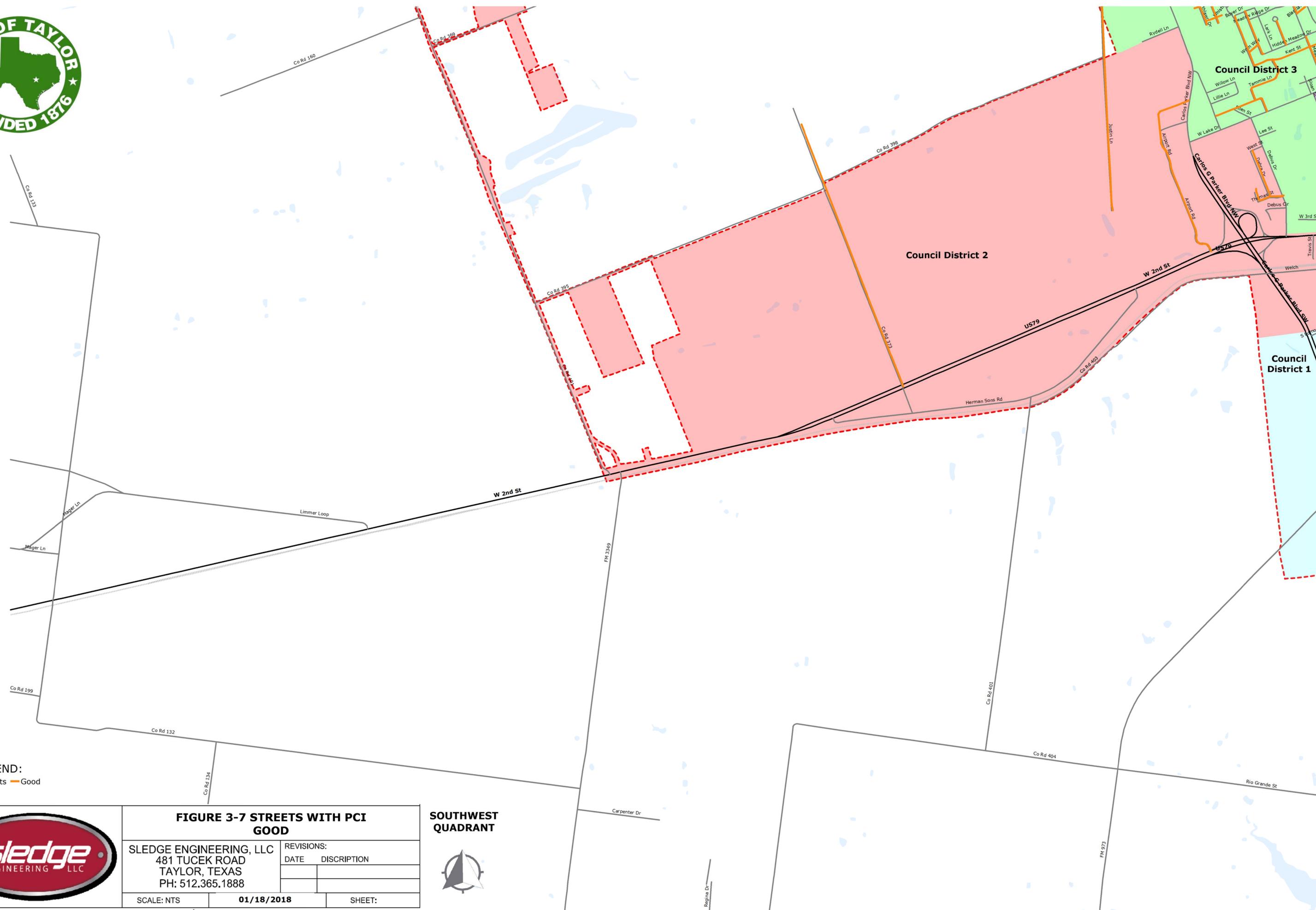




**LEGEND:**  
 City Limits  Good



|  |            |                                  |
|--|------------|----------------------------------|
| <b>FIGURE 3-7 STREETS WITH PCI GOOD</b>  |            |                                  |
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 |            | REVISIONS:<br>DATE    DISCRPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:                           |



**LEGEND:**  
 City Limits  Good



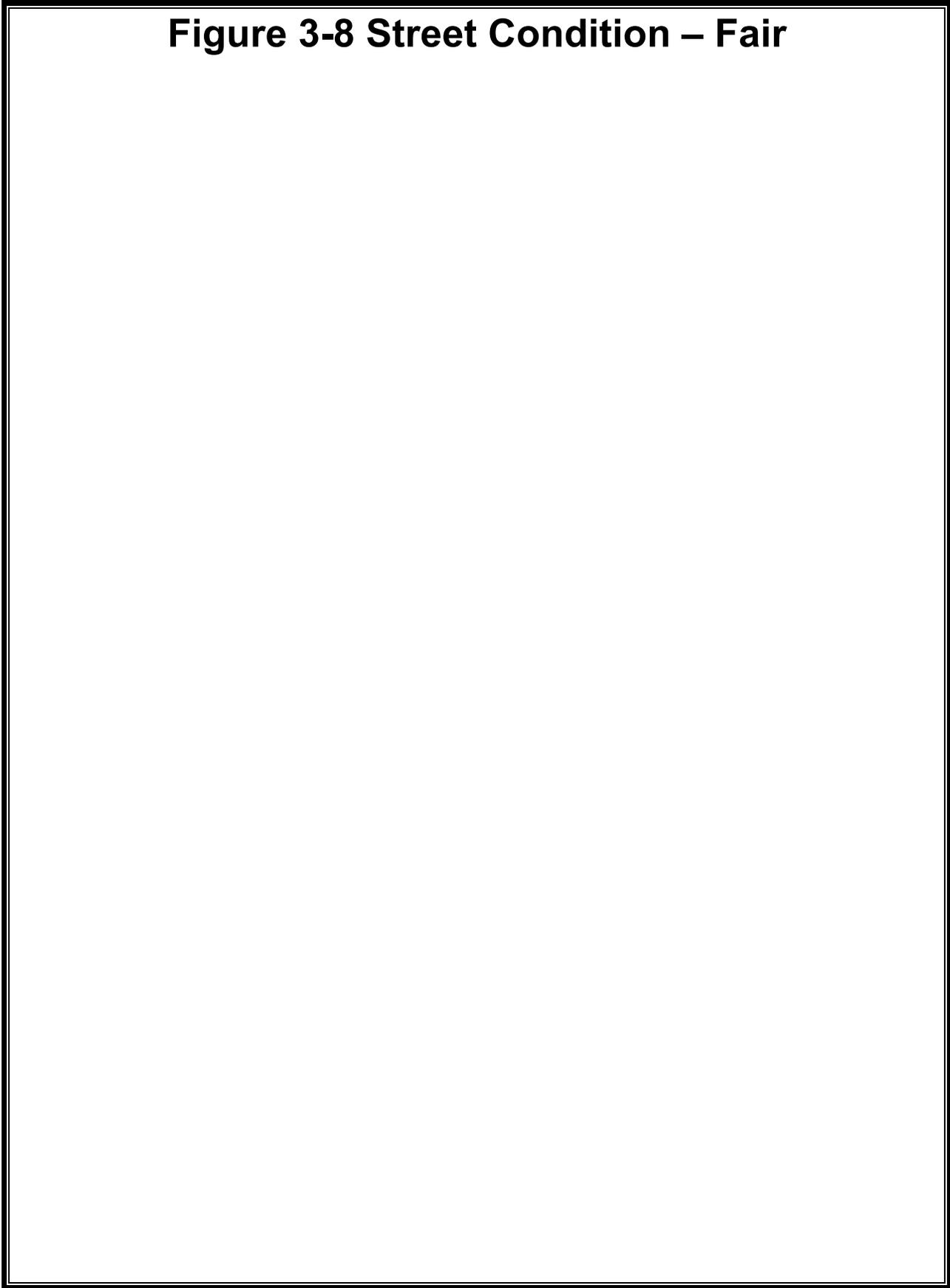
| FIGURE 3-7 STREETS WITH PCI GOOD   |             |   |      |             |  |  |  |  |
|--|-------------|---|------|-------------|--|--|--|--|
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 |             | REVISIONS:<br><table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 30%;">DATE</th> <th>DISCRIPTION</th> </tr> </thead> <tbody> <tr> <td> </td> <td> </td> </tr> <tr> <td> </td> <td> </td> </tr> </tbody> </table> | DATE | DISCRIPTION |  |  |  |  |
| DATE   | DISCRIPTION |   |      |             |  |  |  |  |
|  |             |   |      |             |  |  |  |  |
|  |             |   |      |             |  |  |  |  |
| SCALE: NTS   | 01/18/2018  | SHEET:  |      |             |  |  |  |  |

**SOUTHWEST QUADRANT**



Regina Dr

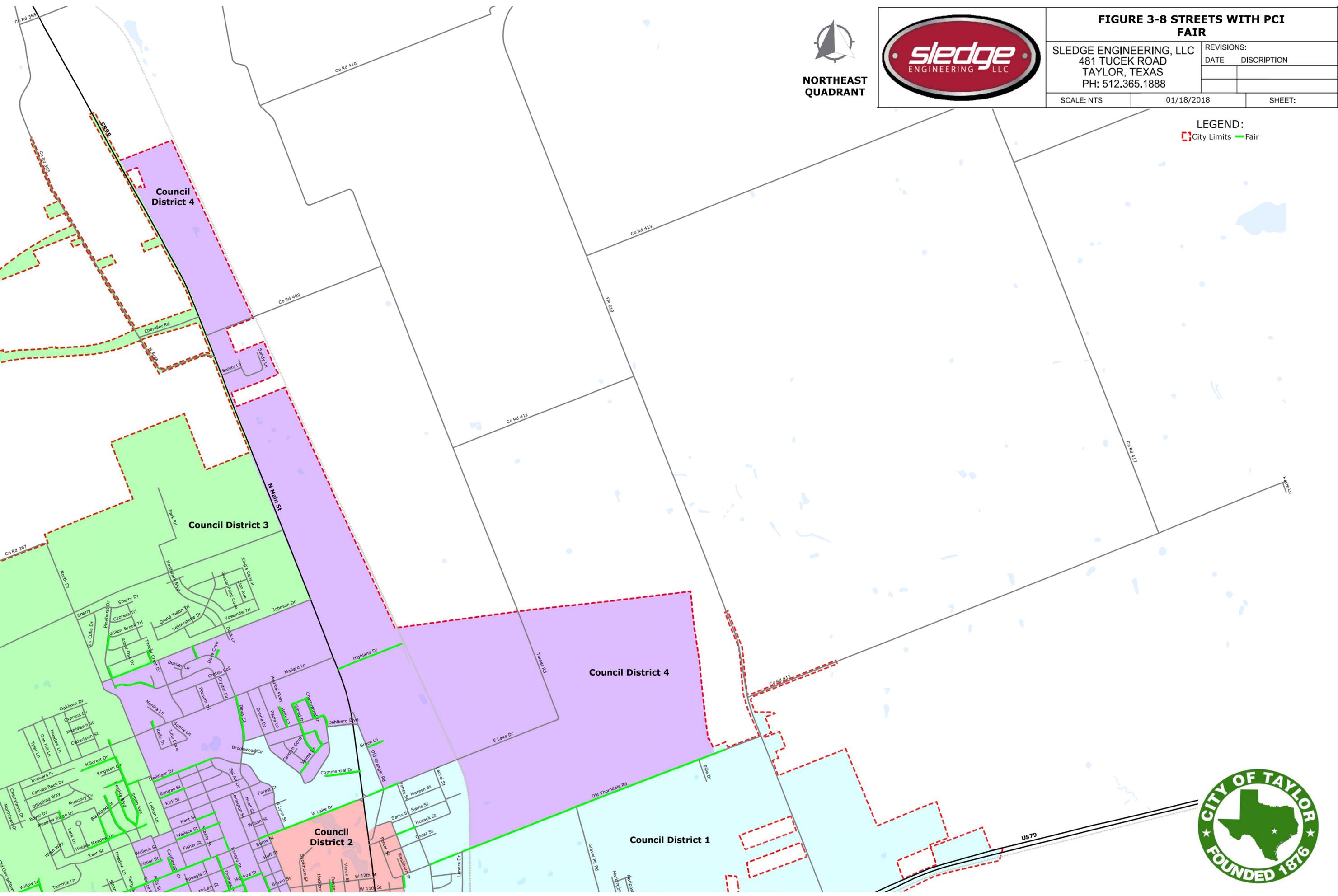
**Figure 3-8 Street Condition – Fair**





| FIGURE 3-8 STREETS WITH PCI FAIR   |            |             |
|--|------------|-------------|
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 | REVISIONS: |             |
|  | DATE       | DISCRIPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:      |

LEGEND:  
 City Limits Fair





### FIGURE 3-8 STREETS WITH PCI FAIR

SLEDGE ENGINEERING, LLC  
481 TUCEK ROAD  
TAYLOR, TEXAS  
PH: 512.365.1888

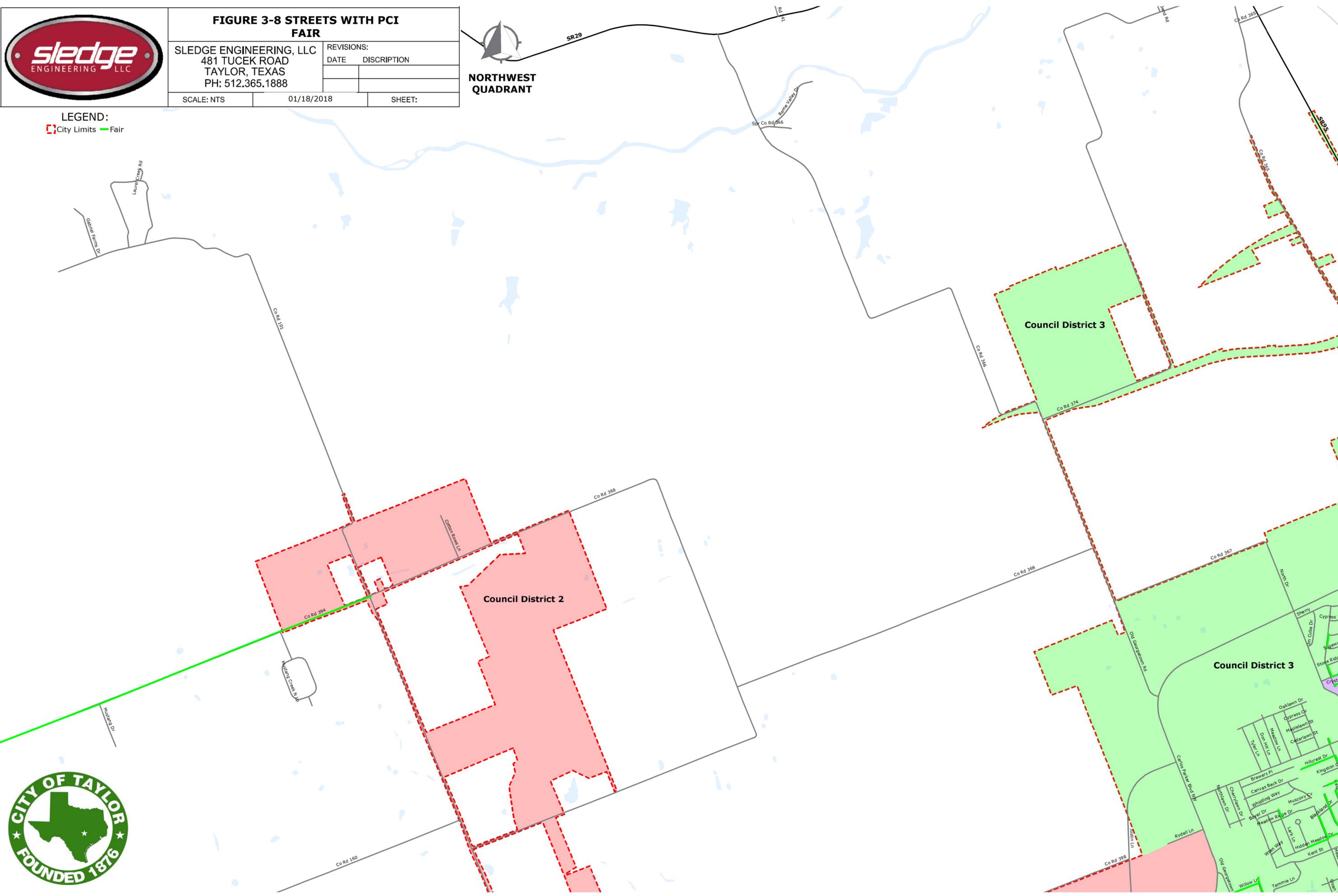
| REVISIONS: |             |
|------------|-------------|
| DATE       | DISCRIPTION |
|            |             |
|            |             |

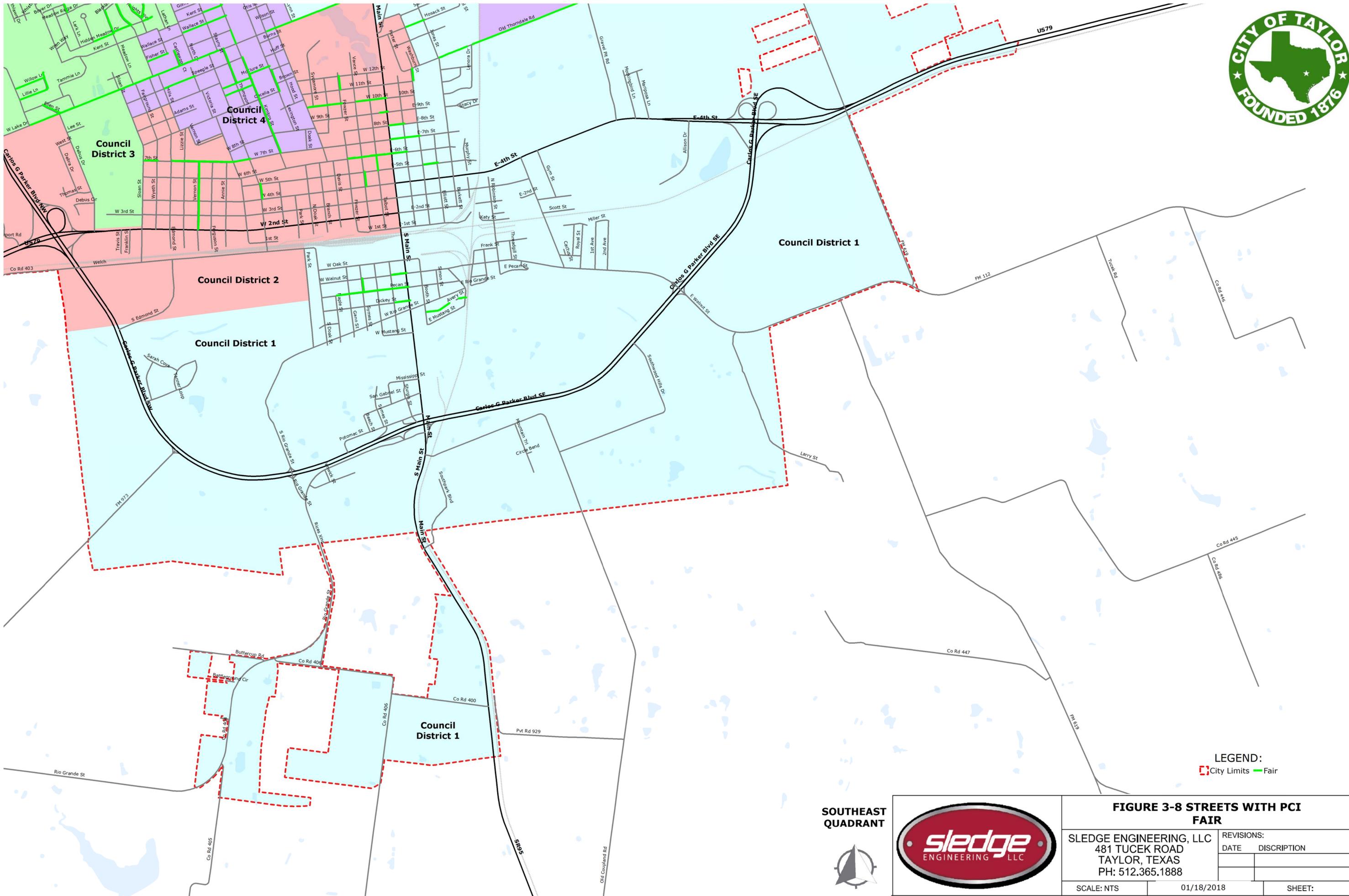
SCALE: NTS      01/18/2018      SHEET:



**NORTHWEST QUADRANT**

**LEGEND:**  
City Limits Fair

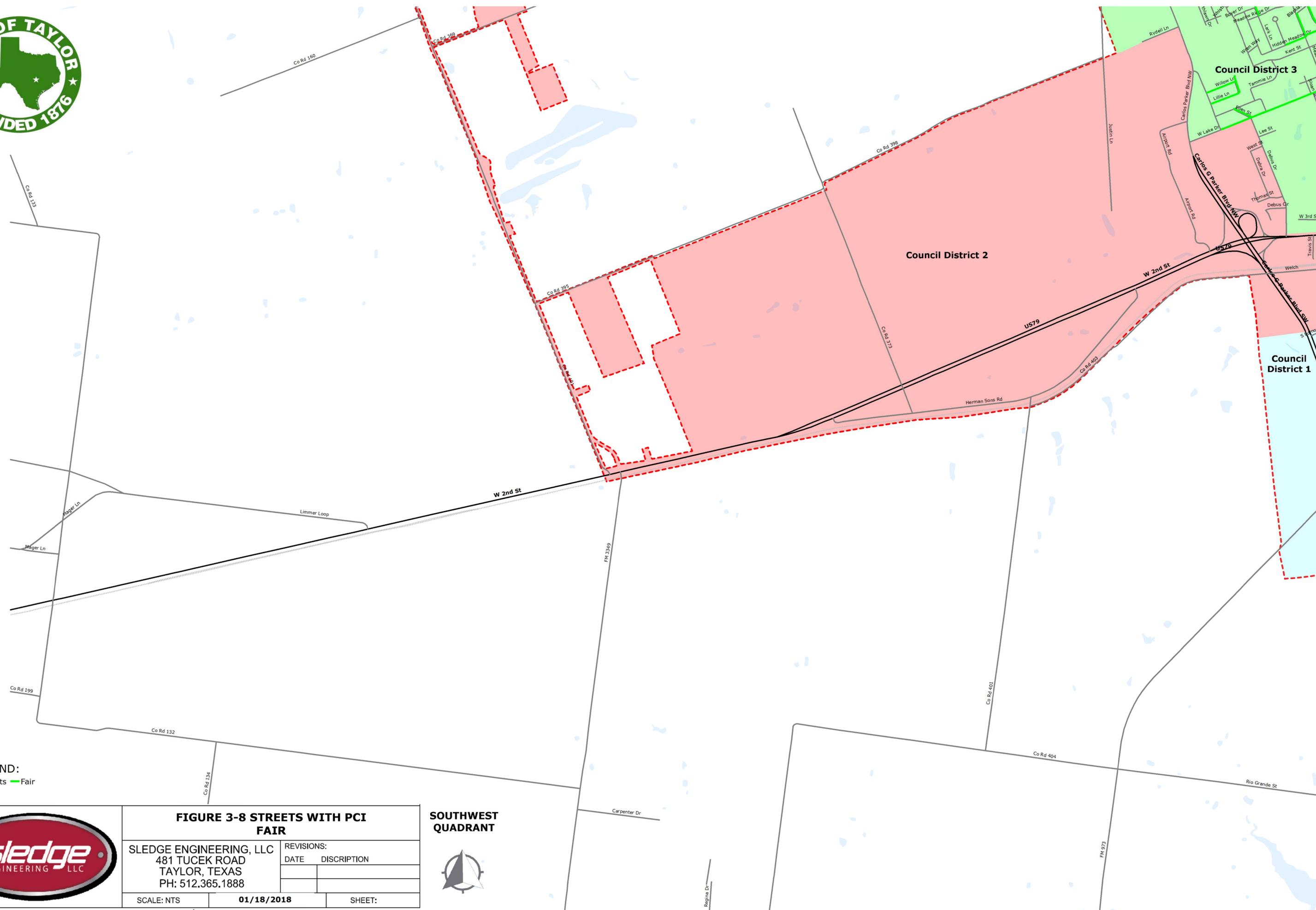




LEGEND:  
- - - City Limits — Fair



|  |            |                                   |
|--|------------|-----------------------------------|
| <b>FIGURE 3-8 STREETS WITH PCI FAIR</b>  |            |                                   |
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 |            | REVISIONS:<br>DATE    DISCRIPTION |
|  |            |                                   |
| SCALE: NTS   | 01/18/2018 | SHEET:                            |



**LEGEND:**  
 City Limits Fair



| FIGURE 3-8 STREETS WITH PCI FAIR   |            |                                   |
|--|------------|-----------------------------------|
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 |            | REVISIONS:<br>DATE    DISCRIPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:                            |

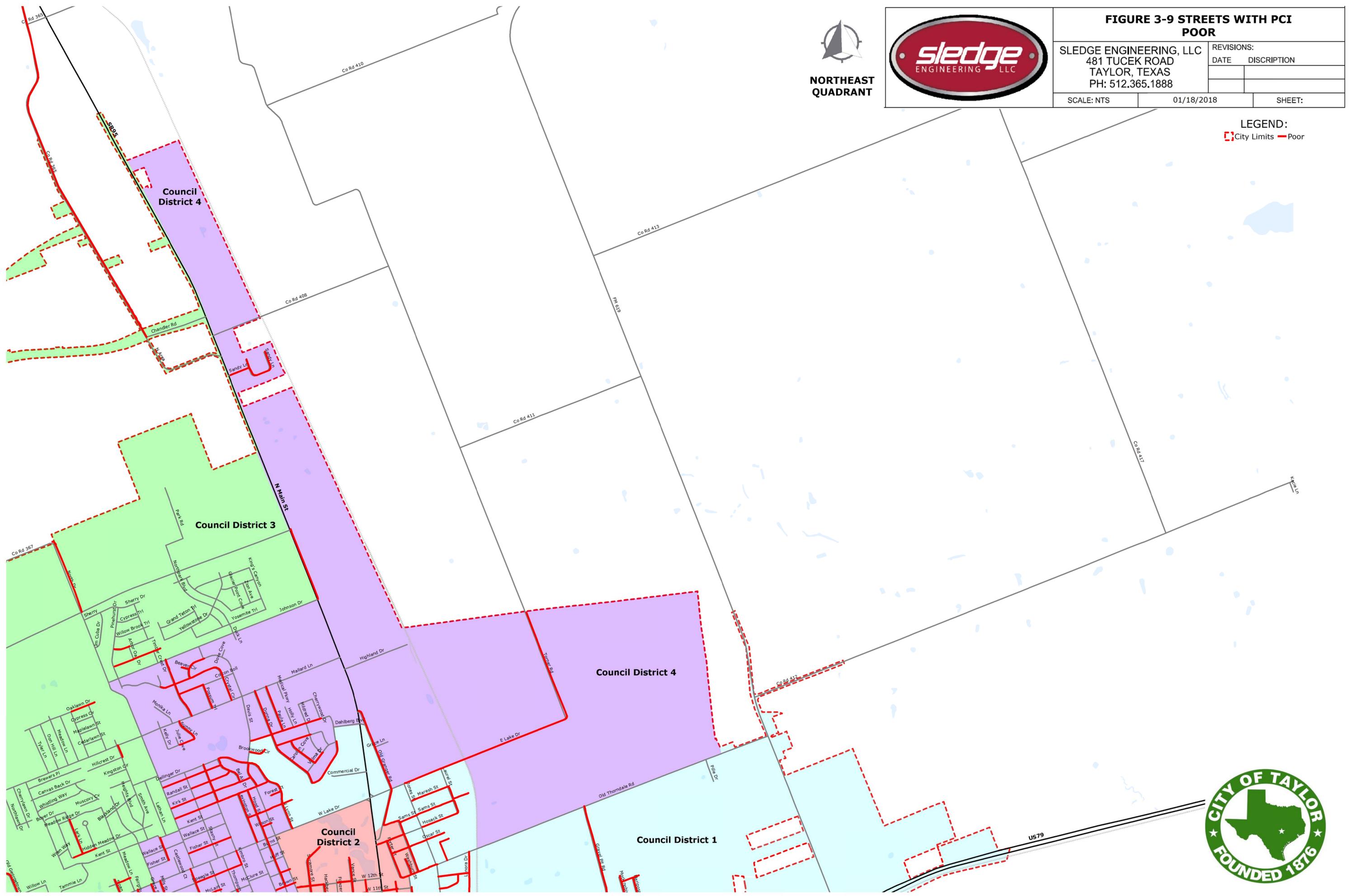
**SOUTHWEST QUADRANT**

## Figure 3-9 Street Condition - Poor



| FIGURE 3-9 STREETS WITH PCI POOR   |            |             |
|--|------------|-------------|
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 | REVISIONS: |             |
|  | DATE       | DISCRIPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:      |

LEGEND:  
 City Limits Poor





# FIGURE 3-9 STREETS WITH PCI POOR

SLEDGE ENGINEERING, LLC  
481 TUCEK ROAD  
TAYLOR, TEXAS  
PH: 512.365.1888

| REVISIONS: |             |
|------------|-------------|
| DATE       | DISCRIPTION |
|            |             |
|            |             |

SCALE: NTS

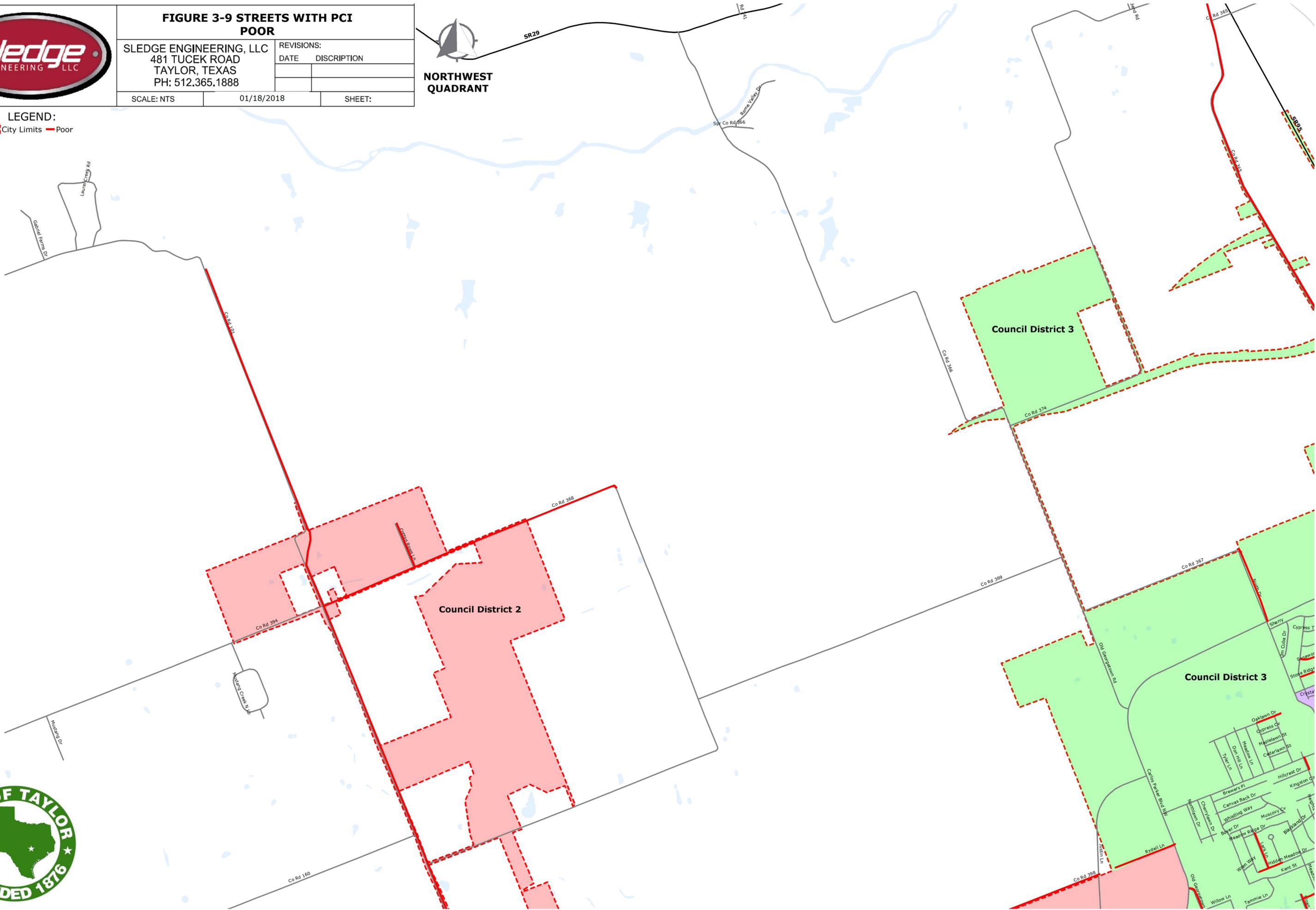
01/18/2018

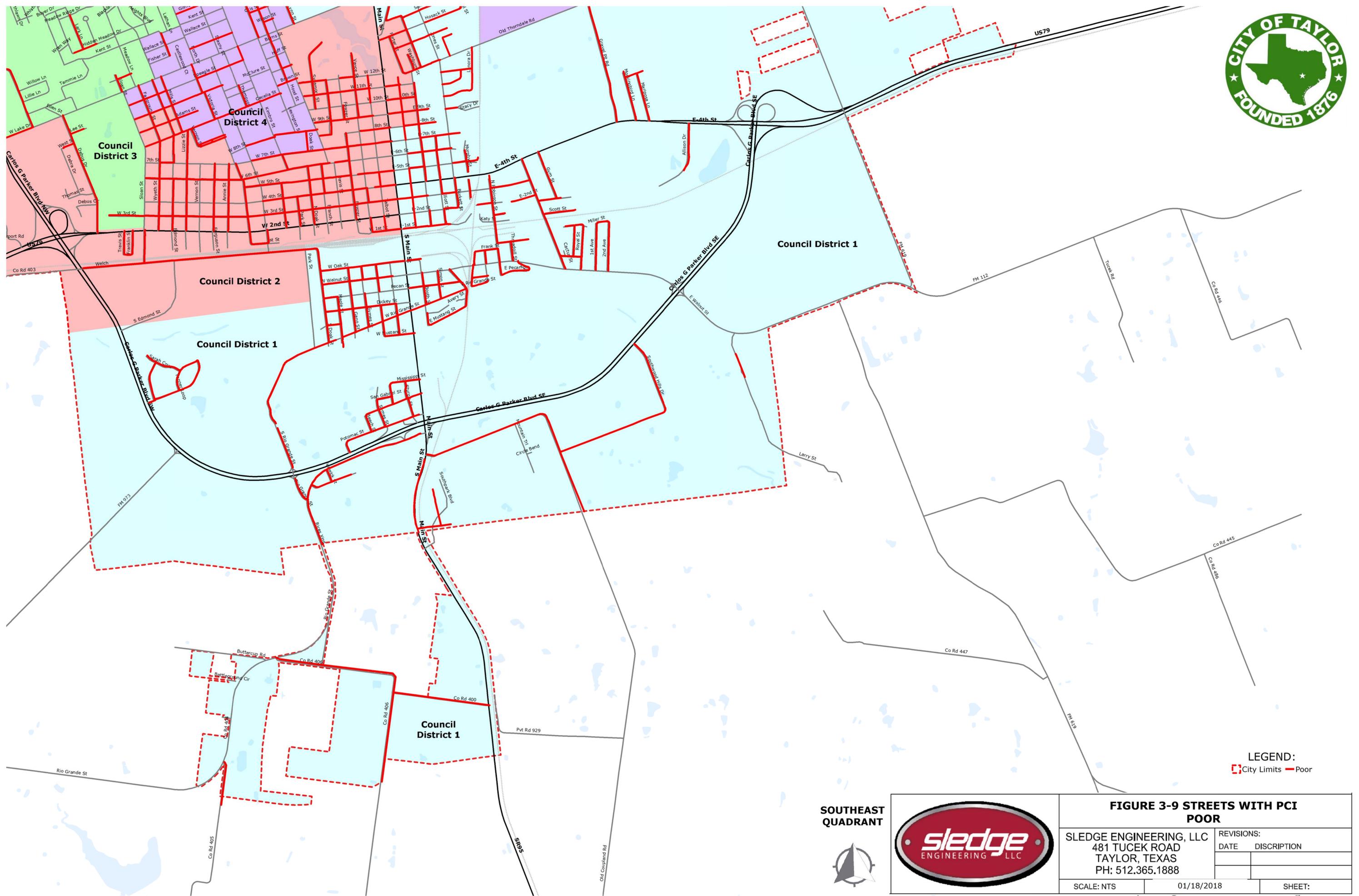
SHEET:



NORTHWEST QUADRANT

LEGEND:  
City Limits Poor

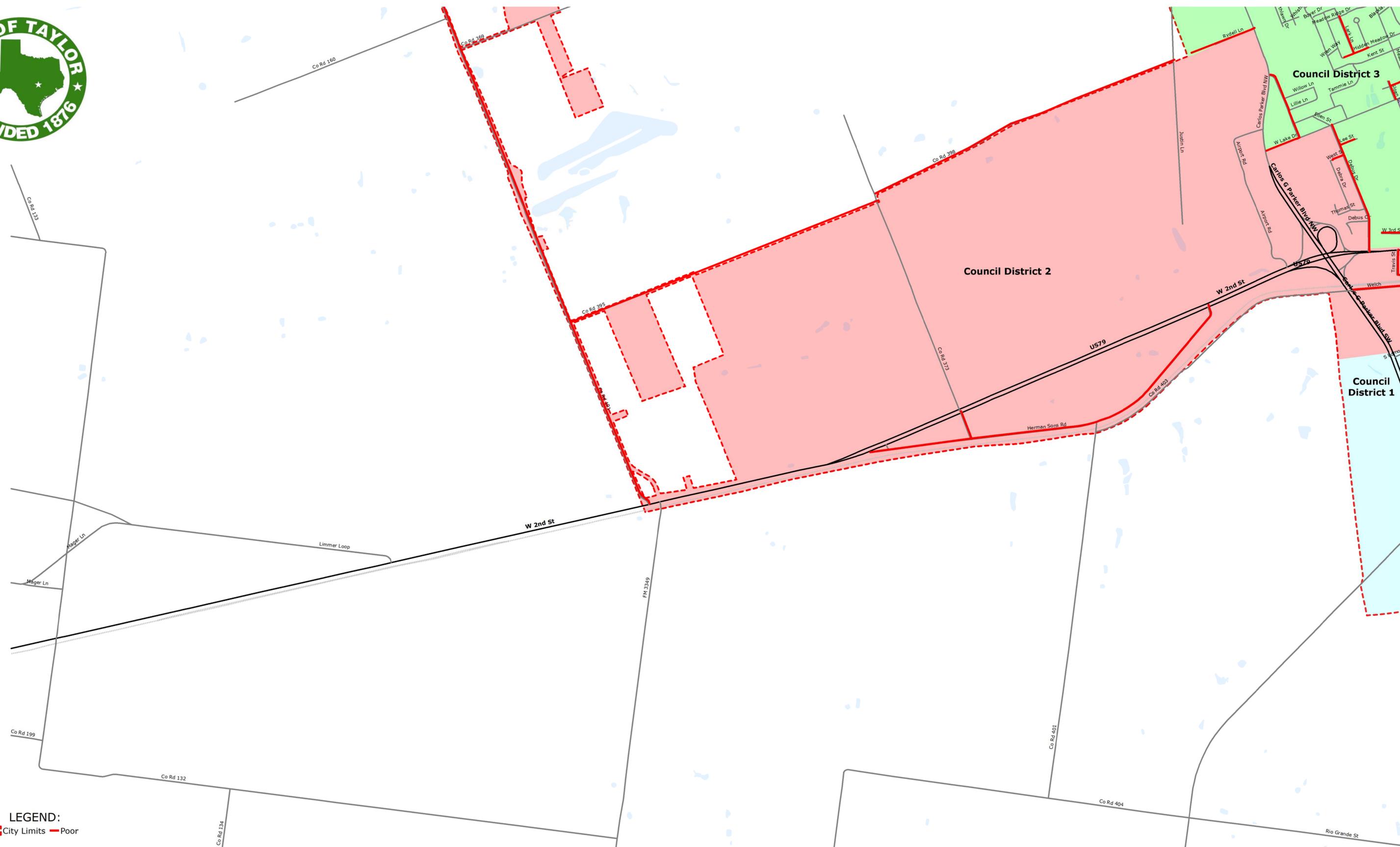




**LEGEND:**  
 City Limits  Poor



|  |            |                                  |
|--|------------|----------------------------------|
| <b>FIGURE 3-9 STREETS WITH PCI POOR</b>  |            |                                  |
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 |            | REVISIONS:<br>DATE    DISCRPTION |
|  |            |                                  |
| SCALE: NTS   | 01/18/2018 | SHEET:                           |



**LEGEND:**  
 City Limits Poor



| FIGURE 3-9 STREETS WITH PCI POOR   |            |                                   |
|--|------------|-----------------------------------|
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 |            | REVISIONS:<br>DATE    DISCRIPTION |
|  |            |                                   |
| SCALE: NTS   | 01/18/2018 | SHEET:                            |

**SOUTHWEST QUADRANT**



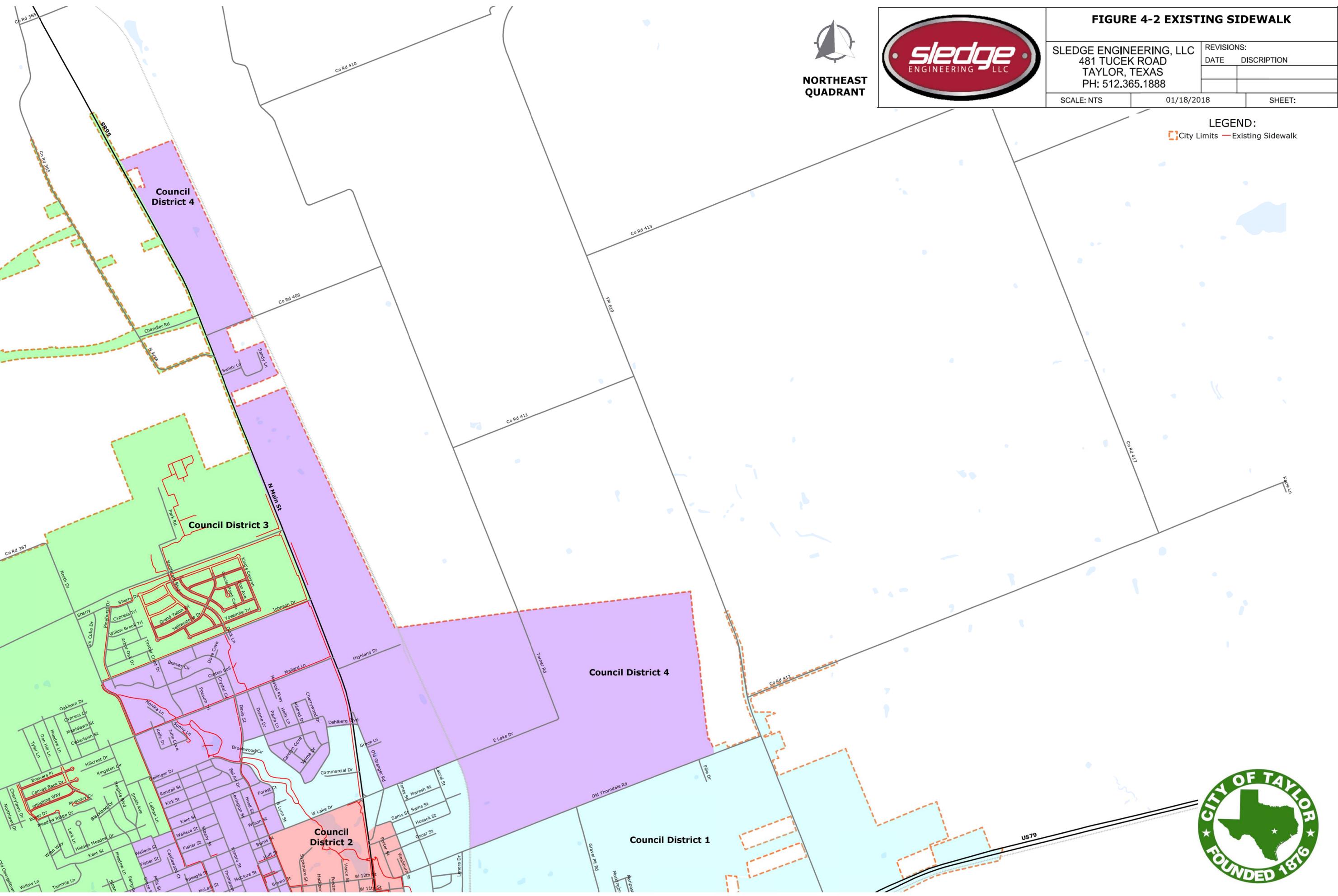
Regina Dr

## Figure 4-2 – Existing Sidewalks



| FIGURE 4-2 EXISTING SIDEWALK   |            |             |
|--|------------|-------------|
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 | REVISIONS: |             |
|  | DATE       | DISCRIPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:      |

LEGEND:  
 City Limits Existing Sidewalk





# FIGURE 4-2 EXISTING SIDEWALK

SLEDGE ENGINEERING, LLC  
481 TUCEK ROAD  
TAYLOR, TEXAS  
PH: 512.365.1888

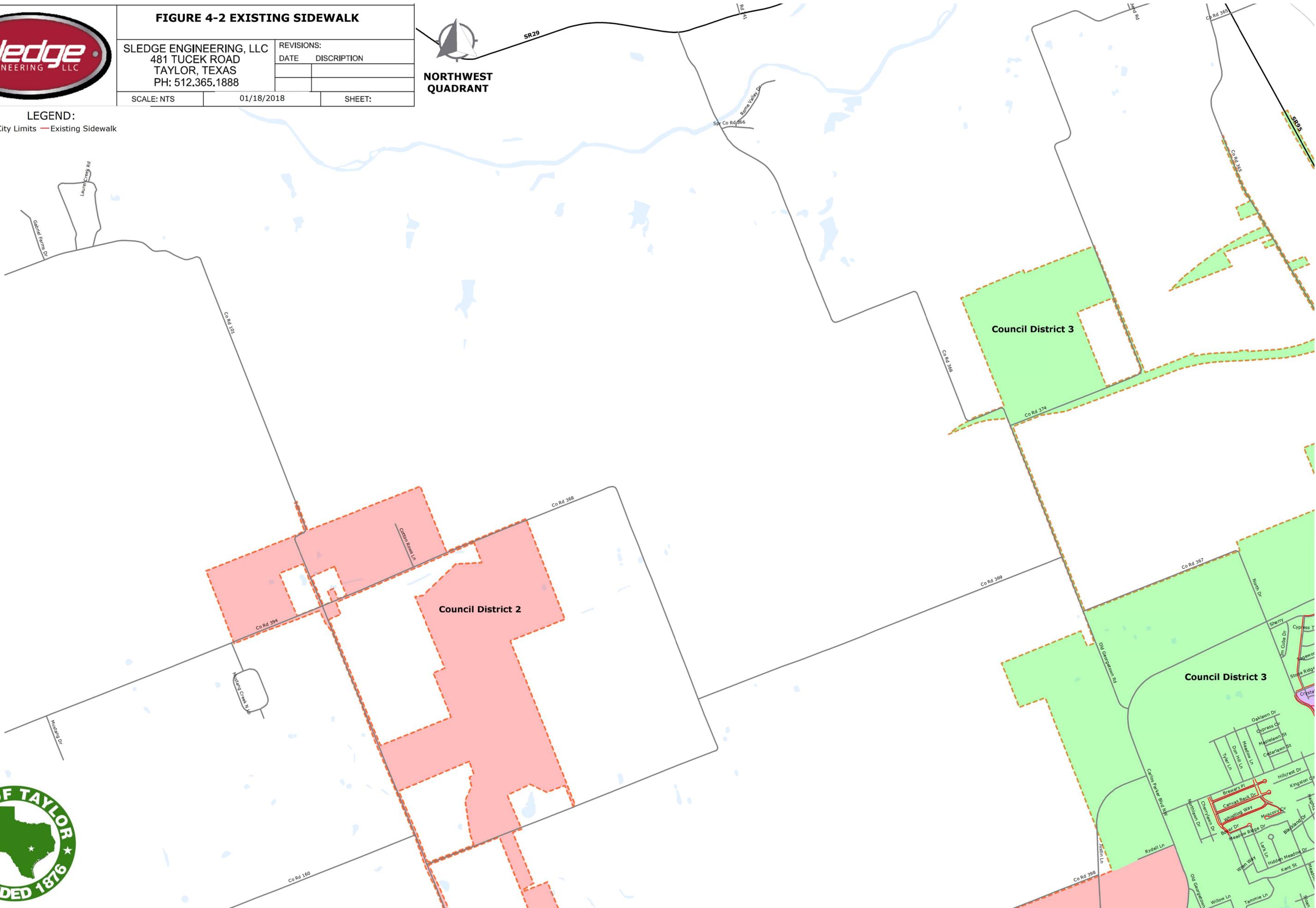
| REVISIONS: |             |
|------------|-------------|
| DATE       | DISCRIPTION |
|            |             |
|            |             |

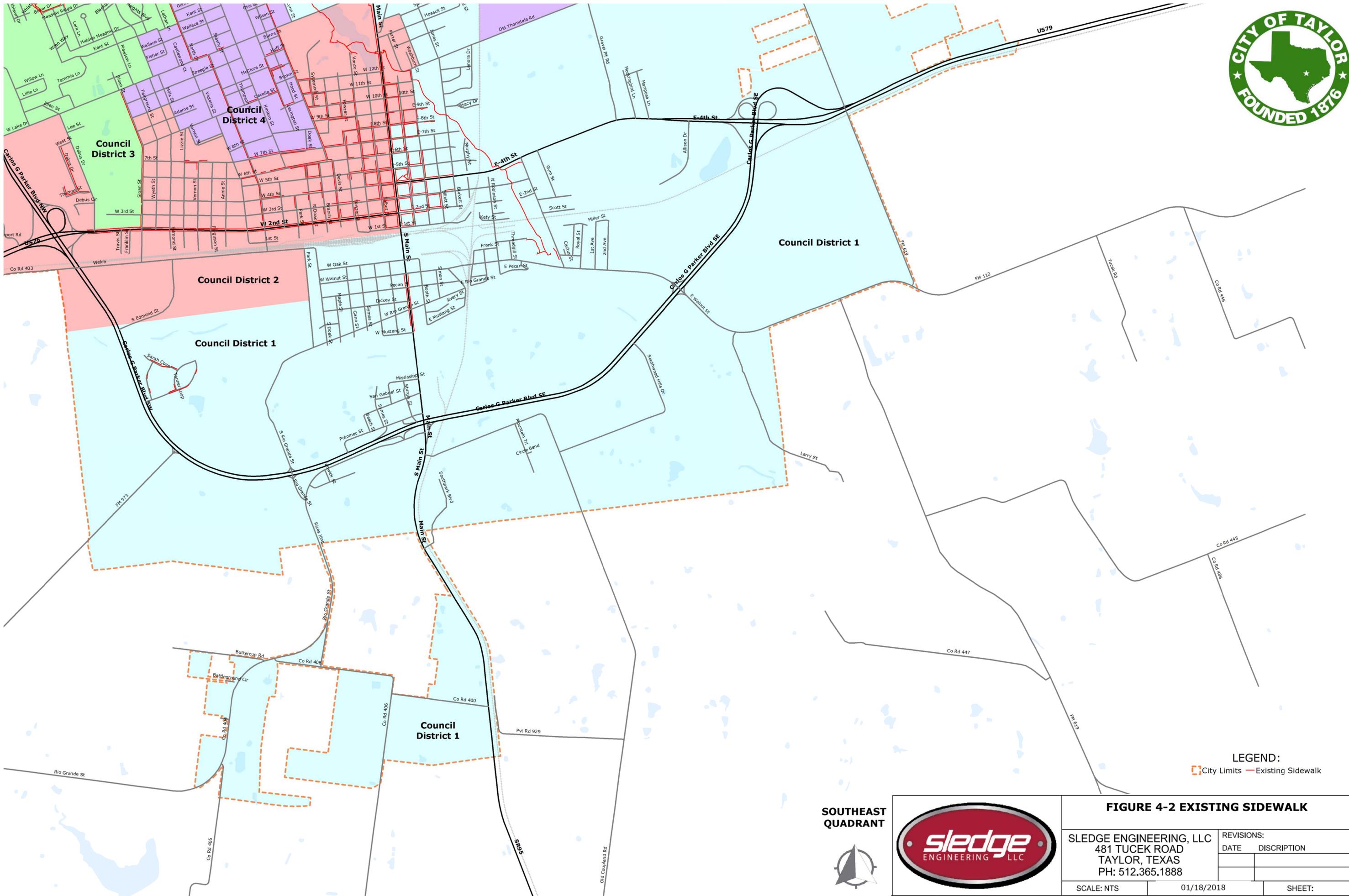
SCALE: NTS      01/18/2018      SHEET:



**NORTHWEST  
QUADRANT**

**LEGEND:**  
City Limits   Existing Sidewalk

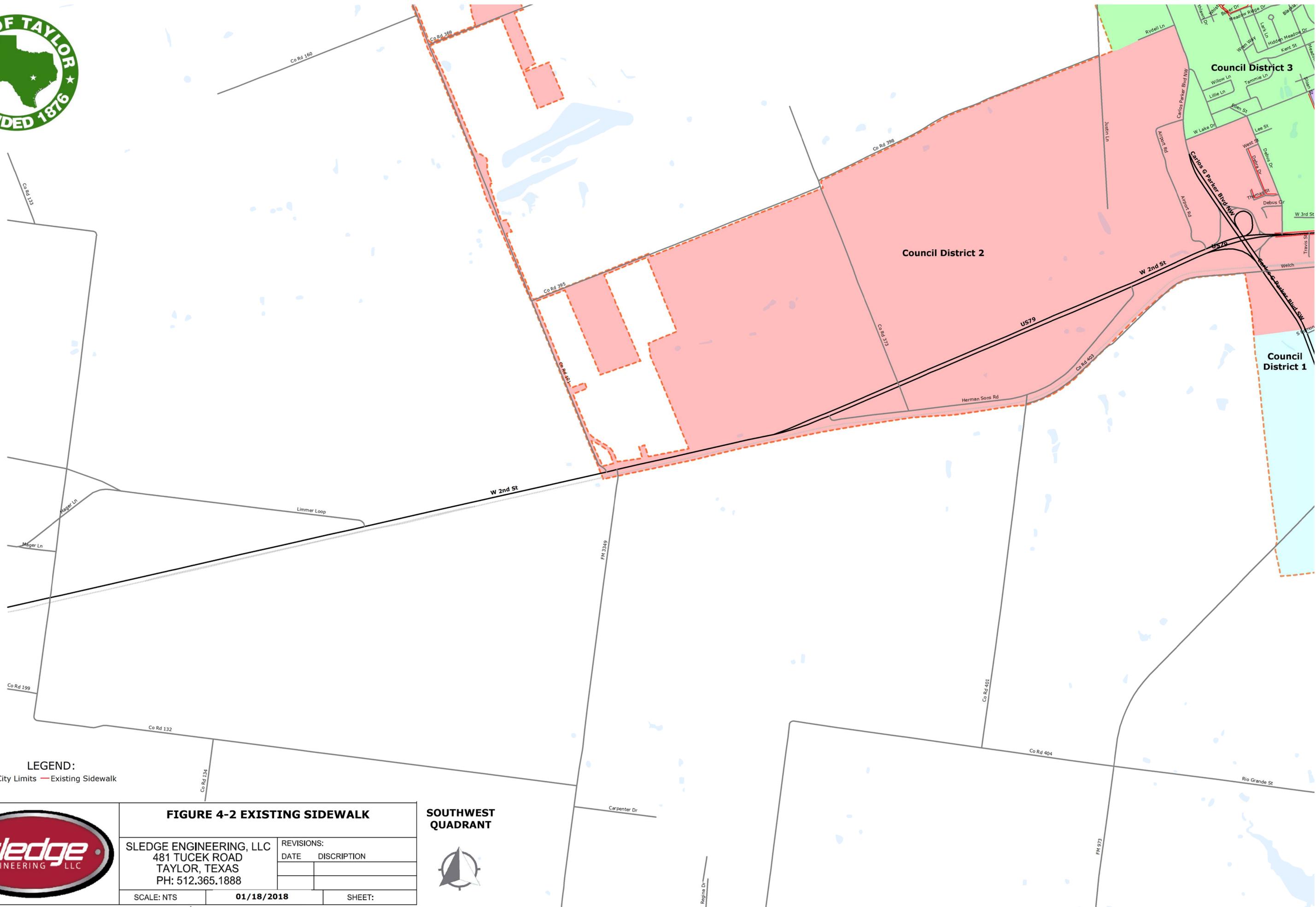




**LEGEND:**  
 City Limits — Existing Sidewalk



|  |            |                                  |
|--|------------|----------------------------------|
| <b>FIGURE 4-2 EXISTING SIDEWALK</b>  |            |                                  |
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 |            | REVISIONS:<br>DATE    DISCRPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:                           |



**LEGEND:**  
 City Limits Existing Sidewalk



| FIGURE 4-2 EXISTING SIDEWALK   |            |                                   |
|--|------------|-----------------------------------|
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 |            | REVISIONS:<br>DATE    DISCRIPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:                            |

**SOUTHWEST QUADRANT**



Regina Dr

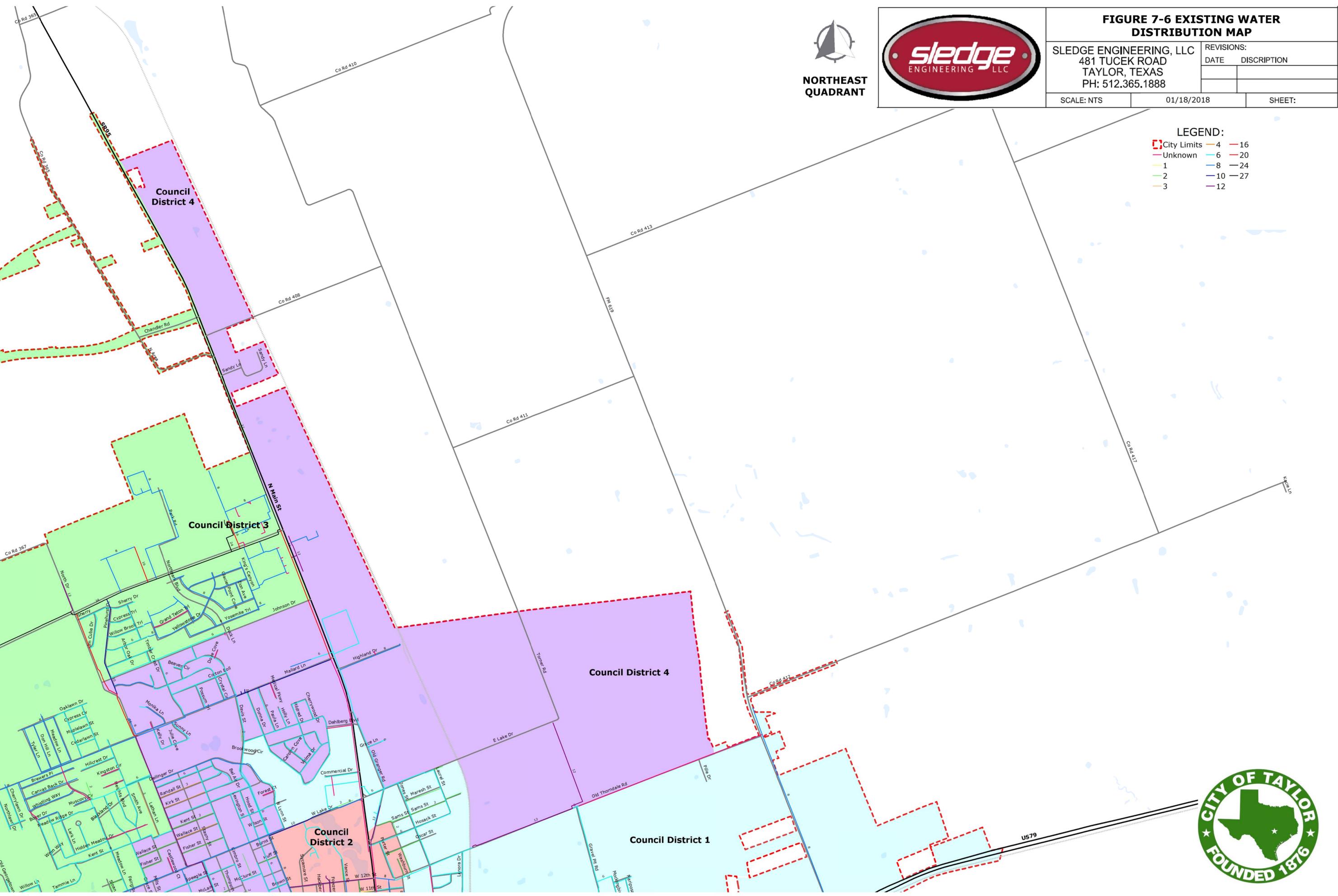
## Figure 7-6 – Existing Water



| FIGURE 7-6 EXISTING WATER DISTRIBUTION MAP                                     |            |             |
|--|------------|-------------|
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 | REVISIONS: |             |
|  | DATE       | DISCRIPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:      |

**LEGEND:**

|             |    |    |
|-------------|----|----|
| City Limits | 4  | 16 |
| Unknown     | 6  | 20 |
| 1           | 8  | 24 |
| 2           | 10 | 27 |
| 3           | 12 |    |





### FIGURE 7-6 EXISTING WATER DISTRIBUTION MAP

SLEDGE ENGINEERING, LLC  
481 TUCEK ROAD  
TAYLOR, TEXAS  
PH: 512.365.1888

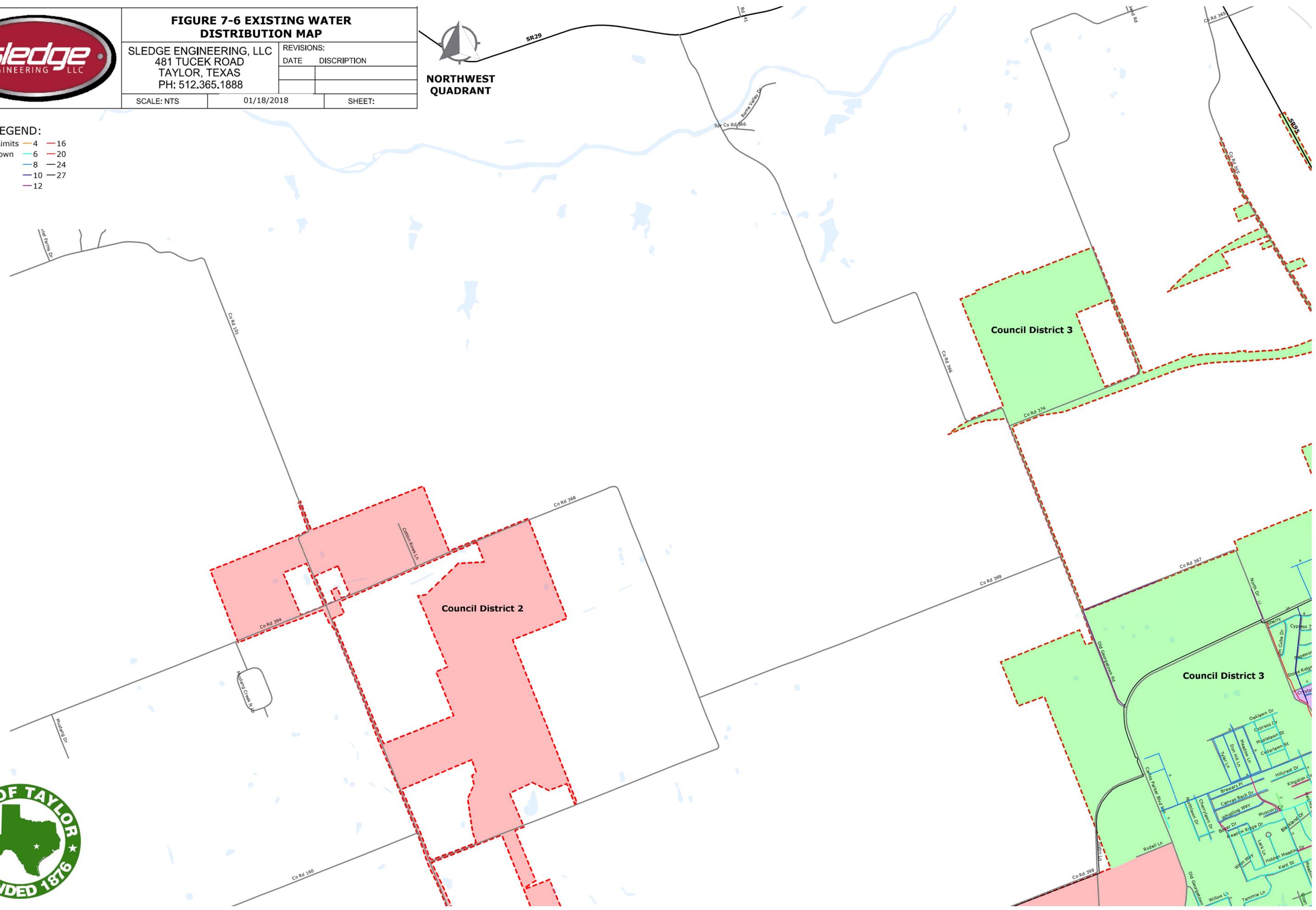
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|------------|-------------|
| DATE       | DISCRIPTION |
|            |             |
|            |             |

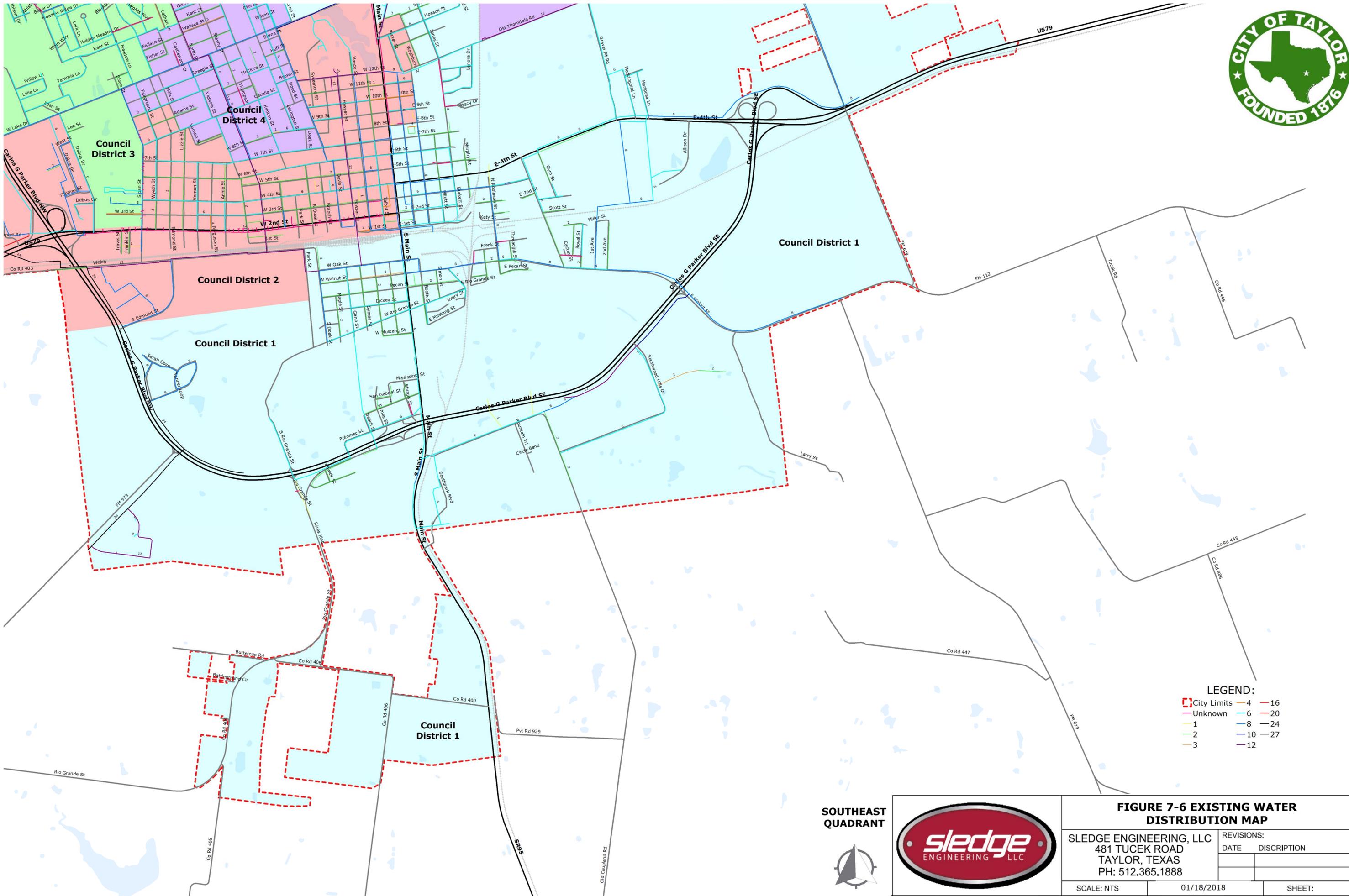
SCALE: NTS      01/18/2018      SHEET:



**NORTHWEST QUADRANT**

- LEGEND:**
- City Limits
  - Unknown
  - 1
  - 2
  - 3
  - 4
  - 6
  - 8
  - 10
  - 12
  - 16
  - 20
  - 24
  - 27





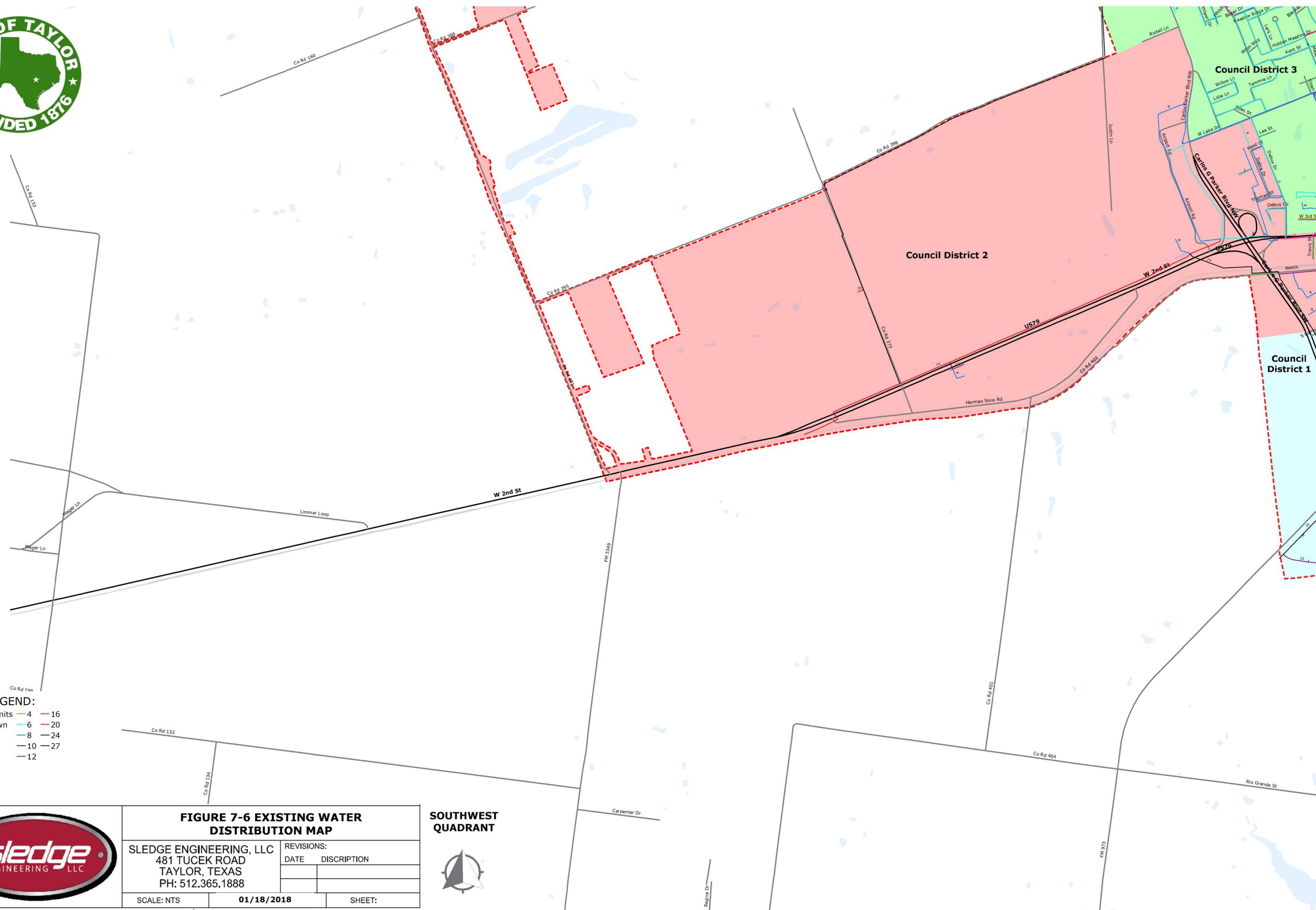
**LEGEND:**

- City Limits
- Unknown
- 1
- 2
- 3
- 4
- 6
- 8
- 10
- 12
- 16
- 20
- 24
- 27

**SOUTHEAST QUADRANT**



|  |            |                                  |
|--|------------|----------------------------------|
| <b>FIGURE 7-6 EXISTING WATER DISTRIBUTION MAP</b>                              |            |                                  |
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 |            | REVISIONS:<br>DATE    DISCRPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:                           |



**LEGEND:**

|             |    |    |
|-------------|----|----|
| City Limits | 4  | 16 |
| Unknown     | 6  | 20 |
| 1           | 8  | 24 |
| 2           | 10 | 27 |
| 3           | 12 |    |

**FIGURE 7-6 EXISTING WATER DISTRIBUTION MAP**

|  |            |             |
|--|------------|-------------|
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 | REVISIONS: |             |
|  | DATE       | DISCRIPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:      |

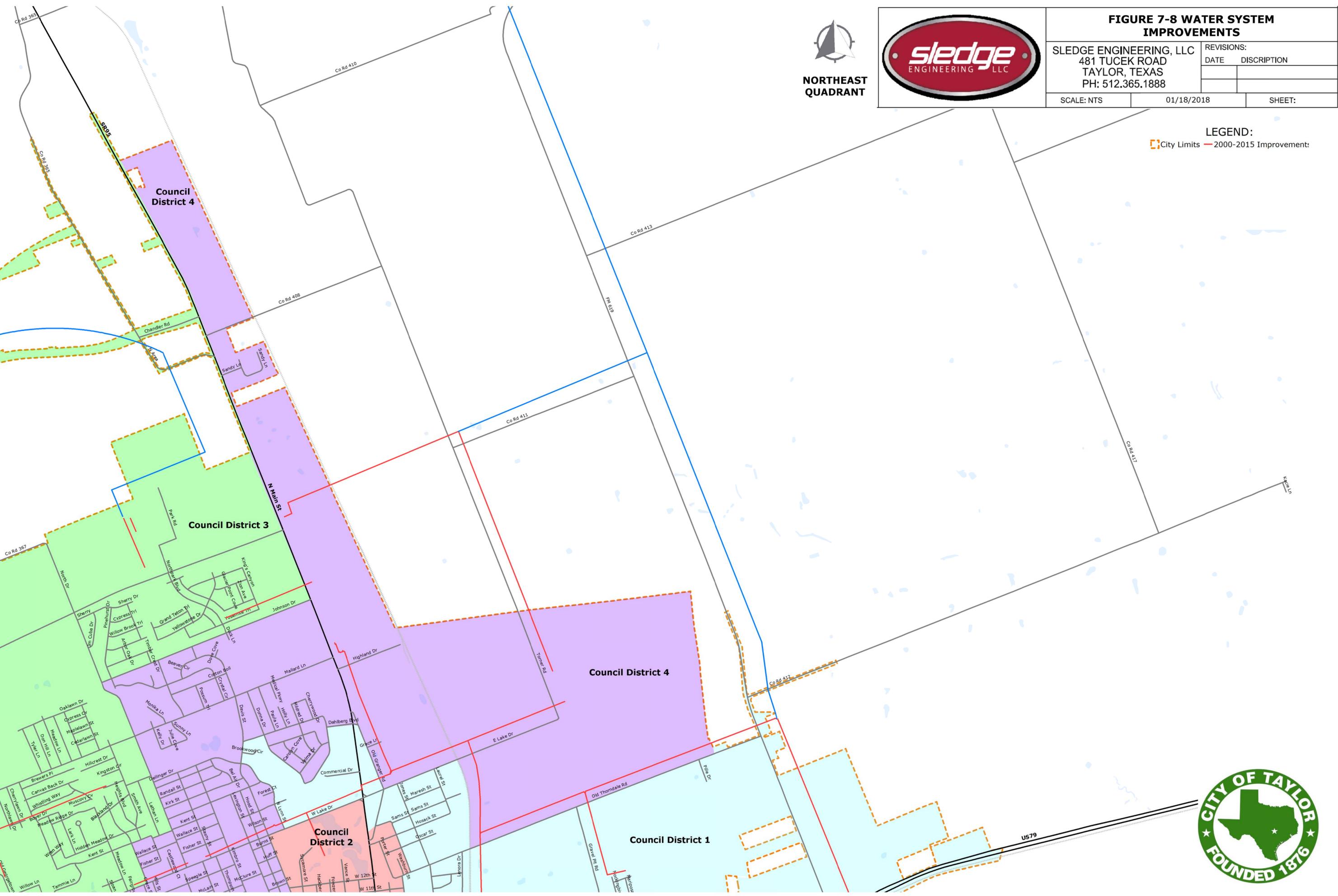


## Figure 7-8 – Water System Improvements



| FIGURE 7-8 WATER SYSTEM IMPROVEMENTS   |            |             |
|--|------------|-------------|
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 | REVISIONS: |             |
|  | DATE       | DISCRIPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:      |

LEGEND:  
 City Limits 2000-2015 Improvement





# FIGURE 7-8 WATER SYSTEM IMPROVEMENTS

SLEDGE ENGINEERING, LLC  
481 TUCEK ROAD  
TAYLOR, TEXAS  
PH: 512.365.1888

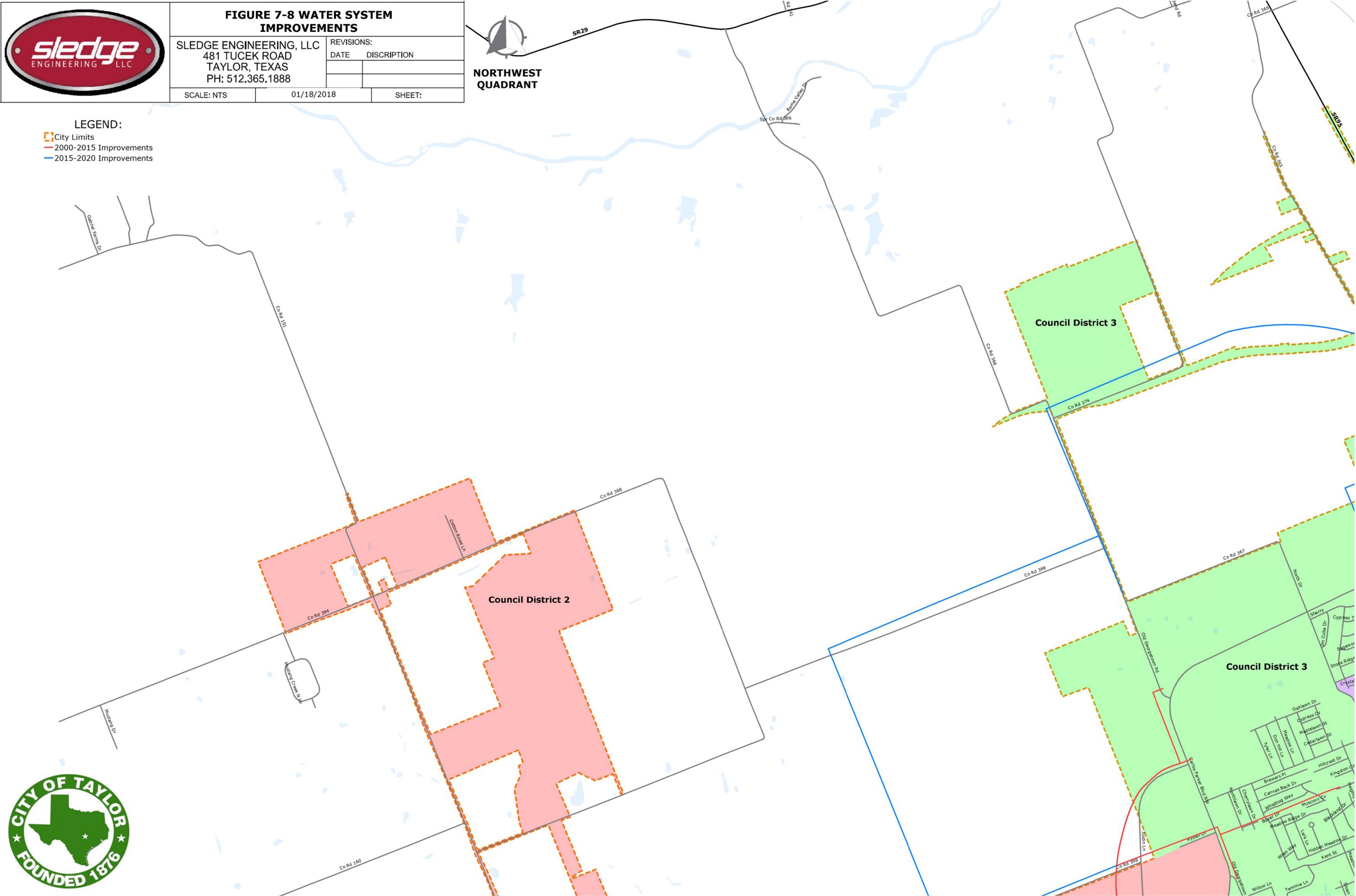
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|------------|-------------|
| DATE       | DISCRIPTION |
|            |             |
|            |             |

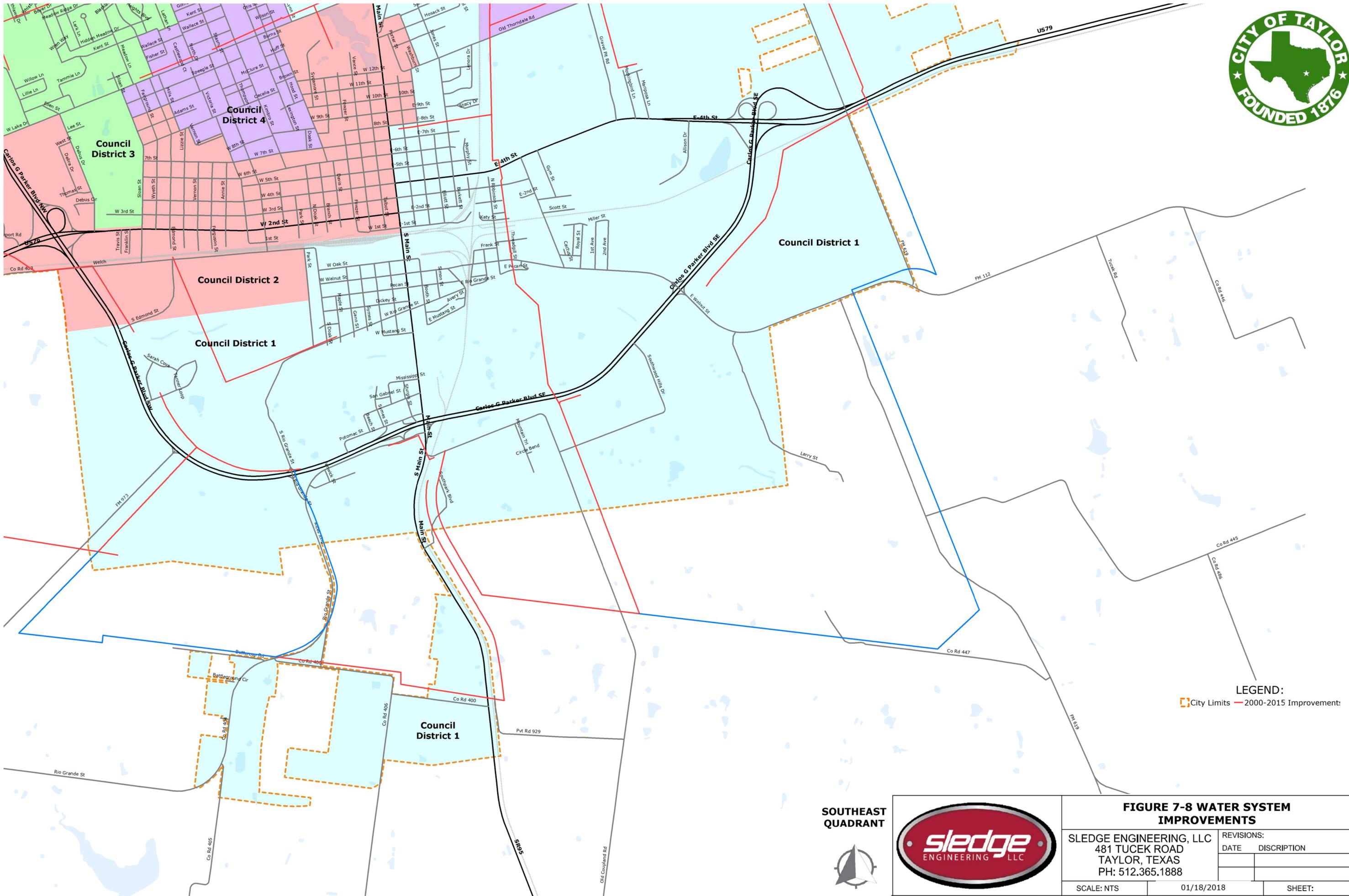
SCALE: NTS      01/18/2018      SHEET:



**NORTHWEST  
QUADRANT**

- LEGEND:**
- City Limits
  - 2000-2015 Improvements
  - 2015-2020 Improvements

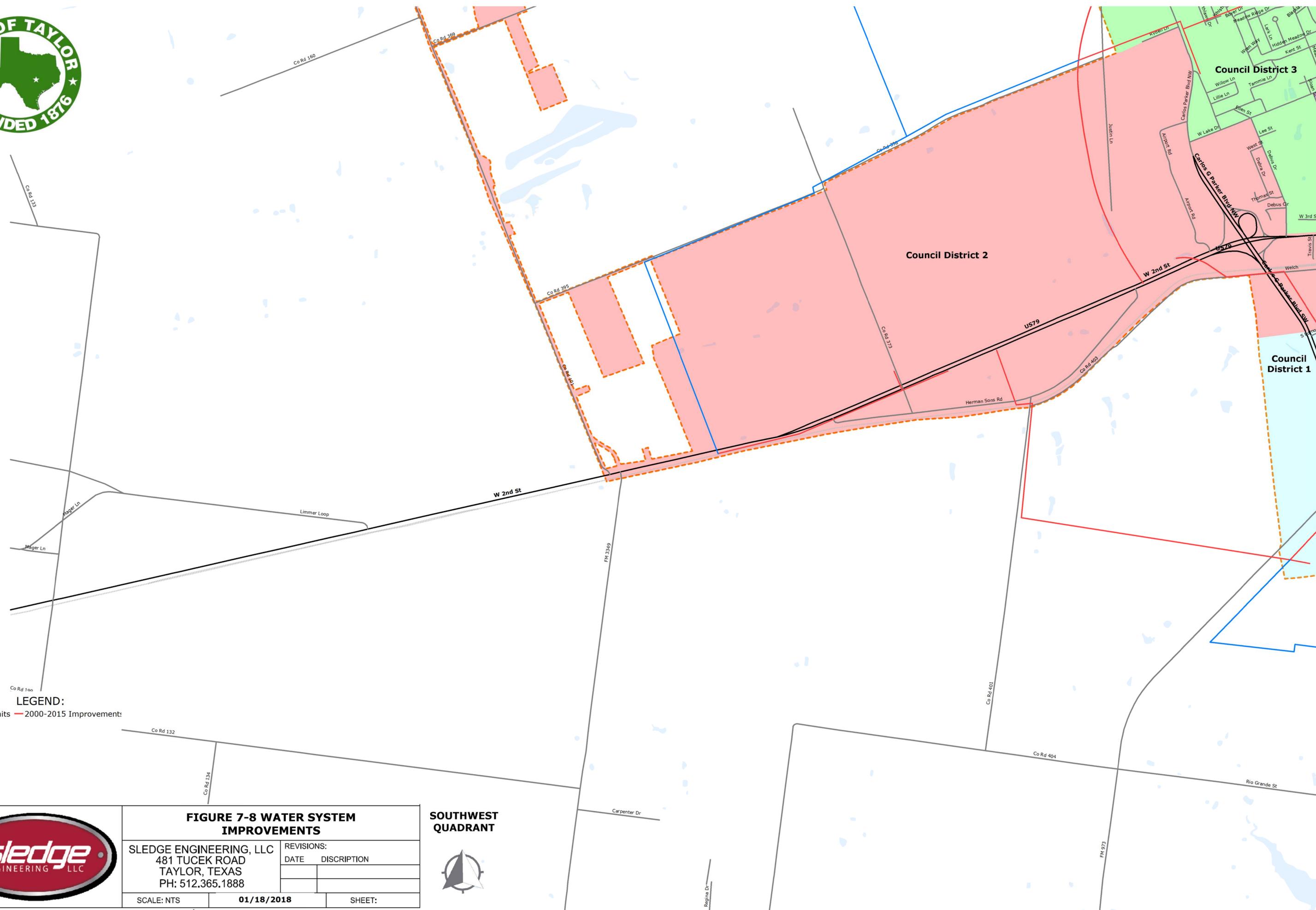




**LEGEND:**  
 City Limits  2000-2015 Improvement



|  |            |                                  |
|--|------------|----------------------------------|
| <b>FIGURE 7-8 WATER SYSTEM IMPROVEMENTS</b>                                    |            |                                  |
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 |            | REVISIONS:<br>DATE    DISCRPTION |
|  |            |                                  |
| SCALE: NTS   | 01/18/2018 | SHEET:                           |



**LEGEND:**  
 City Limits 2000-2015 Improvement

|   |            |                                   |
|---|------------|-----------------------------------|
| <b>FIGURE 7-8 WATER SYSTEM IMPROVEMENTS</b>   |            |                                   |
| <b>SLEDGE ENGINEERING, LLC</b><br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 |            | REVISIONS:<br>DATE    DISCRIPTION |
| SCALE: NTS  | 01/18/2018 | SHEET:                            |



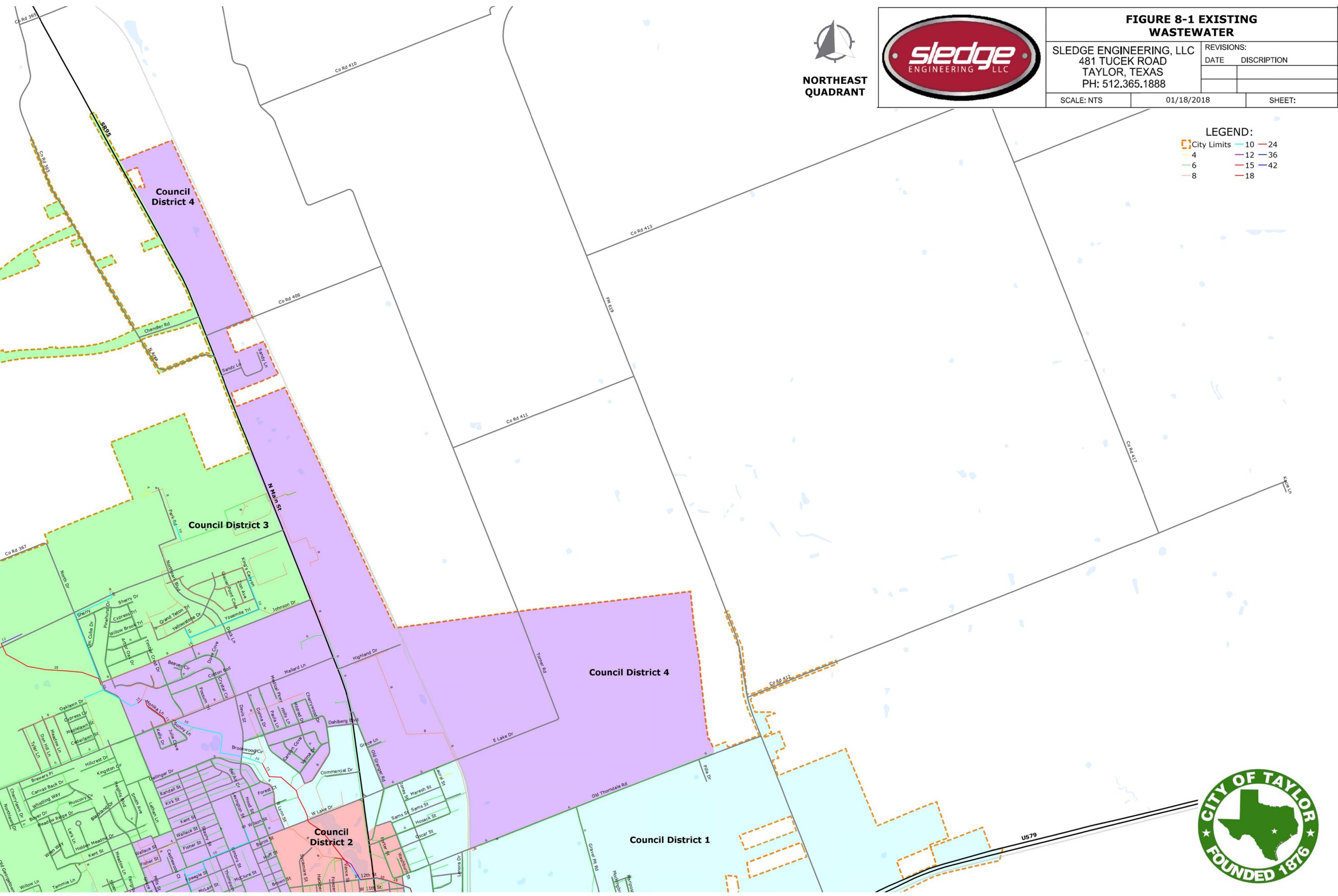
## Figure 8-1 – Existing Wastewater



| FIGURE 8-1 EXISTING WASTEWATER   |            |             |
|--|------------|-------------|
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 | REVISIONS: |             |
|  | DATE       | DISCRIPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:      |

**LEGEND:**

|             |    |    |
|-------------|----|----|
| City Limits | 10 | 24 |
| 4           | 12 | 36 |
| 6           | 15 | 42 |
| 8           | 18 |    |





# FIGURE 8-1 EXISTING WASTEWATER

SLEDGE ENGINEERING, LLC  
481 TUCEK ROAD  
TAYLOR, TEXAS  
PH: 512.365.1888

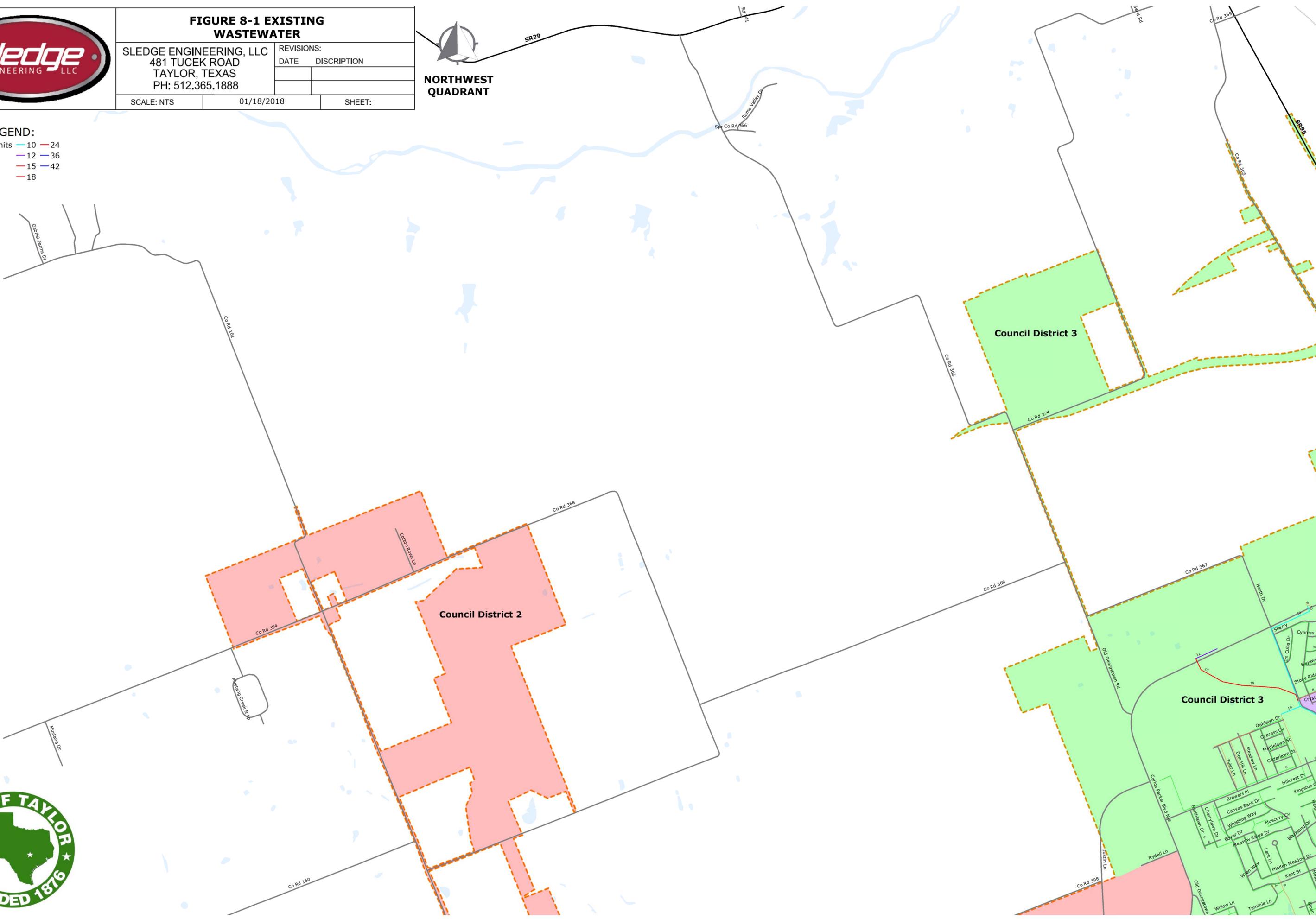
| REVISIONS: |             |
|------------|-------------|
| DATE       | DISCRIPTION |
|            |             |
|            |             |

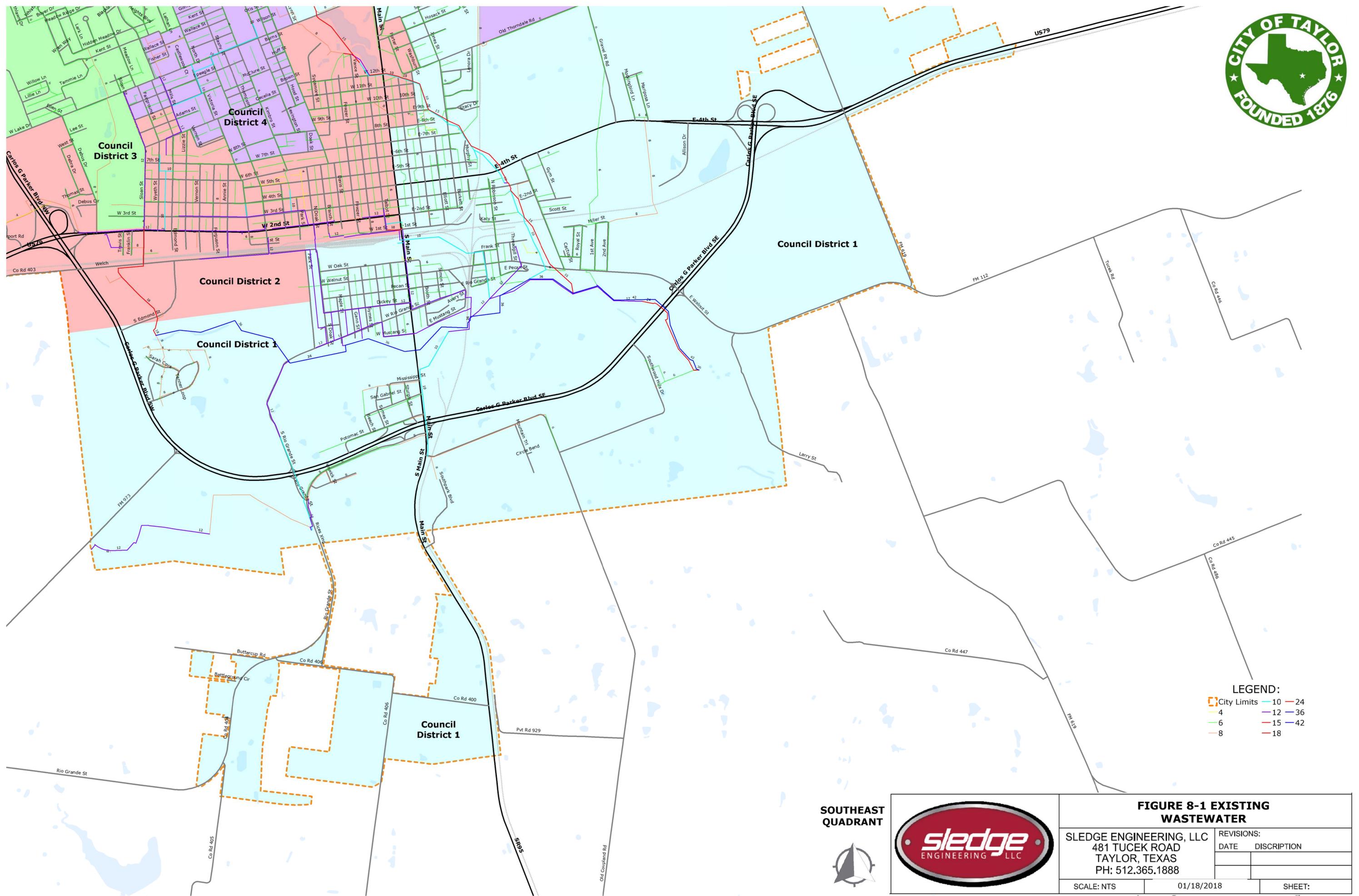
SCALE: NTS      01/18/2018      SHEET:



**NORTHWEST QUADRANT**

- LEGEND:**
- City Limits
  - 10
  - 12
  - 15
  - 24
  - 36
  - 42
  - 4
  - 6
  - 8



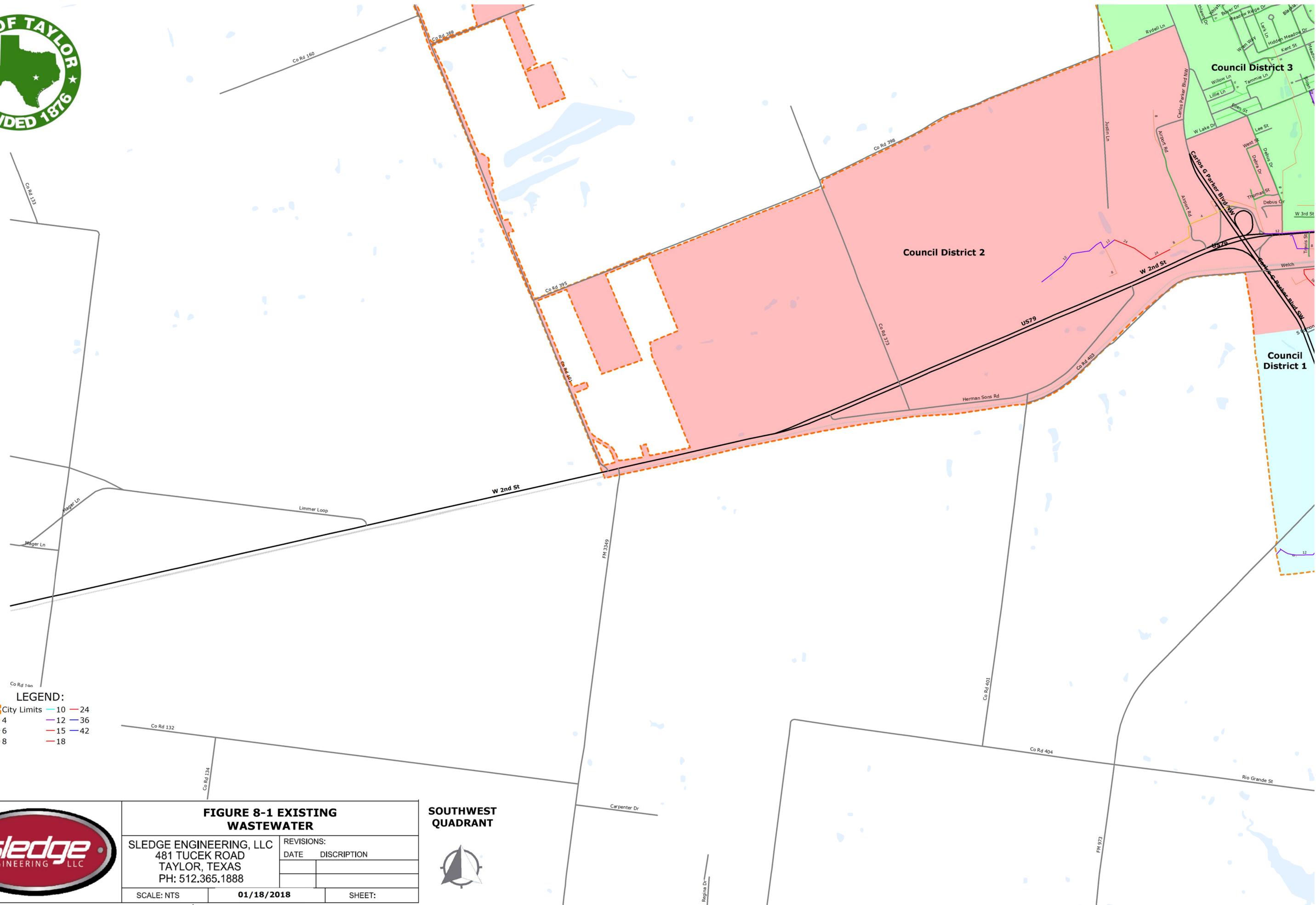


**LEGEND:**

|             |    |    |
|-------------|----|----|
| City Limits | 10 | 24 |
| 4           | 12 | 36 |
| 6           | 15 | 42 |
| 8           | 18 |    |



|  |            |                                  |
|--|------------|----------------------------------|
| <b>FIGURE 8-1 EXISTING WASTEWATER</b>  |            |                                  |
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 |            | REVISIONS:<br>DATE    DISCRPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:                           |



**LEGEND:**

|             |    |    |
|-------------|----|----|
| City Limits | 10 | 24 |
| 4           | 12 | 36 |
| 6           | 15 | 42 |
| 8           | 18 |    |

**FIGURE 8-1 EXISTING WASTEWATER**

|   |                                   |        |
|---|-----------------------------------|--------|
| <b>SLEDGE ENGINEERING, LLC</b><br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 | REVISIONS:<br>DATE    DISCRIPTION |        |
|   |                                   |        |
| SCALE: NTS  | <b>01/18/2018</b>                 | SHEET: |

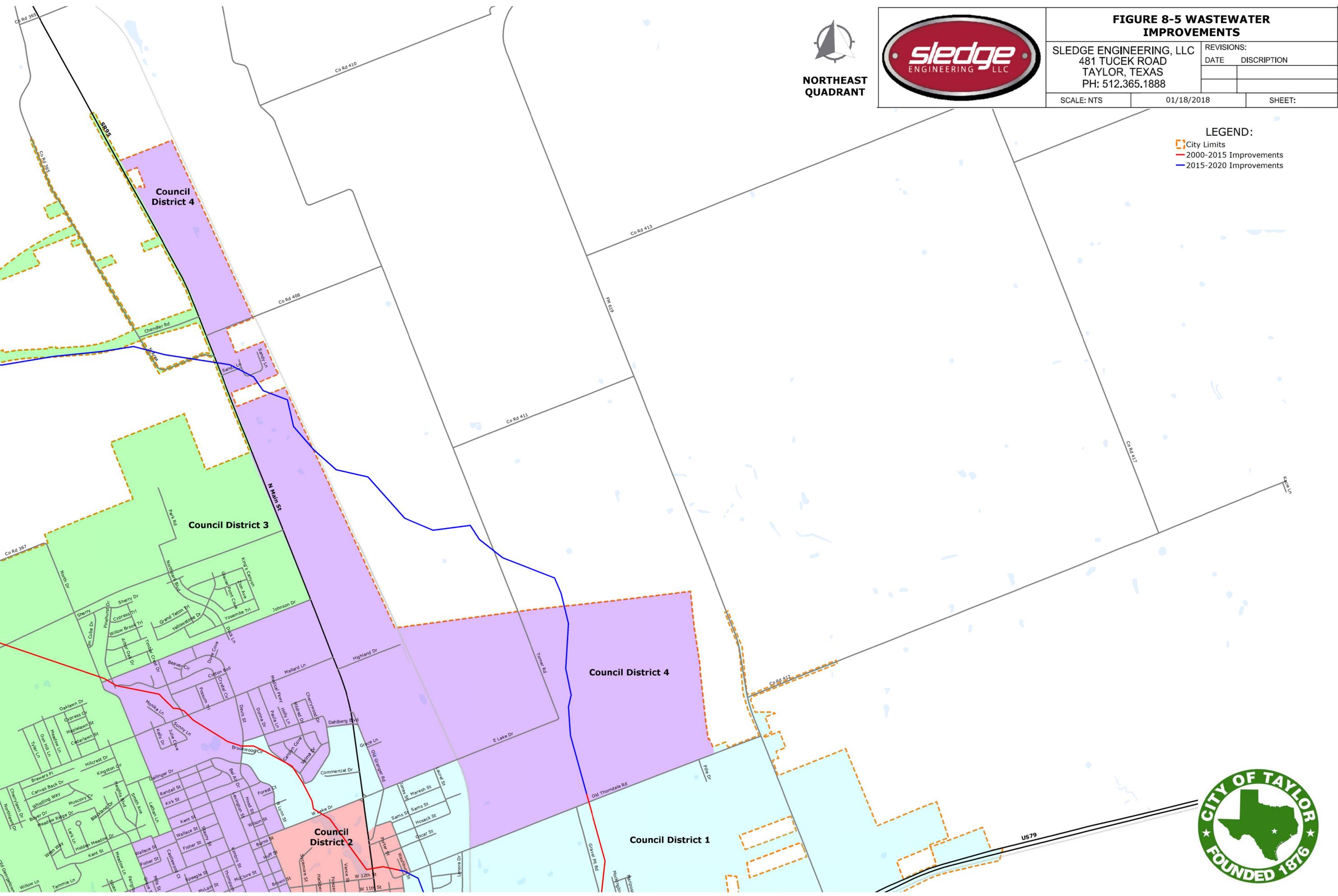


## Figure 8-5 – Wastewater Improvements



| FIGURE 8-5 WASTEWATER IMPROVEMENTS   |            |             |
|--|------------|-------------|
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 | REVISIONS: |             |
|  | DATE       | DISCRIPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:      |

- LEGEND:**
- City Limits
  - 2000-2015 Improvements
  - 2015-2020 Improvements





# FIGURE 8-5 WASTEWATER IMPROVEMENTS

SLEDGE ENGINEERING, LLC  
481 TUCEK ROAD  
TAYLOR, TEXAS  
PH: 512.365.1888

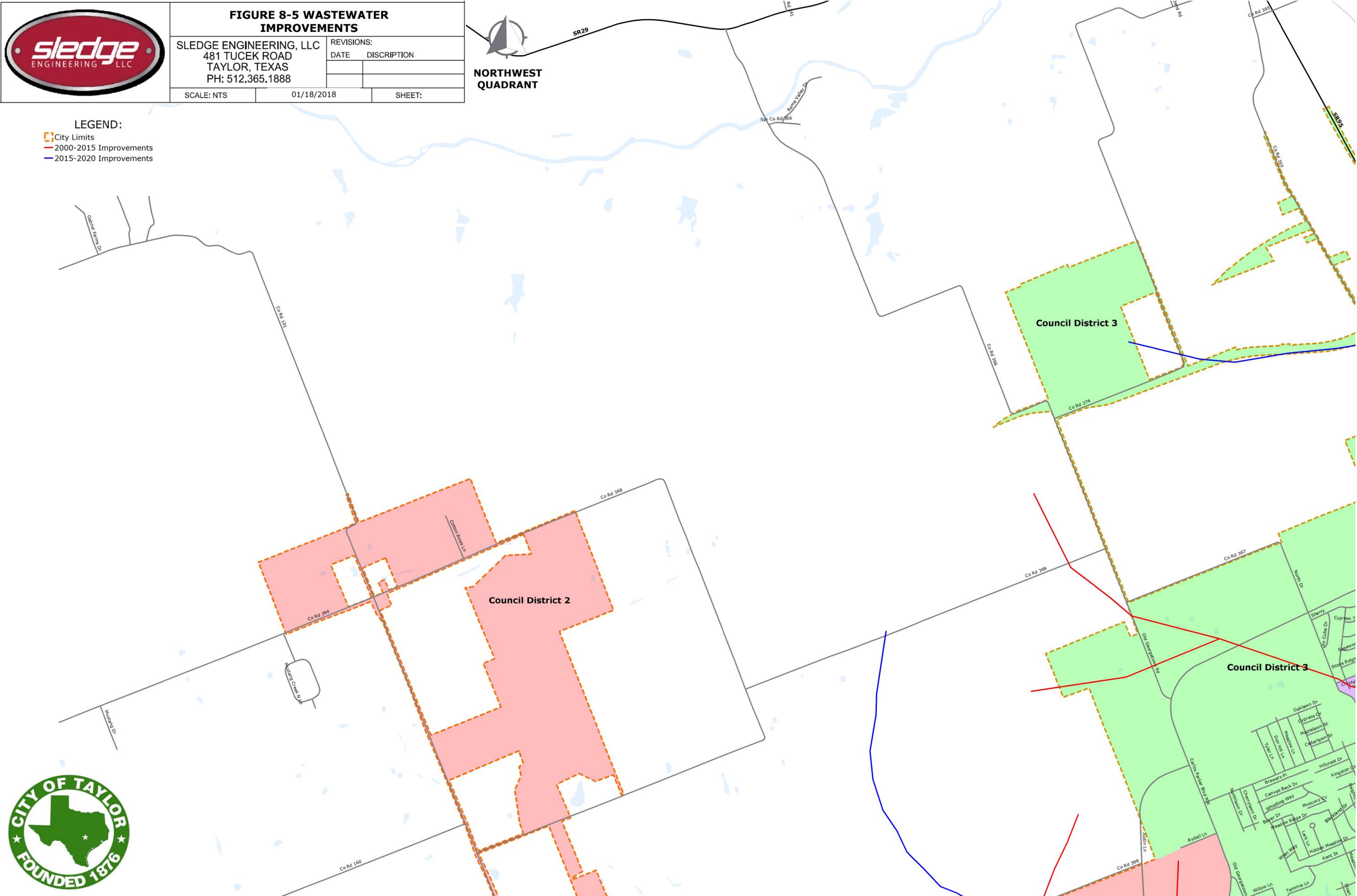
| REVISIONS: |             |
|------------|-------------|
| DATE       | DISCRIPTION |
|            |             |
|            |             |

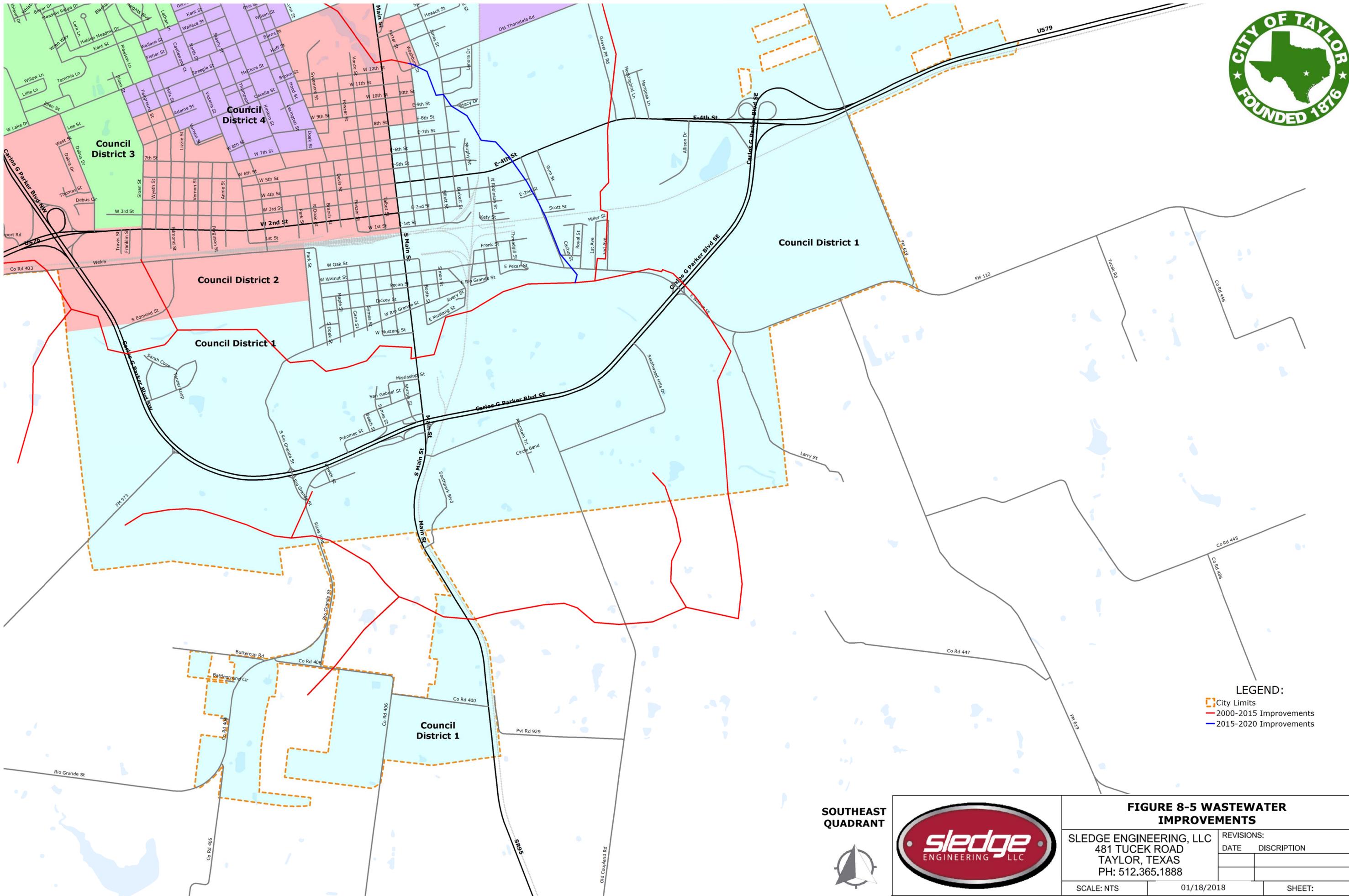
SCALE: NTS      01/18/2018      SHEET:



**NORTHWEST QUADRANT**

- LEGEND:**
- City Limits
  - 2000-2015 Improvements
  - 2015-2020 Improvements



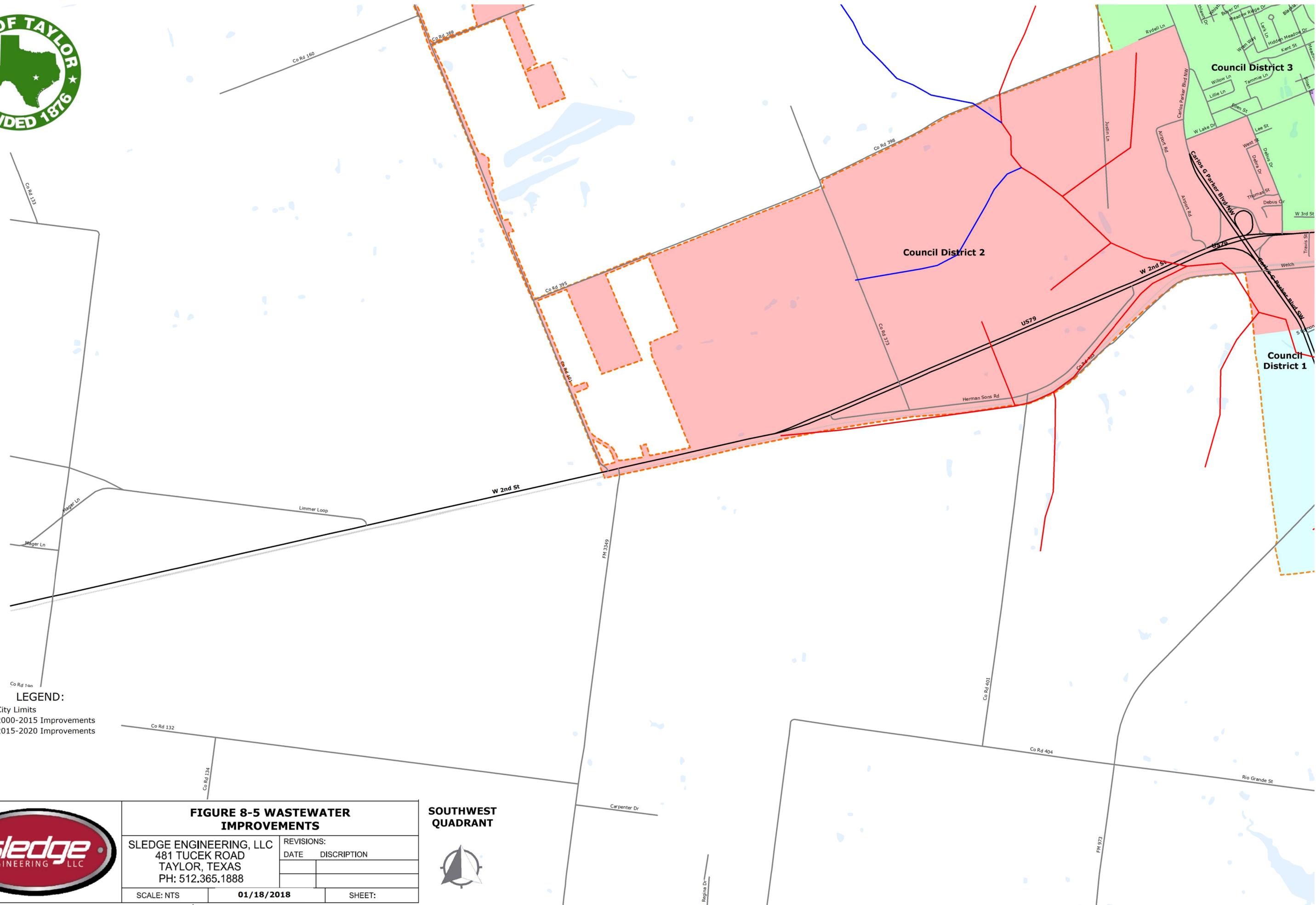


**LEGEND:**  
 - City Limits (dashed orange line)  
 - 2000-2015 Improvements (red line)  
 - 2015-2020 Improvements (blue line)

**SOUTHEAST QUADRANT**



|  |            |                                  |
|--|------------|----------------------------------|
| <b>FIGURE 8-5 WASTEWATER IMPROVEMENTS</b>                                      |            |                                  |
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 |            | REVISIONS:<br>DATE    DISCRPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:                           |



**LEGEND:**  
 City Limits  
 2000-2015 Improvements  
 2015-2020 Improvements

|  |            |                                   |
|--|------------|-----------------------------------|
| <b>FIGURE 8-5 WASTEWATER IMPROVEMENTS</b>                                      |            |                                   |
| SLEDGE ENGINEERING, LLC<br>481 TUCEK ROAD<br>TAYLOR, TEXAS<br>PH: 512.365.1888 |            | REVISIONS:<br>DATE    DISCRIPTION |
| SCALE: NTS   | 01/18/2018 | SHEET:                            |

